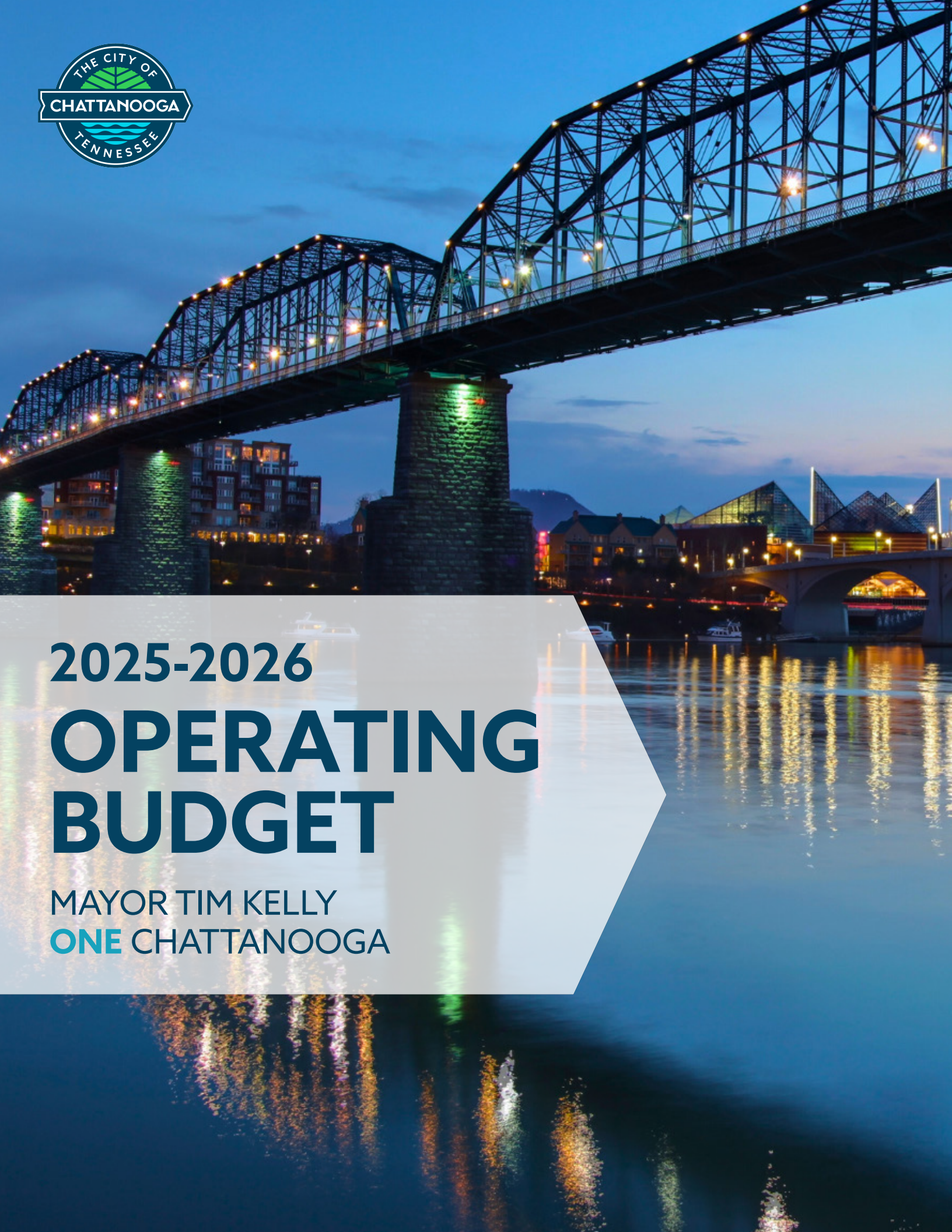


2025-2026
OPERATING BUDGET

MAYOR TIM KELLY
ONE CHATTANOOGA


THE CITY OF
CHATTANOOGA
TENNESSEE

TABLE OF CONTENTS

- **Mayor's Budget Message**..... AA-1
- **Revenue & Expense Overview**..... AB-1
- **Operating Budget FY 26 Ordinance**..... 1-79
- **Revenues**..... B-1
- **Fund Summary**..... B-11
- **Department: Financials**
  - General Government..... B-25
    - General Gov't Essential Cost..... B-35
    - City Council..... B-43
    - City Judge..... B-55
    - City Attorney..... B-67
    - Internal Audit..... B-81
    - Technology Services..... B-93
    - Purchasing..... B-111
    - Agencies..... B-123
  - Executive Branch..... B-135
  - Finance & Administration..... B-149
  - Human Resources..... B-163
  - Community Development..... B-177
  - Police..... B-193
  - Fire..... B-209
  - Public Works..... B-223
  - Parks & Outdoors..... B-241
  - Early Learning..... B-259
  - City Planning..... B-271
  - Equity & Community Engagement..... B-287
  - Economic Development..... B-301
  - Constituent Services..... B-315

TABLE OF CONTENTS

- **Other Funds**
  - Municipal Golf Courses…… B-327
  - Economic Development…….. B-343
  - Narcotics Fund/Federal Asset Forfeiture Fund B-357
  - State Street Aid……. B-371
  - Hotel/Motel Tax Fund……. B-389
  - Debt Service Fund…….. B-403
  - Waste Water Fund……. B-417
  - Solid Waste Fund……. B-437
  - Storm Water Fund…… B-453
  - TN Valley Regional Communications……. B-473
- **Capital Budget 2026-2030**
  - Governmental Fund Projects…..... C-1
  - Enterprise Fund Projects
    - Solid Waste…….. C-6
    - Storm Water……. C-6
    - Waste Water……. C-8
  - Capital Improvements Budget 2025-2026 Ordinance……. C-13
  - Fiscal Year 2026 Plan…….. C-17
  - Five-Year Capital Improvement Plan Resolution C-33
  - Fiscal Year 2026 thru 2030 Plan…… C-35
  - Bond Resolution…….. C-43

Message from the Mayor

It is my honor as your mayor to propose a balanced budget for the City of Chattanooga's Fiscal Year 2026. In the face of fiscal pressure from inflationary forces, the end of pandemic-era federal dollars, and economic uncertainty, this first budget of my second term will deliver continued progress on the One Chattanooga goals that voters resoundingly supported in the last election. I want to thank our dedicated city finance and operations staff who have worked tirelessly to make this possible.

We're committed to the One Chattanooga vision. Which is why this budget makes these targeted investments, and more:

- 59% of this year's budget goes to police, fire, and public works, keeping government effective and responsive to meet the basic needs of Chattanooga
- For the fifth year in a row, we're ensuring at least $10 million of funding to improve our local roads
- $2 million to preserve existing affordable housing across the City
- Cost of living and step pay increases for non-sworn city employees
- $10M toward public transit capital and operations investments
- Infrastructure investments for the generational South Broad and One Westside developments that will build new downtown neighborhoods
- $150,000 for traffic light system modernization to re-time lights
- $5.1 million to fully fund the city's portion of Wilcox Bridge replacement
- More than $1,000,000 for early learning centers

Revenues to fund the City's budget are not currently indexed for inflation, and inflation is roughly 22% cumulatively since 2020. What that functionally means is that this budget is one that has to do more with less. Improving efficiencies and relentlessly looking for smarter ways to get the job done make it possible.

Despite all the good things this budget does fund, this year's fiscal constraints leave one glaring omission: pay raises for sworn police and firefighters. Our first responders are underpaid, not just when you consider the work they do–putting their lives at risk to keep us safe, but also relative to competing public safety agencies in our market and in peer cities around the region. That's not just wrong, it's risky. If we can't fill our academy classes and keep our best sworn employees, we

won't be able to meet our city's needs. That's why my Administration intends to come back later this year with a separate proposal on compensation for Chattanooga's bravest men and women. We simply must.

Since coming into office, my core focus has been tackling Chattanooga's structural challenges and setting our city on a path toward shared prosperity and common purpose — and that commitment remains as strong as ever. From our early reorganizing of city government around the real priorities of our residents to establishing the One Chattanooga roadmap and committing to putting our money where our mouth is year after year, we continue to have a strong foundation for progress.

I'm proud to continue building on that foundation with this FY26 budget. With your support, we can continue the momentum, meet today's challenges, and shape a future that delivers on the promise and potential of our city for all Chattanoogans.

Thank you for taking the time to read this budget document. If you have any questions or feedback you can email mayor@chattanooga.gov



Mayor Tim Kelly
City of Chattanooga

Budget Process and Timeline

The fiscal year 2026 budget was prepared using a priority-based budgeting approach designed to comprehensively prioritize service delivery and transparency throughout the process.

The following principles framed the preparation of this budget:

- Spend within our means
- Prioritize service delivery to our citizens
- Do the important things well
- Evaluate past patterns of spending
- Be transparent with the community
- Remain cognizant of the ONE CHATTANOOGA strategic plan
- Demand accountability for results

Budget Timeline	
Strategic Planning	January 2025
Internal Budget Preparation	January through April 2025
Budget Presentation to City Council	May 6, 2025
Budget Education Sessions	May 6, 2025 through May 20, 2025
Budget Public Hearing	May 20, 2025
Budget Ordinance - First Reading	June 3, 2025
Budget Ordinance - Second Reading	June 10, 2025

* No meeting May 27.

Strategic Plan

In the Fall of 2021, Mayor Kelly released his ONE CHATTANOOGA strategic plan, providing a broad vision that guides the work of all departments throughout City government. The plan is not meant to be a finished product and is in constant review. We are confident this bold vision is achievable; together, we can make this vision a reality and make Chattanooga the best city in America!

The ONE CHATTANOOGA strategy consists of 7 goals and 40 priorities that comprise the strategy to realize our vision of a city where opportunity exists for all and where prosperity is plentiful. Each goal represents an aspiration for the city and offers initiatives and pathways for residents and local leaders, as well as a model for our peers across the nation.

Build a path to universal early learning

1. Expand access to early learning for all families
2. Integrate our early learning programs from prenatal care to kindergarten
3. Train the next generation of excellent early learning professionals
4. Partner with Hamilton County Schools to provide high-quality learning opportunities and services for families
5. Make Chattanooga an investment-ready early learning model for the nation

Catalyze economic vitality in the Black community

6. Increase pathways to entrepreneurship and access to capital for all
7. Create robust and accessible workforce development pathways
8. Commit to meaningful and constructive recidivism reduction
9. Ensure city purchasing and procurement practices meet equity goals
10. Advance arts, culture, and the creative economy across Chattanooga
11. Invest in historically underserved neighborhoods
12. Engage and involve the whole community in city planning and investment

Ensure accessible housing choices for all Chattanoogans

13. Expand affordable housing inventory across the city
14. Diversify the range of capital options available for affordable housing development
15. Expand supportive housing resources to end chronic homelessness
16. Support both tenants and housing providers with housing security and eviction prevention resources
17. Preserve land for affordable housing in transitioning neighborhoods

Improve local infrastructure

18. Ensure timely, equitable, and responsive repairs to potholes and road failure
19. Develop a strategic capital plan that includes long-term maintenance
20. Modernize and invest in our public transit system
21. Design Chattanooga for sustainable and inclusive growth
22. Expand and connect our local parks, trails, and greenways system
23. Invest in sustainable and resilient infrastructure

Build a competitive regional economy

24. Attract higher-paying jobs with targeted economic recruiting
25. Grow household income for all Chattanoogans through workforce development and skills-training
26. Ensure essential City workers are paid a living wage
27. Lead in the emerging green economy
28. Foster a welcoming, inclusive, and prosperous city for New Americans
29. Refine Chattanooga's competitive advantages and traded clusters vs. rival cities

Close the gaps in public health

30. Address racial and economic disparities in public health outcomes
31. Prevent violence in our community by addressing root causes
32. Support youth development with intentional support and opportunities
33. Destigmatize mental and emotional health, leading with City policies
34. Ensure all Chattanoogans have access to fresh, healthy, and affordable food
35. Leverage and improve outdoor spaces to advance public health

Provide responsive and effective local government

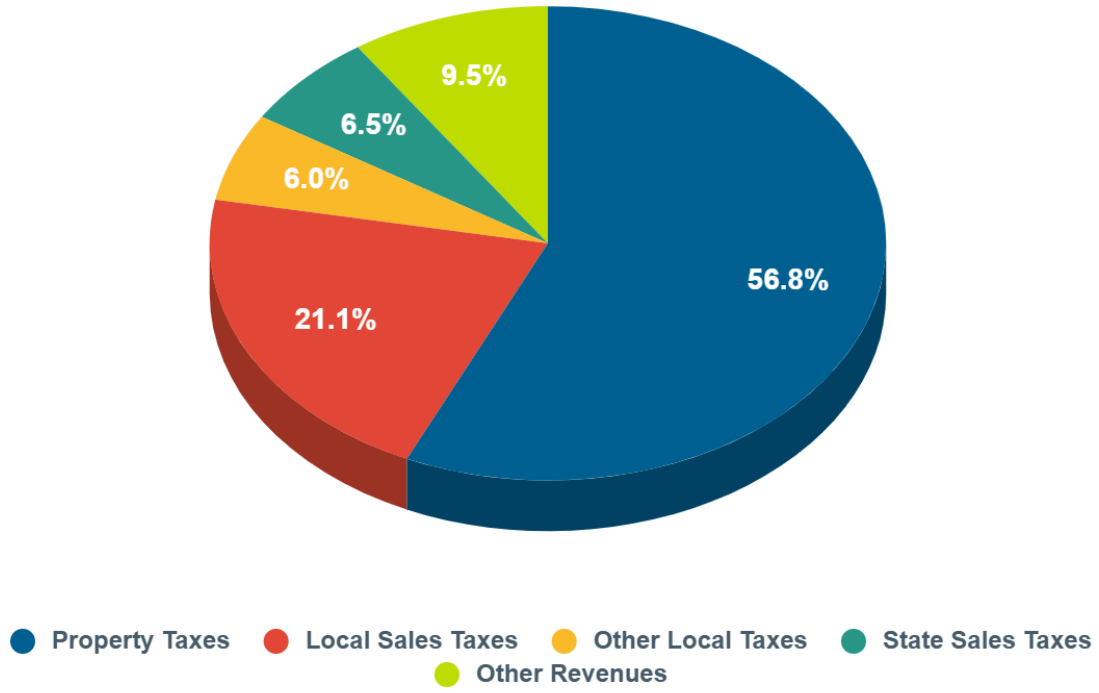
36. Streamline our city processes and prioritize innovative approaches to city services
37. Increase opportunities for residents to engage local government
38. Implement policies and practices that ensure transparency and accountability
39. Invest in technology, platforms, and practices that allow Chattanooga to lead with citizen involvement and engagement
40. Advocate for local control over local issues and policies at the state and national level

General Fund Revenues Summary

Revenues needed to operate City government are generated primarily through property taxes, state and local sales taxes, and other local taxes. This budget was prepared using the property tax rate of $2.25 per $100 of assessed value, which represents the adopted tax rate in FY25. The FY26 tax rate will be set once the Certified Tax Rate is received.

General Fund Revenue Source	Dollars	Percent
Property Taxes	$ 196,211,000	57%
Local Sales Taxes	$ 72,867,000	21%
Other Local Taxes	$ 20,757,000	6%
State Sales Taxes	$ 22,573,000	7%
Other Revenues	$ 32,802,000	10%
Total Revenue	**$ 345,210,000**	**100%**

Revenues by Source

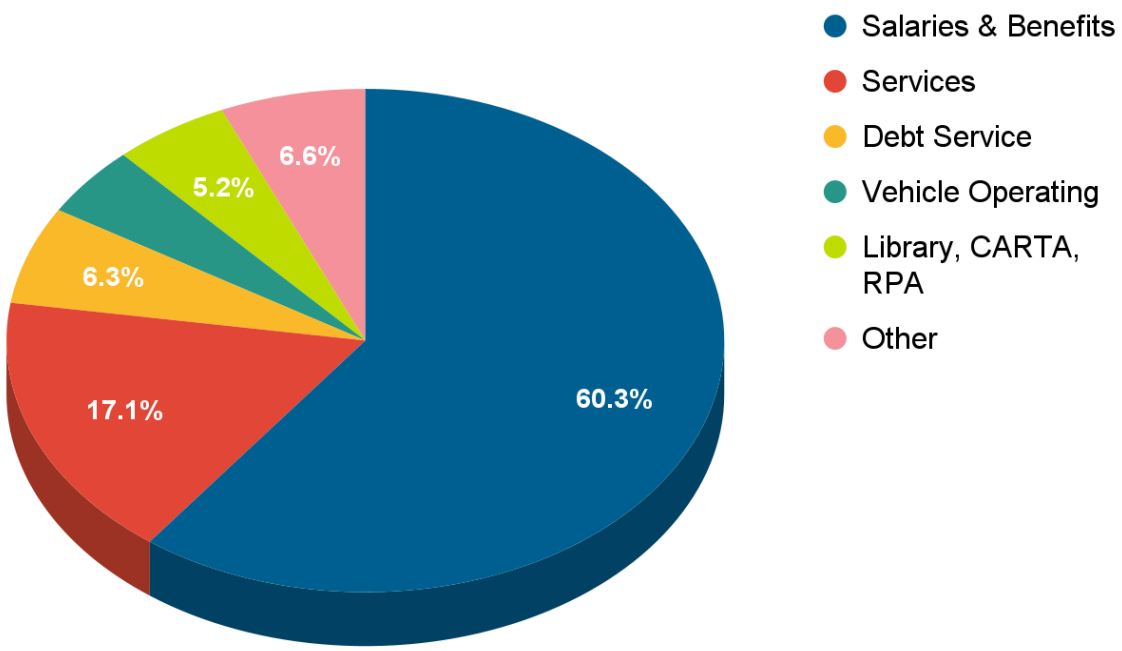


General Fund Expenditures Summary

The revenues are used to provide essential services to the citizens of Chattanooga, as detailed below.

Department	FY25	FY26	Inc/(Dec)
Police	$91,022,073	$89,011,816	-$2,010,257
Fire	$65,223,437	$63,138,391	-$2,085,046
Public Works	$47,601,379	$49,936,827	$2,335,448
Debt Service	$21,366,399	$21,653,113	$286,714
General Government	$10,744,412	$19,489,202	$8,744,790
Information Technology	$16,011,446	$17,343,334	$1,331,888
Parks & Outdoors	$17,209,924	$16,820,975	-$388,949
Agencies & Quasi Agencies	$19,009,975	$15,451,040	-$3,558,935
Community Development	$10,166,045	$11,053,231	$887,186
Finance & Administration	$7,454,071	$8,090,167	$636,096
Executive Branch	$6,765,924	$7,718,976	$953,052
CARTA	$5,800,000	$7,645,000	$1,845,000
Other Departments	$18,089,915	$17,857,928	-$231,987
Total Expenditures	**$336,465,000**	**$345,210,000**	**$8,745,000**

General Fund - Expenditures by Type



Other Funds

Municipal Golf Course Fund

Accounts for revenues and expenditures associated with operation of municipal golf courses.

Economic Development Fund

Accounts for revenues and expenditures associated with economic development in Downtown Chattanooga and Enterprise South. These projects are funded by an additional 0.5% local option sales tax approved in a 2004 ballot initiative

State Street Aid Fund

Accounts for revenues and expenditures associated with the City's share of state gasoline taxes. State law requires that gasoline taxes be used to maintain streets.

Hotel/Motel Tax Fund

Accounts for revenues and expenditures associated with the City's hotel/motel privilege tax. The City ordinance requires that hotel/motel taxes be used to develop and implement public improvements in the downtown and waterfront areas.

Narcotics Fund

Accounts for drug fines and grants received and usage of these monies for drug education and investigations.

Debt Service Fund

Accounts for the accumulation of resources for, and payment of, general long-term obligations.

Waste Water Fund

Accounts for revenues and expenditures associated with operation of the sewer system, including capital improvements.

Solid Waste Fund

Accounts for revenues and expenditures associated with operation of a municipal landfill. The fund includes adequate investments earmarked to cover costs for closure and post-closure care, in compliance with the Environmental Protection Agency (EPA) mandate establishing closure and post-closure requirements.

Storm Water Fund

Accounts for revenues and expenditures associated with water quality management. The fund was established to comply with EPA guidelines.

Tennessee Valley Regional Communications (TVRC) System Fund

Accounts for revenues and expenditures associated with management of a regional communications system that services a multi-county/multi-state region.

Following is a summary of the other funds:

Other Funds	Revenues	Expenditures
Municipal Golf Course	$2,880,647	$2,880,647
Economic Development	$19,572,000	$19,572,000
Narcotics	$275,000	$500,000
State Street Aid	$6,840,000	$9,096,300
Hotel/Motel Tax	$10,218,000	$13,218,000
Debt Service	$25,828,807	$25,828,807
Waste Water	$128,036,540	$151,769,593
Solid Waste	$6,160,000	$6,160,000
Storm Water	$38,201,500	$38,201,500
TN Valley Regional Communications	$2,036,811	$2,036,811
Totals	**$240,049,305**	**$269,263,658**

The difference between revenues and expenditures represents the amount of planned use of reserves throughout the various funds.

Capital Budget Summary

The fiscal year 2026 capital budget totals $198,525,790, as detailed below.

Capital Budget Fund	Dollars
General Government	$48,095,342
Solid Waste	$7,000,000
Stormwater	$16,250,448
Wastewater	$127,180,000
Total Capital Budget	**$198,525,790**

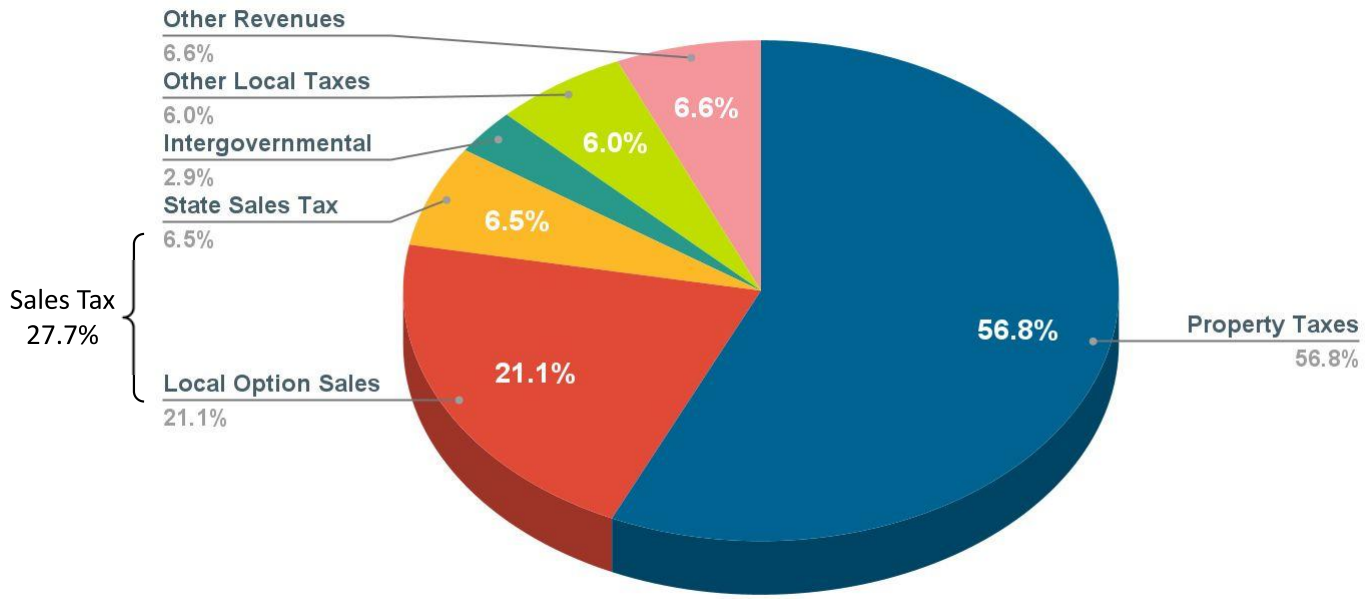
The general government portion of the capital budget has been organized into the following functional areas to provide greater transparency around how funds are invested.

Functional Area	# of Projects	Dollars	External Funding	% of Total
Better Government	3	$3,650,000	0%	8%
Economic Development	4	$2,565,000	0%	5%
Education	2	$450,000	0%	1%
Fleet	1	$6,000,000	0%	12%
Neighborhoods	5	$7,221,025	0%	15%
Outdoors	8	$3,450,000	0%	7%
Public Safety	4	$718,064	0%	1%
Roads and Bridges	7	$21,184,317	2%	44%
Transit	1	$2,856,936	0%	6%
Total GG Capital	**35**	**$48,095,342**	**1%**	**100%**


THE CITY OF
CHATTANOOGA
TENNESSEE

FY 2026
REVENUE & EXPENSE
OVERVIEW

Where General Fund Money Comes From
FY26 Budget $345,210,000



Intergovernmental

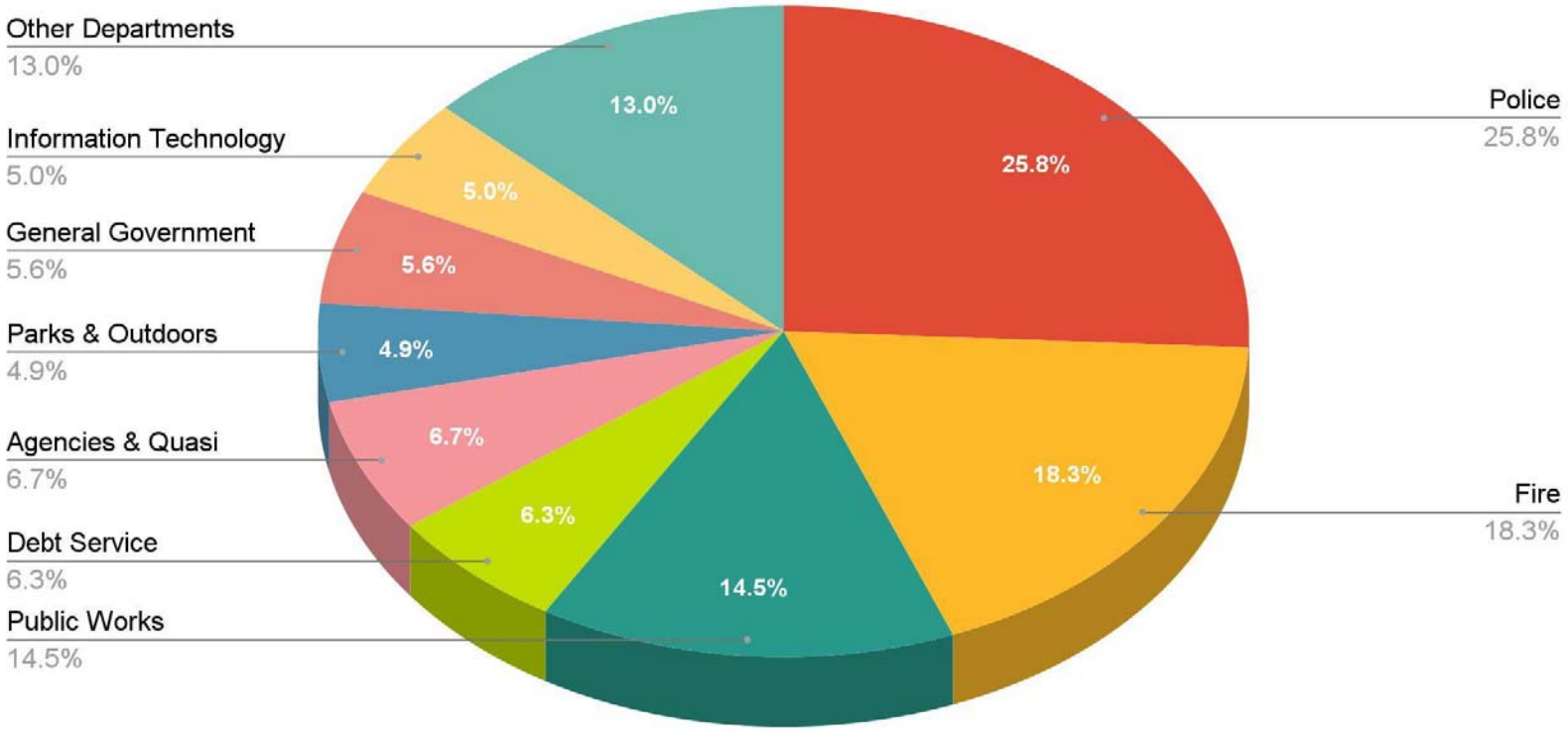
Mixed Drink	5.7M
Ross's Landing	1.9M
Gross Receipt Commission	417K
Specialized Training	696K

Other Local Tax

Liquor	2.9M
Beer	5.1M
Gross Receipts	8.3M
Franchise Tax	3.4M
Corp. Excise Tax	1.1M

Property Taxes	Local Option Sales Tax	State Sales Tax	Intergovernmental	Other Local Taxes	Other Revenues	Total General Fund
196,211,000	72,867,000	22,573,000	10,103,000	20,757,000	22,699,000	345,210,000

Where General Fund Money Goes
FY26 Budget $345,210,000

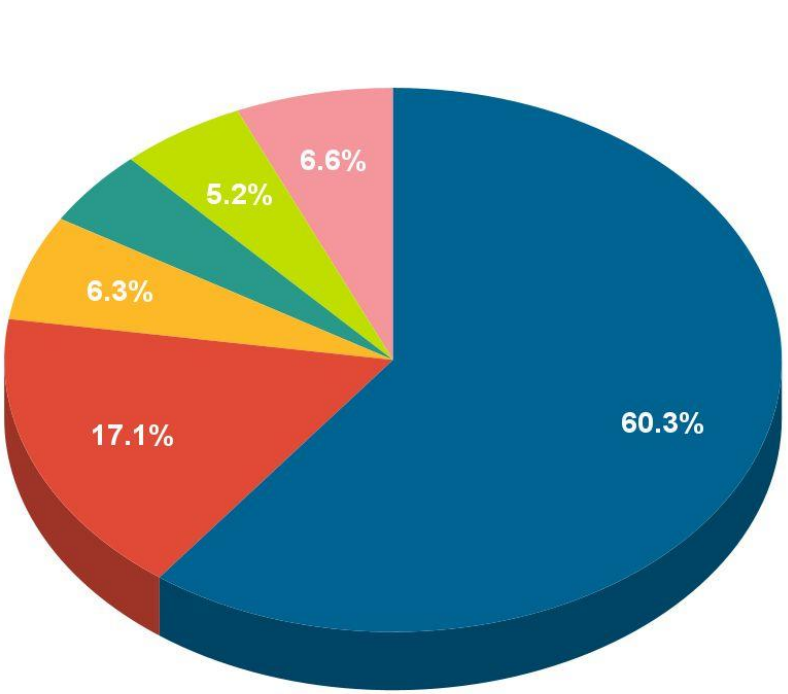


Included in Other Departments

Executive Branch	7.7M
Finance & Admin	8.1M
Human Resources	3M
Community Development	11.1M
Early Learning	3.3M
City Planning	0.6M
Equity & Com Engagement	2.1M
Econ Development	7M
Constituent Services	1.8M
Total	44.7M

Police	Fire	Public Works	Debt Service	Agencies & Quasi Agencies	Parks & Outdoors	General Government	Information Technology	Other Departments
89,011,816	63,138,391	49,936,827	21,653,113	23,096,040	16,820,975	19,489,202	17,343,334	44,720,302

FY26 Expenditures by Category



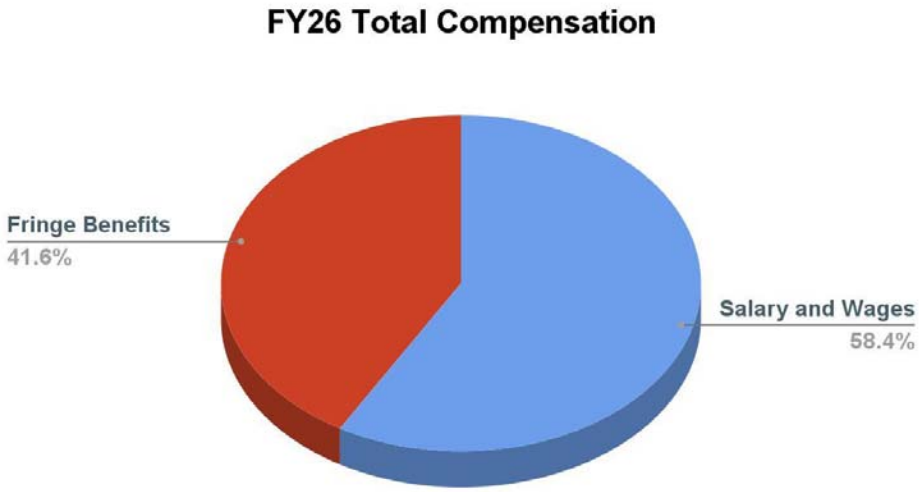
- Salaries & Benefits
- Services
- Debt Service
- Vehicle Operating
- Library, CARTA, RPA
- Other

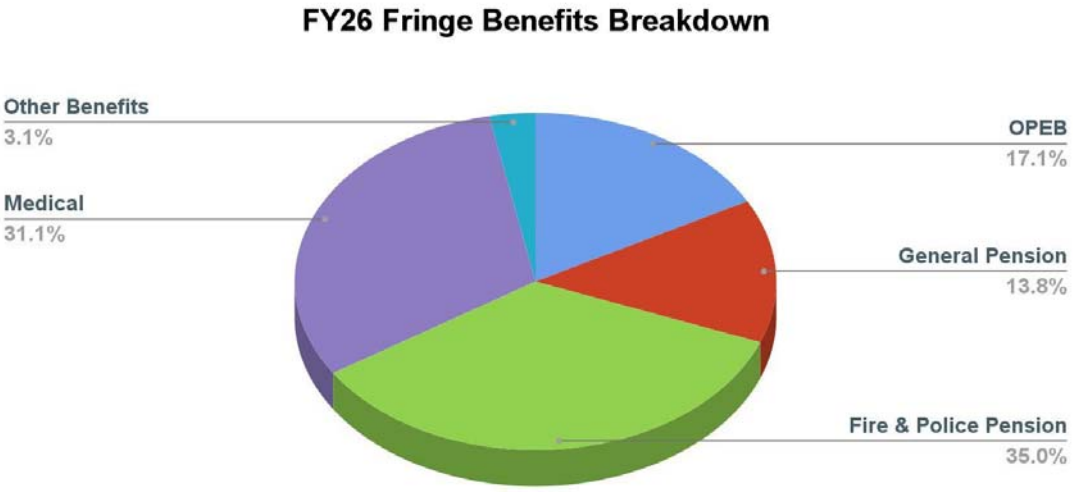
Major Purchased Services

IT Main/host/license	6.7M
Street Lighting	2.8M
911 - Emergency Svs	6.4M
Animal Services	2.2M
Waste Disposal	5.7M
Utilities	4M
Transfer Station Cost	2.6M
Agency Contracted Svc	3.8M
Contingency	4.7M

Salaries & Benefits	Services	Debt Service	Vehicle Operating	Library, CARTA, RPA	Other
$ 208,013,027	$ 59,180,976	$ 21,653,113	$ 15,658,469	$ 18,059,397	$ 22,645,018

Focus on Salary & Fringe Benefits ($208M)





Fringe Benefits ($86.5M)

	FY26 Proposed	FY26 % of Total
OPEB	14,794,447	17.10%
General Pension	11,908,376	13.77%
Fire & Police Pension	30,265,881	34.99%
Medical	26,865,783	31.06%
Other Benefits	2,669,440	3.09%


THE CITY OF
CHATTANOOGA
TENNESSEE

ORDINANCE NO. XXXXX

AN ORDINANCE, HEREINAFTER ALSO KNOWN AS "THE FISCAL YEAR 2025-2026 OPERATIONS BUDGET", PROVIDING REVENUE FOR THE FISCAL YEAR BEGINNING JULY 1, 2025, AND ENDING JUNE 30, 2026; APPROPRIATING SAME TO THE PAYMENT OF EXPENSES OF THE MUNICIPAL GOVERNMENT; FIXING THE RATE OF TAXATION ON ALL TAXABLE PROPERTY IN THE CITY, AND THE TIME TAXES AND PRIVILEGES ARE DUE, HOW THEY SHALL BE PAID, WHEN THEY SHALL BECOME DELINQUENT; PROVIDING FOR INTEREST AND PENALTY ON DELINQUENT TAXES AND PRIVILEGES; AMENDING CHATTANOOGA CITY CODE, PART II, CHAPTER 2, SECTION 2-267, RELATIVE TO PAID LEAVE FOR ACTIVE-DUTY TRAINING AND TO AMEND CHATTANOOGA CITY CODE, PART II, CHAPTER 31, SECTIONS 31-36, 31-37, 31-41, AND 31-43, SECTIONS 31-322 AND 31-354.

WHEREAS, Pursuant to and in compliance with the provisions of the Charter of the City of Chattanooga, Tennessee, the revenues have been estimated for operating the Municipal Government for the fiscal year 2025-2026 from all sources to be as follows

	FY24 Actual	FY25 Projected	FY26 Proposed
PROPERTY TAXES			
Current Taxes on Real & Personal Property	$170,540,231	$172,039,267	$176,817,000
Taxes on Real & Personal Property - Prior Years	5,437,796	6,481,383	6,183,000
PAYMENTS IN LIEU OF TAXES			
Chattanooga Housing Authority	$225,396	$227,669	$225,400
Tennessee Valley Authority	2,262,401	2,257,486	2,268,800
Good Neighbors	2,808	2,808	2,800
Orchard Knob Dev Corp	455	460	460
UnumProvident Group	83,445	83,445	83,440
Wm Wrigley Jr Co	26,171	-	-
Blue Cross Blue Shield	1,162,076	1,162,588	1,161,200
Gestamp Chattanooga, LLC	997,430	1,045,560	424,200
EPB Electric	7,866,109	6,505,122	6,505,120
EPB Telecom	320,448	294,928	294,930
EPB Internet	382,857	275,382	275,380
Coca-Cola Bottling	198,589	198,590	198,600
Plastic Omnium Auto Exteriors, LLC	143,742	105,059	143,740

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	FY24 Actual	FY25 Projected	FY26 Proposed
UTC Two	10,148	10,150	10,150
UTC Three	5,790	5,790	5,790
Alco Woodlawn Partners	33,078	33,078	6,610
Yangeng US Automotive Interior Systems LLC	30,832	37,304	-
M & M Industries Inc.	77,704	42,640	-
HomeServe USA Corp	3,241	64,992	5,130
Walnut Commons	47,850	71,775	47,850
PILOT Reserve at Mountain Pass LP	-	3,650	-
TOTAL PAYMENT IN LIEU OF TAXES	$13,880,570	$12,428,476	$11,659,600
Interest & Penalty on Delinquent Taxes	$1,579,737	$1,311,146	1,481,500
Delinquent Taxes Collection Fees	277,688	126,304	69,900
TOTAL PROPERTY TAXES	**$191,716,021**	**$192,386,576**	**$196,211,000**
OTHER LOCAL TAXES			
Liquor Taxes	$3,066,512	$3,084,183	$2,918,000
Beer Taxes	5,321,634	5,058,780	5,106,000
Local Litigation Taxes - City Court	2,922	2,980	2,500
Gross Receipts Taxes	8,545,672	8,036,541	8,330,000
Corp Excise Taxes – State	1,073,011	1,076,504	947,000
Corp Excise Taxes – Non Depository	11,104	5,320	23,500
Franchise Taxes – Application Fee	2,500	18,000	9,000
Franchise Taxes – Chattanooga Gas	2,929,352	2,264,759	1,820,000
Franchise Taxes – Comcast Cable	619,782	547,930	501,000
Franchise Taxes - Century Tel	5,716	1,856	3,000
Franchise Taxes – AT&T Mobility	26,059	19,914	19,000
Franchise Taxes – EPB Fiber Optic	1,137,997	1,062,642	1,078,000
TOTAL OTHER LOCAL TAXES	**$22,742,261**	**$21,179,409**	**$20,757,000**
LICENSES, FEES & PERMITS			
Wrecker Permits	$1,000	$700	$1,000
Liquor By the Drink Licenses	$138,990	159,267	173,500
Liquor By the Drink – Interest & Penalty	943	642	-
Transient Vendor License	550	533	-
Motor Vehicle Licenses	410,190	363,553	353,000
Wrecker Contractor License	320	400	-
Original Business License	27,725	26,380	26,000
Building Permits	2,998,248	3,119,924	3,209,000
Electrical Permits	549,113	459,359	440,000
Plumbing Permits	357,855	281,408	290,000
Street Cut-In Permits	481,907	502,629	474,000
Mechanical Code Permits	414,762	420,961	468,000
Hotel Permits	450	1,050	-
Gas Permits	36,270	36,660	37,000

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	FY24 Actual	FY25 Projected	FY26 Proposed
Sign Permits	99,220	111,383	95,000
Taxi Permits	3,655	1,913	2,000
Moving Permit Investigation Fee	-	320	-
Traffic Eng Special Events Permits	7,915	18,767	13,000
Push Cart Permits	100	150	-
Mobile Food Unit	860	550	-
Tree Ordinance Permit	27,500	23,000	19,000
Tire Haulers Permit	175	175	-
Short Term Vacation Rental Permit	151,750	169,000	203,000
Issuing Business Licenses & Permits	74,849	30,212	61,000
Plumbing Examiner Fees & Licenses	23,440	7,360	66,500
Electrical Examiner Fees & Licenses	66,810	164,000	453,000
Gas Examination Fees & Licenses	16,185	1,227	30,000
Beer Application Fees	21,500	15,450	13,000
Mechanical Exam Fees & Licenses	96,215	13,600	2,000
Permit Issuance Fees	72,010	73,118	76,000
Exhibitor's Fees	254	171	-
Subdivision Review/Inspection Fees	29,020	28,031	28,000
Adult Entertainment Application Fee	4,200	3,100	2,000
Zoning Letter	36,225	30,703	29,000
Variance Request Fees	11,260	15,643	16,000
Certificates of Occupancy	51,820	41,751	36,000
Code Compliance Letter Fees	1,848	2,919	2,000
Modular Home Site Investigation	300	100	-
Plan Checking Fees	485,995	499,043	506,000
Phased Construction Plans Review	18,275	8,024	6,000
Construction Board of Appeals	1,350	386	-
Sign Board of Appeals	150	-	-
Historic Zone Construction Fees	14,300	7,050	6,000
Northshore Design Appeal Fee	5,200	7,400	3,000
Fire Department Permits	334,363	360,000	324,000
Wine In Grocery Store Application	1,100	1,000	-
Beer Permit	68,033	66,938	69,000
Misc. licenses and permits	2,420	1,400	-
TOTAL LICENSES, FEES & PERMITS	**$7,146,620**	**$7,077,350**	**$7,532,000**
INTERGOVERNMENTAL REVENUE			
State – Specialized Training Supplement	$660,000	$696,000	$696,000
State Maintenance of Streets	132,000	58,667	57,000
State Sales Taxes	22,273,539	22,607,881	22,573,000
State Income Taxes	2,399	-	-
State Beer Taxes	79,835	76,586	77,000
State Mixed Drink Taxes	5,823,841	5,724,997	5,684,000
State – Telecommunication Sales Taxes	254,762	253,836	246,000

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	FY24 Actual	FY25 Projected	FY26 Proposed
State Alcoholic Beverage Taxes	138,873	193,228	185,000
State Gas Inspection Fees	332,279	332,874	333,000
Commission from State of TN/Gross Receipts	794,519	417,000	417,000
State Shared Sports Gambling TCA 4-51-304	336,828	384,418	414,000
Hamilton County Ross' Landing/Plaza	1,846,711	1,994,338	1,925,000
Local Option Sales Taxes-General Fund	70,859,444	70,818,996	72,106,000
Local Option Sales Taxes-Out of State	725,055	767,663	761,000
Other Local Governments	164,711	117,932	69,000
TOTAL INTERGOVERNMENTAL REVENUE	**$104,424,796**	**$104,444,416**	**$105,543,000**
CHARGES FOR SERVICE			
Current City Court Costs	$137,795	$126,374	$117,000
Court Commissions	4,817	4,056	4,000
Court Clerk's Fees	442,043	412,239	381,000
Service of Process	1,355	23	-
Delinq Service of Process	8,826	8,054	8,000
Processing of Release Forms	547	780	-
Court Administrative Costs	2,938	2,702	2,300
Current State Court Costs	6	-	-
Court Translation Fee	70	100	-
Land & Building Rents	186,209	162,928	177,000
Ballfield Income	61,300	48,850	51,000
Carousel Ridership	120,675	72,020	76,000
Walker Pavilion Rents	27,369	32,200	29,000
Heritage Park House Rent	19,120	14,720	13,000
Renaissance Park Rent	1,450	-	-
Greenway Facilities Rent	40,434	35,963	30,000
Dock Rental	53,895	45,462	29,000
Ross' Landing Rent	3,000	3,467	2,700
Champion's Club	30,697	34,428	34,000
Recreation Center Rental	38,130	34,324	27,000
Carousel Room Rental	19,718	17,500	17,000
Coolidge Park Rental	26,775	29,750	30,000
Program Fees	-	435	-
Park Event Fee	20,079	9,773	16,000
kidz Kamp	21,570	12,710	-
Sports Program Fees	14,923	13,547	13,500
OutVenture Fees	16,044	10,983	11,000
Swimming Pools	97,643	98,611	97,000
Police Report Fees	2,520	-	-
Credit Card Processing Fees	3,986	3,617	4,000
Concessions	19,891	34,221	34,200
Financial Service-EPB	7,800	7,800	7,800
General Pension Admin Costs & Other Misc	49,848	46,500	46,500
Returned Check Fee	6,698	4,107	Section -

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	FY24 Actual	FY25 Projected	FY26 Proposed
Waste Container Purchases	35,855	35,948	33,000
Non-Profit Request Fee	750	350	-
Treasurer's Commission BID	17,227	16,721	9,000
Miscellaneous	59,934	50,629	50,000
TOTAL CHARGES FOR SERVICE	**$1,601,937**	**$1,431,892**	**$1,350,000**
FINES, FORFEITURES, & PENALTIES			
City Court Fines Current	$70,745	$9,652	$6,000
City Court Fines-Speeding Current	45,736	48,247	46,000
City Court Fines Other Driving Offenses	376,930	344,627	296,000
City Court Fines Non Driving Offenses	22,788	19,092	19,500
Criminal Court Fines	92,578	85,855	77,000
Traffic Court Parking Ticket Fines	31,091	37,473	30,000
Traffic Court Parking Tickets Delinquent	1,218	690	-
Traffic Court Parking Delinquent Court Cost	2,700	2,485	2,500
Air pollution penalties	30,976	6,664	-
Miscellaneous	22	100	-
TOTAL FINES, FORFEITURES, & PENALTIES	**$674,784**	**$554,885**	**$477,000**
USE OF PROPERTY INCOME			
Interest on Investments	$13,189,256	$12,757,153	$6,531,000
Sale of Back Tax Lots	182,913	26,292	-
Sale of Equipment	308,675	154,113	223,000
TOTAL USE OF PROPERTY INCOME	**$13,680,844**	**$12,937,558**	**$6,754,000**
MISCELLANEOUS REVENUE			
Miscellaneous Donations	$114,117.00	$3,500.00	-
Indirect Cost	6,601,379	6,187,000	6,187,000
Payroll Deduction Charges	136,737	41,641	36,000
Plans and Specification Deposits	8,420	5,485	2,300
Municipal Lien	568,589	231,734	222,700
Purchase Card Rebate	117,998	114,972	50,000
Delinquent Tax Cost Recovery	129,945	113,222	88,000
Other misc. revenue	16,178	2,505	-
TOTAL MISCELLANEOUS REVENUE	**$7,693,364**	**$6,700,059**	**6,586,000**
SUBTOTAL GENERAL FUND REVENUE	$349,680,628	$346,712,145	345,210,000
GOLF COURSE REVENUE	$2,799,807	$2,494,189	2,880,647
TOTAL GENERAL FUND REVENUE	$352,480,435	$349,206,334	348,090,647

WHEREAS, it is necessary to base the appropriations to the various departments of the Municipal Government on the above estimated revenues;

NOW, THEREFORE,

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BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF CHATTANOOGA, TENNESSEE:

SECTION 1. That for the purpose of raising revenue to operate the various departments, agencies, boards, commissions, offices, divisions or branches of the Municipal Government, and to pay the interest on and retire bonds of said City as they mature, there be and is hereby levied upon all taxable property within the City of Chattanooga, Tennessee, a tax rate for the year 2025 will be adopted once the Certified Tax Rate is available. The Certified Tax Rate is calculated by the assessor and chief executive of the tax jurisdiction, reviewed by the State Board of Equalization, and is submitted to the jurisdiction's governing body for formal determination.

SECTION 2. That the assessment made by the Assessor of Property of Hamilton County, Tennessee, and by the Tennessee Regulatory Agency for 2025 on all property located within the corporate limits of the City of Chattanooga, Tennessee, be and is hereby adopted as the assessments of the City of Chattanooga.

SECTION 3. That the taxes herein levied on all taxable property within the corporate limits of the City of Chattanooga shall be due and payable at the office of the City Treasurer and Tax Collector OCTOBER 1, 2025, and shall become delinquent MARCH 1, 2026, on which date unpaid taxes shall bear interest at twelve percent (12%) per annum, and a penalty of six percent (6%) per annum, plus other penalties as provided by law, which shall be paid by the taxpayer; provided, that except for taxpayers receiving tax relief under T.C.A. Sections 67-5-702 through 67-5-705.

SECTION 4. That the provisions of the Business Tax Act, Tennessee Code Annotated section 67-4-701, et seq., relative to the authorization of local taxes upon the privilege of engaging in certain types of business activities be and are hereby adopted by reference, and there is hereby levied a Business Tax on all businesses taxable by municipalities under Chapter 387, Public Acts of 1971, as amended, at the maximum rates specified therein. The Tennessee Department of Revenue shall collect the Business Tax on behalf of the City as authorized in T.C.A. § 67-4-703(a). The City Treasurer is authorized and

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directed to collect such fees and taxes as are authorized by said Act to be collected by the City of Chattanooga, a municipality, together with such interest and penalties as may become due thereon, at the maximum rate provided by law. The City Treasurer is hereby authorized and directed, in accordance with the Business Tax Act, to register new businesses located within the City and collect a fee of Fifteen Dollars ($15.00) for issuance of an initial business license upon the City Treasurer's receipt of the application, together with any other information reasonably required, and to issue such license at the time of registration. The City Treasurer is designated as the City official responsible for the registration of businesses located within the City of Chattanooga.

SECTION 5. That the budgets of the various departments, agencies, boards, commissions, offices, divisions, or branches of Municipal Government for the fiscal year beginning July 1, 2025, are fixed as hereafter set out; and the amount so fixed for each is hereby appropriated out of the estimated revenue for said year for the use of that department, agency, board, commission, office, division, branch of government, to-wit:

	FY24 Actual	FY25 Projected	FY26 Proposed
General Government & Supported Agencies	$86,388,329	$138,382,881	$81,581,689
Executive Department	5,834,054	6,468,463	7,718,976
Department of Finance & Administration	7,006,078	7,807,930	8,090,167
Department of Human Resources	3,224,038	3,882,590	3,005,659
Department of Community Development	9,067,423	10,676,868	11,053,231
Department of Police	84,759,691	88,988,036	89,011,816
Department of Fire	59,833,169	65,155,021	63,138,391
Department of Public Works	41,890,758	46,089,774	49,936,827
Department of Parks & Outdoors	15,828,912	16,467,907	16,820,975
Department of Early Learning	2,966,940	3,310,100	3,344,191
Department of City Planning	896,754	961,375	619,699
Department of Equity & Community Engagement	1,280,755	1,574,732	2,067,876
Department of Economic Development	4,582,290	5,279,051	6,993,174
Department of Constituent Services (OCS)	2,144,687	1,437,972	1,827,329

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SUBTOTAL	**$325,703,877**	**$396,482,700**	**$345,210,000**
Golf Course	$2,691,589	$2,192,356	$2,880,647
TOTAL GENERAL FUND	**$328,395,466**	**$398,675,056**	**$348,090,647**
Estimated Incr(Decr) in Fund Balance	$24,084,969	($49,468,722)	-
Beginning Unassigned Fund Balance July 1	$136,672,251	$160,757,220	$111,288,498
Ending Unassigned Fund Balance June 30	$160,757,220	$111,288,498	$111,288,498
Ending Unassigned Fund Balance (% of Revenue)	45.61%	31.87%	31.97%
Ending Unassigned Fund Balance (% of Total Approp.)	48.95%	27.91%	31.97%
DEPARTMENT OF EXECUTIVE BRANCH			
Executive Office Administration	$3,389,995	$2,808,135	$3,535,618
Office of Community Health	910,528	1,055,995	1,088,246
Community Safety and Gun Violence Prevention	-	799,599	982,414
Family Justice Center	1,018,520	1,041,336	1,170,232
Innovation Funding	-	200,000	300,000
Mayor Communications	515,010	563,398	637,466
Mayors Council Groups	-	-	5,000
TOTAL	**$5,834,054**	**$6,468,463**	**$7,718,976**
DEPARTMENT OF FINANCE & ADMINISTRATION			
City General Tax Revenue	$2,148	$32,471	-
Finance Office	3,122,570	4,262,574	4,299,995
Grants and Opportunities	520,783	505,863	586,629
City Treasurer	1,718,914	1,645,273	1,857,970
Delinquent Tax	162,993	147,000	125,000
Land Bank Surplus Property Sale	182,913	50,000	-
City Court Clerk's Office	1,295,758	1,164,749	1,220,573
TOTAL	**$7,006,078**	**$7,807,930**	**$8,090,167**
DEPARTMENT OF HUMAN RESOURCES			
Human Resources Admin	$1,933,705	$1,808,038	$1,984,336
Employee Training	207,754	196,474	315,356
Employees Insurance Office	482,232	554,482	705,967
Employees Safety Program	243,751	212,270	-
Risk Management	260,888	887,825	-
On Job Injury Admin	95,708	223,501	-

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TOTAL	**$3,224,038**	**$3,882,590**	**$3,005,659**
DEPARTMENT OF COMMUNITY DEVELOPMENT			
CD Office of Family Empowerment	$418,380	$486,076	$464,540
Back Tax Properties Abatement	(382)	-	-
Administration	954,548	1,422,170	1,186,059
Community Centers Administration	733,760	817,760	751,007
Kids Kamp	384,709	484,193	469,000
Avondale Community Center	71,888	49,838	55,900
Brainerd Community Center	94,632	76,233	91,500
Carver Community Center	41,648	43,132	47,500
East Chattanooga Community Center	33,967	33,406	36,500
East Lake Community Center	56,470	50,619	56,900
Eastdale Community Center	32,716	38,415	32,000
First Centenary Community Center	3,104	9,390	8,500
Frances B. Wyatt Community Center	26,046	32,990	30,000
Glenwood Community Center	70,812	159,809	61,500
John A. Patten Community Center	32,434	38,050	45,500
North Chattanooga Community Center	27,818	25,788	26,500
Shepherd Community Center	56,965	96,946	48,000
South Chattanooga Community Center	90,387	88,375	87,500
Tyner Community Center	41,084	28,564	41,000
Washington Hills Community Center	45,199	51,288	45,400
Westside Community Center	10,936	16,230	12,200
Hixson Community Center	58,309	51,555	46,100
Cromwell Community Center	9,639	19,203	10,500
North River Center Programs	43,672	47,862	47,100
Eastgate Center Programs	83,497	-	130,000
Heritage House Programs	11,611	21,136	14,600
Community Development Neighborhood Services	3,890	-	-
Public Communication	121,826	99,552	136,874
CD Community Center Staffing	5,507,426	6,388,288	6,528,620
CD Teen Programming	432	-	-
CD Aquatics	-	-	542,431
TOTAL	**$9,067,423**	**$10,676,868**	**$11,053,231**
DEPARTMENT OF POLICE			
Chief of Police	$2,139,657	$2,137,396	$1,859,316
Professional Standards	1,921,876	1,919,900	1,896,287

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Neighborhood Policing	31,557,401	31,748,170	29,993,965
Community Outreach Policing	2,822,952	886,822	747,407
Special Operations Division	5,929,006	6,090,356	6,761,154
Investigative Services Command	3,157,381	1,615,214	1,721,947
Investigation I	8,703,361	8,812,798	9,385,865
Investigation II	3,601,286	3,722,354	7,736,789
Special Victims Unit at FJC	1,751,090	1,858,819	-
Police Admin & Support Service Command	144	168,458	-
Police Records & Property	1,555,935	1,671,826	2,325,587
Police Training Recruiting	4,900,611	7,251,975	6,776,259
Police Finance & Organizational Learning	-	21,739	973,604
Police Facilities & Fleet	7,276,306	6,839,160	6,573,649
Real Time Intelligence Center (RTIC)	1,281,575	1,274,008	-
Police HR	5,412	451,892	609,153
Police Victim Services	908	416,833	528,752
Police Technology	5,467	3,464,377	2,511,755
Police Property and Evidence	423,499	533,525	-
Police Communications Center	5,707,915	5,983,599	6,385,575
Animal Services CPD	2,017,908	2,118,816	2,224,752
TOTAL	**$84,759,691**	**$88,988,036**	**$89,011,816**
DEPARTMENT OF FIRE			
Fire Administration	$7,020,683	$9,394,584	$8,501,700
Fire Operations	50,037,941	54,749,969	54,581,218
Fire Station # 1	12,033	12,397	-
Fire Station # 3	11,907	9,200	-
Fire Station # 4	10,308	2,543	-
Fire Station # 5	2,573	11,025	-
Fire Station # 6	10,788	2,611	-
Fire Station # 7	22,212	11,348	-
Fire Station # 8	2,527	9,540	-
Fire Station # 9	12,725	6,650	-
Fire Station # 10	10,889	2,417	-
Fire Station # 11	408	2,955	-
Fire Station # 12	7,905	680	-
Fire Station # 13	3,437	8,465	-
Fire Station # 14	3,483	3,233	-
Fire Station # 15	1,035	680	-
Fire Station # 16	9,415	2,993	-
Fire Station # 17	3,466	4,198	-

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Fire Station # 19	816	16,344	-
Fire Station # 20	2,128	680	-
Fire Station # 21	4,173	12,567	-
Fire Station # 22	19,604	340	-
Fire Tactical Services	60,616	2,382	-
Fire Training Division	1,369,900	273,660	55,473
Fire Deputy Chief Admin	119,980	-	-
Fire Marshall Staff	357,420	5,189	-
Fire Logistics & Technology	714,797	608,372	-
TOTAL	**$59,833,169**	**$65,155,021**	**$63,138,391**
DEPARTMENT OF PUBLIC WORKS			
Public Works Administration	$604,245	$1,114,938	$1,294,405
City Engineer	1,730,547	1,816,170	2,043,535
Field Surveyors	125,127	134,380	171,471
Facilities Management	992,887	568,477	473,553
Mail Room	94,270	117,134	190,161
Downtown Campuses Building Maintenance	2,049,832	1,991,371	2,066,244
Storage on Main Street	62,401	7,404	-
GIS	(100)	-	-
Scenic Cities Beautiful	66,621	-	-
Comm Dev Facilities Maintenance	283,864	304,300	240,850
Parks and Outdoors Facilities Maintenance	186,764	232,326	188,800
Public Works Utilities	186,983	197,743	196,339
Solid Waste Disposal	5,667,618	5,903,737	5,900,000
SM Admin	1,454,878	1,396,985	1,533,050
SM Emergency	790,751	895,276	956,769
SM Central Business District	361,680	384,230	412,194
SM Street Cleaning Crews	1,389,820	1,248,863	1,170,918
SM Mowing Tractors/Leaf Collection	1,569,730	1,679,695	1,468,015
SM Street Sweeping	719,597	656,970	746,488
Brush Pick-up	1,624,836	1,901,682	1,861,728
Garbage Pick-up	7,298,947	7,094,441	7,389,237
Trash Flash Pick-up	743,451	667,190	837,392
Recycle Pick-up	1,226,967	1,122,900	1,382,738
Refuse Collection Centers	735,716	722,962	816,735
Container Management	731,165	826,069	738,110
Municipal Forestry	1,107,187	906,853	1,136,916
Development Review & Permitting	3,293,856	3,971,403	4,709,202
Board of Plumbing Examiners	310	1,146	200

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Board of Electrical Examiners	-	4,121	850
Board of Mechanical Examiners	-	250	300
Board of Gas Fitters	-	2,166	300
Board of Appeals & Variances	7,302	9,279	6,050
DRP Code Enforcement	2,260,874	1,297,550	2,409,745
Back Tax Properties Abatement	116,164	57,859	103,000
Short Term Vacation Rental Inspections	204,399	162,450	212,837
Forestry Management	-	-	127,639
Traffic Operations	460,484	333,509	250,410
Transportation Administration	2,591,200	1,848,813	2,003,365
Smart Cities Operations	4,834	4,445,389	4,532,521
Street & Traffic Design and Engineering	1,145,551	2,063,743	2,364,760
TOTAL	**$41,890,758**	**$46,089,774**	**$49,936,827**
DEPARTMENT OF PARKS & OUTDOORS			
Parks & Outdoors Administration	$1,378,680	$1,590,192	$1,271,803
Support Services	754,128	807,056	915,891
Sports Programs	707,517	601,231	658,417
Parks & Outdoors Aquatics	580,458	437,231	10,454
Champion's Club	444,471	405,514	491,348
Summit of Softball	746,557	690,542	843,485
Parks & Outdoors Communication	314,965	323,165	335,413
Parks & Outdoors Recreation Admin	1,159,263	1,076,011	1,266,619
Therapeutic Programs	393,168	418,134	481,298
Fitness Center	372,599	332,420	411,578
Skate Park	34,107	58,669	56,024
Outdoor Chattanooga	606,081	658,533	761,273
Special Events	464,716	610,278	645,845
Parks Administration	718,760	803,674	837,233
Park Maint - Parks Playgrounds and Facilities	348,024	221,015	251,010
Park Maint - Buildings and Structures	194,762	293,161	370,349
Park Maint - City Wide Park Maintenance	1,416,231	1,511,014	2,029,524
HamCty Shared Parks Maint	4,007,504	4,411,318	3,983,411
Chattanooga Zoo at Warner Park	750,000	768,750	750,000
Public Art Admin {Gen Fd}	436,922	450,000	450,000
TOTAL	**$15,828,912**	**$16,467,907**	**$16,820,975**
DEPARTMENT OF EARLY LEARNING			
Early Learning Administration	961,870	866,755	$855,568
Youth Development	1,090,000	1,090,000	1,090,000

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Office of Early Learning	342,765	333,778	333,217
Community Forward	572,305	1,019,567	1,065,406
TOTAL	**$2,966,940**	**$3,310,100**	**$3,344,191**
DEPARTMENT OF CITY PLANNING			
Administration	$896,345	$961,375	$619,699
Strategic Capital Planning	408	-	-
TOTAL	**$896,754**	**$961,375**	**$619,699**
DEPARTMENT OF EQUITY & COMMUNITY ENGAGEMENT			
Administration	$849,685	$1,023,866	$1,454,550
ECE Neighborhood Services	431,070	550,866	$613,326
TOTAL	**$1,280,755**	**$1,574,732**	**$2,067,876**
DEPARTMENT OF ECONOMIC DEVELOPMENT			
Administration	$1,417,074	$1,672,296	$2,619,559
Economic Development	3,333	15,049	1,356,943
Workforce Development	688,929	760,449	9,208
Economic Opportunity Housing Access	949	-	-
ED - Homeless and Supportive Housing	2,467,067	2,831,257	3,007,464
ED - Homeless and Housing Programs	4,939	-	-
TOTAL	**$4,582,290**	**$5,279,051**	**$6,993,174**
DEPARTMENT OF CONSTITUENT SERVICES			
Administration	$659,390	-	-
Office of Performance Management & Open Data	365,571	-	-
311 Call Center	1,119,725	1,437,972	-
Office of Constituent Services	-	-	257,194
OCS 311 Call Center	-	-	1,570,135
TOTAL	**$2,144,687**	**$1,437,972**	**$1,827,329**
Golf Course			
Brainerd	$1,475,290	$1,460,931	$1,537,852
Brown Acres	1,216,299	731,425	1,342,795
	$2,691,589	**$2,192,356**	**$2,880,647**

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SECTION 5(a). GENERAL GOVERNMENT & SUPPORTED AGENCIES. The initials "A.O." as they appear in this Section, or elsewhere in the Ordinance, shall mean "Appropriation Only" which is hereby defined to mean that the amount as is shown being appropriated is only the appropriation of the City toward the total budget of such department, agency, board, commission, office or division or branch of government and is not to be construed to mean that such amount is its total budget or appropriation. The initials "A.S.F." as they appear in this Section, or elsewhere in this Ordinance, shall mean "Appropriation to Special Fund" which is hereby defined to mean that the amount as is shown being appropriated is to a Special Fund that will not revert to the General Fund at the end of the fiscal year.

		FY24 Actual	**FY25** Projected	**FY26** Proposed
City Council		$813,058	$952,325	$996,657
City Judges Division 1		584,610	590,042	638,307
City Attorney Operations		1,871,421	2,210,847	2,444,121
Internal Audit		794,865	844,282	911,170
Technology Services		18,032,617	15,585,653	17,343,334
Purchasing		948,794	1,000,792	1,370,132
Air Pollution Control Bureau	A.S.F.	330,168	330,168	338,408
CARTA Subsidy	A.O.	5,800,000	5,800,000	7,645,000
Chattanooga Public Library	A.S.F.	7,311,000	7,435,669	7,831,350
Chattanooga Design Studio	A.O.	-	-	70,000
Chatt Neighborhood Enterprise	A.O.	-	-	500,000
Community Haven	A.O.	-	-	750,000
Habitat for Humanity of Greater Chattanooga	A.O.	-	-	100,000
Partnership Family & Child & Adult	A.O.	-	-	150,000
Community Development Fund (OFE)	A.S.F.	70,996	55,000	30,000
Enterprise South Nature Park	A.O.	727,211	899,760	1,197,180
Heritage Hall Fund	A.S.F.	100,603	107,947	97,540
Human Services (OEL)	A.S.F.	765,000	492,300	480,000
Regional Planning Agency	A.S.F.	2,596,669	2,480,256	2,583,047
Tennessee RiverPark	A.O.	1,422,413	1,408,875	1,323,515
United Way of Greater Chattanooga		467,500	467,500	455,000

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		FY24 Actual	FY25 Projected	FY26 Proposed
Debt Service Fund		19,975,645	21,366,399	21,653,113
Capital Improvements		12,687,775	46,907,500	-
Election Expense		-	280,000	45,000
City Code Revision		-	10,000	10,000
Unemployment Insurance		44,387	74,798	70,000
Contingency Fund Appropriation		281,985	22,086,800	4,805,156
Renewal & Replacement		1,045,949	922,563	2,000,000
Audits, Dues & Surveys		129,601	175,420	175,000
Intergovernmental Relations		390,346	375,000	475,000
City Water Quality Management Fees		929,330	929,330	750,000
Liability Insurance Premiums	A.S.F.	5,000,000	999,996	1,000,000
Edu. Contribution (per TCA 57-4-306)		2,911,920	2,813,659	2,813,659
Enterprise South Indust. Park Admin.		2,467	5,000	5,000
Technology Replacement Fund Allocation	A.S.F.	350,000	750,000	500,000
Tuition Assistance Program		2,000	25,000	25,000
TOTAL		$86,388,329	$138,382,881	$81,581,689

SECTION 6. That there be and is hereby established a budget for each of the following special funds for Fiscal Year 2025-2026

		FY24 Actual	FY25 Projected	FY26 Proposed
1111 ECONOMIC DEVELOPMENT				
ESTIMATED REVENUE				
Local Option Sales Tax		$19,201,785	$19,024,831	$19,220,000
Local Option Tourist Development Zone		4,858,980	5,246,956	-
Investment Income		142,333	142,333	132,000
Ham Co Local Option Out of State Sales Tax		-	220,052	220,000
Total		$24,203,098	$24,634,172	$19,572,000
APPROPRIATIONS				
Economic Development Capital Projects		$7,750,000	$9,500,000	$9,000,000
CARTA	A.O.	-	500,000	-
Chattanooga Chamber Foundation	A.O.	600,000	600,000	670,000

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		FY24 Actual	FY25 Projected	FY26 Proposed
Enterprise Center	A.O.	1,703,350	1,690,000	1,700,000
Public Edu. Foundation STEP-UP Chatt.	A.O.	-	50,000	-
Contingency		-	-	125,000
Chattanooga Quantum Collaborative		175,000	100,000	100,000
UTC Center for Regional Economic Research	A.O.	-	80,000	40,000
Sales Tax Commission		192,018	192,449	192,000
Thrive Regional Partnership	A.O.	100,000	80,000	80,000
Carter Street Corporation	A.O.	200,000	-	200,000
Company Lab (CoLab)	A.O.	-	-	175,000
RISE Chattanooga	A.O.	-	-	175,000
SRC Lease Payments		4,858,980	7,148,300	7,115,000
Total		$15,579,347	$19,940,749	$19,572,000
Estimated Incr(Decr) in Fund Balance		$8,623,751	$4,693,423	-
Beginning Fund Balance July 1		$12,028,651	$20,652,402	$25,345,825
Ending Fund Balance June 30		$20,652,402	$25,345,825	$25,345,825
Ending Fund Balance as a % of Revenue		85.33%	102.89%	129.50%
Ending Fund Balance as a % of Total Appropriations		132.56%	127.11%	129.50%

2030 HUMAN SERVICES - OFFICE OF EARLY LEARNING

ESTIMATED REVENUE			
Federal*	$14,453,362	$14,257,974	$13,964,735
State*	5,185,455	808,588	839,642
City of Chattanooga - Transfer In (Headstart)	765,000	350,000	350,000
City of Chattanooga - Transfer In (FGP)	534,451	120,000	130,000
Contributions & Donations	3,707	-	-
Total	$20,941,975	$15,536,562	$15,284,377
APPROPRIATIONS			
Administration*	($18,493)	-	-
Headstart Supplement	-	350,000	350,000
FGP Supplement	-	120,000	130,000
Headstart	15,238,070	14,647,855	14,364,735
Foster Grandparents	589,545	418,706	439,642
Low Income Energy Assistance Program*	3,948,063	-	-
Community Services Block Grant (CSBG)*	838,624	-	-

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	FY24 Actual	FY25 Projected	FY26 Proposed
Other*	(3,055)	-	-
Total	$20,592,754	$15,536,562	$15,284,377
Estimated Incr(Decr) in Fund Balance	$349,221	-	-
Beginning Fund Balance July 1	$329,932	$679,153	$679,153
Ending Fund Balance June 30	$679,153	$679,153	$679,153
Ending Fund Balance as a % of Revenue	3.24%	4.37%	4.44%
Ending Fund Balance as a % of Total Appropriations	3.30%	4.37%	4.44%

*Some Comm Dev Grants FY23 Actuals included due to ACFR Reporting.
These have been moved to Fund 2060 for FY24 and FY25

2040 NARCOTICS FUND

ESTIMATED REVENUE			
Confiscated Narcotics Funds	$288,842	$80,835	$275,000
Fines, Forfeitures and Penalties	38,394	24,201	-
Total	$327,236	$105,036	$275,000
APPROPRIATIONS			
Operations	$152,034	$84,870	$500,000
Total	$152,034	$84,870	$500,000
Estimated Incr(Decr) in Fund Balance	$175,202	$20,166	($225,000)
Beginning Fund Balance July 1	$1,627,645	$1,802,848	$1,823,014
Ending Fund Balance June 30	$1,802,848	$1,823,014	$1,598,014
Ending Fund Balance as a % of Revenue	550.93%	1735.61%	581.10%
Ending Fund Balance as a % of Total Appropriations	1185.82%	2148.01%	319.60%

2042 FEDERAL ASSET FORFEITURE FUND

ESTIMATED REVENUE			
Federal	-	$10,000	$20,000
Other	41,577	16,194	-
Total	$41,577	$26,194	$20,000

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	FY24 Actual	FY25 Projected	FY26 Proposed
APPROPRIATIONS			
Operations	-	-	$20,000
Total	-	-	$20,000
Estimated Incr(Decr) in Fund Balance	$41,577	$26,194	-
Beginning Fund Balance July 1	$491,456	$533,033	$559,227
Ending Fund Balance June 30	$533,033	$559,227	$559,227
Ending Fund Balance as a % of Revenue	1282.04%	2134.94%	2796.14%
Ending Fund Balance as a % of Total Appropriations	0.00%	0.00%	2796.14%

2050 STATE STREET AID

ESTIMATED REVENUE			
State Shared Ops St Aid 1989 Amended Gas Tax	$506,395	$534,694	$540,000
State Shared Ops Street Aid Gas Tax	3,240,385	3,390,744	3,425,000
State Shared Ops Street Aid Add 3 Cent Tax	935,055	987,307	1,000,000
State Shared Ops St Aid 2017 Improve Act Gas Tax	1,633,900	1,706,484	1,725,000
State Shared Transportation	27,388	79,946	100,000
Other	574,136	50,000	50,000
Total	$6,917,259	$6,749,174	$6,840,000
APPROPRIATIONS			
Operations	$5,584,419	$6,574,249	$6,840,000
Transfer Out - Public Works Capital	1,000,032	1,000,000	2,256,300
Total	$6,584,451	$7,574,249	$9,096,300
Estimated Incr(Decr) in Fund Balance	$332,809	($825,075)	($2,256,300)
Beginning Fund Balance July 1	7,239,932	$7,572,740	$6,747,665
Ending Fund Balance June 30	$7,572,740	$6,747,665	$4,491,365
Ending Fund Balance as a % of Revenue	109.48%	99.98%	65.66%
Ending Fund Balance as a % of Total Appropriations	115.01%	89.09%	49.38%

2060 COMMUNITY DEVELOPMENT FUND (OFE)

ESTIMATED REVENUE			
Federal and State	$1,732,342	$7,414,492	$9,216,144

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	FY24 Actual	FY25 Projected	FY26 Proposed
OFE-State Appropriation	-	25,050	25,050
City of Chatt-Transfer In (Comm Assist Gen Relief)	-	25,000	30,000
City of Chatt-Transfer In (Comm Assist Admin)	-	30,000	-
Miscellaneous/Other	2,611,988	-	-
Total	$4,344,330	$7,494,542	$9,271,194
APPROPRIATIONS			
Administration	$536	-	-
Community Development Programs	1,472,331	1,415,152	1,400,475
Home Investment Programs	1,260,946	1,380,750	1,233,229
Emergency Shelter Programs	420,401	160,000	160,000
Low Income Energy Assistance Program (LIHEAP)	-	3,231,029	2,850,068
Community Services Block Grant (CSBG)	-	827,561	800,000
Chattanooga Neighborhood Enterprise	-	400,000	518,750
OFE - State Appropriation	-	25,050	25,050
Comm. Assist City General Relief (City Approp)	-	25,000	30,000
Homeless and supportive housing	352,903	-	-
Other Programs	94,928	-	-
Transfers	239,010	-	-
Total	$3,841,055	$7,464,542	$7,017,572
Estimated Incr(Decr) in Fund Balance	$503,276	$30,000	$2,253,622
Beginning Fund Balance July 1	$3,105,728	$3,609,004	$3,639,004
Ending Fund Balance June 30	$3,609,004	$3,639,004	$5,892,626
Ending Fund Balance as a % of Revenue	83.07%	48.56%	63.56%
Ending Fund Balance as a % of Total Appropriations	93.96%	48.75%	83.97%

2070 HOTEL/MOTEL TAX FUND

ESTIMATED REVENUE			
Occupancy Tax	$9,016,685	$8,956,399	$9,005,000
Vacation rentals	1,007,568	1,016,559	1,002,000
Interest Revenue	32,931	388,670	211,000
Total	$10,057,184	$10,361,628	$10,218,000
APPROPRIATIONS			

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	FY24 Actual	FY25 Projected	FY26 Proposed
Hotelier Collection Fee	$183,259	$202,920	$200,000
Hamilton County Accounting Fee	106,505	176,374	180,000
Chattanooga Tourism A.O.	-	750,000	1,050,000
Interest expense	-	-	198,000
Transfer to Capital	4,500,000	7,500,000	7,500,000
Debt Service	4,005,327	4,029,700	4,090,000
Total	$8,795,092	$12,658,994	$13,218,000
Estimated Incr(Decr) in Fund Balance	$1,262,092	($2,297,366)	($3,000,000)
Beginning Fund Balance July 1	$11,371,199	$12,633,291	$10,335,925
Ending Fund Balance June 30	$12,633,291	$10,335,925	$7,335,925
Ending Fund Balance as a % of Revenue	125.61%	99.75%	71.79%
Ending Fund Balance as a % of Total Appropriations	143.64%	81.65%	55.50%

3100 DEBT SERVICE FUND

ESTIMATED REVENUE			
General Fund	$19,975,645	$21,366,399	$21,653,113
CDBG (Fannie Mae Loan)	310,006	-	-
Hotel/Motel Tax	4,005,327	4,029,696	4,090,128
Other Sources-Golf Course	85,566	85,566	85,566
Total	$24,376,544	$25,481,661	$25,828,807
APPROPRIATIONS			
Principal	$18,326,185	$18,615,945	$19,213,240
Interest	5,843,120	6,416,716	6,515,567
Bank Service Charges	13,171	30,000	100,000
Total	$24,182,476	$25,062,661	$25,828,807
Estimated Incr(Decr) in Fund Balance	$194,068	$419,000	-
Beginning Fund Balance July 1	$3,049,424	$3,243,492	$3,662,492
Ending Fund Balance June 30	$3,243,492	$3,662,492	$3,662,492
Ending Fund Balance as a % of Revenue	13.31%	14.37%	14.18%
Ending Fund Balance as a % of Total Appropriations	13.41%	14.61%	14.18%

6010 WASTE WATER FUND

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	FY24 Actual	FY25 Projected	FY26 Proposed
ESTIMATED REVENUE			
Sewer Service Charges	$98,792,373	$104,921,470	$109,847,650
Industrial Surcharges	2,533,718	3,004,536	2,685,750
Septic Tank Charges	860,733	832,100	835,850
Wheelage and Treatment:			
Hamilton County, TN	3,343,774	3,180,000	3,372,750
Lookout Mountain, TN	267,403	185,500	199,950
Lookout Mountain, GA	153,139	164,300	170,000
Walker County, GA	2,170,575	1,696,000	1,470,213
Collegedale, TN	1,338,119	1,478,700	1,184,000
Soddy-Daisy, TN	641,982	477,000	505,000
East Ridge, TN	3,263,801	2,650,000	2,317,902
Windstone	64,813	68,900	71,500
Rossville, GA	863,677	689,000	636,500
Red Bank, TN	1,424,975	1,139,500	1,087,500
Northwest Georgia	2,475,534	1,855,000	1,877,725
Catoosa-Ringgold, GA	1,009,265	1,060,000	1,065,000
Dade County, GA	27,809	29,680	28,425
Industrial User Permits	47,570	225,962	47,500
Industrial User Fines	8,900	3,750	-
Garbage Grinder Fees	244,278	177,998	130,685
Other Revenue/Charges	63,379	57,930	2,640
Operating Revenue:	$119,595,818	$123,897,326	$127,536,540
Interest Earnings	$2,295,861	$2,646,694	$500,000
Total Revenues	$121,891,679	$126,544,020	$128,036,540
APPROPRIATIONS			
Operations & Maintenance:			
Administration	$6,842,856	$7,405,166	$8,838,847
Laboratory	1,038,094	1,165,947	1,409,785
Engineering	1,824,890	1,919,827	3,589,754
Plant Maintenance	11,238,842	11,279,196	12,866,817
Sewer Maintenance	8,792,697	10,232,316	11,815,276
Moccasin Bend - Liquid Handling	14,576,435	15,130,148	15,700,463
Inflow & Infiltration	2,175,177	2,129,097	5,230,294
Safety & Training	350,301	354,859	464,337

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	FY24 Actual	FY25 Projected	FY26 Proposed
Pretreatment/Monitoring	953,967	1,164,679	1,356,539
Moccasin Bend - Solid Handling	4,513,556	4,386,678	5,037,402
Moccasin Bend - Landfill Handling	3,514,115	2,893,524	5,000,400
Combined Sewer Overflow	161,015	1,634,456	1,149,250
Inventory Moc Bend	523,319	0	0
Pump Station Operations	1,544,672	1,702,178	1,678,577
Equalization Station	128,255	169,135	175,000
Contingency	1,426,857	2,668,171	2,000,000
Total Operations & Maintenance	$59,605,049	$64,235,377	$76,312,741
Pumping Stations:			
Total Pumping Stations	2,808,267	1,805,021	2,821,550
Total Ops, Maint. & Pumping Stations	62,413,316	66,040,398	79,134,291
Capital Improvement			
Appropriation to Capital	$53,871,271	$61,750,000	$59,100,000
Debt Service			
Principal	$12,788,942	$12,583,275	$10,595,235
Interest	3,017,858	2,986,458	2,786,895
Bank Fees	149,456	183,075	153,172
Sub Total Debt Service	$15,956,256	$15,752,808	$13,535,302
Total	$132,240,843	$143,543,206	$151,769,593
Adjustments Modified to Accrual			
Principal	($12,788,942)	($12,583,275)	($10,595,235)
Depreciation	15,974,925	15,250,000	15,707,500
	$3,185,983	$2,666,725	5,112,265
Total w/ Adjustments	$135,426,826	$146,209,931	$156,881,858
Estimated Incr(Decr) in Fund Balance	($13,535,147)	($19,665,911)	($28,845,318)
Beginning Fund Balance July 1	$150,177,790	$136,642,643	$116,976,732
Ending Fund Balance June 30	$136,642,643	$116,976,732	$88,131,414

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	FY24 Actual	FY25 Projected	FY26 Proposed
Ending Fund Balance as a % of Revenue	112.10%	92.44%	68.83%
Ending Fund Balance as a % of Total Appropriations	100.90%	80.01%	56.18%

6020 SOLID WASTE & SANITATION FUND

ESTIMATED REVENUE			
Landfill Tipping Fees	$1,318,256	$1,297,100	$1,400,000
City Tipping Fees	4,429,000	4,700,000	4,700,000
Permits	2,511	-	-
Sale of Property / Scrap	35,787	25,000	25,000
Sale of Mulch	(1)	-	-
Miscellaneous	99,206	42,824	35,000
Total	$5,884,759	$6,064,924	$6,160,000
APPROPRIATIONS			
Recycling Center	$1,104,522	$1,071,061	$1,174,855
Waste Disposal – Birchwood & Summit Monitoring	57,095	118,536	138,363
Waste Disposal – City Landfill	1,802,454	2,165,734	3,209,263
Compost Waste Center	693,697	803,305	836,668
Principal	636,081	614,818	637,144
Interest	82,748	60,117	30,616
Bank Fees	287	130	200
Capital Improvement	169,105	88,212	-
Household Hazardous Waste	93,509	163,808	132,891
Other	225	-	-
Total	$4,639,723	$5,085,721	$6,160,000
Estimated Incr(Decr) in Fund Balance	$1,245,036	$979,203	-
Beginning Fund Balance July 1	$6,505,136	$7,750,172	$8,729,375
Ending Fund Balance June 30	$7,750,172	$8,729,375	$8,729,375
Ending Fund Balance as a % of Revenue	131.70%	143.93%	141.71%
Ending Fund Balance as a % of Total Appropriations	167.04%	171.64%	141.71%

6030 STORM WATER FUND

ESTIMATED REVENUE

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	FY24 Actual	FY25 Projected	FY26 Proposed
Stormwater Fee	$34,978,658	$35,163,607	$36,500,000
Stormwater Permits	630,051	591,780	500,000
Revenue Adjustments/ Bad Debt Expense	(2,589,181)	-	-
Interests	1,673,112	1,332,612	1,200,000
Other	7,170	1,500	1,500
Total	$34,699,810	$37,089,499	$38,201,500
APPROPRIATIONS			
Stormwater Management Administration	$3,950,267	$4,521,041	$6,157,977
Stormwater Maintenance & Operations	8,085,422	9,701,842	11,680,530
Stormwater Site Development	1,352,579	1,400,762	1,838,510
Stormwater Engineering & Project Management	1,485,870	2,466,945	2,617,421
Stormwater Public Education	124,988	83,617	348,594
Renewal & Replacement	22,638	-	30,000
Brainerd Levee 1, 2, 3	-	19,429	50,000
Stormwater Orchard Storm Station	-	26,314	42,200
Minor Storm Stations	829,062	-	7,500
Stormwater Green Infrastructure Maintenance	-	782,692	1,426,783
Stormwater Forestry	-	129,757	515,868
Principal	1,296,581	1,305,474	1,310,247
Interest	417,865	361,342	304,120
Bank Service Charges	357	406	600
Appropriation to Capital Project Fund	11,461,533	10,400,000	11,871,150
Total	$29,027,162	$31,199,621	$38,201,500
Estimated Incr(Decr) in Fund Balance	$5,672,647	$5,889,878	-
Beginning Fund Balance July 1	$63,543,492	$69,216,139	$75,106,017
Ending Fund Balance June 30	$69,216,139	$75,106,017	$75,106,017
Ending Fund Balance as a % of Revenue	199.47%	202.50%	196.60%
Ending Fund Balance as a % of Total Appropriations	238.45%	240.73%	196.60%

6070 TENNESSEE VALLEY REGIONAL COMMUNICATION SYSTEM

ESTIMATED REVENUE			
Federal Maintenance Fees	$38,620	$47,843	$45,167
Ham Co Ops Radio & Electronics	260,386	266,275	267,370
State Maintenance Fee	25,268	27,587	32,441
Other Government Maintenance Fee	1,105,142	1,418,019	1,357,227

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	FY24 Actual	FY25 Projected	FY26 Proposed
TVRCS Other Government Capital Replacement	125	60,000	60,000
Mobile Communications Services	206,857	227,689	222,869
Outside Maintenance Fee	52,584	53,064	51,737
TVRCS Parts Resale	-	28,173	-
Miscellaneous Revenue	42,251	-	-
Total	$1,731,230	$2,128,650	$2,036,811
APPROPRIATIONS			
Operations	$1,246,138	$1,927,688	$2,036,811
Total	$1,246,138	$1,927,688	$2,036,811
Estimated Incr(Decr) in Fund Balance	$485,092	$200,962	-
Beginning Fund Balance July 1	$3,740,542	$4,225,634	$4,426,596
Ending Fund Balance June 30	$4,225,634	$4,426,596	$4,426,596
Ending Fund Balance as a % of Revenue	244.08%	207.95%	217.33%
Ending Fund Balance as a % of Total Appropriations	339.10%	229.63%	217.33%

SECTION 6(a). That there be and is hereby authorized the appropriation of all collections and fund balances to the respective funds, other than the General Fund, to be expended for the general public purposes as indicated.

SECTION 6(b). That the City of Chattanooga transfer the net surplus funds received in FY26 from the sale of City of Chattanooga delinquent tax parcels in the Hamilton County surplus property sale to the Chattanooga Land Bank Authority. The gross proceeds from the sale as a whole shall first be applied to each parcel for recovery of any city fees, taxes, liens, penalties, interest, and other costs associated with the sale, after which the net amount remaining will be available for appropriation.

SECTION 7. That all persons under the "City of Chattanooga Classification and Pay System" and covered by the "Pay Plans" on the effective date of this Ordinance shall receive pay within the appropriate range as designed in the City's Pay Plan. All positions not covered by the City's Pay Plans shall be

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assessed and pay determined consistent with the City's established compensation policy. In the event that a provision within this budget ordinance becomes in conflict with a federal, state, or local law or regulation, the appropriate law or regulation shall prevail.

SECTION 7(a).The Mayor is authorized to increase the base pay for eligible regular full-time and part-time civilian employees effective July 1, 2025. This consists of a 2% cost-of-living allowance and the advancement of 1 step within the appropriate assigned grade. An employee's pay may not exceed the maximum in the pay range. Employees hired after 01/01/25 shall not be eligible for the increase. Employees must be in an active work status as of the effective date of this ordinance to be eligible for the increase. This ordinance excludes increases for sworn employees at this time.

SECTION 7(b). Any person designated as a City employee shall not be paid less than the rate as defined by the Federal Poverty Guidelines for a family of four (4), except for those employees whose pay is governed by a federal formula.

SECTION 7(c). In addition to positions provided for hereinafter, known as positions within the "City of Chattanooga Classification System", which includes only regular full-time and part-time positions, the City recognizes and authorizes the following types of designation of positions as exempt from the Classification System: Temporary, Elected Officials, and Appointed Employees.

SECTION 7(d) Unless otherwise provided, the positions specified hereinafter are hereby authorized at the designated pay grade levels.

SECTION 7(e). In order to achieve efficiencies for all Departments comprising City of Chattanooga, the Mayor is authorized to realign, reclassify or otherwise change positions within the total

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number of authorized FY26 ordinance positions, consistent with the City's established Compensation Policy detailed in the Employee Information Guide.

			FT/PT	Grade
		DEPARTMENT OF GENERAL GOVERNMENT		
		City Council		
	1	Administrative Support Assistant 2	FT	GS.04N
	1	Clerk to Council	FT	GS.11E
	1	Council Chairperson	Elected	***
	7	Council Member	Elected	*
	1	Council Support Specialist	FT	GS.06N
	1	Council Vice Chairperson	Elected	**
Subtotal	12			
TOTAL	**12**			

*Members of the Council shall be paid fifteen percent (15%) of the Mayor's salary.
**The Vice-Chairperson shall be paid fifteen percent (15%) of the Mayor's salary plus an additional $2,500.
***The Chairperson shall be paid fifteen percent (15%) of the Mayor's salary plus an additional $5,000.

		City Judge		
	2	City Court Officer	FT	GS.04N
	2	City Court Officer	PT	GS.04N
	1	City Judge	Elected	*
	1	Court Administrative Supervisor	FT	GS.08E
	2	Judicial Assistant	PT	GS.05N
Subtotal	8			
TOTAL	**8**			

*The City Judge shall be paid the same salary as the General Sessions Judges of Hamilton County, Tennessee.

DRAFT

			FT/PT	Grade
		Office of City Attorney		
	1	Admin Support Specialist	FT	GS.05N
	1	City Attorney	FT	GS.28E
	1	Compliance Officer	FT	GS.10E
	1	Deputy City Attorney	FT	GS.23E
	4	Legal Assistant	FT	GS.06N
	1	Legal Office Manager	FT	GS.13E
	1	Paralegal	FT	GS.08N
	1	Public Records Manager	FT	GS.09N
	1	Special Asst City Attorney	FT	GS.14E
	5	Staff Attorney 1	FT	GS.15E
	1	Staff Attorney 2	FT	GS.16E
Subtotal	18			
TOTAL	**18**			
		Internal Audit		
	1	Administrative Support Specialist	PT	GS.05N
	1	City Auditor *	FT	GS.23E
	4	Senior Auditor	FT	GS.13E
Subtotal	6			
TOTAL	**6**			

*The City Auditor salary is set by the Audit Committee pursuant to the Chattanooga City Charter

		Technology Services Department		
		Technology Services		
	1	Accounts Coordinator	FT	GS.09E
	1	Application System Manager (GoGov, Meltwater, Hubspot)	FT	GS.12E
	1	Application System Manager (JIRA, Workspace, All)	FT	GS.12E
	1	Application System Manager (Oracle)	FT	GS.12E
	1	Application System Manager (PW: Citiworks, Cityview, Opengov)	FT	GS.12E
	1	Audio Visual Technician	FT	GS.06N
	1	Camera Specialist	FT	GS.08N
	1	Chief Info Technology Officer	FT	GS.24E
	1	Deputy Chief Info Tech Officer	FT	GS.19E

DRAFT

		FT/PT	Grade
1	Digital Engagement Platforms Manager	FT	GS.12E
2	Digital Experience Engineer	FT	GS.10E
1	Director IT Operations	FT	GS.16E
1	Director IT Project Management	FT	GS.16E
1	Director, Business and Finance Management	FT	GS.16E
1	Director, Digital Experiences	FT	GS.16E
1	Director, Enterprise Applications & Architecture	FT	GS.16E
1	Director, Infrastructure & Security	FT	GS.16E
1	Executive Assistant	FT	GS.08N
1	Fiscal Analyst	FT	GS.10E
1	Inventory Coordinator	FT	GS.07N
1	IT Business Project Analyst	FT	GS.10E
6	IT Project Manager	FT	GS.12E
1	IT Project Manager - Citywide Camera	FT	GS.12E
1	IT Project Manager - CPD	FT	GS.12E
1	IT Project Manager - DTS	FT	GS.12E
1	IT Security Analyst	FT	GS.10E
1	IT Security Specialist	FT	GS.11E
1	IT Specialist	FT	GS.08N
1	IT Tech 2	FT	GS.07N
2	IT Technical Trainer	FT	GS.10E
4	IT Technician	FT	GS.06N
1	IT Trainer - Lead	FT	GS.11E
1	IT UX Designer	FT	GS.11E
1	Manager Application System	FT	GS.12E
1	Manager IT Operations	FT	GS.13E
1	Manager, Compute & Storage	FT	GS.13E
1	Manager, Digital Experiences	FT	GS.13E
1	Manager, IT Operations & Camera Systems	FT	GS.13E
1	Manager, Networking	FT	GS.13E
1	Manager, Oracle Cloud Platform & Services	FT	GS.13E
1	Network Engineer City	FT	GS.12E
1	Network Engineer Lead	FT	GS.12E
1	Network Engineer WW	FT	GS.12E
1	Senior Digital Experience Engineer	FT	GS.11E
1	Systems Administrator 1	FT	GS.09E
1	Systems Administrator 2	FT	GS.10E
4	Systems Administrator Lead	FT	GS.12E
1	UX/UI Designer	FT	GS.11E

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			FT/PT	Grade
	1	Video Management Systems Engineer	FT	GS.12E
Subtotal	62			

GG IS Smart Cities

	1	Civil Engineer 2	FT	GS.13E
	1	Director, Intelligent Cities	FT	GS.16E
	1	Software Development Engineer 1	FT	GS.10E
	1	Software Development Engineer 2	FT	GS.11E
	1	Software Engineer Lead	FT	GS.12E
	1	Traffic Project Manager	FT	GS.13E
Subtotal	6			

DTS Data Operations

	1	AI Application Manager	FT	GS.12E
	1	Director, AI & Data Operations	FT	GS.16E
	4	Senior Data Analyst	FT	GS.11E
Subtotal	6			

DTS - GIS

	3	GIS Analyst 1	FT	GS.10E
	2	GIS Analyst 2	FT	GS.11E
	1	GIS Analyst 3	FT	GS.12E
	1	GIS Systems & Database Manager	FT	GS.13E
	1	GIS Technician	FT	GS.08N
	1	IT Project Manager	FT	GS.12E
Subtotal	9			

General Fund	**83**
TOTAL	**83**

Purchasing

	6	Buyer	FT	GS.11E
	1	Deputy Procurement Officer	FT	GS.13E
	2	Procurement Compliance Specialist	FT	GS.07E
	1	Procurement Officer	FT	GS.15E
	1	Supplier Diversity Manager	FT	GS.13E
	1	Supplier Engagement Coordinator	FT	GS.09E

DRAFT

			FT/PT	Grade
Subtotal	12			
TOTAL	**12**			
GENERAL FUND TOTAL	**139**			

RISK MANAGEMENT

Administration

1	Claims & Risk Analyst	FT	GS.12E
1	Safety and Compliance Specialist	FT	GS.09E
1	Risk Officer	FT	NP.AP
1	Director of Risk	FT	NP.AP
1	Risk Investigator	FT	GS.09E
1	Supervisor Public Parks Program	FT	GS.12E
Subtotal 6			
RISK MANAGEMENT TOTAL **6**			
GRAND TOTAL **145**			

EXECUTIVE DEPARTMENT OF THE MAYOR

Administration

1	Admin Support Assistant 1	FT	GS.03N
1	Chief of Staff	FT	NP.AP
1	Chief Operating Officer	FT	NP.AP
1	Chief Policy Officer	FT	NP.AP
1	DCOS & Senior Advisor for Public Affairs	FT	GS.25E
1	Deputy Chief Operating Officer	FT	GS.24E
1	Director Design	FT	GS.14E
1	Director Intergovernmental & External Affairs	FT	NP.AP
1	Director Policy Plan & Impl	FT	NP.AP
1	Executive Assistant to COO	FT	NP.AP
1	Executive Assistant to COS	FT	GS.09E
1	Executive Assistant to Mayor	FT	GS.09E
1	Executive Coordinator	FT	NP.AP
1	Internal Communications Coordinator	FT	NP.AP
1	Mayor	Elected	*
2	Project Manager	FT	NP.AP

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			FT/PT	Grade
	1	Receptionist	FT	NP.AP
	1	Senior Advisor for Economic & Workforce Development	FT	NP.AP
	1	Senior Advisor for Legislative Initiatives	FT	NP.AP
Subtotal	20			

*The salary of the Mayor shall be the same as the salary of the County Mayor of Hamilton County, TN.

Community Health

	1	Admin Support Coordinator	FT	GS.07N
	1	Deputy Director Community Health	FT	GS.16E
	1	Director Community Health	FT	GS.17E
	1	Lead Registered Nurse Navigator	PT	GS.13E
	1	Program Manager	FT	GS.12E
	2	Registered Nurse Navigator	FT	GS.12E
Subtotal	7			

Community Safety & Gun Violence Prevention

	1	Community Outreach Coord	FT	GS.10E
	1	Executive Director Community Safety and Gun Violence Prevention	FT	GS.15E
	3	Intervention Specialist	FT	GS.10E
	2	Manager Community Safety and Gun Violence Prevention	FT	GS.12E
	1	Public Safety Coordinator	FT	GS.11E
Subtotal	8			

Family Justice Center

	1	Admin Support Specialist	FT	GS.05N
	1	Assistant Director Outreach, Training, and Volunteer	FT	GS.13E
	1	Asst Director Clinical Coord Svcs	FT	GS.13E
	1	Client Services Supervisor	FT	GS.10E
	1	FJC Executive Director	FT	GS.15E
	2	FJC Navigator	FT	GS.06N
	1	Front Desk Receptionist	FT	GS.03N
Subtotal	8			

Mayor Communications

	1	Communications Coordinator	FT	GS.10E
	1	Digital Specialist	FT	GS.06N
	1	Press Assistant	FT	NP.AP

DRAFT

			FT/PT	Grade
	1	Press Secretary	FT	NP.AP
	1	Senior Advisor Communications	FT	NP.AP
Subtotal	5			
GRAND TOTAL	**48**			

DEPARTMENT OF FINANCE & ADMINISTRATION

Finance Office

	2	Accountant 1	FT	GS.11E
	3	Accountant 2	FT	GS.12E
	2	Accountant 3	FT	GS.13E
	1	Accounting Manager	FT	GS.14E
	1	Accounting Technician 1	FT	GS.04N
	5	Accounting Technician 2	FT	GS.05N
	1	Accounts Payable Supervisor	FT	GS.09E
	2	Admin Support Assistant 2	FT	GS.04N
	1	Assistant Manager Payroll	FT	GS.09E
	1	Budget Manager	FT	GS.14E
	1	Budget Officer	FT	GS.15E
	1	Business Systems Manager	FT	GS.13E
	1	City Finance Officer	FT	GS.26E
	1	Deputy Administrator Finance	FT	GS.19E
	1	Director Capital Planning & Projects	FT	GS.15E
	1	Executive Assistant to CFO	FT	GS.09E
	1	Management Budget Analyst 1	FT	GS.11E
	3	Management Budget Analyst 2	FT	GS.12E
	1	Management Budget Analyst 3	FT	GS.13E
	1	Manager Financial Operations	FT	GS.15E
	1	Manager Payroll	FT	GS.11E
	1	Manager Strategic Capital Planning	FT	GS.12E
	3	Payroll Technician	FT	GS.06N
Subtotal	36			

Grants & Opportunities

	1	Accountant 3	FT	GS.13E
	1	Director Grants & Opportunities	FT	GS.14E
	3	Grants Coordinator	FT	GS.10E
Subtotal	5			

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			FT/PT	Grade
		Office of City Treasurer		
	1	Assistant City Treasurer	FT	GS.14E
	1	City Treasurer	FT	GS.15E
	1	Coordinator Senior Programs	FT	GS.07N
	2	Property Tax Clerk II	PT	GS.04N
	1	Property Tax Clerk III	PT	GS.04N
	4	Revenue Specialist 2	FT	GS.05N
	2	Revenue Specialist 3	FT	GS.06N
	1	Tax Manager	FT	GS.12E
	1	Treasury Analyst	FT	GS.11E
Subtotal	14			
		City Court Clerk's Office		
	1	Admin Support Coordinator	FT	GS.07N
	1	City Court Clerk	FT	GS.14E
	2	Court Operations Assistant	FT	GS.03N
	2	Court Operations Assistant 2	FT	GS.04N
	3	Court Operations Technician 1	FT	GS.04N
	1	Court Operations Technician 2	FT	GS.05N
	1	Operations Manager	FT	GS.13E
Subtotal	11			
GRAND TOTAL	**66**			
		DEPARTMENT OF HUMAN RESOURCES		
		Human Resources Administration		
	1	Chief Human Resources Office	FT	GS.24E
	1	Deputy Chief HR Officer	FT	GS.19E
	1	Director HR Operations	FT	GS.14E
	1	Director HRMS & Employment Svcs	FT	GS.14E
	1	Executive Assistant to COO	FT	GS.09N
	5	HR Business Partner	FT	GS.11E
	4	Human Resource Analyst	FT	GS.10E
	1	Manager Recruiting	FT	GS.13E
	2	Recruiting Coordinator	FT	GS.09N
Subtotal	17			

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			FT/PT	Grade
		Employee Training		
	1	Director Leadership & Prof Dev	FT	GS.14E
	1	HR Trainer	FT	GS.10E
	1	Human Resource Technician	FT	GS.06N
Subtotal	3			
		Employees Insurance Office		
	1	Director Total Rewards	FT	GS.14E
	1	Human Resource Analyst	FT	GS.10E
	1	Manager Total Rewards	FT	GS.13E
	1	Pension & Data Analyst	FT	GS.10E
	3	Total Rewards Specialist	FT	GS.06N
Subtotal	7			
GRAND TOTAL	**27**			
		DEPARTMENT OF COMMUNITY DEVELOPMENT		
		Administration		
	1	Administrator Community Development	FT	GS.24E
	1	Community Center Program Coordinator	FT	GS.10E
	1	Community Center Program Manager	FT	GS.13E
	1	Deputy Administrator CD	FT	GS.19E
	1	Director Operations	FT	GS.14E
	1	Executive Assistant	FT	GS.08N
	1	Finance Manager	FT	GS.13E
	1	Fiscal Analyst	FT	GS.10E
	1	Fiscal Technician	FT	GS.06N
	1	Office Supervisor	FT	GS.08N
Subtotal	10			
		CD Aquatics		
	1	Aquatics Program Manager	FT	GS.13E
	2	Head Lifeguard	PT	GS.05N
	3	Lifeguard 2	PT	GS.04N
	1	Recreation Specialist	FT	GS.05N
	1	Swim Lesson Instructor	PT	GS.03N
	3	Water Fitness Instructor	PT	GS.04N
Subtotal	11			

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			FT/PT	Grade
		CD Public Communication		
	1	Public Relations Coordinator 2	FT	GS.11E
Subtotal	1			
		CD Office of Family Empowerment		
	1	Assistant Director OFE	FT	GS.12E
	1	Director Office Family Empowerment	FT	GS.14E
Subtotal	2			
		CD Community Centers Admin		
	1	Admin Support Specialist	FT	GS.05N
Subtotal	1			
		CD Community Center Staffing		
	1	Crew Worker 2	FT	GS.04N
	13	Custodian	FT	GS.03N
	1	Custodian	PT	GS.03N
	5	Front Desk Clerk	PT	GS.03N
	20	Manager Community Center	FT	GS.12E
	14	Program Tutor	PT	GS.04N
	32	Specialist Community Centers	FT	GS.05N
	19	Specialist Community Centers	PT	GS.05N
Subtotal	105			
GRAND TOTAL	**130**			
		POLICE DEPARTMENT		
		SWORN		
	3	Assistant Police Chief	FT	GS.21E
	1	Division Chief	FT	GS.20E
	92	Master Police Officer	FT	PD.5
	7	Police Captain	FT	PD.8
	1	Police Chief	FT	GS.27E
	21	Police Lieutenant	FT	PD.7
	269	Police Officer	FT	PD.2
	83	Police Sergeant	FT	PD.6
Subtotal	477			

DRAFT

		FT/PT	Grade
	NON-SWORN		
1	Admin Support Assistant 1	FT	GS.03N
10	Admin Support Assistant 2	FT	GS.04N
1	Admin Support Coordinator	FT	GS.07N
8	Admin Support Specialist	FT	GS.05N
1	Building Maint Mechanic 1	FT	GS.06N
1	Building Maint Mechanic 2	FT	GS.07N
1	Co-Responder Manager	FT	GS.12E
6	Crime & Intelligence Analyst	FT	GS.10E
1	Crime & Intelligence Analyst Supervisor	FT	GS.12E
10	Crime Scene Investigator	FT	GS.09N
1	Data Analyst	FT	GS.09E
1	Digital Forensics Unit Technician	FT	GS.09N
1	Director Organizational Development Training	FT	GS.18E
1	Director Police HR Operations	FT	GS.14E
1	Director Public Affairs	FT	GS.14E
1	Director Victim Svcs Chaplain	FT	GS.14E
1	Executive Assistant	FT	GS.08N
1	Finance Manager	FT	GS.13E
3	Fiscal Technician	FT	GS.06N
1	Inventory Clerk	FT	GS.04N
4	Mental Health Co-Responder	FT	GS.11E
1	Occupational Safety Specialist	FT	GS.11E
1	Pawn Technician	FT	GS.04N
2	Photographic Lab Technician	FT	GS.05N
1	Police Fleet & Fac Manager	FT	GS.11E
1	Police Info Center Manager	FT	GS.11E
12	Police Info Center Tech 1	FT	GS.04N
2	Police Info Center Tech 2	FT	GS.05N
6	Police Property Technician	FT	GS.04N
1	Police Recruiter	FT	GS.09N
1	Police Technician	PT	GS.04N
1	Polygraph Examiner	PT	GS.05N
1	Reporting Agency Coordinator	FT	GS.06N
1	RTIC Systems Technician	FT	GS.05N
3	School Patrol Lieutenant	PT	GS.06N
28	School Patrol Officer	PT	GS.04N
1	School Patrol Supervisor	FT	GS.08N

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			FT/PT	Grade
	1	Social Media Coordinator	FT	GS.11E
	1	Terminal Agency Coordinator	FT	GS.06N
	1	Victim Service Specialist - Bilingual	FT	GS.09N
	3	Victim Services Specialist I	FT	GS.09N
	1	Victim Services Specialist II	FT	GS.10N
Subtotal	126			
GRAND TOTAL	**603**			

DEPARTMENT OF FIRE

SWORN

	3	Assistant Fire Chief	FT	FD.6C
	1	Deputy Fire Chief	FT	GS.21E
	1	Executive Deputy Chief	FT	GS.22E
	9	Fire Battalion Chief	FT	FD.5A
	78	Fire Captain	FT	FD.4A
	1	Fire Chief	FT	GS.27E
	78	Fire Lieutenant	FT	FD.3A
	1	Fire Marshal	FT	GS.21E
	78	Firefighter	FT	FD.1A
	156	Senior Firefighter	FT	FD.2A
	16	Staff Captain	FT	FD.4C
	4	Staff Chief	FT	FD.5A
	3	Staff Lieutenant	FT	FD.3C
	2	Staff Senior Firefighter	FT	FD.2C
Subtotal	431			

NON-SWORN

	2	Admin Support Assistant 2	FT	GS.04N
	2	Admin Support Specialist	FT	GS.05N
	3	Building Maint Mechanic 1	FT	GS.06N
	1	Building Maint Mechanic 2	FT	GS.07N
	3	Fire Equipment Specialist	FT	GS.06N
	1	Fiscal Analyst	FT	GS.10E
	1	General Supervisor	FT	GS.10E
	1	HR Business Partner	FT	GS.11E
	1	Inventory Coordinator	FT	GS.07N
	1	Public Relations Coordinator 2	FT	GS.11E
Subtotal	16			

DRAFT

			FT/PT	Grade
GENERAL FUND TOTAL	447			

TENNESSEE VALLEY REGIONAL COMMUNICATION SYSTEM

TVRCS Operations

	1	Admin Support Assistant 2	FT	GS.04N
	1	Deputy Director Wireless Comm	FT	GS.12E
	1	Director Wireless Comm	FT	GS.14E
	1	Radio Network Analyst	FT	GS.08N
	3	Radio Network Engineer	FT	GS.07N
	2	Radio Network Specialist	FT	GS.06N
Subtotal	9			
TVRCS TOTAL	9			
GRAND TOTAL	**456**			

DEPARTMENT OF PUBLIC WORKS

Public Works Administration

	1	Administrator Public Works	FT	GS.24E
	1	City Engineer	FT	GS.23E
	1	Deputy Administrator Public Works	FT	GS.19E
	1	Director Operations	FT	GS.14E
	1	Executive Assistant	FT	GS.08N
	1	Finance Manager	FT	GS.13E
	1	Fiscal Analyst	FT	FD.0C
	1	Public Relations Coordinator 2	FT	GS.11E
Subtotal	8			

City Engineer

	1	Accounts Coordinator	FT	GS.09E
	1	Assistant City Engineer	FT	GS.16E
	1	Civil Engineer 1	FT	GS.12E
	6	Civil Engineer 2	FT	GS.13E
	1	Civil Engineer 3	FT	GS.14E
	1	Civil Engineer 4	FT	GS.15E
	2	Construction Inspector 2	FT	GS.08N
	1	Engineering Division Director	FT	GS.17E

DRAFT

			FT/PT	Grade
	1	Engineering Technician	FT	GS.08N
Subtotal	15			
		Field Surveyors		
	1	Survey Instrument Technician	FT	GS.04N
	1	Survey Party Chief Supervisor	FT	GS.08N
Subtotal	2			
		Facilities Management		
	1	Admin Support Specialist	FT	GS.05N
	1	Asset Mgmt Systems Coord	FT	GS.09E
	1	Division Manager of Facilities	FT	GS.14E
	1	Manager Facilities Operations	FT	GS.13E
Subtotal	4			
		Mail Room		
	2	Admin Support Assistant 2	FT	GS.04N
Subtotal	2			
		Downtown Campuses Building Maintenance		
	6	Building Maint Mechanic 1	FT	GS.06N
	4	Building Maint Mechanic 2	FT	GS.07N
	3	City Laborer	FT	GS.03N
	2	Crew Chief	FT	GS.08N
	2	Crew Worker	FT	GS.05N
	2	General Supervisor	FT	GS.10E
Subtotal	19			
		CWS Administration/SM Admin		
	2	Accounting Technician 2	FT	GS.05N
	2	Admin Support Specialist	FT	GS.05N
	1	Administrative Manager	FT	GS.13E
	1	City Laborer	FT	GS.03N
	1	Data Analyst	FT	GS.09E
	1	Deputy Director Citywide Services	FT	GS.14E
	1	Director Citywide Services	FT	GS.15E
	1	Inventory Coordinator	FT	GS.07N
	1	Inventory Technician	FT	GS.06N
	1	Supervisor Safety and Risk	FT	GS.12E
Subtotal	12			

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			FT/PT	Grade
		SM Emergency		
	2	Crew Worker	FT	GS.05N
	1	General Supervisor	FT	GS.10E
	6	Truck Driver	FT	GS.08N
	1	Truck Driver - 3rd Shift	FT	GS.08N
	1	Truck Driver 2nd Shift	FT	GS.08N
Subtotal	11			
		SM Central Business District		
	2	City Laborer	FT	GS.03N
	1	Crew Chief	FT	GS.08N
	1	Crew Worker	FT	GS.05N
Subtotal	4			
		SM Street Cleaning Crews		
	2	City Laborer	FT	GS.03N
	4	Crew Chief	FT	GS.08N
	1	General Supervisor	FT	GS.10E
	1	Truck Driver	FT	GS.08N
Subtotal	8			
		SM Mowing Tractors and Leaf Collection		
	1	Crew Foreman CDL	FT	GS.09N
	6	Truck Driver	FT	GS.08N
Subtotal	7			
		SM Street Sweeping		
	6	Truck Driver	FT	GS.08N
Subtotal	6			
		Brush Pick up		
	1	Admin Support Assistant 2	FT	GS.04N
	1	Crew Foreman CDL	FT	GS.09N
	1	General Supervisor	FT	GS.10E
	9	Truck Driver	FT	GS.08N
Subtotal	12			
		Garbage Pick up		
	1	Admin Support Specialist	FT	GS.05N

DRAFT

			FT/PT	Grade
	5	City Laborer	FT	GS.03N
	2	Code Enforcement Inspector 1	FT	GS.06N
	1	Crew Foreman CDL	FT	GS.09N
	1	Crew Worker	FT	GS.05N
	1	General Supervisor	FT	GS.10E
	1	Manager Sanitation	FT	GS.13E
	23	Truck Driver	FT	GS.08N
Subtotal	35			
		Trash Flash Pick up		
	4	Truck Driver	FT	GS.08N
Subtotal	4			
		Forestry Management		
	1	Municipal Forester	FT	GS.13E
Subtotal	1			
		Recycle Pick up		
	2	City Laborer	FT	GS.03N
	1	Crew Foreman CDL	FT	GS.09N
	1	General Supervisor	FT	GS.10E
	1	Solid Waste Coordinator	FT	GS.10E
	3	Truck Driver	FT	GS.08N
Subtotal	8			
		Refuse Collection Centers		
	1	Truck Driver	FT	GS.08N
Subtotal	1			
		Container Management		
	1	Crew Foreman CDL	FT	GS.09N
	2	Crew Worker	FT	GS.05N
Subtotal	3			
		Municipal Forestry		
	3	Crew Foreman	FT	GS.09N
	1	General Supervisor	FT	GS.10E
	6	Truck Driver	FT	GS.08N
Subtotal	10			

DRAFT

			FT/PT	Grade
		Development Review & Permitting		
	2	Admin Support Assistant 2	FT	GS.04N
	1	Applications Analyst	FT	GS.10E
	1	Assistant Director Development Services	FT	GS.13E
	1	Assistant Director Land Use Development Services	FT	GS.13E
	1	Chief Plans Review	FT	GS.11E
	3	Code Enforcement Inspector 2	FT	GS.07N
	3	Construction Inspector 1	FT	GS.07N
	1	Construction Inspector 2	FT	GS.08N
	1	Development Ombudsman	FT	GS.11E
	2	Development Review Planner	FT	GS.11E
	1	Director Land Development	FT	GS.15E
	1	Inspector 1	FT	GS.08N
	11	Inspector 2	FT	GS.09N
	3	Inspector 3	FT	GS.11E
	1	Office Supervisor	FT	GS.08N
	5	Permit Clerk	FT	GS.05N
	1	Planner 1	FT	GS.09N
	2	Plans Review Specialist 1	FT	GS.06N
	1	Plans Review Specialist 2	FT	GS.07N
	2	Plans Review Specialist 3	FT	GS.08N
	1	Senior Ombudsman	FT	GS.14E
	2	Transportation Review Specialist	FT	GS.10N
Subtotal	47			
		DRP Code Enforcement		
	2	Admin Support Assistant 2	FT	GS.04N
	10	Code Enforcement Inspector 1	FT	GS.06N
	2	Code Enforcement Inspector 2	FT	GS.07N
	2	Code Enforcement Inspector 3	FT	GS.08N
	2	Demolition Abatement Specialist	FT	GS.06N
	1	Manager Code Enforcement	FT	GS.13E
Subtotal	19			
		STVR Inspections		
	1	Code Enforcement Inspector 1	FT	GS.06N
	1	Code Enforcement Inspector 2	FT	GS.07N
Subtotal	2			

DRAFT

			FT/PT	Grade
		Street & Traffic Administration		
	1	Executive Assistant	FT	GS.08N
Subtotal	1			
		Traffic Operations		
	2	Admin Support Specialist	FT	GS.05N
	5	City Laborer	FT	GS.03N
	1	Crew Foreman	FT	GS.09N
	5	Crew Worker	FT	GS.05N
	1	General Supervisor	FT	GS.10E
	3	Transportation Equipment Operator	FT	GS.08N
	1	Transportation Operations Manager	FT	GS.13E
Subtotal	18			
		PW Smart Cities		
	3	Crew Worker 3	FT	GS.05N
	4	Electrician	FT	GS.09N
	1	Equipment Operator 4	FT	GS.08N
	1	Manager Intelligent Trans Systems	FT	GS.13E
	1	Transportation Accounts Coordinator	FT	GS.09E
Subtotal	10			
		Street & Traffic Design and Engineering		
	2	City Transportation Engineer	FT	GS.16E
	1	Civil Engineer 1	FT	GS.12E
	4	Civil Engineer 2	FT	GS.13E
	3	Civil Engineer 3	FT	GS.14E
	1	Civil Engineer 4	FT	GS.15E
	1	Construction Inspector 2	FT	GS.08N
	1	Engineering Technician	FT	GS.08N
	1	Pothole Inspector	FT	GS.07N
	1	Public Space Coordinator	FT	GS.10E
	3	Traffic Engineering Technician	FT	GS.08N
	1	Traffic Signal Design Specialist	FT	GS.10E
	1	Transportation Accounts Coordinator	FT	GS.09E
	1	Transportation Design Manager	FT	GS.13E
	2	Transportation Inspector 1	FT	GS.07N
Subtotal	23			

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			FT/PT	Grade
GENERAL FUND TOTAL	292			
		DRC Building Operations		
	1	Building Maint Mechanic 2	FT	GS.07N
	1	City Laborer	FT	GS.03N
	1	Crew Worker	FT	GS.05N
Subtotal	3			
DRC TOTAL	3			
		Rep & Maint Amnicola Garage		
	3	Automotive Mechanic 1*	FT	GS.07N
	4	Automotive Mechanic 2*	FT	GS.08N
	1	Automotive Mechanic 3*	FT	GS.09N
	2	Automotive Mechanic 4*	FT	GS.10N
	1	Crew Worker	FT	GS.05N
	1	Deputy Director Fleet Management	FT	GS.12E
	2	Fleet Maint Shift Supervisor*	FT	GS.11N
	1	Fleet Service Writer	FT	GS.04N
	5	Heavy Equipment Mechanic 1*	FT	GS.08N
	1	Heavy Equipment Mechanic 2*	FT	GS.09N
	1	Heavy Equipment Mechanic 3*	FT	GS.10N
	1	Inventory Technician	FT	GS.06N
Subtotal	23			

*denotes positions authorized to receive a tool allowance based on City of Chattanooga policy

		Rep & Maint Amnicola Garage Overhead		
	1	Admin Support Assistant 1	FT	GS.03N
	1	Admin Support Specialist	FT	GS.05N
	1	City Laborer	FT	GS.03N
	1	Crew Worker 2	FT	GS.04N
	1	Data Analyst	FT	GS.09E
	1	Director Fleet Management	FT	GS.14E
	1	Fiscal Analyst	FT	GS.10E
	1	Inventory Coordinator	FT	GS.07N
	2	Inventory Technician	FT	GS.06N
Subtotal	10			

DRAFT

			FT/PT	Grade
		Rep & Maint 12th & Park Garage		
	1	Admin Support Assistant 1	FT	GS.03N
	2	City Laborer	FT	GS.03N
	2	Fleet Maint Shift Supervisor*	FT	GS.11N
	1	Fleet Service Writer	FT	GS.04N
	13	Heavy Equipment Mechanic 1*	FT	GS.08N
	3	Heavy Equipment Mechanic 2*	FT	GS.09N
	1	Heavy Equipment Mechanic 3*	FT	GS.10N
	1	Inventory Coordinator	FT	GS.07N
	3	Inventory Technician	FT	GS.06N
Subtotal	27			
		Rep & Maint 12th & Pk Gar Overhead		
	1	Truck Driver	FT	GS.08N
Subtotal	1			

*Denotes positions authorized to receive a tool allowance based on City of Chattanooga policy

FLEET TOTAL	61

SOLID WASTE OPERATIONS

		Recycling Center		
	1	Truck Driver	FT	GS.08N
Subtotal	1			
		Waste Disposal City Landfill		
	1	Admin Support Specialist	FT	GS.05N
	1	Civil Engineer 2	FT	GS.13E
	1	Crew Foreman CDL	FT	GS.09N
	1	Crew Worker	FT	GS.05N
	1	Heavy Equipment Mechanic 3	FT	GS.10N
	5	Heavy Equipment Operator	FT	GS.08N
	2	Landfill Technician	FT	GS.06N
	1	Manager Landfill	FT	GS.13E
	1	Scale Operator	FT	GS.03N
	1	Solid Waste Director	FT	GS.14E
Subtotal	15			

DRAFT

			FT/PT	Grade
		Compost Waste Center Recycling		
	1	Heavy Equipment Operator	FT	GS.08N
	1	Scale Operator	FT	GS.03N
Subtotal	2			
		Household Hazardous Waste Disposal Recycling		
	1	HHW Technician	FT	GS.05N
Subtotal	1			
SOLID WASTE TOTAL	19			
		STORM WATER MANAGEMENT FUND		
		Storm Water Management		
	1	Admin Support Specialist	FT	GS.05N
	1	Assistant City Engineer	FT	GS.16E
	1	Assistant Director Water Quality	FT	GS.14E
	1	Civil Engineer 2	FT	GS.13E
	1	Engineering Technician	FT	GS.08N
	1	Fiscal Analyst	FT	GS.10E
	1	Inventory Coordinator	FT	GS.07N
	1	Landscape Architect 2	FT	GS.11E
	1	Stormwater Landscape Project Coordinator	FT	GS.10N
	1	Stormwater Landscape Project Manager	FT	GS.11E
	3	Water Quality Specialist 1	FT	GS.10N
	4	Water Quality Specialist 2	FT	GS.11N
	1	Water Quality Specialist I	FT	GS.10E
	3	Water Quality Supervisor	FT	GS.12E
	3	Water Quality Technician 1	FT	GS.08N
	3	Water Quality Trainee	FT	GS.04N
Subtotal	27			
		Storm Water Maintenance & Operations		
	1	Accounting Technician 2	FT	GS.05N
	1	Admin Support Assistant 2	FT	GS.04N
	25	City Laborer	FT	GS.03N
	7	Crew Chief	FT	GS.08N
	10	Crew Foreman	FT	GS.09N
	1	Crew Foreman CDL	FT	GS.09N
	20	Crew Worker	FT	GS.05N

DRAFT

			FT/PT	Grade
	1	Crew Worker 2	FT	GS.03N
	3	General Supervisor	FT	GS.10E
	11	Heavy Equipment Operator	FT	GS.08N
	1	Manager Sewer Construction	FT	GS.13E
	1	Safety Technician	FT	GS.05N
	1	Trainer	FT	GS.09N
	19	Truck Driver	FT	GS.08N
Subtotal	102			
		Stormwater Site Devel & Construction & Inspection		
	1	Administrative Manager	FT	GS.13E
	1	Applications Analyst	FT	GS.10E
	1	Assistant Director Site Development	FT	GS.14E
	1	Civil Engineer 2	FT	GS.13E
	1	Construction Program Supervisor	FT	GS.13E
	1	Floodplain Coordinator	FT	GS.10E
	1	Landscape Architect 2	FT	GS.11E
	2	Landscape Inspector	FT	GS.09N
	1	Manager Stormwater Floodplain	FT	GS.13E
	2	Plans Review Specialist 1	FT	GS.06N
	5	Soil Engineering Specialist	FT	GS.11N
Subtotal	17			
		Storm Water Engineering & Project Management		
	3	Civil Engineer 1	FT	GS.12E
	5	Civil Engineer 2	FT	GS.13E
	3	Civil Engineer 3	FT	GS.14E
	1	Civil Engineer 4	FT	GS.15E
	1	Construction Program Supervisor	FT	GS.13E
	1	Engineering Technician	FT	GS.08N
	1	Survey Instrument Technician	FT	GS.04N
	1	Survey Party Chief	FT	GS.07N
Subtotal	16			
		Storm Water Green Infrastructure Maintenance		
	2	Environmental Specialist	FT	GS.06N
	2	Field Team Leader	FT	GS.08N
	1	Manager Natural Resources	FT	GS.13E
	2	Natural Resources Project Coord	FT	GS.10E

DRAFT

			FT/PT	Grade
	1	Natural Resources Supervisor	FT	GS.11E
	1	Naturalist	FT	GS.09E
Subtotal	9			

Stormwater Forestry

	1	Coordinator Tree Canopy	FT	GS.10N
	1	Landscape Inspector	FT	GS.09E
Subtotal	2			

Stormwater Public Education

	1	Director Scenic Cities	FT	GS.08N
	1	Public Information Specialist	FT	GS.09E
Subtotal	2			
STORM WATER TOTAL	175			

STATE STREET AID

SSA - Street Maintenance

	17	City Laborer	FT	GS.03N
	3	Crew Chief	FT	GS.08N
	4	Crew Foreman	FT	GS.09N
	11	Crew Worker	FT	GS.05N
	1	General Supervisor	FT	GS.10E
	7	Heavy Equipment Operator	FT	GS.08N
	1	Manager Street Maint	FT	GS.13E
	16	Truck Driver	FT	GS.08N
Subtotal	60			
SSA TOTAL	60			

WASTE WATER OPERATIONS

Waste Water Administration

	3	Accounting Technician 2	FT	WWFG.05N
	3	Accounts Coordinator	FT	WWFG.09E
	2	Admin Support Specialist	FT	WWFG.05N
	1	Administrative Manager	FT	WWFG.12E
	1	Administrator Wastewater Systems	FT	GS.24E
	1	Asset Mgmt Systems Coord	FT	WWFG.09E
	1	Assistant Director Administration	FT	WWFG.14E

DRAFT

			FT/PT	Grade
	1	Deputy Administrator Wastewater Systems	FT	GS.19E
	1	Director Administration Waste Water	FT	WWFG.15E
	1	Fiscal Analyst	FT	WWFG.09E
	1	Fiscal Analyst 2	FT	WWFG.10E
	1	HR Business Partner	FT	GS.11E
	1	Inventory Clerk	FT	WWFG.04N
	2	Inventory Specialist	FT	WWFG.06N
	1	Inventory Technician	FT	WWFG.05N
	1	Plant Maint Planner	FT	WWFG.05N
	1	Utility Financial Srvcs Manager	FT	WWFG.12E
	1	Warehouse Supervisor	FT	WWFG.09E
Subtotal	24			
		Waste Water Laboratory		
	1	Chemist	FT	WWFG.10E
	3	Laboratory Analyst	FT	WWFG.09E
	3	Laboratory Technician	FT	WWFG.08N
	1	Laboratory Technician 3	FT	WWFG.11E
	1	Manager Laboratory Services	FT	WWFG.12E
Subtotal	9			
		Waste Water Engineering		
	1	Assistant Director Engineering	FT	WWFG.14E
	1	Construction Insp Team Lead	FT	WWFG.08N
	1	Director Engineering Waste Water	FT	WWFG.15E
	3	Engineering Coordinator	FT	WWFG.09E
	3	Engineering Manager	FT	WWFG.12E
	1	Engineering Technician	FT	WWFG.07N
	1	Manager Energy	FT	WWFG.11E
	1	Process Engineer	FT	WWFG.11E
	1	Project Engineer	FT	WWFG.10E
	1	RPR Inspector	FT	WWFG.07N
	1	Senior Engineer	FT	WWFG.12E
	2	Sewer Construction Inspector	FT	WWFG.07N
	2	Sewer Project Coordinator	FT	WWFG.09N
	1	Waste Resources Plant Engineer	FT	WWFG.11E
	1	Waste Resources Sys Engineer	FT	WWFG.10E
Subtotal	21			

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			FT/PT	Grade
		Waste Water Plant Maintenance		
	1	Admin Support Specialist	FT	WWFG.05N
	2	Building Maint Mechanic 1*	FT	WWFG.05N
	2	Chief Electrical Instrum Tech*	FT	WWFG.09N
	1	Crew Chief	FT	WWFG.06N
	1	Crew Supervisor 3*	FT	WWFG.08N
	1	Crew Supervisor CDL	FT	WWFG.08N
	5	Crew Worker	FT	WWFG.03N
	3	Custodian	FT	WWFG.03N
	1	Director Maintenance Waste Water*	FT	WWFG.15E
	3	Electrical Apprentice*	FT	WWFG.05N
	3	Engineering Coordinator	FT	WWFG.09E
	6	Indust Maint Mechanic 1*	FT	WWFG.05N
	7	Indust Maint Mechanic 2*	FT	WWFG.06N
	7	Industrial Electrician 1*	FT	WWFG.07N
	2	Industrial Electrician 2*	FT	WWFG.08N
	2	Maint Mechanic Supervisor*	FT	WWFG.09N
	1	Plant Maint Coordinator	FT	WWFG.09E
	3	Plant Maint Lubricator*	FT	WWFG.05N
	1	Waste Resource Maint Manager*	FT	WWFG.12E
Subtotal	52			

*denotes positions authorized to receive a tool allowance based on City of Chattanooga, Dept of Public Works, Interceptor Sewer System policy

		Waste Water Sewer Maintenance		
	1	Admin Support Assistant 2	FT	WWFG.04N
	1	Assistant Director Collection System	FT	WWFG.14E
	2	Crew Supervisor 3	FT	WWFG.08N
	3	Crew Supervisor CDL	FT	WWFG.08N
	9	Crew Worker	FT	WWFG.03N
	1	Director Collection System Wastewater	FT	WWFG.15E
	1	General Supervisor	FT	WWFG.09E
	4	Heavy Equipment Operator	FT	WWFG.05N
	1	Manager Sewer Construction	FT	WWFG.12E
	4	Truck Driver	FT	WWFG.05N
Subtotal	27			

Waste Water Liquid Handling

DRAFT

			FT/PT	Grade
	1	Admin Support Specialist	FT	WWFG.05N
	4	Chief Plant Operator	FT	WWFG.09N
	1	Engineering Coordinator	FT	WWFG.09E
	1	OT Project Manager	FT	WWFG.11E
	1	OT Systems Manager	FT	WWFG.12E
	1	Plant Liquid Operations Supervisor	FT	WWFG.09E
	1	Plant Manager	FT	WWFG.12E
	4	Plant Operator 1	FT	WWFG.04N
	8	Plant Operator 2	FT	WWFG.05N
	8	Plant Operator 3	FT	WWFG.06N
	1	SCADA Analyst	FT	WWFG.09N
	1	Sewer Project Coordinator	FT	WWFG.09N
Subtotal	32			
		Waste Water Inflow and Infiltration		
	3	Crew Chief	FT	WWFG.06N
	1	Crew Scheduler	FT	WWFG.04N
	3	Crew Supervisor 3	FT	WWFG.08N
	3	Crew Worker	FT	WWFG.03N
	1	General Supervisor	FT	WWFG.09E
	3	Truck Driver	FT	WWFG.05N
Subtotal	14			
		Waste Water Safety & Training		
	1	Admin Support Assistant 2	FT	WWFG.04N
	1	Industrial Occ Safety Specialist	FT	WWFG.07N
	1	Industrial Occ Safety Supervisor	FT	WWFG.09E
Subtotal	3			
		Waste Water Pretreatment Monitoring		
	1	Admin Support Specialist	FT	WWFG.05N
	1	Administrative Coordinator	FT	WWFG.09N
	1	Assistant Environmental Compliance Manager	FT	WWFG.11E
	1	Environmental Compliance Manager	FT	WWFG.12E
	4	Environmental Compliance Specialist 1	FT	WWFG.08N
	2	Environmental Compliance Specialist 2	FT	WWFG.09N
Subtotal	10			
		Waste Water Solid Handling		

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			FT/PT	Grade
	1	Director Operations Wastewater	FT	WWFG.15E
	4	Plant Operator 1	FT	WWFG.04N
	4	Plant Operator 2	FT	WWFG.05N
	5	Plant Operator 3	FT	WWFG.06N
	1	Scale Operator	FT	WWFG.03N
	1	Solid Operations Supervisor	FT	WWFG.09E
	1	Truck Driver	FT	WWFG.05N
Subtotal	17			
		Waste Water Pump Station Operations		
	2	Chief Plant Operator	FT	WWFG.09N
	2	Plant Operator 1	FT	WWFG.04N
	9	Plant Operator 2	FT	WWFG.05N
	2	Plant Operator 3	FT	WWFG.06N
	1	Pump Station Opr Supervisor	FT	WWFG.09E
Subtotal	16			
WASTE WATER TOTAL	225			
GRAND TOTAL	**835**			
		DEPARTMENT OF PARKS & OUTDOORS		
		Administration		
	1	Accounting Technician 1	PT	GS.04N
	1	Admin Support Specialist	FT	GS.05N
	1	Administrator Parks & Outdoors	FT	GS.24E
	1	Communications Coordinator	FT	GS.10E
	2	Deputy Administrator PO	FT	GS.19E
	1	Director Design and Connectivity	FT	GS.14E
	1	Executive Assistant	FT	GS.08N
	1	Finance Manager	FT	GS.13E
	1	Fiscal Analyst	FT	GS.10E
Subtotal	10			
		Parks & Outdoors Supportive Services		
	1	Crew Worker 1	FT	GS.03N
	4	Crew Worker 1	PT	GS.03N
	3	Crew Worker 3	FT	GS.05N

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			FT/PT	Grade
	1	General Supervisor	FT	GS.10E
Subtotal	9			
		Parks & Outdoors Sports		
	5	Program Driver	PT	GS.03N
	1	Recreation Division Manager	FT	GS.13E
	1	Recreation Specialist	FT	GS.05N
	13	Recreation Specialist	PT	GS.05N
Subtotal	20			
		Parks & Outdoors Champions Club		
	1	Manager Tennis Programs	FT	GS.13E
	1	Recreation Program Specialist	FT	GS.05N
	1	Recreation Specialist	FT	GS.05N
	2	Recreation Specialist	PT	GS.05N
Subtotal	5			
		Parks & Outdoors Summit of Softball		
	4	Crew Worker 1	PT	GS.03N
	5	Crew Worker 3	FT	GS.05N
	1	General Supervisor	FT	GS.10E
Subtotal	10			
		Parks & Outdoors Communication		
	1	Development Coordinator	FT	GS.10E
	1	Senior Director Marketing and Communications	FT	NG
	1	Volunteer and Community Engagement Coordinator	FT	GS.09E
Subtotal	3			
		Parks & Outdoors Recreation Admin		
	1	Admin Support Specialist	FT	GS.05N
	2	Crew Worker 3	FT	GS.05N
	1	Director Recreation	FT	GS.14E
	3	Recreation Division Manager	FT	GS.13E
	4	Recreation Specialist	PT	GS.05N
Subtotal	11			
		Therapeutic Programs		

DRAFT

			FT/PT	Grade
	1	Therapeutic Program Manager	FT	GS.13E
	2	Therapeutic Recreation Assistant	PT	GS.04N
	1	Therapeutic Recreation Program Coordinator	FT	GS.10E
	2	Therapeutic Recreation Specialist	FT	GS.05N
Subtotal	6			
		Fitness Center		
	1	Admin Support Assistant 1	FT	GS.03N
	3	Fitness Center Specialist	PT	GS.04N
	1	Front Desk Clerk	PT	GS.03N
	3	Group Fitness Instructor	PT	GS.04N
	1	Recreation Division Manager	FT	GS.13E
	3	Recreation Program Specialist	PT	GS.05N
Subtotal	12			
		Rec Facility Skatepark		
	1	Crew Worker 2	PT	GS.04N
Subtotal	1			
		Outdoor Chattanooga		
	1	Community Activator, Outdoor Chattanooga	PT	GS.05N
	1	Customer Relations Specialist	FT	GS.06N
	1	Director Outdoor Chattanooga	FT	GS.14E
	1	Outdoor Program Specialist	FT	GS.07E
	1	Outdoor Recreation Specialist	FT	GS.05N
	3	Outdoor Recreation Specialist	PT	GS.05N
	1	Recreation Program Coordinator	FT	GS.10E
Subtotal	9			
		Special Events		
	1	Community Events Manager	FT	GS.11E
	1	Crew Worker 2	FT	GS.04N
	1	Guest Services Specialist	FT	GS.05N
	1	Parks Maintenance Tech	FT	GS.06N
	1	Special Events and Parks Programs Supervisor	FT	GS.12E
Subtotal	5			
		Parks Admin		
	1	Asset Mgmt Systems Coord	FT	GS.09E

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			FT/PT	Grade
	1	Director Park Stewardship & Maint	FT	GS.14E
	1	Inventory Coordinator	FT	GS.07N
Subtotal	3			
		Parks Maintenance Playgrounds and Facilities		
	1	General Supervisor	FT	GS.10E
Subtotal	1			
		Parks Maint Buildings and Structures		
	3	Crew Worker 1	FT	GS.03N
	1	Parks Maintenance Tech	FT	GS.06N
Subtotal	4			
		Parks Maint City Wide Park Maintenance		
	1	Crew Supervisor 2	FT	GS.07N
	2	Crew Worker 1	FT	GS.03N
	2	Crew Worker 1	PT	GS.03N
	8	Crew Worker 2	FT	GS.04N
	1	General Supervisor	FT	GS.10E
	1	Grounds Maintenance Tech Lead	FT	GS.08N
	1	Park Maintenance Technician	FT	GS.06N
	3	Parks Maintenance Technician Lead	FT	GS.08N
Subtotal	19			
		Shared Maintenance -TN Riverpark Downtown		
	1	Crew Supervisor 1	FT	GS.06N
	2	Crew Supervisor 2	FT	GS.07N
	5	Crew Worker 1	FT	GS.03N
	7	Crew Worker 2	FT	GS.04N
	1	Deputy Director Parks Maintenance	FT	GS.13E
	2	Horticulturist	FT	GS.09E
	1	Park Maintenance Technician	FT	GS.06N
	1	Parks Maintenance Technician Lead	FT	GS.08N
	1	Superintendent Downtown Riverpark	FT	GS.10E
Subtotal	21			
		Shared Maint Carousel Operations		
	1	Carousel Assistant	PT	GS.03N

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			FT/PT	Grade
Subtotal	1			
		Shared Maint TN Riverpark Security		
	3	Crew Worker 2	FT	GS.04N
Subtotal	3			
		Shared Maint Arts Culture & Creative Economy		
	1	Manager Public Art	FT	GS.13E
	1	Public Art Collections Specialist	PT	GS.09N
	1	Senior Director Arts Culture Creative Economy	FT	GS.14E
Subtotal	3			
GENERAL FUND TOTAL	156			
		Municipal Golf Courses		
		Brainerd Golf Course		
	1	Admin Support Assistant 2	FT	GS.04N
	1	Crew Worker 1	FT	GS.03N
	2	Crew Worker 2	FT	GS.04N
	1	Equipment Mechanic 2	FT	GS.07N
	19	Golf Assistant	PT	GS.03N
	1	Golf Operations Coordinator	FT	GS.09E
	1	Manager Golf Courses	FT	GS.13E
	1	Superintendent Golf Course	FT	GS.10E
Subtotal	27			
		Brainerd Golf Concessions		
	1	Golf Assistant	PT	GS.03N
Subtotal	1			
		Brown Acres Golf Course		
	1	Crew Worker 1	PT	GS.03N
	2	Crew Worker 2	FT	GS.04N
	1	Equipment Mechanic 2	FT	GS.07N
	18	Golf Assistant	PT	GS.03N
	1	Golf Operations Coordinator	FT	GS.09E
	1	Superintendent Golf Course	FT	GS.10E
Subtotal	24			
		Brown Acres Golf Concessions		

DRAFT

			FT/PT	Grade
	1	Golf Assistant	PT	GS.03N
Subtotal	1			
GOLF TOTAL	53			
GRAND TOTAL	**209**			

DEPARTMENT OF EARLY LEARNING

Administration

	1	Administrator Early Learning	FT	GS.24E
	1	Crew Supervisor 2	FT	GS.06N
	1	Deputy Administrator EL	FT	GS.19E
	1	Fiscal Analyst	FT	GS.10E
	1	Office Coordinator	FT	GS.09N
	1	Parent Family Community Engagement Coordinator	FT	GS.11E
Subtotal	6			

Office of Early Learning

	1	Director Early Learning	FT	GS.14E
	1	Early Learning Business Navigator	FT	GS.10E
Subtotal	2			

Community Forward

	8	Community Forward School Coord	FT	GS.11E
	1	Director Community Forward Prgrm	FT	GS.14E
Subtotal	9			
GRAND TOTAL	**17**			

DEPARTMENT OF CITY PLANNING

Administration

	1	Director Sustainability	FT	GS.14E
	2	Principal Planner	FT	GS.12E
	1	Project Liaison	FT	GS.11E
	1	Transportation Designer	FT	GS.11N
Subtotal	5			
GRAND TOTAL	**5**			

DRAFT

			FT/PT	Grade
DEPARTMENT OF EQUITY & COMMUNITY ENGAGEMENT				
		Administration		
	1	Chief Equity Officer	FT	GS.24E
	1	Community Program Manager	FT	GS.12E
	1	Director Community Engagement	FT	GS.14E
	1	Director New Americans	FT	GS.14E
	1	Equity & Community Engagement Specialist	FT	GS.09E
	1	Executive Assistant to Chief Equity Officer	FT	GS.09E
	1	Language Access Coordinator	PT	NG
Subtotal	7			
		Neighborhood Services		
	1	Manager Neighborhood Service and Development	FT	GS.13E
	1	Neighborhood Program Specialist	FT	GS.09E
	3	Neighborhood Relations Specialist	FT	GS.09E
Subtotal	5			
GRAND TOTAL	**12**			
DEPARTMENT OF ECONOMIC DEVELOPMENT				
		Administration		
	1	Administrator Economic Development	FT	GS.24E
	1	Brownsfield Coordinator	FT	GS.11E
	1	Coordinator Grants and Development	FT	GS.11E
	1	Director Economic Development & Entrepreneurship	FT	GS.14E
	1	Director Workforce Dev Strategy	FT	GS.14E
	1	Economic Development Coord	FT	GS.10N
	1	Finance Manager	FT	GS.13E
	1	Fiscal Analyst	FT	GS.10E
	1	Real Property Coordinator	FT	GS.09N
	1	Real Property Manager	FT	GS.13E
Subtotal	10			
		Economic Development		
	1	Dir Housing and Community Investment	FT	NP.AP
	1	Director Housing Finance	FT	GS.14E
	1	Director Housing Policy	FT	GS.14E
	1	Manager Strategic Initiative Program	FT	GS.12E

DRAFT

			FT/PT	Grade
Subtotal	4			
		Homeless & Supportive Housing		
	1	Director Homeless Initiatives	FT	GS.14E
	2	Homeless Outreach Coordinator	FT	GS.09E
	1	Homeless Outreach Specialist	PT	GS.06N
	4	Homeless Services Coordinator	FT	GS.09E
	4	Housing Coordinator	FT	GS.09E
	1	Intake Coordinator	FT	GS.09E
	1	Lead Homeless Service Coordinator	FT	GS.11E
	1	Lead Housing Coordinator	FT	GS.11E
	1	Lead Outreach Coordinator	FT	GS.11E
	1	Office Coordinator	FT	GS.09N
Subtotal	17			
GRAND TOTAL	**31**			

DEPARTMENT OF CONSTITUENT SERVICES

		Office of Constituent Services		
	1	Constituent Services Coordinator	FT	NG
	1	Director Constituent Services	FT	GS.14E
Subtotal	2			
		OCS 311 Call Center		
	1	Customer Service Performance Spec	FT	GS.08N
	15	Customer Service Representative 1	FT	GS.04N
	2	Customer Service Representative 2	FT	GS.05N
	1	Customer Service Supervisor	FT	GS.09E
	1	Customer Svc Team Lead	FT	GS.08N
	1	Director 311 Operations	FT	GS.14E
Subtotal	21			
GRAND TOTAL	**23**			

GRAND TOTALS

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	FT/PT	Grade
GENERAL FUND	1,996	
NON-GENERAL FUND	611	
GRAND TOTAL	**2,607**	

NP - Non Plan
NG - Positions Not Graded

SECTION 7(f). This ordinance further provides longevity bonus pay for regular full-time classified service employees who have five (5) or more years of continuous service as of October 31, 2025. The longevity pay shall be seventy-five dollars ($75.00) for each full year of continuous service up to a maximum of thirty (30) years or two thousand two hundred fifty dollars ($2,250). Employees terminated prior to October 31, 2025 shall not qualify for the longevity bonus pay.

SECTION 8. That the City Finance Officer is authorized to pay a uniform and equipment maintenance allowance of five hundred dollars ($500.00) for all sworn police officers and firefighters as of July 1, 2025, except for those new employees who have received from the city a new uniform since July 1, 2024. Further, the City Finance Officer is authorized to pay a supplemental tool allowance of one thousand two hundred dollars ($1,200.00) for certain employees as set forth in Resolution No. 32091, dated May 21, 2024, as amended; and is authorized to pay a supplemental uniform allowance of two hundred fifty dollars ($250.00) for City Court Officers. It shall be the duty of employees receiving these supplements to use the funds for the specified purpose and retain receipts to that effect.

SECTION 9. That the City Finance Officer is authorized to make contributions to the Pension and Other Post-Employment Benefits (OPEB) Trust funds on behalf of all participants as specified in the most recent actuarial valuation for each plan.

SECTION 9(a). That the City Finance Officer is authorized to match the total salaries of all participants in the Fire and Police Pension Fund with a contribution not to exceed the greater of fifty and thirty-three hundredths percent (50.33%) or the rate as specified in the most recent actuarial valuation.

SECTION 9(b). That the City Finance Officer is authorized to match the total salaries of all participants in the General Pension Plan with a contribution not to exceed the greater of ⁻twenty and ninety-four hundredths percent (20.94%) or the rate as specified in the most recent actuarial valuation.

SECTION 9(c). That the City Finance Officer is authorized to pay the following Union Pension Plan the specified amounts per participation agreements

Central Pension Fund $2.28 - per hour

SECTION 9(d). That the City Finance Officer is authorized to contribute to the Other Post-Employment Benefit Trust Fund a percentage of payroll of all participants' salaries as specified in the most recent actuarial study. Per the Actuarial Valuation report prepared as of January 1, 2025 with a contribution not to exceed the greater of five and ninety-seven hundredths percent (5.97%) for Civilian employees and eighteen and ninety-six hundredths percent (18.96%) for Sworn employees.

SECTION 10. That the City Finance Officer is authorized to reimburse officials and employees for use of personal vehicles on official business at the current rate per mile recognized and established by the Internal Revenue Service.

SECTION 11. That all salaries and wages and other expenditures shall be paid only upon the authorization of the official who has the responsibility of expending the appropriation against which the salaries or wages or other expenditures are charged, pursuant to Private Acts of 1953, Chapter 105,

DRAFT

Section 2 (4).That all funds appropriated in this Ordinance for payment of salaries and/or wages shall be spent for salaries and wages only unless proper authorization is given to do otherwise.

SECTION 12. That the City Finance Officer is authorized to pay the payroll and/or costs of personal services, whether on the payroll, voucher or otherwise, of the Air Pollution Control Bureau, Chattanooga Public Library, Regional Planning Agency, and any other department, agency, board, commission, office, division, or branch of Municipal Government heretofore or hereafter established, notwithstanding that same is not specified hereinbefore, as certified to him by the respective administrative official.

SECTION 13. That employees called to active duty and deployed outside the continental United States ("OCONUS") to a combat zone or a qualified hazardous duty area, as those terms are defined by federal law, shall be paid the difference that their City pay exceeds their total military base pay, up to $850.00 per month, from the time called to active duty until relieved from active duty status or until June 30, 2026, whichever occurs first. Payments beyond the current fiscal year shall be subject to future appropriations by City Council. The City Finance Officer is authorized to appropriate the necessary money from other available funds. The difference in pay shall be calculated without regard to any payment of combat pay. Further, with the concurrence of the General Pension Fund and the Fire and Police Pension Fund, or any union fund participation agreement, the City shall pay such contributions necessary, both the employee's and the employer's share, based on their pension-eligible salary at the time of call-up (not counting overtime pay) to ensure the continued enrollment and pension-eligibility of employees while called-up for deployment OCONUS for the same period as referenced above. In this manner, the affected employees shall not be penalized nor incur financial hardship as relates to their pension eligibility.

DRAFT

If the City's medical insurance provider will extend medical coverage to families affected by the call-up of reservists for deployment OCONUS beyond the customary six (6) month period, the City shall pay the employer share of the premium for any employee called-up to active duty. The employee's share of the coverage shall remain the responsibility of the employee and may be paid in the most convenient method by the employee. During the time of active duty, the employee may request the City to make such payments on his/her behalf and reconcile the amounts paid upon his/her return to City employment.

SECTION 14. As provided by the Employee Information Guide, Policy 12.5, Military Pay:

> Employees shall be granted twenty (20) scheduled work days of paid leave each calendar year for active-duty service, inactive duty service, and required annual training. After the twenty (20) days of military pay has been exhausted, the employee activated for military service may elect to use accrued PTO balance (all or in part) or immediately commence leave without pay. Every employee returning from military leave shall submit to his/her Department Head proof of the number of days spent on duty.

SECTION 15. Pursuant to Tenn. Code Ann. § 8-4-604(a)(1), the Office of Open Records Counsel ("OORC") is required to establish a schedule of reasonable charges a records custodian may use as a guideline to charge citizens requesting copies of public records. Additionally, Tenn. Code Ann. § 10-7-503(g) requires each governmental entity subject to the Tennessee Public Records Act ("TPRA") to establish a written public records policy that includes a statement of any fees charged for copies of public records and the procedures for billing and payment. Accordingly, the following policy sets forth general guidelines for records custodians when assessing reasonable charges associated with record requests under the TPRA.

POLICY:

I. General Considerations

(A.) Records custodians may not charge for inspection of public records except as

DRAFT

provided by law.

(B.) The following schedule of reasonable charges should not be interpreted as requiring records custodians to impose charges for copies of public records. Charges for copies of public records must be pursuant to a public records policy properly adopted by the governing authority of a governmental entity. See Tenn. Code Ann. § 10-7-503(g) and § 10-7-506(a).

(C.) Application of an adopted schedule of charges shall not be arbitrary. Additionally, excessive fees and other rules shall not be used to hinder access to public records.

(D.) A records custodian may reduce or waive charges, in whole or in part, in accordance with the governmental entity's public records policy.

(E.) A records custodian may require payment for copies before producing copies of the records.

(F.) The TPRA does not distinguish requests for inspection of records based on intended use, be it for research, personal, or commercial purposes. Likewise, this Schedule of Reasonable Charges does not make a distinction in the charges assessed based on the purpose of a record request. However, other statutory provisions, such as Tenn. Code Ann. § 10-7-506(c), enumerate fees that may be assessed when specific documents are requested for a specific use. Any distinctions made, or waiver of charges permitted, based upon the type of records requested should be expressly set forth and permitted in the adopted public records policy.

(G.) Records custodians shall provide a requestor an estimate of reasonable costs to provide copies of requested records.

II. Per Page Copying Charges

(A.) For each standard 8½" x 11" or 8½" x 14" copy produced, a records custodian may assess a per page charge of up to 15 cents ($0.15) for black and white copies and up to 50

DRAFT

cents ($0.50) for color copies. If producing duplex (front and back) copies, a charge for two separate pages may be imposed for each single duplex copy.

(B.) If the charge for color copies is higher than for black and white copies, and a public record is maintained in color but can be produced in black and white, the records custodian shall advise the requestor that the record can be produced in color if the the requestor is willing to pay a charge higher than that of a black and white copy.

(C.) If a governmental entity's actual costs are higher than those reflected above, or if the requested records are produced on a medium other than 8½" x 11" or 8½" x 14" paper, the governmental entity may develop its own charges. The governmental entity must establish a schedule of charges documenting "actual cost" and state the calculation and reasoning for its charges in a properly adopted policy. A governmental entity may charge less than those charges reflected above. Charges greater than 15 cents ($0.15) for black and white copies and 50 cents ($0.50) for color copies can be assessed or collected only when there is documented analysis of the fact that the higher charges represent the governmental entity's actual cost of producing such material, unless there exists another basis in law for such charges.

III. Additional Charges

(A.) When assessing a fee for items covered under this section, records custodians shall utilize the most economical and efficient method of producing the requested records.

(B.) A records custodian may charge its actual out-of-pocket costs for flash drives or similar storage devices on which electronic copies are provided. When providing electronic records, a records custodian may charge per-page costs only when paper copies that did not already exist are required to be produced in responding to the request, such as when a record must be printed to be redacted.

(C.) It is presumed copies of requested records will be provided in person to a requestor when the requestor returns to the records custodian's office to retrieve the records.

DRAFT

(D.) If a requestor chooses not to personally retrieve records and the actual cost of delivering the copies, in addition to any other permitted charges, have been paid by the requestor or otherwise waived pursuant to the public records policy, then a records custodian is obligated to deliver the copies via USPS First-Class Mail. It is within the discretion of a records custodian to agree to deliver copies of records through other means, including electronically, and to assess the costs related to such delivery.

(E.) If it is not practicable or feasible for the records custodian to produce copies internally, the records custodian may use an outside vendor and charge the costs to the requester.

(F.) If a records custodian is assessed a charge to retrieve requested records from archives or any other entity having possession of requested records, the records custodian may recover from the requestor the costs assessed for retrieval.

IV. Labor Charges

(A.) A records custodian shall utilize the most cost efficient method of producing requested records. Accordingly, a records custodian should strive to utilize current employees at the lowest practicable hourly wage to fulfill public records requests for copies.

(B.) “Labor” is the time (in hours) reasonably necessary to produce requested records, including the time spent locating, retrieving, reviewing, redacting, and reproducing records.

(C.) “Labor threshold” is the first (1st) hour of labor reasonably necessary to produce requested material(s). A governmental entity may adopt a higher labor threshold than one (1) hour. A records custodian is only permitted to charge for labor exceeding the labor threshold established by the governmental entity.

D. “Hourly wage of an employee” is based upon the base salary of the employee and does not include benefits. If an employee is not paid on an hourly basis, the hourly wage shall be determined by dividing the employee’s annual salary by the required hours to be worked per year. For example, an employee who is expected to work a 37.5 hour

DRAFT

workweek and receives $39,000 in salary on an annual basis will be deemed to be paid $20 per hour.

E. In calculating labor charges, a records custodian should determine the total amount of labor for each employee and subtract the labor threshold from the labor of the highest paid employee(s). The records custodian should then multiply the amount of labor for each employee by each employee's hourly wage to calculate the total amount of labor charges associated with the request.

Example:

The hourly wage of Employee A is $15.00. The hourly wage of Employee B is $20.00. Employee A spends two (2) hours on a request. Employee B spends two (2) hours on the same request. The labor threshold is established at one (1) hour. Since Employee B is the highest paid employee, the labor threshold will be applied to the time Employee B spent producing the request. For this request, $50.00 could be charged for labor. This is calculated by taking the number of hours each employee spent producing the request, subtracting the threshold amount, multiplying that number by the employee's hourly wage, and then adding the amounts together (i.e. Employee A (2 x $15.00) + Employee B (1 x $20.00) = $50.00).

SECTION 16. That, pursuant to the Charter, it shall not be lawful for any department, agency, or branch of the Government to expend any money other than the purpose for which it was appropriated, nor shall the expenditures for a purpose exceed the appropriation for said purpose.

SECTION 17. If at any time the actual receipt of revenues is projected to be less than the estimated revenues, it shall be the duty of the Mayor to forthwith initiate an ordinance amending this budget ordinance so as to appropriately reduce or otherwise change the various appropriations made herein which, in the judgment of the City Council, should be made.

DRAFT

SECTION 18. The City Finance Officer is hereby authorized to transfer money from one appropriation to another within the same fund as may be necessary to meet expenditures for the fiscal year 2026.

SECTION 19. In addition to FY26 appropriations for current year expenditures, funds shall be appropriated to meet obligations carried forward from prior year open purchase order balances in each fund. Such appropriation shall be from the fund balance of each respective fund.

SECTION 20. That Ordinance 11941 dated March 14, 2007, amended the Chattanooga City Code, Part II, Chapter 24 relative to parking, per Section 24-335, the City delegated the Management responsibilities for parking meters within the Special Parking Management Districts to the Chattanooga Area Regional Transportation Authority. By this Budget Ordinance, any revenue in excess of the cost to CARTA for operation of metered parking spaces within the Special Parking Management Districts be appropriated to CARTA to be utilized for CARTA's parking management operations, including the costs of acquiring and maintaining parking equipment and systems and enforcement of these ordinances, as well as the acquisition, construction, and maintenance of off-street parking facilities and the provision of passenger shuttle services in downtown Chattanooga area.

SECTION 21. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-36 (a), be and the same is hereby deleted and the following substituted in lieu thereof:

(a) Enumeration of charges; quantity of water used. Sewer service charges shall be based upon the quantity of water used as shown by water meter readings and shall be the dollar amount derived by applying the total charge in dollars per one thousand (1,000) gallons for the quantities of water shown in the following table:

User Class (gallons)	FY26 Total Charges ($/1,000 gallons)
First 100,000	$16.05
Next 650,000	11.95

Next 1,250,000	9.71
Next 30,000,000	8.19
Over 32,000,000	7.97

In addition, the total charges derived from the above chart for residential users will be multiplied by ninety (90) percent to compensate for water use not going to the sewer such as lawn and garden watering. Any residential location where a separate water meter has been installed for the purpose of lawn and garden watering shall not be entitled to have the multiplier applied to any water consumed through the primary water meter. Each residence or apartment unit shall have a maximum monthly sewer service charge for a volume of no more than 12,000 gallons water used; unless the minimum charge due to water meter size exceeds the 12,000 gallon limit, and then the monthly sewer service charge shall be at least the minimum for that particular size water meter.

SECTION 22. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-36 (c) as relates to sewer service charges and fees be and the same is hereby deleted and the following substituted in lieu thereof:

(c) Billable flow. The amount due from the regional user shall be the dollar amount derived by applying the total charge shown in the table below per one thousand (1,000) gallons of water sold.

	Regional Operation & Maintenance Charge ($/1,000 gallons)	Regional Debt Charge ($/1,000 gallons)	Total Regional Charge (Wheelage and Treatment) ($/1,000 gallons)
Wheelage and Treatment	$5.1371	$ 0.4710	$ 5.6081

If regional customers are billed directly through the water company, the rate to be charged shall be five dollars and thirty cents ($5.30) per one thousand (1,000) gallons.

SECTION 23. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-36 (d), be and the same hereby deleted and the following substituted in lieu thereof:

(d) Total flow. The amount due from the regional user shall be the dollar amount derived by applying the total charge shown in the table below applied to the quantity of water measured by a flow meter installed and maintained at or near the point of connection between the system of the regional user and the Chattanooga system. In the event of any malfunction of said meters, flow shall

be estimated, interpolated and/or projected in the most equitable manner possible. Such estimates, along with available readings for periods where there was no malfunction, shall be the basis for billing.

	Regional Operation & Maintenance Charge ($/1,000 gallons)	Regional Debt Charge ($/1,000 gallons	Total Regional Charge (Wheelage and Treatment) ($/1,000 gallons)
Wheelage and Treatment	$ 2.4740	$ 0.7420	$ 3.2160

SECTION 24. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-37, be and the same is hereby deleted and the following substituted in lieu thereof:

Minimum sewer service charges based upon water meter connection size shall be as follows:

Monthly Minimum Sewer Service Charges

Meter Size (inches)	FY26 10/1/2025 Charge per Month
5/8	32.97
3/4	117.61
1	205.47
1-1/2	459.87
2	814.25
3	1,908.66
4	3,527.23
6	8,401.32
8	14,860.39

(a) The minimum sewer service charge for residential users with various meter sizes shall be multiplied by ninety (90) percent to compensate for water use not going to the sewer such as lawn and garden watering. Any residential location where a separate water meter has been

DRAFT

installed for the purpose of lawn and garden watering shall not be entitled to have the multiplier applied to any water consumed through the primary water meter.

(b) The minimum sewer service charge for residential users with combined residential and fire service installed prior to May 6, 2025, shall be charged at the 5/8-inch meter minimum rate, and their meter size shall be considered 5/8-inch for purposes of calculating maximum monthly service charges.

SECTION 25. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-41(c), be and the same is hereby deleted and the following substituted in lieu thereof:

(c) Rates. Based upon the current cost of treating wastewater containing constituents with concentrations in excess of "normal wastewater," numerical rates are hereby established for Bc and Sc as follows:

Bc = $0.1381 per pound of BOD for concentrations in excess of three hundred (300) milligrams per liter.

Sc = $0.0957 per pound of total suspended solids for concentrations in excess of four hundred (400) milligrams per liter.

SECTION 26. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-43 (b), (f), (g), (h), and (i) be and the same are hereby deleted and the following substituted in lieu thereof:

(b) *Fees for garbage grinders*. Any user of a garbage grinder, except users in a premise used exclusively for an individual residence, shall be charged at a rate of four hundred ninety five dollars ($495.00) per month. The superintendent shall bill users on a quarterly basis and the bills shall be due and payable within fifteen (15) days following the last day of the billing period.

(f) *Fees for septic tank discharge*. All persons discharging concentrated, domestic septic tank sewage waste from a truck under the provisions of Article III of this Chapter shall be charged at the rate of one hundred ninety one dollars ($191.00) per one thousand (1,000) gallons of such waste. The minimum charge for septic tank discharges shall be one half (1/2) of the rate for one thousand (1,000) gallons of the rate in effect at the time of such discharge.

(g) *Fees for holding tank wastes*. All persons discharging any holding tank waste authorized pursuant to division 6 of this article shall be charged at the rate of sixteen dollars and five cents ($16.05) per one thousand (1,000) gallons of such discharge, plus any surcharge rate

authorized by Article III of this chapter for concentrations of pollutants in excess of normal waste water without regard to the definition of the industrial user or other limitations set forth in such section. The Plant Manager may also require a chemical analysis of such waste and charge therefore.

(h) Late fees of 10% (ten percent) shall be applied to all amounts billed but not received by the due date indicated on the invoice.

(i) An applicable disconnect fee may be assessed for delinquent accounts.

SECTION 27. Notwithstanding any other provision of this Ordinance to the contrary, water providers within the City of Chattanooga shall bill according to the new Chattanooga sewer service charges effective on the 1st day of October 2025 until further notice.

SECTION 28. That per Ordinance 12377 Section 2 Amending City Code, Part II, Chapter 31, Article VIII, Division 7, Fees, Section 31-354 the annual City of Chattanooga Water Quality fee for bills issued on or about October 1, 2025 for calendar year 2025 will be One hundred eighty-three dollars and fifty-four cents ($183.54) per Equivalent Residential Unit (ERU) for Residential and Non-residential Properties.

SECTION 29. That Chattanooga City Code, Part II, Chapter 31, Article VIII, Division 3, Land Disturbing Activity and Erosion and Sedimentation Control, Section 31-322, be and the same is hereby deleted and the following substituted in lieu thereof:

No Land Disturbing Activity or associated activity in this Article, whether temporary or permanent, shall be conducted within the City of Chattanooga until a land disturbing permit has been issued by the City. Such permit shall be available for inspection by the City on the job site at all times during which land disturbing activities are in progress. Such permit shall be required in addition to any building permit or other permit required upon the site.

DRAFT

Each application for the issuance of a land disturbing permit under this article shall be accompanied by a nonrefundable permit fee subject to the following fee schedule:

Permit	Fee
Simple residential	$250 min. (up to 1 acre disturbed area)
Complex	$250 per acre or part thereof
Revision after second review (each)	$1,000
Post-issued revision (each)	$1,000
Variance or Infeasibility Request	$1,375
Bonds/Letter of credit (each)	$675
Driveway Tile/Culvert Sized by City (each)	$500
As-Built Survey/Certification Review (each)	$675
Grading only	$250 per acre or part thereof
Timber Removal Permit	$250 per acre or part thereof
Tree Ordinance (each)	$500

SECTION 30. That this Ordinance shall be operative, as distinguished from its effective date, on and after July 1, 2025.

SECTION 31. That if any section, sentence, word or figures contained in this Ordinance should be declared invalid by a final decree of a Court of competent jurisdiction, such holding shall not affect the remaining sentences, sections, words or figures contained in this Ordinance, but the same shall remain in full force and effect.

DRAFT

SECTION 32. That this Ordinance shall take effect immediately from and after its passage.

PASSED on Second and Final Reading: June XX, 2025

_____

CHAIRPERSON

APPROVED:_____ DISAPPROVED: _____

DATE_____,
2025

_____

MAYOR

Public Hearing Took Place DATE: June XX, 2025

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CITY OF CHATTANOOGA			
General Pay Structure FY26			
Grade	Minimum	Midpoint	Maximum
**GS.03	$34,104	$41,201	$50,273
**GS.04	$34,664	$41,878	$51,099
**GS.05	$36,894	$44,572	$54,387
**GS.06	$39,355	$47,545	$58,014
**GS.07	$42,754	$51,652	$63,025
**GS.08	$47,300	$57,144	$69,727
**GS.09	$51,487	$62,201	$75,897
**GS.10	$55,085	$66,549	$81,202
**GS.11	$58,910	$71,170	$86,841
**GS.12	$64,024	$77,348	$94,380
**GS.13	$70,625	$85,322	$104,110
**GS.14	$76,521	$92,446	$112,802
**GS.15	$81,488	$98,446	$120,123
GS.16	$86,682	$104,721	$127,779
GS.17	$93,506	$112,966	$137,840
*GS.18	$101,222	$122,287	$149,213
GS.19	$102,160	$123,421	$150,597
*GS.20	$103,621	$125,185	$152,750
*GS.21	$108,108	$130,606	$159,364
*GS.22	$108,801	$131,444	$160,387
GS.23	$109,771	$132,616	$161,816
GS.24	$116,105	$140,267	$171,152
GS.25	$122,666	$148,194	$180,825
GS.26	$131,204	$158,508	$193,410
*GS.27	$132,248	$159,770	$194,950
GS.28	$141,912	$171,445	$209,195
GS.29	$158,935	$192,011	$234,290

*Public Safety Management Grade
**These Grades May Contain FES Jobs

Each Step progression is equal to 1% added to the previous step

CITY OF CHATTANOOGA			
Wastewater Pay Structure FY26			
Grade	MIN	MID	MAX
WWFG.03-N	$41,616	$49,939	$58,262
WWFG.04-N	$44,113	$52,936	$61,758
WWFG.05-N	$46,760	$56,112	$65,464
WWFG.06-N	$49,565	$59,478	$69,391
WWFG.07-N	$52,539	$63,047	$73,555
WWFG.08-N	$55,692	$66,830	$77,968
WWFG.09-N	$59,033	$70,840	$82,646
WWFG.09-E	$66,117	$79,340	$92,564
WWFG.10-E	$70,084	$84,101	$98,118
WWFG.11-E	$74,289	$89,147	$104,005
WWFG.12-E	$78,746	$94,496	$110,245
WWFG.13-E	$83,471	$100,165	$116,860
WWFG.14-E	$88,479	$106,175	$123,871
WWFG.15-E	$93,788	$112,546	$131,303
WWFG.16-E	$99,415	$119,298	$139,181
WWFG.17-E	$102,398	$122,877	$143,357
WWFG.18-E	$105,470	$126,564	$147,658
WWFG.19-E	$108,634	$130,361	$152,087
WWFG.20-E	$111,893	$134,271	$156,650
WWFG.21-E	$115,250	$138,299	$161,349
WWFG.22-E	$118,707	$142,448	$166,190
WWFG.23-E	$122,268	$146,722	$171,176
WWFG.24-E	$125,936	$151,124	$176,311

minimum of the range

CITY OF CHATTANOOGA

FIRE PAY STRUCTURE --FY26

Rank	Grade	Entry	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14
Step # For Reference		1	2	3	4	5	6	7	8	9	10	11	12	13	14
Cadet	FD.0C	$42,370.84													
Firefighter	FD.1A	$43,041.76	$44,333.01	$45,663.00	$47,032.89	$48,443.88	$49,897.20	$50,645.65	$51,405.34	$52,176.42	$52,959.07	$53,753.45	$54,559.75	$55,378.15	$56,208.82
Staff Firefighter*	FD.1C	$47,041.76	$48,333.01	$49,663.00	$51,032.89	$52,443.88	$53,897.20	$54,645.65	$55,405.34	$56,176.42	$56,959.07	$57,753.45	$58,559.75	$59,378.15	$60,208.82
Senior Firefighter	FD.2A			$47,032.89	$48,443.88	$49,897.19	$51,394.11	$52,165.02	$52,947.50	$53,741.71	$54,547.83	$55,366.05	$56,196.54	$57,039.49	$57,895.08
Staff Senior Firefighter*	FD.2C			$51,032.89	$52,443.88	$53,897.19	$55,394.11	$56,165.02	$56,947.50	$57,741.71	$58,547.83	$59,366.05	$60,196.54	$61,039.49	$61,895.08
Lieutenant	FD.3A						$57,844.54	$58,712.21	$59,592.89	$60,486.78	$61,394.09	$62,315.00	$63,249.72	$64,198.47	$65,161.45
Staff Lieutenant*	FD.3C						$61,844.54	$62,712.21	$63,592.89	$64,486.78	$65,394.09	$66,315.00	$67,249.72	$68,198.47	$69,161.45
Captain	FD.4A										$67,057.67	$68,063.54	$69,084.49	$70,120.76	$71,172.57
Staff Captain*	FD.4C										$71,057.67	$72,063.54	$73,084.49	$74,120.76	$75,172.57
Battalion Chief/Staff Chief	FD.5A												$80,070.36	$81,271.42	$82,490.49
Assistant Chief	FD.6C												$87,495.05	$88,807.48	$90,139.59

CITY OF CHATTANOOGA

FIRE PAY STRUCTURE --FY26

Rank	Grade	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28
Step # For Reference		15	16	17	18	19	20	21	22	23	24	25	26	27	28
Cadet	FD.0C														
Firefighter	FD.1A	$57,051.95	$57,907.73	$58,776.35	$59,657.99	$60,552.86	$61,461.16								
Staff Firefighter*	FD.1C	$61,051.95	$61,907.73	$62,776.35	$63,657.99	$64,552.86	$65,461.16								
Senior Firefighter	FD.2A	$58,763.51	$59,644.96	$60,539.64	$61,447.73	$62,369.45	$63,304.99	$64,254.56	$65,218.38	$66,196.66	$67,189.61				
Staff Senior Firefighter*	FD.2C	$62,763.51	$63,644.96	$64,539.64	$65,447.73	$66,369.45	$67,304.99	$68,254.56	$69,218.38	$70,196.66	$71,189.61				
Lieutenant	FD.3A	$66,138.87	$67,130.95	$68,137.91	$69,159.98	$70,197.38	$71,250.34	$72,319.10	$73,403.89	$74,504.94	$75,622.52	$76,756.86	$77,908.21		
Staff Lieutenant*	FD.3C	$70,138.87	$71,130.95	$72,137.91	$73,159.98	$74,197.38	$75,250.34	$76,319.10	$77,403.89	$78,504.94	$79,622.52	$80,756.86	$81,908.21		
Captain	FD.4A	$72,240.16	$73,323.76	$74,423.61	$75,539.97	$76,673.07	$77,823.16	$78,990.51	$80,175.37	$81,378.00	$82,598.67	$83,837.65	$85,095.21	$86,371.64	$87,667.22
Staff Captain*	FD.4C	$76,240.16	$77,323.76	$78,423.61	$79,539.97	$80,673.07	$81,823.16	$82,990.51	$84,175.37	$85,378.00	$86,598.67	$87,837.65	$89,095.21	$90,371.64	$91,667.22
Battalion Chief/Staff Chief	FD.5A	$83,727.84	$84,983.76	$86,258.52	$87,552.40	$88,865.68	$90,198.67	$91,551.65	$92,924.92	$94,318.80	$95,733.58	$97,169.58	$98,627.12	$100,106.53	$101,608.13
Assistant Chief	FD.6C	$91,491.68	$92,864.06	$94,257.02	$95,670.87	$97,105.94	$98,562.53	$100,040.96	$101,541.58	$103,064.70	$104,610.67	$106,179.83	$107,772.53	$109,389.12	$111,029.95

CITY OF CHATTANOOGA

POLICE PAY STRUCTURE – FY26

Rank	Grade	Entry	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14
Step # For Reference		1	2	3	4	5	6	7	8	9	10	11	12	13	14
Police Cadet	PD.1	$45,780.44													
Police Officer	PD.2	$48,189.00	$49,634.67	$51,123.71	$52,657.42	$54,237.14	$55,864.26	$56,702.22	$57,552.76	$58,416.05	$59,292.29	$60,181.67	$61,084.40		
Master Police Officer	PD.5										$61,044.39	$61,960.06	$62,889.46	$63,832.80	$64,790.29
Police Sergeant	PD.6					$61,044.39	$62,875.72	$63,818.86	$64,776.14	$65,747.78	$66,734.00	$67,735.01	$68,751.03	$69,782.30	$70,829.03
Police Lieutenant	PD.7										$77,329.20	$78,489.14	$79,666.48	$80,861.47	$82,074.39
Police Captain	PD.8												$87,034.70	$88,340.22	$89,665.32

CITY OF CHATTANOOGA

POLICE PAY STRUCTURE – FY26

Rank	Grade	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28
Step # For Reference		15	16	17	18	19	20	21	22	23	24	25	26	27	28
Police Cadet	PD.1														
Police Officer	PD.2														
Master Police Officer	PD.5	$65,762.14	$66,748.58	$67,749.81	$68,766.05	$69,797.54	$70,844.51	$71,907.17	$72,985.78						
Police Sergeant	PD.6	$71,891.47	$72,969.84	$74,064.39	$75,175.36	$76,302.99	$77,447.53	$78,609.24	$79,788.38	$80,985.21	$82,199.99				
Police Lieutenant	PD.7	$83,305.51	$84,555.09	$85,823.42	$87,110.77	$88,417.43	$89,743.69	$91,089.85	$92,456.20	$93,843.04	$95,250.69	$96,679.45	$98,129.64		
Police Captain	PD.8	$91,010.30	$92,375.46	$93,761.09	$95,167.51	$96,595.02	$98,043.94	$99,514.60	$101,007.32	$102,522.43	$104,060.27	$105,621.17	$107,205.49	$108,813.57	$110,445.78

DRAFT


CITY OF CHATTANOOGA
CORPORATION
SEAL
TENNESSEE

City of Chattanooga
Proposed Revenues
Fiscal Year 2026

Account Description	Actual FY24	Budget FY25	Projected Thru EO FY25	City Proposed FY26	*Prop Budget FY26 vs Budget FY25*	*Prop Budget FY26 vs Budget FY25*	*Prop Budget FY26 vs Proj FY25*	*Prop Budget FY26 vs Proj FY25*
Property Taxes	191,716,023	191,988,000	194,487,320	196,211,000	4,223,000	2.20%	1,723,680	0.89%
Other Local Taxes	22,742,261	19,769,200	20,701,554	20,757,000	987,800	5.00%	55,446	0.27%
Licenses, Permits	7,146,621	7,404,500	7,259,032	7,532,000	127,500	1.72%	272,968	3.76%
Other Intergovernmental Revenues	10,528,413	9,917,000	11,261,640	10,103,000	186,000	1.88%	(1,158,640)	-10.29%
State Sales Tax	22,273,539	21,796,000	22,572,514	22,573,000	777,000	3.56%	486	0.00%
State Income Tax	2,399	-	-	-	-	0.00%	-	0.00%
Local Option Sales Tax	71,620,444	70,193,000	72,867,053	72,867,000	2,674,000	3.81%	(53)	0.00%
Charges for Services	1,601,934	1,375,700	1,366,679	1,350,000	(25,700)	-1.87%	(16,679)	-1.22%
Fines, Forfeitures & Penalties	674,784	551,600	508,460	477,000	(74,600)	-13.52%	(31,460)	-6.19%
Use Of Property/Interest	13,680,843	6,791,000	12,810,308	6,754,000	(37,000)	-0.54%	(6,056,308)	-47.28%
Miscellaneous Revenue	7,693,366	6,679,000	6,631,408	6,586,000	(93,000)	-1.39%	(45,408)	-0.68%
Transfers	-	-	-	-	-	0.00%	-	0.00%
General Fund (1100) Only	**349,680,627**	**336,465,000**	**350,465,968**	**345,210,000**	**8,745,000**	**2.60%**	**(5,255,968)**	**-1.50%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Proposed Revenues
Fiscal Year 2026

Account Description	Actual FY24	Budget FY25	Projected Thru EO FY25	City Proposed FY26	*Prop Budget FY26 vs Budget FY25*	*Prop Budget FY26 vs Budget FY25*	*Prop Budget FY26 vs Proj FY25*	*Prop Budget FY26 vs Proj FY25*
Property Taxes:								
Property Tax Current	151,837,429	155,321,000	156,547,407	158,114,000	2,793,000	1.80%	1,566,593	1.00%
Personalty Tax	13,915,364	14,254,000	13,730,635	13,868,000	(386,000)	-2.71%	137,365	1.00%
Public Utility Tax	4,787,440	4,035,000	4,787,440	4,835,000	800,000	19.83%	47,560	0.99%
Delinquent Property Tax	5,437,796	5,114,000	6,182,981	6,183,000	1,069,000	20.90%	19	0.00%
Property Tax Penalty & Int CY (Past Due)	673	-	0	-	-	0.00%	(0)	-100.00%
Interest and penalty-Prior year	1,579,064	1,416,700	1,481,453	1,481,500	64,800	4.57%	47	0.00%
City fee & Atty fee-collect of delinquent taxes	277,688	184,700	69,882	69,900	(114,800)	-62.15%	18	0.03%
CHA - In Lieu of Taxes	225,396	225,400	225,400	225,400	-	0.00%	-	0.00%
TVA - In Lieu of Taxes	2,262,401	2,273,700	2,257,486	2,268,800	(4,900)	-0.22%	11,314	0.50%
Good Neighbors - In Lieu of Taxes	2,808	2,800	2,800	2,800	-	0.00%	-	0.00%
Orchard Knob Dev Corp - In Lieu of Taxes	455	460	460	460	-	0.00%	-	0.00%
UnumProvident Corporation - In Lieu of Taxes	83,445	83,440	83,440	83,440	-	0.00%	-	0.00%
Wm Wrigley Jr Co - In Lieu of Taxes	26,171	-	-	-	-	0.00%	-	0.00%
BlueCrossBlueShield - In Lieu of Taxes	1,162,076	1,161,200	1,162,588	1,161,200	-	0.00%	(1,388)	-0.12%
Gestamp Chattanooga, LLC - In Lieu of Taxes	997,430	424,200	424,200	424,200	-	0.00%	-	0.00%
Transfers In-EPB-Electric - In Lieu of Taxes	7,866,109	6,505,120	6,505,122	6,505,120	-	0.00%	(2)	0.00%
Transfers In-EPB-Telecom - In Lieu of Taxes	320,448	294,930	294,928	294,930	-	0.00%	2	0.00%
Transfers In-EPB-Internet - In Lieu of Taxes	382,857	275,380	275,382	275,380	-	0.00%	(2)	0.00%
Coca-Cola Bottling - In Lieu of Taxes	198,589	198,590	198,590	198,600	10	0.01%	10	0.01%
Plastic Omnium Auto Exteriors - In Lieu of Taxes	143,742	143,740	143,740	143,740	-	0.00%	-	0.00%

City of Chattanooga
Proposed Revenues
Fiscal Year 2026

Account Description	Actual FY24	Budget FY25	Projected Thru EO FY25	City Proposed FY26	*Prop Budget FY26 vs Budget FY25*	*Prop Budget FY26 vs Budget FY25*	*Prop Budget FY26 vs Proj FY25*	*Prop Budget FY26 vs Proj FY25*
UTC Two - In Lieu of Taxes	10,148	10,150	10,150	10,150	-	0.00%	-	0.00%
UTC Three - In Lieu of Taxes	5,790	5,790	5,790	5,790	-	0.00%	-	0.00%
Alco Woodlawn Partners	33,078	6,610	6,610	6,610	-	0.00%	-	0.00%
Yangeng US Automotive Interior Systems LLC	30,832	-	37,304	-	-	0.00%	(37,304)	-100.00%
M & M Industries Inc.	77,704	-	-	-	-	0.00%	-	0.00%
HomeServe USA Corp	3,241	3,240	5,133	5,130	1,890	58.33%	(3)	-0.06%
Walnut Commons	47,850	47,850	47,850	47,850	-	0.00%	-	0.00%
PILOT Reserve at Mountain Pass LP	-	-	551	-	-	0.00%	(551)	-100.00%
Total Property Taxes:	**191,716,023**	**191,988,000**	**194,487,320**	**196,211,000**	**4,223,000**	**2.20%**	**1,723,680**	**0.89%**
Other Local Taxes:								
Liquor taxes	3,066,512	3,378,200	2,918,230	2,918,000	(460,200)	-13.62%	(230)	-0.01%
Beer taxes	5,321,634	4,945,000	5,106,244	5,106,000	161,000	3.26%	(244)	0.00%
Local litigation taxes-City Court	2,922	2,600	2,977	2,500	(100)	-3.85%	(477)	-16.03%
Gross Receipts Tax	8,545,672	6,899,200	8,206,909	8,330,000	1,430,800	20.74%	123,091	1.50%
Corporate excise tx-intangible prop	1,073,011	947,200	947,200	947,000	(200)	-0.02%	(200)	-0.02%
Corporate excise tx-Non Depository	11,104	33,900	33,900	23,500	(10,400)	-30.68%	(10,400)	-30.68%
Franchise Taxes - Application Fee	2,500	18,000	18,000	9,000	(9,000)	-50.00%	(9,000)	-50.00%
Franchise taxes-Chatt Gas	2,929,352	1,782,600	1,818,668	1,820,000	37,400	2.10%	1,332	0.07%
Franchise taxes-Comcast Cable TV	619,782	574,500	547,930	501,000	(73,500)	-12.79%	(46,930)	-8.56%
Franchise taxes-KMC (CenturyTel)	5,716	2,000	3,091	3,000	1,000	50.00%	(91)	-2.94%
Franchise taxes-AT&T Mobility	26,059	24,000	20,566	19,000	(5,000)	-20.83%	(1,566)	-7.61%
Franchise taxes-EPB Fiber Optics	1,137,997	1,162,000	1,077,838	1,078,000	(84,000)	-7.23%	162	0.01%
Total Other Local Taxes:	**22,742,261**	**19,769,200**	**20,701,554**	**20,757,000**	**987,800**	**5.00%**	**55,446**	**0.27%**
Licenses, Permits, Etc:								
Wrecker Business License	1,000	700	700	1,000	300	42.86%	300	42.86%
Liquor by drink licenses	138,990	131,200	173,451	173,500	42,300	32.24%	49	0.03%
Liquor by drink, interest & penalty	943	1,000	483	-	(1,000)	-100.00%	(483)	-100.00%

City of Chattanooga
Proposed Revenues
Fiscal Year 2026

Account Description	Actual FY24	Budget FY25	Projected Thru EO FY25	City Proposed FY26	*Prop Budget FY26 vs Budget FY25*	*Prop Budget FY26 vs Budget FY25*	*Prop Budget FY26 vs Proj FY25*	*Prop Budget FY26 vs Proj FY25*
Transient Vendor License	550	300	600	-	(300)	-100.00%	(600)	-100.00%
Motor Vehicle Licenses	410,190	342,500	353,143	353,000	10,500	3.07%	(143)	-0.04%
Wrecker Contractor License	320	400	400	-	(400)	-100.00%	(400)	-100.00%
Original Business License Fee	27,725	23,300	25,946	26,000	2,700	11.59%	54	0.21%
Special Gathering Permit	120	-	-	-	-	0.00%	-	0.00%
Building permits	2,998,248	3,271,500	3,208,575	3,209,000	(62,500)	-1.91%	425	0.01%
Electrical permits	549,113	582,700	440,276	440,000	(142,700)	-24.49%	(276)	-0.06%
Plumbing fixtures connection permit	357,855	390,370	290,026	290,000	(100,370)	-25.71%	(26)	-0.01%
Street cut-in permits	481,907	484,000	473,591	474,000	(10,000)	-2.07%	409	0.09%
Mechanical code permits	414,762	400,870	468,494	468,000	67,130	16.75%	(494)	-0.11%
Hotel permits	450	200	750	-	(200)	-100.00%	(750)	-100.00%
Gas permits	36,270	29,300	36,900	37,000	7,700	26.28%	100	0.27%
Sign permits	99,220	83,000	118,722	95,000	12,000	14.46%	(23,722)	-19.98%
Taxicab driver permit	3,655	2,000	1,637	2,000	-	0.00%	363	22.16%
Moving Permit Investigation Fee	-	-	320	-	-	0.00%	(320)	-100.00%
Traffic Eng Special Events Permit	7,915	12,000	21,393	13,000	1,000	8.33%	(8,393)	-39.23%
Push Cart Permits	100	-	125	-	-	0.00%	(125)	-100.00%
Mobile Food Unit	860	400	450	-	(400)	-100.00%	(450)	-100.00%
Tree Ordinance Permit	27,500	19,000	19,000	19,000	-	0.00%	-	0.00%
Tire Haulers Permit	175	-	175	-	-	0.00%	(175)	-100.00%
Short Term Vacation Rental Permit	151,750	138,000	168,857	203,000	65,000	47.10%	34,143	20.22%
Business License Issuance Fees	74,849	61,000	61,000	61,000	-	0.00%	-	0.00%
Plumbing examiners fees	23,440	44,300	44,300	66,500	22,200	50.11%	22,200	50.11%
Electrical examiners fees	66,810	146,000	151,000	453,000	307,000	210.27%	302,000	200.00%
Gas examiners fees	16,185	30,400	30,400	30,000	(400)	-1.32%	(400)	-1.32%
Beer Board Application Fee	21,500	23,000	12,600	13,000	(10,000)	-43.48%	400	3.17%
Mechanical exam fee & activity	96,215	20,000	11,440	2,000	(18,000)	-90.00%	(9,440)	-82.52%
Permit issuance fees	72,010	70,000	72,192	76,000	6,000	8.57%	3,808	5.27%
Exhibitor's fees	254	210	147	-	(210)	-100.00%	(147)	-100.00%
Subdivision rev/inspection fee	29,020	27,600	27,555	28,000	400	1.45%	445	1.61%

City of Chattanooga
Proposed Revenues
Fiscal Year 2026

Account Description	Actual FY24	Budget FY25	Projected Thru EO FY25	City Proposed FY26	*Prop Budget FY26 vs Budget FY25*	*Prop Budget FY26 vs Budget FY25*	*Prop Budget FY26 vs Proj FY25*	*Prop Budget FY26 vs Proj FY25*
Adult Entertain Application Fee	4,200	5,000	2,400	2,000	(3,000)	-60.00%	(400)	-16.67%
Zoning Letter Fee	36,225	37,000	32,622	29,000	(8,000)	-21.62%	(3,622)	-11.10%
Variance Request Fees	11,260	10,400	17,884	16,000	5,600	53.85%	(1,884)	-10.53%
Certificates of Occupancy	51,820	35,000	33,956	36,000	1,000	2.86%	2,044	6.02%
Code Compliance Letter Fee	1,848	2,000	1,779	2,000	-	0.00%	221	12.45%
ModularHome site investigation	300	-	100	-	-	0.00%	(100)	-100.00%
Plan Checking Fee	485,995	526,700	506,213	506,000	(20,700)	-3.93%	(213)	-0.04%
Phased Construction Plan Rev	18,275	15,100	5,619	6,000	(9,100)	-60.26%	381	6.78%
Construction Bd of Appeals Fee	1,350	1,200	270	-	(1,200)	-100.00%	(270)	-100.00%
Sign Board of Appeals Fee	150	800	-	-	(800)	-100.00%	-	0.00%
Historic Zone Construction Fee	14,300	1,950	6,225	6,000	4,050	207.69%	(225)	-3.61%
Northshore Design Appeal Fee	5,200	2,000	6,275	3,000	1,000	50.00%	(3,275)	-52.19%
Fire District Removal Request Fee	-	-	200	-	-	0.00%	(200)	-100.00%
Fire Department Permits	334,363	360,000	360,000	324,000	(36,000)	-10.00%	(36,000)	-10.00%
Fire Re-Inspection of Business & Hotels	100	100	-	-	(100)	-100.00%	-	0.00%
Wine In Grocery Store Application	1,100	-	900	-	-	0.00%	(900)	-100.00%
Beer Permit Fees	68,033	72,000	68,743	69,000	(3,000)	-4.17%	257	0.37%
Misc. licenses and permits	2,200	-	1,200	-	-	0.00%	(1,200)	-100.00%
Total Licenses, Permits, Etc:	**7,146,621**	**7,404,500**	**7,259,032**	**7,532,000**	**127,500**	**1.72%**	**272,968**	**3.76%**
Intergovernmental Revenues:								
Federal Operations Funds FEMA	-	-	818,084	-	-	0.00%	(818,084)	-100.00%
State Operations Funds TEMA	-	-	31,532	-	-	0.00%	(31,532)	-100.00%
State - specialized training funds	660,000	696,000	1,013,600	696,000	-	0.00%	(317,600)	-31.33%
State maintenance of streets	132,000	60,000	56,571	57,000	(3,000)	-5.00%	429	0.76%
City allocation-state sales tax	22,273,539	21,796,000	22,572,514	22,573,000	777,000	3.56%	486	0.00%
City allocation-state income tax / HALL	2,399	-	-	-	-	0.00%	-	0.00%
City allocation-state beer tax	79,835	80,000	76,586	77,000	(3,000)	-3.75%	414	0.54%
Mixed drink tax	5,823,841	5,805,700	5,684,163	5,684,000	(121,700)	-2.10%	(163)	0.00%
State - Telecommunication Sales Tax	254,762	249,000	245,730	246,000	(3,000)	-1.20%	270	0.11%

City of Chattanooga
Proposed Revenues
Fiscal Year 2026

Account Description	Actual FY24	Budget FY25	Projected Thru EO FY25	City Proposed FY26	*Prop Budget FY26 vs Budget FY25*	*Prop Budget FY26 vs Budget FY25*	*Prop Budget FY26 vs Proj FY25*	*Prop Budget FY26 vs Proj FY25*
State alcoholic beverage taxes	138,873	188,000	184,961	185,000	(3,000)	-1.60%	39	0.02%
State gas inspection fees	332,279	332,000	332,874	333,000	1,000	0.30%	126	0.04%
Commission from State of TN/Gross Receipts	794,519	417,000	417,000	417,000	-	0.00%	-	0.00%
State Shared Sports Gambling TCA 4-51-304	336,828	350,000	406,383	414,000	64,000	18.29%	7,617	1.87%
Hamilton County-Ross's Landing	1,846,711	1,714,000	1,924,823	1,925,000	211,000	12.31%	177	0.01%
Local Option sales tax	70,859,444	69,509,000	72,106,134	72,106,000	2,597,000	3.74%	(134)	0.00%
Local Option sales tax - Out of State	725,055	684,000	760,919	761,000	77,000	11.26%	81	0.01%
Other Local Governments	164,711	25,300	69,332	69,000	43,700	172.73%	(332)	-0.48%
Total Intergovernmental Revenues:	**104,424,794**	**101,906,000**	**106,701,208**	**105,543,000**	**3,637,000**	**3.57%**	**(1,158,208)**	**-1.09%**
Service Charges:								
Current City Court Cost	137,795	127,000	117,084	117,000	(10,000)	-7.87%	(84)	-0.07%
Court commissions	4,817	5,000	4,321	4,000	(1,000)	-20.00%	(321)	-7.43%
Clerk's Fee	442,043	446,000	381,138	381,000	(65,000)	-14.57%	(138)	-0.04%
Service of Process	1,355	-	18	-	-	0.00%	(18)	-100.00%
Processing of Release Forms	8,826	8,000	8,245	8,000	-	0.00%	(245)	-2.98%
Court Administrative Cost	547	-	1,003	-	-	0.00%	(1,003)	-100.00%
Current State Court Cost	2,938	3,000	2,306	2,300	(700)	-23.33%	(6)	-0.24%
Court Copy Record Income	6	-	-	-	-	0.00%	-	0.00%
Court Translation Service Fee	70	100	100	-	(100)	-100.00%	(100)	-100.00%
Memorial Auditorium rents	-	-	6,250	-	-	0.00%	(6,250)	-100.00%
Land & Building Rents	186,209	153,100	176,800	177,000	23,900	15.61%	200	0.11%
Ballfield Income	61,300	43,000	46,675	51,000	8,000	18.60%	4,325	9.27%
Carousel Ridership	120,675	105,000	76,883	76,000	(29,000)	-27.62%	(883)	-1.15%
Walker Pavilion Rents	27,369	23,800	33,686	29,000	5,200	21.85%	(4,686)	-13.91%
Heritage Park House Rent	19,120	11,700	13,435	13,000	1,300	11.11%	(435)	-3.24%
Renaissance Park Rent	1,450	2,200	-	-	(2,200)	-100.00%	-	0.00%
Greenway facilities rent	40,434	25,900	29,513	30,000	4,100	15.83%	488	1.65%

City of Chattanooga
Proposed Revenues
Fiscal Year 2026

Account Description	Actual FY24	Budget FY25	Projected Thru EO FY25	City Proposed FY26	*Prop Budget FY26 vs Budget FY25*	*Prop Budget FY26 vs Budget FY25*	*Prop Budget FY26 vs Proj FY25*	*Prop Budget FY26 vs Proj FY25*
Dock rental	53,895	36,700	28,824	29,000	(7,700)	-20.98%	176	0.61%
Ross' Landing Rent	3,000	300	2,743	2,700	2,400	800.00%	(43)	-1.56%
Champion's Club	30,697	31,000	34,158	34,000	3,000	9.68%	(158)	-0.46%
Recreation Center Rental	38,130	46,400	26,908	27,000	(19,400)	-41.81%	92	0.34%
Carousel Room Rental	19,718	17,800	16,714	17,000	(800)	-4.49%	286	1.71%
Coolidge Park Rental	26,775	23,300	36,710	30,000	6,700	28.76%	(6,710)	-18.28%
Program Fees	(0)	-	435	-	-	0.00%	(435)	-100.00%
Park Event Fee	20,079	24,000	16,187	16,000	(8,000)	-33.33%	(187)	-1.16%
Kidz Kamp	21,570	1,400	-	-	(1,400)	-100.00%	-	0.00%
Sports Program Fees	14,923	10,200	13,547	13,500	3,300	32.35%	(47)	-0.35%
OutVenture Fees	16,044	11,000	10,853	11,000	-	0.00%	147	1.35%
Swimming pools	97,643	93,000	97,047	97,000	4,000	4.30%	(47)	-0.05%
Police Reports: Accident, et Fe	2,520	2,100	-	-	(2,100)	-100.00%	-	0.00%
Credit Card Processing Fee	3,986	4,000	3,611	4,000	-	0.00%	389	10.78%
Other Concessions	19,891	14,000	34,221	34,200	20,200	144.29%	(21)	-0.06%
Financial Service-EPB	7,800	7,200	7,800	7,800	600	8.33%	-	0.00%
General Pension Admin Cost	49,848	46,500	46,500	46,500	-	0.00%	-	0.00%
Returned Check Fee	6,698	4,000	728	-	(4,000)	-100.00%	(728)	-100.00%
Waste Container Purchases (includes recycle)	35,855	40,100	32,678	33,000	(7,100)	-17.71%	322	0.98%
Non Profit Request Fee	750	-	-	-	-	0.00%	-	0.00%
Treasurer's Commission BID 2%	17,227	8,900	8,900	9,000	100	1.12%	100	1.12%
C-Pacer Admin Fee	59,707	-	50,000	50,000	50,000	0.00%	-	0.00%
Over & Under and Misc	227	-	658	-	-	0.00%	(658)	-100.00%
Total Service Charges:	**1,601,934**	**1,375,700**	**1,366,679**	**1,350,000**	**(25,700)**	**-1.87%**	**(16,679)**	**-1.22%**
Fines, Forfeitures, & Penalties:								
Current city court fines	70,745	8,000	6,375	6,000	(2,000)	-25.00%	(375)	-5.88%
City Fines - Speeding	45,736	42,000	48,086	46,000	4,000	9.52%	(2,086)	-4.34%
City Fines - Other Driving Offenses	376,930	369,000	311,615	296,000	(73,000)	-19.78%	(15,615)	-5.01%

City of Chattanooga
Proposed Revenues
Fiscal Year 2026

Account Description	Actual FY24	Budget FY25	Projected Thru EO FY25	City Proposed FY26	*Prop Budget FY26 vs Budget FY25*	*Prop Budget FY26 vs Budget FY25*	*Prop Budget FY26 vs Proj FY25*	*Prop Budget FY26 vs Proj FY25*
City Fines - Non-Driving Offenses	22,788	23,000	19,574	19,500	(3,500)	-15.22%	(74)	-0.38%
Criminal court fines	92,578	74,000	77,133	77,000	3,000	4.05%	(133)	-0.17%
Parking ticket fines	31,091	32,000	38,372	30,000	(2,000)	-6.25%	(8,372)	-21.82%
Delinquent Parking Tickets	1,218	1,000	662	-	(1,000)	-100.00%	(662)	-100.00%
Delinquent ticket-court cost	2,700	2,600	2,523	2,500	(100)	-3.85%	(23)	-0.91%
Air pollution penalties	30,976	-	4,039	-	-	0.00%	(4,039)	-100.00%
Misc forfe. & pen.(beer lic.violation/boot fee)	22	-	81	-	-	0.00%	(81)	-100.00%
Total Fines, Forfeitures, & Penalties:	**674,784**	**551,600**	**508,460**	**477,000**	**(74,600)**	**-13.52%**	**(31,460)**	**-6.19%**
Use of Property Income:								
Interest Earned	13,189,256	6,531,000	12,575,339	6,531,000	-	0.00%	(6,044,339)	-48.07%
Sale of City Owned Property	-	-	10,909	-	-	0.00%	(10,909)	-100.00%
Sale of Back Tax Lots	182,913	-	-	-	-	0.00%	-	0.00%
Sale of Equipment	306,230	260,000	222,742	223,000	(37,000)	-14.23%	258	0.12%
Sale of Scrap	2,445	-	1,318	-	-	0.00%	(1,318)	-100.00%
Total Use of Property Income:	**13,680,843**	**6,791,000**	**12,810,308**	**6,754,000**	**(37,000)**	**-0.54%**	**(6,056,308)**	**-47.28%**
Miscellaneous Revenue:								
Miscellaneous Donations	114,117	84,000	3,500	-	(84,000)	-100.00%	(3,500)	-100.00%
Private Donations	-	-	500	-	-	0.00%	(500)	-100.00%
Damage Settlement	3,198	-	-	-	-	0.00%	-	0.00%
Indirect cost	6,601,379	6,187,000	6,187,000	6,187,000	-	0.00%	-	0.00%
Misc Rev	136,737	55,000	35,957	36,000	(19,000)	-34.55%	43	0.12%
Payroll deduction charges	260	-	138	-	-	0.00%	(138)	-100.00%
Plans and specification deposits	8,420	3,000	3,810	2,300	(700)	-23.33%	(1,510)	-39.63%
Municipal Lien	568,589	220,000	220,000	220,000	-	0.00%	-	0.00%
Municipal Lien-Interest & Penalty	-	-	2,654	2,700	2,700	0.00%	46	1.72%
Purchase Card Rebate	117,998	50,000	50,000	50,000	-	0.00%	-	0.00%
Other Income	12,741	-	2,114	-	-	0.00%	(2,114)	-100.00%

City of Chattanooga
Proposed Revenues
Fiscal Year 2026

Account Description	Actual FY24	Budget FY25	Projected Thru EO FY25	City Proposed FY26	*Prop Budget FY26 vs Budget FY25*	*Prop Budget FY26 vs Budget FY25*	*Prop Budget FY26 vs Proj FY25*	*Prop Budget FY26 vs Proj FY25*
Delinquent Tax cost recovery	129,945	80,000	125,735	88,000	8,000	10.00%	(37,735)	-30.01%
Other misc. revenue	(18)	-	-	-	-	0.00%	-	0.00%
Total Miscellaneous Revenue:	**7,693,366**	**6,679,000**	**6,631,408**	**6,586,000**	**(93,000)**	**-1.39%**	**(45,408)**	**-0.68%**
General Fund TOTAL	**349,680,627**	**336,465,000**	**350,465,968**	**345,210,000**	**8,745,000**	**2.60%**	**(5,255,968)**	**-1.50%**

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1100 - General Fund					
A-General Gov't & Agencies	31,531,130	32,093,836	34,781,928	2,688,092	8.38%
A1 - City Council	813,058	952,418	996,657	44,239	4.64%
A2 - Judges	584,610	603,473	638,307	34,834	5.77%
A3 - City Attorney	1,871,421	2,144,202	2,444,121	299,919	13.99%
A4 - Internal Audit	794,865	867,025	911,170	44,145	5.09%
A5 - Information Technology	18,032,617	16,011,446	17,343,334	1,331,888	8.32%
A7 - Purchasing	948,794	1,249,857	1,370,132	120,275	9.62%
AA - Agencies	7,949,623	8,108,635	11,735,695	3,627,060	44.73%
AQ - Quasi Agencies	11,174,436	10,901,340	11,360,345	459,005	4.21%
B-Executive Branch	5,834,055	6,765,924	7,718,976	953,052	14.09%
C-Finance & Admin	7,006,078	7,454,071	8,090,167	636,096	8.53%
E-Human Resources	3,224,038	4,259,675	3,005,659	(1,254,016)	-29.44%
G-Community Development	9,067,422	10,166,045	11,053,231	887,186	8.73%
H-Police	84,759,691	91,022,073	89,011,816	(2,010,257)	-2.21%
J-Fire	59,833,169	65,223,437	63,138,391	(2,085,046)	-3.20%
K-Public Works	41,890,758	47,601,379	49,936,827	2,335,448	4.91%
L-Parks and Outdoors	15,828,912	17,209,924	16,820,975	(388,949)	-2.26%
Q-Early Learning	2,966,940	3,284,592	3,344,191	59,599	1.81%
R-City Planning	896,754	993,186	619,699	(373,487)	-37.60%
S-Equity and Community Engagement	1,280,755	1,690,797	2,067,876	377,079	22.30%
U-Economic Development	4,582,290	5,864,379	6,993,174	1,128,795	19.25%
V-Constituent Services	2,144,687	1,997,286	1,827,329	(169,957)	-8.51%
1100 - General Fund Total	**313,016,103**	**336,465,000**	**345,210,000**	**8,745,000**	**2.60%**
1100 - Capital Reserves					
A-General Gov't & Agencies	12,687,775	64,907,500	-	(64,907,500)	-100.00%
1100 - Capital Reserves Total	**12,687,775**	**64,907,500**	**-**	**(64,907,500)**	**-100.00%**
Grand Total	**325,703,878**	**401,372,500**	**345,210,000**	**(56,162,500)**	**-13.99%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1100 - General Fund					
Personnel					
Salary and Wages	109,571,708	119,312,297	121,509,100	2,196,803	1.84%
Fringe Benefits	77,705,596	88,658,059	86,503,927	(2,154,132)	-2.43%
Personnel Total	**187,277,304**	**207,970,356**	**208,013,027**	**42,671**	**0.02%**
Operations					
Services	48,249,296	58,757,353	59,180,976	423,623	0.72%
Materials & Supplies	3,606,633	4,272,316	4,146,123	(126,193)	-2.95%
Travel Expense	642,935	660,210	803,140	142,930	21.65%
Vehicle Operating	15,450,464	14,185,184	15,658,469	1,473,285	10.39%
Insurance, Claims, and Damages	5,737,873	2,084,903	1,077,775	(1,007,128)	-48.31%
Capital Assets	1,053,301	622,200	510,000	(112,200)	-18.03%
Capital Outlay	4,438,652	1,126,000	2,303,110	1,177,110	104.54%
Other Expenses	15,316,670	14,450,374	20,450,760	6,000,386	41.52%
Operations Total	**94,495,825**	**96,158,540**	**104,130,353**	**7,971,813**	**8.29%**
Transfers To					
Other Financing Uses	31,242,973	32,336,104	33,066,620	730,516	2.26%
Transfers To Total	**31,242,973**	**32,336,104**	**33,066,620**	**730,516**	**2.26%**
1100 - General Fund Total	**313,016,103**	**336,465,000**	**345,210,000**	**8,745,000**	**2.60%**
1100 - Capital Reserves					
Personnel					
Fringe Benefits	-	18,000,000	-	(18,000,000)	-100.00%
Personnel Total	**-**	**18,000,000**	**-**	**(18,000,000)**	**-100.00%**
Transfers To					
Other Financing Uses	12,687,775	46,907,500	-	(46,907,500)	-100.00%
Transfers To Total	**12,687,775**	**46,907,500**	**-**	**(46,907,500)**	**-100.00%**
1100 - Capital Reserves Total	**12,687,775**	**64,907,500**	**-**	**(64,907,500)**	**-100.00%**
Grand Total	**325,703,878**	**401,372,500**	**345,210,000**	**(56,162,500)**	**-13.99%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1100 - General Fund					
Personnel					
Salary and Wages					
601101-Regular Employees	85,147,733	112,485,932	114,445,311	1,959,379	1.74%
601102-Temporary Staffing	97,884	25,000	-	(25,000)	-100.00%
601103-Part Time Employees	1,650,139	2,484,660	2,504,016	19,356	0.78%
601104-State Training Wages	657,600	759,200	726,400	(32,800)	-4.32%
601105-Injured On Duty Pay	58,777	-	-	-	0.00%
601199-Budget - Attrition (Salary)	-	(5,949,244)	(2,690,000)	3,259,244	-54.78%
601201-Overtime	3,500,773	2,431,803	2,196,717	(235,086)	-9.67%
601202-Compensatory Time	314,193	2,000	2,000	-	0.00%
602101-Uniform Allowance	406,203	474,500	454,000	(20,500)	-4.32%
602105-Cellphone Allowance	281,874	247,574	258,264	10,690	4.32%
602201-Incentive Awards	1,018	63,000	51,000	(12,000)	-19.05%
602205-Cost Saving Incentive	1,422	-	-	-	0.00%
602301-Personal Leave	13,040,164	-	-	-	0.00%
602303-Final Leave Payout	1,508,488	-	-	-	0.00%
602304-Longevity	1,268,403	1,403,096	1,340,588	(62,508)	-4.46%
602305-Severance Pay	44,432	-	-	-	0.00%
602306-Call Back Pay	143,819	147,708	135,770	(11,938)	-8.08%
602307-On Call Pay	148,337	129,539	114,190	(15,349)	-11.85%
602308-Bereavement Pay	83,094	-	-	-	0.00%
602309-Holiday Pay	947,140	-	-	-	0.00%
602311-Special Assignment CFD	247,219	255,000	336,800	81,800	32.08%
609999-Budget - Salaries & Wages	22,998	4,352,529	1,634,044	(2,718,485)	-62.46%
Salary and Wages Total	109,571,708	119,312,297	121,509,100	2,196,803	1.84%
Fringe Benefits					
611101-FICA (OASDI)	3,026,545	3,443,492	3,674,466	230,974	6.71%
611102-Medicare	1,500,396	1,707,639	1,732,292	24,653	1.44%
611199-Budget - Attrition (Benefits)	-	(5,598,065)	(3,592,000)	2,006,065	-35.83%
611201-General Pension	9,725,861	11,128,015	11,908,376	780,361	7.01%
611202-Fire & Police Pension	27,712,366	31,194,529	30,265,881	(928,648)	-2.98%
611204-Union Pension	5,880	-	-	-	0.00%
611205-Other Pensions	27,683	-	-	-	0.00%
611206-Other Post-employment Benefits (Civilian)	2,939,843	1,929,059	3,392,835	1,463,776	75.88%
611208-Other Post-employment Benefits (Sworn)	11,259,032	15,307,227	11,401,612	(3,905,615)	-25.51%
611301-Hospitalization	16,570,300	22,265,181	21,593,052	(672,129)	-3.02%
611302-Life Insurance Benefit	72,900	85,025	93,352	8,327	9.79%
611303-Long-Term Disability	61,063	174,103	234,799	60,696	34.86%
611304-Health Savings Accounts	2,064,268	2,027,974	2,153,661	125,687	6.20%
611402-Employee Health Savings Acct	5,509	-	-	-	0.00%
611403-On-site Medical Program	2,537,817	2,899,870	2,898,498	(1,372)	-0.05%
611404-On-site Facility	196,134	246,812	220,572	(26,240)	-10.63%
619999-Budget - Fringe Benefits	-	1,847,198	526,531	(1,320,667)	-71.50%
Fringe Benefits Total	77,705,596	88,658,059	86,503,927	(2,154,132)	-2.43%
Personnel Total	**187,277,304**	**207,970,356**	**208,013,027**	**42,671**	**0.02%**
Operations					
Services					
701102-Auditing & Accounting Services	126,771	182,950	181,700	(1,250)	-0.68%
701103-Consultant Fees	845,489	1,036,530	1,038,500	1,970	0.19%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
701104-Court Reporter & Transcriber Fees	1,750	200	200	-	0.00%
701105-Engineering Non-construction Consulting	4,652	-	10,000	10,000	0.00%
701107-Investigative Services	13,481	59,100	76,100	17,000	28.76%
701109-Legal Services	174,483	3,200	1,200	(2,000)	-62.50%
701110-Veterinary Services	5,288	4,301	12,000	7,699	179.00%
701111-IT Hosting & Managed Services	19,956	-	-	-	0.00%
701114-Contracted Design	-	-	70,000	70,000	0.00%
701208-On-the-Job Injury Claims	1,236,669	1,519,870	-	(1,519,870)	-100.00%
701210-Psychological Exam	12,610	60,000	60,000	-	0.00%
701211-Diagnostic Testing	-	1,750	1,750	-	0.00%
701213-On-the-Job Injury Settlement Claims	241,553	-	-	-	0.00%
702101-Carpentry	2,153	40,000	25,000	(15,000)	-37.50%
702102-Electrical	181,840	161,725	156,000	(5,725)	-3.54%
702103-Exterminating Service	65,649	59,555	64,455	4,900	8.23%
702104-Masonry	450	500	500	-	0.00%
702105-Painting	45,622	87,000	64,000	(23,000)	-26.44%
702106-Plumbing	170,174	128,510	141,260	12,750	9.92%
702107-Mechanical Trades	1,784	27,420	22,420	(5,000)	-18.23%
702108-Locksmith	6,443	2,500	2,700	200	8.00%
702109-Custodial Services	394,360	435,156	334,056	(101,100)	-23.23%
702110-Tree Maintenance & Planting	61,865	33,000	4,500	(28,500)	-86.36%
702111-Irrigation	9,457	19,825	17,900	(1,925)	-9.71%
702201-Alarm System Repair	25,490	3,250	27,750	24,500	753.85%
702202-Bldg & Grounds Maintenance	40,517	129,400	122,400	(7,000)	-5.41%
702203-Circuit Board Repair	(4,200)	-	-	-	0.00%
702204-Contracted Repair Service	273,032	289,750	259,250	(30,500)	-10.53%
702206-Elevator Maintenance	17,672	32,000	18,000	(14,000)	-43.75%
702207-Maintenance Services	210,847	280,129	255,129	(25,000)	-8.92%
702208-Fire Prevention Measures	85,593	55,904	62,146	6,242	11.17%
702209-Furnace Boiler	321	-	-	-	0.00%
702210-Furniture Repair	100	-	-	-	0.00%
702211-Grounds	19,966	9,600	9,600	-	0.00%
702212-HVAC	197,349	202,405	234,705	32,300	15.96%
702213-Labor	-	-	3,200	3,200	0.00%
702214-Landscaping	51,718	83,000	68,500	(14,500)	-17.47%
702215-Building Repairs or Renovations under $5000	35,861	19,248	11,500	(7,748)	-40.25%
702216-Roof Repair	38,026	19,000	20,000	1,000	5.26%
702217-Valve Repairs	2,024	5,000	2,500	(2,500)	-50.00%
702218-Pump Repairs	6,360	15,000	5,000	(10,000)	-66.67%
702219-Street Light Maintenance	420,915	250,500	250,500	-	0.00%
702220-Major Repair		6,000	6,000	-	0.00%
702221-IT Maintenance	96,409	1,420,800	1,421,800	1,000	0.07%
702222-Cabling & Installation	4,311	-	2,351	2,351	0.00%
702223-Fire Fighter Equipment Repair	13,512	11,278	11,278	-	0.00%
702224-Equipment Inspection and Calibration	20,158	20,000	17,500	(2,500)	-12.50%
702225-IT Maintenance - Licensing	2,842,866	3,679,621	3,241,903	(437,718)	-11.90%
702226-IT Maintenance - Hosting	1,987,211	3,221,774	2,305,971	(915,803)	-28.43%
702227-IT Maintenance - Support Maintenance	1,312,562	1,231,997	1,181,046	(50,951)	-4.14%
702228-Generator Maintenance	9,042	5,500	12,000	6,500	118.18%
702229-Contract Mowing	558,969	602,324	636,568	34,244	5.69%
702230-Technology Repair Services	3,110	27,000	27,000	-	0.00%
702232-Fence Repairs	12,476	12,200	8,500	(3,700)	-30.33%
702233-Door Repairs	40,223	11,000	13,100	2,100	19.09%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
702234-Access Control Repairs	22,165	19,603	8,500	(11,103)	-56.64%
702235-Aquatics Repairs	8,046	50,000	25,000	(25,000)	-50.00%
702236-Flooring Repairs	24,248	-	-	-	0.00%
702298-GASB SBITA Rental Offset	(952,075)	-	-	-	0.00%
703101-Electricity	1,778,608	1,768,795	1,823,505	54,710	3.09%
703102-Natural Gas	281,394	277,891	270,760	(7,131)	-2.57%
703103-Water	638,461	825,380	650,099	(175,281)	-21.24%
703104-Fuel Oil	30	-	-	-	0.00%
703105-Street Lighting	2,791,061	2,900,000	2,800,000	(100,000)	-3.45%
703106-Traffic Lighting	79,027	115,000	85,000	(30,000)	-26.09%
703107-Electricity Plant Charges Acct # 30-0039.000 Line 1	140,278	150,000	120,000	(30,000)	-20.00%
703109-Sewer	750,328	855,626	876,714	21,088	2.46%
703202-Cellular Phone Service	115,983	149,762	149,826	64	0.04%
703204-Internet & Cable Services	13,585	4,850	4,850	-	0.00%
703206-Air Cards	439,824	399,012	386,767	(12,245)	-3.07%
703207-Digital Connectivity	1,406,821	1,543,500	1,543,177	(323)	-0.02%
704102-Clothing & Linen Service	25,192	30,400	35,963	5,563	18.30%
704103-Demurrage	1,879	1,550	1,550	-	0.00%
704104-Equipment Rental	141,116	175,465	176,602	1,137	0.65%
704105-Property Rental	287,982	249,766	266,952	17,186	6.88%
704106-Dumpster Rental	20,056	15,515	11,365	(4,150)	-26.75%
704107-Floor Mat / Scrapper Rental	13,541	18,256	19,370	1,114	6.10%
704108-Office Machine Rental	143,161	252,268	231,288	(20,980)	-8.32%
704109-Traffic Control - Rental	19,829	66,000	55,000	(11,000)	-16.67%
704198-GASB Lease Rental Offset	(181,143)	-	-	-	0.00%
704201-Advertising	225,784	293,829	305,103	11,274	3.84%
704202-Municipal Advertising TCA 6-54-201	375	3,000	3,000	-	0.00%
704203-Publicity	-	1,000	1,000	-	0.00%
704204-Alarm Monitoring	30,331	30,516	29,861	(655)	-2.15%
704205-Applicant & Promotional Testing	103	205,000	147,500	(57,500)	-28.05%
704207-Collection Expense	20,510	21,000	21,000	-	0.00%
704208-Contracted Repair	31,574	40,100	47,600	7,500	18.70%
704209-Copying	10,673	3,900	2,700	(1,200)	-30.77%
704210-Printing	60,803	106,260	88,710	(17,550)	-16.52%
704211-Court Costs	1,890	3,500	4,000	500	14.29%
704212-Data Processing Service	-	1,000	250	(750)	-75.00%
704213-Debris Removal & Cleanup	347,646	617,260	449,260	(168,000)	-27.22%
704214-Lighting Service	-	7,500	3,000	(4,500)	-60.00%
704215-Security Services	250,781	261,700	214,200	(47,500)	-18.15%
704217-Photographic Services	4,477	2,209	3,409	1,200	54.32%
704219-Property Appraisals	-	-	10,000	10,000	0.00%
704220-Instructors	15,640	-	-	-	0.00%
704221-Recreation Support Services	51,876	298,176	145,058	(153,118)	-51.35%
704227-Transfer Station Cost	2,623,436	2,586,900	2,572,500	(14,400)	-0.56%
704228-Translation Service	21,972	30,450	30,500	50	0.16%
704234-Supplemental Annex Fire Services	158,864	166,808	175,148	8,340	5.00%
704235-Zoo Lease & Management	701,279	750,000	750,000	-	0.00%
704236-Emergency Services - 911	5,707,915	5,983,599	6,385,575	401,976	6.72%
704238-Animal Control Contracted Services	2,018,979	2,118,803	2,224,752	105,949	5.00%
704239-Bio-Hazard / Environmental Services	45	49,445	43,845	(5,600)	-11.33%
704241-Monitoring Services		-	10,000	10,000	0.00%
704242-License Testing	2,990	5,600	4,500	(1,100)	-19.64%
704304-Contractual Personnel Services	38,912	100,025	100,025	-	0.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
704306-Dues	214,362	119,476	103,674	(15,802)	-13.23%
704307-Employment Agencies	1,442,233	1,117,514	1,407,929	290,415	25.99%
704308-Local Transportation	23,706	60,250	51,000	(9,250)	-15.35%
704309-Meeting Expense	24,609	30,445	20,915	(9,530)	-31.30%
704310-Local Mileage	22,213	17,400	20,800	3,400	19.54%
704311-Miscellaneous Services	119,945	30,300	19,000	(11,300)	-37.29%
704312-Other Contracted Service	355,672	1,471,263	1,498,150	26,887	1.83%
704313-Recording Documents	10,258	9,300	9,802	502	5.40%
704314-Stipends	-	6,000	-	(6,000)	-100.00%
704315-Waste Disposal	5,352,730	5,637,353	5,687,280	49,927	0.89%
704316-Wrecker Service	46,736	30,000	30,000	-	0.00%
704317-Contracted Operations	609,032	990,000	2,177,500	1,187,500	119.95%
704319-Parking	41,932	37,325	34,974	(2,351)	-6.30%
704320-Link2Gov Internet Fee	456	2,200	-	(2,200)	-100.00%
704321-County Trustee Collection Fee	733,510	731,500	734,000	2,500	0.34%
704329-Radio Maintenance	1,228,942	1,225,949	1,235,131	9,182	0.75%
704330-Demolition Services	404,521	453,000	223,000	(230,000)	-50.77%
704334-Outside Laboratory Services	15	300	300	-	0.00%
704335-Public Communication	8,319	2,500	18,000	15,500	620.00%
704336-Tire Disposal	18,880	27,600	22,600	(5,000)	-18.12%
704337-Title/Escrow Search	78,400	80,000	80,000	-	0.00%
704340-Shredding and Recycling Services	7,445	9,589	7,246	(2,343)	-24.43%
704341-Council District Reimbursement	157	54,000	54,000	-	0.00%
704342-IT Contracted Personnel	483,214	650,000	450,000	(200,000)	-30.77%
704343-FJC - Client Support Services	67	4,500	4,500	-	0.00%
704344-Window Tinting	2,584	-	-	-	0.00%
704346-Office Moving/Configuration Services	86,165	-	-	-	0.00%
704347-Agency Contracted Services	4,020,158	3,732,050	3,777,253	45,203	1.21%
704348-Field Trips	-	-	40,000	40,000	0.00%
704401-Unallocated Credit Card Expense	(17)	-	-	-	0.00%
704403-Disputed Purchasing Card Expense	832	-	-	-	0.00%
704499-Incomplete Expense Allocation	6,032	-	-	-	0.00%
704501-Freight, Express & Drayage	1,863	2,910	885	(2,025)	-69.59%
704502-Postage	225,805	196,172	183,340	(12,832)	-6.54%
704503-Warehouse Storage and Delivery	119,434	63,000	112,500	49,500	78.57%
704504-Load, Delivery, and Installation	1,100	-	-	-	0.00%
704601-Local Registration Fees	47,223	37,995	28,470	(9,525)	-25.07%
704602-Training Costs	149,712	426,434	474,761	48,327	11.33%
704603-Tuition & Books	11,852	32,500	35,450	2,950	9.08%
704701-Lockbox Fee	-	1,000	-	(1,000)	-100.00%
704702-Bank Service Charges	562	1,800	500	(1,300)	-72.22%
704703-Bank Analysis Fee	-	5,000	-	(5,000)	-100.00%
704705-Credit Card Use Charge	65,706	58,650	51,800	(6,850)	-11.68%
705101-Supportive Services	50	-	-	-	0.00%
705201-Client Services - Hotel Rent	1,693	-	-	-	0.00%
709998-Budget - Contingency	-	2,339,087	4,751,994	2,412,907	103.16%
Services Total	48,249,296	58,757,353	59,180,976	423,623	0.72%
Materials & Supplies					
711101-Audio Visual Supplies	4,906	2,515	2,140	(375)	-14.91%
711102-Books	34,164	19,705	18,677	(1,028)	-5.22%
711104-Forms & Printed Material	45,475	62,590	50,140	(12,450)	-19.89%
711105-Instructional Materials & Supplies	2,549	5,500	5,500	-	0.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
711106-Library Supplies	34,561	43,250	35,250	(8,000)	-18.50%
711107-Newspapers	3,420	3,257	4,187	930	28.55%
711108-Periodicals, Publications	3,423	18,671	7,714	(10,957)	-58.68%
711109-Office Supplies & Stationery	210,543	216,483	199,383	(17,100)	-7.90%
711110-Technology Accessories & Supplies	110,330	82,242	101,692	19,450	23.65%
711111-Printer Toner Cartridges	3,884	14,970	14,370	(600)	-4.01%
712101-Asphalt and Asphalt Filler	3,025	-	-	-	0.00%
712102-Brick & Concrete Blocks	591	-	-	-	0.00%
712103-Cement, Lime, & Plaster	3,347	3,750	1,750	(2,000)	-53.33%
712104-Concrete, Clay Pipe, & Fittings	915	475	475	-	0.00%
712105-Gravel, Sand, Stone, Chert, Salt	9,391	17,200	18,300	1,100	6.40%
712106-Hardware Replacement	6,664	4,500	4,250	(250)	-5.56%
712107-Lumber & Wood Products	43,709	52,150	16,900	(35,250)	-67.59%
712108-Other Constr & Bldg Materials	13,635	6,500	6,500	-	0.00%
712109-Paint	94,943	97,795	87,895	(9,900)	-10.12%
712110-Pipe & Fittings	1,623	6,750	3,950	(2,800)	-41.48%
712112-Street Signs & Markings	70,985	80,000	80,000	-	0.00%
712113-Structural Steel, Iron	8,296	3,500	2,750	(750)	-21.43%
712114-Plumbing Supplies	17,964	24,875	28,800	3,925	15.78%
713101-Bearings & Parts	-	3,140	3,140	-	0.00%
713102-Fasteners	537	2,300	1,450	(850)	-36.96%
713104-Filters, Misc	10,068	17,575	14,700	(2,875)	-16.36%
713106-Gauges	84	-	-	-	0.00%
713108-Pumps & Pump Parts	(619)	450	-	(450)	-100.00%
713109-Repair Parts	135,046	53,838	85,500	31,662	58.81%
713118-Small Equipment Tires	1,920	1,500	4,000	2,500	166.67%
713119-Aquatic Repair Parts	4,822	5,000	5,000	-	0.00%
713201-Chemicals & Lab Supplies	293	500	500	-	0.00%
713202-Chlorine	807	1,500	1,500	-	0.00%
713211-Water Chemicals	35,290	18,500	28,500	10,000	54.05%
714101-Art Prints	64	-	-	-	0.00%
714102-Blue Prints, Plats, Tracing	95	-	-	-	0.00%
714105-Building Maintenance Supplies	84,014	59,159	72,935	13,776	23.29%
714106-Cleaning Supplies	153,964	143,100	147,750	4,650	3.25%
714107-Clothing	271,521	310,800	305,488	(5,312)	-1.71%
714108-Cultural Arts Supplies	675	100	2,100	2,000	2000.00%
714111-Electrical Supplies, Bulbs, Etc	32,001	107,125	89,165	(17,960)	-16.77%
714112-Electronic Parts	91,184	11,500	27,500	16,000	139.13%
714115-Fire Code Equipment	298,414	561,285	561,285	-	0.00%
714116-Fire Supplies	42,808	45,000	45,000	-	0.00%
714117-Food & Ice	173,517	166,162	159,160	(7,002)	-4.21%
714118-Food & Supplies for Animals	5,439	6,200	6,200	-	0.00%
714119-Fuel	7,788	22,600	14,500	(8,100)	-35.84%
714120-Hardware, Nails, Small Tools	107,090	95,425	90,525	(4,900)	-5.13%
714122-Kitchen & Dining Room Supplies	13,631	5,579	4,622	(957)	-17.15%
714123-Machine Shop & Garage Supplies	1,173	500	500	-	0.00%
714124-Medical Supplies (First Aid)	18,883	38,500	31,125	(7,375)	-19.16%
714125-Oil & Lubricants	3,582	4,290	5,415	1,125	26.22%
714126-Other Materials & Supplies	94,791	110,863	111,913	1,050	0.95%
714127-Police Ammunition	161,053	149,000	149,000	-	0.00%
714128-Recreational Supplies	158,098	256,167	181,050	(75,117)	-29.32%
714129-Safety Equipment	47,564	55,553	53,500	(2,053)	-3.70%
714130-Safety Shoes	44,435	38,953	43,438	4,485	11.51%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
714131-Seeds, Trees, Plants, Hort Supplies	98,701	91,500	91,500	-	0.00%
714132-Test Materials	676	3,275	3,275	-	0.00%
714133-Welding Supplies	58	2,710	600	(2,110)	-77.86%
714135-Locks & Key supplies	5,667	7,650	8,100	450	5.88%
714136-Dirt mix, Mulch, Topsoil	81,504	67,750	72,250	4,500	6.64%
714137-Thermoplastic	33,746	40,000	40,000	-	0.00%
714138-Flags Banners and Signage	10,489	12,792	19,792	7,000	54.72%
714140-Chain	848	1,650	1,400	(250)	-15.15%
714141-Machine Parts	111	-	900	900	0.00%
714143-Event Planning, Services and Catering	101,534	326,350	335,250	8,900	2.73%
714144-Batteries	8,185	13,875	8,100	(5,775)	-41.62%
714145-Classroom/Childcare Educational Supplies	14,347	22,000	22,000	-	0.00%
714147-Police Evidence Supplies	19,161	26,300	41,050	14,750	56.08%
714148-Security Material & Supplies	4,296	1,500	1,700	200	13.33%
714149-Waste and Recycle Containers	427,734	522,516	472,016	(50,500)	-9.66%
714150-Promotional Items	45,597	37,926	50,426	12,500	32.96%
714151-Police Supplies	25,604	19,680	19,680	-	0.00%
714152-Police Leather Goods	-	16,000	16,000	-	0.00%
719999-Budget - Materials & Supplies	-	-	5,000	5,000	0.00%
Materials & Supplies Total	3,606,633	4,272,316	4,146,123	(126,193)	-2.95%
Travel Expense					
721101-Out-of-town Mileage	13,603	9,900	11,100	1,200	12.12%
721102-Transportation	101,722	137,750	172,690	34,940	25.36%
721103-Auto Rental	4,394	7,500	6,300	(1,200)	-16.00%
721201-Hotels	227,049	223,295	276,385	53,090	23.78%
721202-Meals	99,973	105,035	124,875	19,840	18.89%
721301-Registration Fees	167,551	143,298	171,208	27,910	19.48%
721302-Other Travel Expenses	28,643	33,432	40,582	7,150	21.39%
Travel Expense Total	642,935	660,210	803,140	142,930	21.65%
Vehicle Operating					
731101-Diesel Fuel	1,191,690	1,175,142	950,147	(224,995)	-19.15%
731102-Gasoline	1,801,625	1,792,264	1,720,044	(72,220)	-4.03%
731103-Propane	863	4,051	750	(3,301)	-81.49%
731201-Contracted Vehicle Repair	435	6,000	1,500	(4,500)	-75.00%
731203-Vehicle Labor	3,172,320	2,439,081	2,852,564	413,483	16.95%
731204-Vehicle Parts & Supplies	3,485,373	2,841,463	2,882,833	41,370	1.46%
731206-Bicycle Repair & Maintenance	2,027	4,500	6,000	1,500	33.33%
731301-Car Wash	37,815	32,492	44,317	11,825	36.39%
731302-Licenses & Titles	387	497	442	(55)	-11.07%
731401-Fleet Leased Vehicle	5,749,140	5,883,294	6,842,423	959,129	16.30%
731402-Fleet Daily Rental	-	100	100	-	0.00%
731403-Vehicle rental - local use	8,788	6,300	7,000	700	11.11%
731404-Outside Contracted Vehicle	-	-	350,349	350,349	0.00%
Vehicle Operating Total	15,450,464	14,185,184	15,658,469	1,473,285	10.39%
Insurance, Claims, and Damages					
741102-Claims & Damages	(722)	700	-	(700)	-100.00%
741103-Liability Fund Premium	5,000,000	1,000,000	1,000,000	-	0.00%
741104-Unemployment Compensation	44,387	70,000	70,000	-	0.00%
742402-Building & Content Insurance	485,486	551,427	-	(551,427)	-100.00%
742403-Vehicle & Equipment Insurance	1,647	19,000	-	(19,000)	-100.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
742404-Liability Insurance	108,290	172,800	-	(172,800)	-100.00%
742501-Insurance Administrative Cost	95,908	263,501	-	(263,501)	-100.00%
742503-Fidelity & Surety Bonds	2,878	7,475	7,775	300	4.01%
Insurance, Claims, and Damages Total	5,737,873	2,084,903	1,077,775	(1,007,128)	-48.31%
Capital Assets					
761104-CIP Engineer's Testing	(8,616)	-	-	-	0.00%
761110-CIP Building Renovations	7,950	-	-	-	0.00%
761111-CIP Site Development	270	-	-	-	0.00%
761112-CIP Park Development	-	510,000	460,000	(50,000)	-9.80%
761201-Land Purchase	50,418	-	-	-	0.00%
761204-Equipment Purchase	252,409	-	-	-	0.00%
761205-Vehicle Purchase	282,894	-	-	-	0.00%
761301-Office Machinery & Equipment	50,913	-	-	-	0.00%
761302-Audio Visual Equipment	(399)	4,000	-	(4,000)	-100.00%
761303-Computer Equipment over 5000	400,942	108,200	50,000	(58,200)	-53.79%
761306-Surveillance Equipment	7,960	-	-	-	0.00%
761308-Computer Software over 15000	8,560	-	-	-	0.00%
Capital Assets Total	1,053,301	622,200	510,000	(112,200)	-18.03%
Capital Outlay					
771105-Street Repairs	(3,572)	-	-	-	0.00%
771106-Equipment Repairs	10,838	-	7,300	7,300	0.00%
772101-Boiler Replacement	95	-	-	-	0.00%
772102-Building Equipment	12,215	-	-	-	0.00%
772103-Fire Fighting Equipment	427,154	-	-	-	0.00%
772104-Grounds Equipment	52,789	-	-	-	0.00%
772106-Mechanical Equipment	5,259	-	-	-	0.00%
772107-Other Equipment (Under 5000)	253,905	144,000	90,000	(54,000)	-37.50%
772108-Recreational Equipment	154,100	-	-	-	0.00%
772109-Office Furniture	89,142	-	750	750	0.00%
772110-Firearms & Police Protection Equip	1,483,394	70,000	70,000	-	0.00%
772111-Computer Software under 15000	37,645	-	6,400	6,400	0.00%
772112-Computer equipment under 5000	159,717	12,000	100,100	88,100	734.17%
772115-Security Equipment	50,873	-	28,560	28,560	0.00%
772116-Traffic Lights and Equipment	171,139	-	-	-	0.00%
772117-Radio Equipment under $5,000	17,444	-	-	-	0.00%
772118-Medical Equipment	1,298	-	-	-	0.00%
772122-Office Equipment (under 5000)	9,560	-	-	-	0.00%
772203-Fencing	54,209	-	-	-	0.00%
772204-Field Lighting	23,254	-	-	-	0.00%
772205-Other Capital Purchase	382,244	-	-	-	0.00%
779999-Budget - Capital Outlay	1,045,949	900,000	2,000,000	1,100,000	122.22%
Capital Outlay Total	4,438,652	1,126,000	2,303,110	1,177,110	104.54%
Other Expenses					
781102-Indirect Costs	(251,459)	-	-	-	0.00%
781103-Space Costs	1,268,777	1,186,343	1,217,303	30,960	2.61%
781104-Allocation of Mixed Drink per TCA 57-4-306	2,911,920	2,902,850	2,813,659	(89,191)	-3.07%
781301-Fees, Licenses, & Permits	80,261	75,350	76,980	1,630	2.16%
781306-Stormwater Mgmt Fees	929,330	928,000	750,000	(178,000)	-19.18%
781309-Technology Cost Allocation to TRF Fund 6531	350,000	750,000	500,000	(250,000)	-33.33%
782201-Awards	27,587	38,546	39,355	809	2.10%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
782202-Donations	6,626	-	-	-	0.00%
782204-Safety Incentive Awards	997	2,500	2,400	(100)	-4.00%
782206-Fines	390	-	-	-	0.00%
782207-Pass-through Awards	1,937	25,000	35,000	10,000	40.00%
782209-Other Matching Grants & Contributions	20,000	-	-	-	0.00%
782210-Program Expense	179,842	396,500	658,500	262,000	66.08%
782220-Sponsorships	46,225	31,650	54,500	22,850	72.20%
782221-Counterfeit currency and fraudulent checks	2,655	-	-	-	0.00%
782222-Net Surplus of Back Tax Lots Sale for Land Bank Ord	182,913	-	-	-	0.00%
783102-Lease Financing Principal (GASB 87)	180,426	-	-	-	0.00%
783103-SBITA Financing Principal (GASB 96)	896,905	-	-	-	0.00%
783155-Interest Expense (GASB 87)	716	-	-	-	0.00%
783156-Interest Expense (GASB 96)	55,170	-	-	-	0.00%
783202-SRC Debt Lease Payments	405	-	-	-	0.00%
784101-Appropriations	8,419,590	8,113,635	11,740,695	3,627,060	44.70%
784102-Appropriation to IDB for VW	5,455	-	-	-	0.00%
784106-Appropriation to IDB for Business Development	-	-	50,000	50,000	0.00%
781106-Risk Mgmt Allocated Costs			2,512,368	2,512,368	0.00%
Other Expenses Total	15,316,670	14,450,374	20,450,760	6,000,386	41.52%
Operations Total	**94,495,825**	**96,158,540**	**104,130,353**	**7,971,813**	**8.29%**
Transfers To					
Other Financing Uses					
811110-Transfer to Heritage Hall	100,603	107,947	97,540	(10,407)	-9.64%
811114-Transfer to Public Library	7,311,000	7,435,669	7,831,350	395,681	5.32%
811115-Transfer to Fire Special Program	26,271	-	-	-	0.00%
811203-Transfer to Human Services Program	765,000	492,300	480,000	(12,300)	-2.50%
811206-Transfer to Comm Dev Fund	70,996	55,000	30,000	(25,000)	-45.45%
811208-Transfer to Regional Planning	2,596,669	2,480,256	2,583,047	102,791	4.14%
811209-Transfer to Air Pollution Fund	330,168	330,168	338,408	8,240	2.50%
811210-Transfer to Scenic Cities Beautiful	66,621	68,365	-	(68,365)	-100.00%
811601-Transfer to Debt Service	19,975,645	21,366,399	21,653,113	286,714	1.34%
811103-Transfer to Golf Course			53,162	53,162	0.00%
Other Financing Uses Total	31,242,973	32,336,104	33,066,620	730,516	2.26%
Transfers To Total	**31,242,973**	**32,336,104**	**33,066,620**	**730,516**	**2.26%**
1100 - General Fund Total	**313,016,103**	**336,465,000**	**345,210,000**	**8,745,000**	**2.60%**
1100 - Capital Reserves					
Personnel					
Fringe Benefits					
611202-Fire & Police Pension	-	18,000,000	-	(18,000,000)	-100.00%
Fringe Benefits Total	-	18,000,000	-	(18,000,000)	-100.00%
Personnel Total	**-**	**18,000,000**	**-**	**(18,000,000)**	**-100.00%**
Transfers To					
Other Financing Uses					
811302-Transfer to Fire Capital	800,000	1,201,000	-	(1,201,000)	-100.00%
811303-Transfer to Police Capital	675,000	940,000	-	(940,000)	-100.00%
811304-Transfer to Gen Gvmt Capital	2,805,605	9,380,000	-	(9,380,000)	-100.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
811306-Transfer to Parks & Outdoors Capital	-	5,899,369	-	(5,899,369)	-100.00%
811307-Transfer to Public Works Capital	7,707,170	24,217,631	-	(24,217,631)	-100.00%
811310-Transfer to Econ Dev Cap Proj	300,000	3,675,000	-	(3,675,000)	-100.00%
811311-Transfer to Community Dev Capital	400,000	992,500	-	(992,500)	-100.00%
811315-Transfer to Early Learning Capital	-	602,000	-	(602,000)	-100.00%
Other Financing Uses Total	12,687,775	46,907,500	-	(46,907,500)	-100.00%
Transfers To Total	**12,687,775**	**46,907,500**	**-**	**(46,907,500)**	**-100.00%**
1100 - Capital Reserves Total	**12,687,775**	**64,907,500**	**-**	**(64,907,500)**	**-100.00%**
Grand Total	**325,703,878**	**401,372,500**	**345,210,000**	**(56,162,500)**	**-13.99%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1100 - General Fund					
A-General Gov't & Agencies	31,531,130	32,093,836	34,781,928	2,688,092	8.38%
A1 - City Council	813,058	952,418	996,657	44,239	4.64%
A2 - Judges	584,610	603,473	638,307	34,834	5.77%
A3 - City Attorney	1,871,421	2,144,202	2,444,121	299,919	13.99%
A4 - Internal Audit	794,865	867,025	911,170	44,145	5.09%
A5 - Information Technology	18,032,617	16,011,446	17,343,334	1,331,888	8.32%
A7 - Purchasing	948,794	1,249,857	1,370,132	120,275	9.62%
AA - Agencies	7,949,623	8,108,635	11,735,695	3,627,060	44.73%
AQ - Quasi Agencies	11,174,436	10,901,340	11,360,345	459,005	4.21%
1100 - General Fund Total	**73,700,554**	**72,932,232**	**81,581,689**	**8,649,457**	**11.86%**
1100 - Capital Reserves					
A-General Gov't & Agencies	-	64,907,500	-	(64,907,500)	-100.00%
1100 - Capital Reserves Total	**-**	**64,907,500**	**-**	**(64,907,500)**	**-100.00%**
Grand Total	**73,700,554**	**137,839,732**	**81,581,689**	**(56,258,043)**	**-40.81%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1100 - General Fund					
Personnel					
Salary and Wages	6,330,297	7,392,576	8,509,277	1,116,701	15.11%
Fringe Benefits	3,204,585	3,451,844	4,649,126	1,197,282	34.69%
Personnel Total	**9,534,882**	**10,844,420**	**13,158,403**	**2,313,983**	**21.34%**
Operations					
Services	12,118,815	14,767,174	15,760,546	993,372	6.73%
Materials & Supplies	242,609	129,096	140,441	11,345	8.79%
Travel Expense	50,313	98,401	177,445	79,044	80.33%
Vehicle Operating	178,649	28,413	39,272	10,859	38.22%
Insurance, Claims, and Damages	5,114,361	1,156,450	1,071,400	(85,050)	-7.35%
Capital Assets	151,488	20,000	50,000	30,000	150.00%
Capital Outlay	1,355,451	912,000	2,127,860	1,215,860	133.32%
Other Expenses	13,803,905	12,708,539	15,989,702	3,281,163	25.82%
Operations Total	**33,015,590**	**29,820,073**	**35,356,666**	**5,536,593**	**18.57%**
Transfers To					
Other Financing Uses	31,150,081	32,267,739	33,066,620	798,881	2.48%
Transfers To Total	**31,150,081**	**32,267,739**	**33,066,620**	**798,881**	**2.48%**
1100 - General Fund Total	**73,700,554**	**72,932,232**	**81,581,689**	**8,649,457**	**11.86%**
1100 - Capital Reserves					
Personnel					
Fringe Benefits	-	18,000,000	-	(18,000,000)	-100.00%
Personnel Total	**-**	**18,000,000**	**-**	**(18,000,000)**	**-100.00%**
Transfers To					
Other Financing Uses	-	46,907,500	-	(46,907,500)	-100.00%
Transfers To Total	**-**	**46,907,500**	**-**	**(46,907,500)**	**-100.00%**
1100 - Capital Reserves Total	**-**	**64,907,500**	**-**	**(64,907,500)**	**-100.00%**
Grand Total	**73,700,554**	**137,839,732**	**81,581,689**	**(56,258,043)**	**-40.81%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1100 - General Fund					
Personnel					
Salary and Wages					
601101-Regular Employees	5,523,455	6,849,072	8,820,878	1,971,806	28.79%
601102-Temporary Staffing	642	-	-	-	0.00%
601103-Part Time Employees	17,274	38,811	39,535	724	1.87%
601105-Injured On Duty Pay	120	-	-	-	0.00%
601199-Budget - Attrition (Salary)	-	(358,911)	(639,000)	(280,089)	78.04%
601201-Overtime	3,555	2,000	2,000	-	0.00%
601202-Compensatory Time	2,220	-	-	-	0.00%
602101-Uniform Allowance	500	-	-	-	0.00%
602105-Cellphone Allowance	26,996	22,704	18,000	(4,704)	-20.72%
602201-Incentive Awards	291	-	-	-	0.00%
602301-Personal Leave	544,706	-	-	-	0.00%
602303-Final Leave Payout	105,397	-	-	-	0.00%
602304-Longevity	51,330	45,573	47,370	1,797	3.94%
602306-Call Back Pay	749	-	-	-	0.00%
602307-On Call Pay	3,696	1,500	1,500	-	0.00%
602308-Bereavement Pay	2,957	-	-	-	0.00%
602309-Holiday Pay	46,410	-	-	-	0.00%
609999-Budget - Salaries & Wages	-	791,827	218,994	(572,833)	-72.34%
Salary and Wages Total	6,330,297	7,392,576	8,509,277	1,116,701	15.11%
Fringe Benefits					
611101-FICA (OASDI)	368,129	426,242	549,259	123,017	28.86%
611102-Medicare	86,983	101,756	129,167	27,411	26.94%
611199-Budget - Attrition (Benefits)	-	(230,845)	(405,000)	(174,155)	75.44%
611201-General Pension	1,290,335	1,443,736	1,857,001	413,265	28.62%
611206-Other Post-employment Benefits (Civilian)	397,712	250,275	529,443	279,168	111.54%
611301-Hospitalization	811,133	1,080,205	1,548,757	468,552	43.38%
611302-Life Insurance Benefit	3,926	4,552	6,450	1,898	41.70%
611303-Long-Term Disability	8,147	21,839	35,795	13,956	63.90%
611304-Health Savings Accounts	88,581	90,791	109,200	18,409	20.28%
611402-Employee Health Savings Acct	259	-	30	30	0.00%
611403-On-site Medical Program	138,450	151,800	203,177	51,377	33.85%
611404-On-site Facility	10,930	12,730	15,288	2,558	20.09%
619999-Budget - Fringe Benefits	-	98,763	70,559	(28,204)	-28.56%
Fringe Benefits Total	3,204,585	3,451,844	4,649,126	1,197,282	34.69%
Personnel Total	**9,534,882**	**10,844,420**	**13,158,403**	**2,313,983**	**21.34%**
Operations					
Services					
701102-Auditing & Accounting Services	124,171	175,450	176,500	1,050	0.60%
701103-Consultant Fees	506,657	203,540	505,000	301,460	148.11%
701109-Legal Services	171,629	-	-	-	0.00%
701111-IT Hosting & Managed Services	19,657	-	-	-	0.00%
701208-On-the-Job Injury Claims	1,489	-	-	-	0.00%
702204-Contracted Repair Service	136,663	76,000	53,000	(23,000)	-30.26%
702219-Street Light Maintenance	420,915	-	-	-	0.00%
702221-IT Maintenance	16,912	10,000	11,000	1,000	10.00%
702222-Cabling & Installation	514	-	-	-	0.00%
702225-IT Maintenance - Licensing	2,787,507	3,674,619	3,159,581	(515,038)	-14.02%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
702226-IT Maintenance - Hosting	1,962,470	3,215,774	2,297,811	(917,963)	-28.55%
702227-IT Maintenance - Support Maintenance	1,278,628	1,230,997	1,150,898	(80,099)	-6.51%
702230-Technology Repair Services	-	27,000	27,000	-	0.00%
702298-GASB SBITA Rental Offset	(952,075)	-	-	-	0.00%
703101-Electricity	35,690	1,800	31,800	30,000	1666.67%
703102-Natural Gas	2,153	1,300	1,300	-	0.00%
703103-Water	799	613	600	(13)	-2.12%
703105-Street Lighting	2,791,061	-	-	-	0.00%
703106-Traffic Lighting	79,027	-	-	-	0.00%
703107-Electricity Plant Charges Acct # 30-0039.000 Line 1	140,278	-	-	-	0.00%
703109-Sewer	1,034	1,100	1,100	-	0.00%
703202-Cellular Phone Service	50,414	3,040	3,520	480	15.79%
703206-Air Cards	61,956	30,480	54,480	24,000	78.74%
703207-Digital Connectivity	1,324,237	1,343,500	1,341,020	(2,480)	-0.18%
704104-Equipment Rental	-	7,500	7,500	-	0.00%
704105-Property Rental	181,515	185,671	78,157	(107,514)	-57.91%
704106-Dumpster Rental	652	-	600	600	0.00%
704108-Office Machine Rental	9,587	14,900	13,900	(1,000)	-6.71%
704198-GASB Lease Rental Offset	(181,143)	-	-	-	0.00%
704201-Advertising	50,531	53,053	63,053	10,000	18.85%
704208-Contracted Repair	-	-	2,500	2,500	0.00%
704209-Copying	648	3,900	2,700	(1,200)	-30.77%
704210-Printing	317	10,660	10,660	-	0.00%
704211-Court Costs	-	1,000	1,500	500	50.00%
704215-Security Services	-	1,500	1,500	-	0.00%
704217-Photographic Services	-	609	609	-	0.00%
704221-Recreation Support Services	400	-	-	-	0.00%
704228-Translation Service	314	350	350	-	0.00%
704304-Contractual Personnel Services	38,725	100,000	100,000	-	0.00%
704306-Dues	153,696	31,353	37,060	5,707	18.20%
704307-Employment Agencies	5,414	-	4,000	4,000	0.00%
704308-Local Transportation	47	250	1,000	750	300.00%
704309-Meeting Expense	8,202	10,950	5,100	(5,850)	-53.42%
704310-Local Mileage	730	1,500	1,500	-	0.00%
704312-Other Contracted Service	3,135	675,963	610,150	(65,813)	-9.74%
704313-Recording Documents	726	600	402	(198)	-33.00%
704315-Waste Disposal	(157)	250	-	(250)	-100.00%
704317-Contracted Operations	-	467,500	455,000	(12,500)	-2.67%
704319-Parking	2,607	3,550	2,200	(1,350)	-38.03%
704320-Link2Gov Internet Fee	-	1,800	-	(1,800)	-100.00%
704340-Shredding and Recycling Services	360	2,890	640	(2,250)	-77.85%
704341-Council District Reimbursement	157	54,000	54,000	-	0.00%
704342-IT Contracted Personnel	483,214	650,000	450,000	(200,000)	-30.77%
704347-Agency Contracted Services	250,000	-	-	-	0.00%
704403-Disputed Purchasing Card Expense	(9)	-	-	-	0.00%
704501-Freight, Express & Drayage	325	1,275	350	(925)	-72.55%
704502-Postage	29,601	34,200	33,800	(400)	-1.17%
704503-Warehouse Storage and Delivery	103,265	55,000	105,000	50,000	90.91%
704601-Local Registration Fees	9,094	6,167	5,750	(417)	-6.76%
704602-Training Costs	3,008	31,433	119,761	88,328	281.00%
704603-Tuition & Books	2,000	25,000	25,000	-	0.00%
704705-Credit Card Use Charge	66	50	200	150	300.00%
709998-Budget - Contingency	-	2,339,087	4,751,994	2,412,907	103.16%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Services Total	12,118,815	14,767,174	15,760,546	993,372	6.73%
Materials & Supplies					
711101-Audio Visual Supplies	-	590	590	-	0.00%
711102-Books	40	85	85	-	0.00%
711104-Forms & Printed Material	3,868	12,700	12,700	-	0.00%
711106-Library Supplies	34,561	43,250	35,250	(8,000)	-18.50%
711107-Newspapers	1,632	1,420	2,058	638	44.93%
711108-Periodicals, Publications	3,000	3,650	4,214	564	15.45%
711109-Office Supplies & Stationery	16,599	16,222	18,514	2,292	14.13%
711110-Technology Accessories & Supplies	25,366	23,708	44,000	20,292	85.59%
711111-Printer Toner Cartridges	761	2,470	4,620	2,150	87.04%
712102-Brick & Concrete Blocks	591	-	-	-	0.00%
712107-Lumber & Wood Products	2,745	-	-	-	0.00%
712109-Paint	55	-	-	-	0.00%
713104-Filters, Misc	4,805	-	-	-	0.00%
714106-Cleaning Supplies	12	110	110	-	0.00%
714107-Clothing	2,485	2,750	500	(2,250)	-81.82%
714108-Cultural Arts Supplies	269	100	100	-	0.00%
714111-Electrical Supplies, Bulbs, Etc	3,339	-	-	-	0.00%
714112-Electronic Parts	87,935	5,000	1,000	(4,000)	-80.00%
714117-Food & Ice	33,074	11,008	12,050	1,042	9.47%
714120-Hardware, Nails, Small Tools	13,964	-	-	-	0.00%
714122-Kitchen & Dining Room Supplies	642	300	300	-	0.00%
714126-Other Materials & Supplies	972	2,483	400	(2,083)	-83.89%
714129-Safety Equipment	316	750	750	-	0.00%
714130-Safety Shoes	980	400	1,200	800	200.00%
714138-Flags Banners and Signage	525	-	-	-	0.00%
714143-Event Planning, Services and Catering	3,696	1,000	1,000	-	0.00%
714144-Batteries	-	100	-	(100)	-100.00%
714150-Promotional Items	375	1,000	1,000	-	0.00%
Materials & Supplies Total	242,609	129,096	140,441	11,345	8.79%
Travel Expense					
721101-Out-of-town Mileage	1,478	1,950	2,250	300	15.38%
721102-Transportation	9,492	26,617	50,700	24,083	90.48%
721103-Auto Rental	(222)	400	1,100	700	175.00%
721201-Hotels	19,250	34,160	63,535	29,375	85.99%
721202-Meals	5,907	16,509	28,095	11,586	70.18%
721301-Registration Fees	13,806	15,350	26,100	10,750	70.03%
721302-Other Travel Expenses	601	3,415	5,665	2,250	65.89%
Travel Expense Total	50,313	98,401	177,445	79,044	80.33%
Vehicle Operating					
731101-Diesel Fuel	1,545	-	300	300	0.00%
731102-Gasoline	18,280	1,900	2,350	450	23.68%
731203-Vehicle Labor	27,877	300	5,500	5,200	1733.33%
731204-Vehicle Parts & Supplies	20,412	300	3,000	2,700	900.00%
731301-Car Wash	64	200	500	300	150.00%
731401-Fleet Leased Vehicle	110,384	25,613	27,522	1,909	7.45%
731402-Fleet Daily Rental	-	100	100	-	0.00%
731403-Vehicle rental - local use	87	-	-	-	0.00%
Vehicle Operating Total	178,649	28,413	39,272	10,859	38.22%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Insurance, Claims, and Damages					
741103-Liability Fund Premium	5,000,000	1,000,000	1,000,000	-	0.00%
741104-Unemployment Compensation	44,387	70,000	70,000	-	0.00%
742402-Building & Content Insurance	35	-	-	-	0.00%
742404-Liability Insurance	68,764	85,000	-	(85,000)	-100.00%
742501-Insurance Administrative Cost	200	-	-	-	0.00%
742503-Fidelity & Surety Bonds	975	1,450	1,400	(50)	-3.45%
Insurance, Claims, and Damages Total	5,114,361	1,156,450	1,071,400	(85,050)	-7.35%
Capital Assets					
761303-Computer Equipment over 5000	142,928	20,000	50,000	30,000	150.00%
761308-Computer Software over 15000	8,560	-	-	-	0.00%
Capital Assets Total	151,488	20,000	50,000	30,000	150.00%
Capital Outlay					
772107-Other Equipment (Under 5000)	57,996	-	-	-	0.00%
772109-Office Furniture	950	-	-	-	0.00%
772111-Computer Software under 15000	2,519	-	700	700	0.00%
772112-Computer equipment under 5000	43,637	12,000	100,100	88,100	734.17%
772115-Security Equipment	30,060	-	27,060	27,060	0.00%
772116-Traffic Lights and Equipment	171,139	-	-	-	0.00%
772122-Office Equipment (under 5000)	3,201	-	-	-	0.00%
779999-Budget - Capital Outlay	1,045,949	900,000	2,000,000	1,100,000	122.22%
Capital Outlay Total	1,355,451	912,000	2,127,860	1,215,860	133.32%
Other Expenses					
781103-Space Costs	2,655	-	-	-	0.00%
781104-Allocation of Mixed Drink per TCA 57-4-306	2,911,920	2,902,850	2,813,659	(89,191)	-3.07%
781301-Fees, Licenses, & Permits	5,564	5,370	6,300	930	17.32%
781306-Stormwater Mgmt Fees	929,330	928,000	750,000	(178,000)	-19.18%
781309-Technology Cost Allocation to TRF Fund 6531	350,000	750,000	500,000	(250,000)	-33.33%
782201-Awards	2,523	3,684	980	(2,704)	-73.40%
782209-Other Matching Grants & Contributions	20,000	-	-	-	0.00%
782220-Sponsorships	23,650	5,000	3,000	(2,000)	-40.00%
783102-Lease Financing Principal (GASB 87)	180,426	-	-	-	0.00%
783103-SBITA Financing Principal (GASB 96)	896,905	-	-	-	0.00%
783155-Interest Expense (GASB 87)	716	-	-	-	0.00%
783156-Interest Expense (GASB 96)	55,170	-	-	-	0.00%
784101-Appropriations	8,419,590	8,113,635	11,740,695	3,627,060	44.70%
784102-Appropriation to IDB for VW	5,455	-	-	-	0.00%
781106-Risk Mgmt Allocated Costs			175,068	175,068	0.00%
Other Expenses Total	13,803,905	12,708,539	15,989,702	3,281,163	25.82%
Operations Total	**33,015,590**	**29,820,073**	**35,356,666**	**5,536,593**	**18.57%**
Transfers To					
Other Financing Uses					
811110-Transfer to Heritage Hall	100,603	107,947	97,540	(10,407)	-9.64%
811114-Transfer to Public Library	7,311,000	7,435,669	7,831,350	395,681	5.32%
811203-Transfer to Human Services Program	765,000	492,300	480,000	(12,300)	-2.50%
811206-Transfer to Comm Dev Fund	70,996	55,000	30,000	(25,000)	-45.45%
811208-Transfer to Regional Planning	2,596,669	2,480,256	2,583,047	102,791	4.14%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
811209-Transfer to Air Pollution Fund	330,168	330,168	338,408	8,240	2.50%
811601-Transfer to Debt Service	19,975,645	21,366,399	21,653,113	286,714	1.34%
811103-Transfer to Golf Course			53,162	53,162	0.00%
Other Financing Uses Total	31,150,081	32,267,739	33,066,620	798,881	2.48%
Transfers To Total	**31,150,081**	**32,267,739**	**33,066,620**	**798,881**	**2.48%**
1100 - General Fund Total	**73,700,554**	**72,932,232**	**81,581,689**	**8,649,457**	**11.86%**
1100 - Capital Reserves					
Personnel					
Fringe Benefits					
611202-Fire & Police Pension	-	18,000,000	-	(18,000,000)	-100.00%
Fringe Benefits Total	-	18,000,000	-	(18,000,000)	-100.00%
Personnel Total	**-**	**18,000,000**	**-**	**(18,000,000)**	**-100.00%**
Transfers To					
Other Financing Uses					
811302-Transfer to Fire Capital	-	1,201,000	-	(1,201,000)	-100.00%
811303-Transfer to Police Capital	-	940,000	-	(940,000)	-100.00%
811304-Transfer to Gen Gvmt Capital	-	9,380,000	-	(9,380,000)	-100.00%
811306-Transfer to Parks & Outdoors Capital	-	5,899,369	-	(5,899,369)	-100.00%
811307-Transfer to Public Works Capital	-	24,217,631	-	(24,217,631)	-100.00%
811310-Transfer to Econ Dev Cap Proj	-	3,675,000	-	(3,675,000)	-100.00%
811311-Transfer to Community Dev Capital	-	992,500	-	(992,500)	-100.00%
811315-Transfer to Early Learning Capital	-	602,000	-	(602,000)	-100.00%
Other Financing Uses Total	-	46,907,500	-	(46,907,500)	-100.00%
Transfers To Total	**-**	**46,907,500**	**-**	**(46,907,500)**	**-100.00%**
1100 - Capital Reserves Total	**-**	**64,907,500**	**-**	**(64,907,500)**	**-100.00%**
Grand Total	**73,700,554**	**137,839,732**	**81,581,689**	**(56,258,043)**	**-40.81%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1100 - General Fund					
A-General Gov't & Agencies					
CC_A10056 - Approp United Way of Greater Chattanooga	467,500	467,500	455,000	(12,500)	-2.67%
CC_A12002 - Approp Debt Service Fund	19,975,645	21,366,399	21,653,113	286,714	1.34%
CC_A20001 - Election Expense	-	280,000	45,000	(235,000)	-83.93%
CC_A20201 - City Code Revision	-	10,000	10,000	-	0.00%
CC_A20301 - Unemployment Insurance	44,387	70,000	70,000	-	0.00%
CC_A20401 - Contingency Fund Appropriation	281,985	2,839,087	4,805,156	1,966,069	69.25%
CC_A20501 - R&R Finance	830,801	1,000	2,000,000	1,999,000	199900.00%
CC_A20502 - R&R Police	-	100,000	-	(100,000)	-100.00%
CC_A20503 - R&R Public Works	-	225,000	-	(225,000)	-100.00%
CC_A20506 - R&R Community Development	-	15,000	-	(15,000)	-100.00%
CC_A20507 - R&R Human Resources	-	5,000	-	(5,000)	-100.00%
CC_A20508 - R&R Fire	-	312,000	-	(312,000)	-100.00%
CC_A20510 - R&R Information Technology	-	13,000	-	(13,000)	-100.00%
CC_A20513 - R&R City Attorney	-	18,000	-	(18,000)	-100.00%
CC_A20519 - R&R Innovation Delivery and Performance	-	1,000	-	(1,000)	-100.00%
CC_A20520 - R&R Parks & Outdoors	215,148	200,000	-	(200,000)	-100.00%
CC_A20524 - R&R Economic Development	-	1,000	-	(1,000)	-100.00%
CC_A20525 - R&R Executive Branch	-	9,000	-	(9,000)	-100.00%
CC_A20601 - Audits & Dues & Surveys	129,601	175,000	175,000	-	0.00%
CC_A20602 - Intergovernmental Relations	390,346	375,000	475,000	100,000	26.67%
CC_A20603 - City Stormwater Mgmt Fees	929,330	928,000	750,000	(178,000)	-19.18%
CC_A20604 - Liability Insurance Premiums	5,000,000	1,000,000	1,000,000	-	0.00%
CC_A20607 - Education per TCA 57 4 306	2,911,920	2,902,850	2,813,659	(89,191)	-3.07%
CC_A20609 - ESIP Administration	2,467	5,000	5,000	-	0.00%
CC_A20611 - Technology Replacement Fund (TRF) Allocation	350,000	750,000	500,000	(250,000)	-33.33%
CC_A20901 - TAP General Government	1,000	25,000	25,000	-	0.00%
CC_A20918 - TAP Early Learning	1,000	-	-	-	0.00%
A-General Gov't & Agencies Total	**31,531,130**	**32,093,836**	**34,781,928**	**2,688,092**	**8.38%**
1100 - General Fund Total	**31,531,130**	**32,093,836**	**34,781,928**	**2,688,092**	**8.38%**
1100 - Capital Reserves					
A-General Gov't & Agencies					
CC_A12010 - Approp Capital Improvements {Reserves}	12,687,775	46,907,500	-	(46,907,500)	-100.00%
CC_A20401 - Contingency Fund Appropriation	-	18,000,000	-	(18,000,000)	-100.00%
A-General Gov't & Agencies Total	**12,687,775**	**64,907,500**	**-**	**(64,907,500)**	**-100.00%**
1100 - Capital Reserves Total	**12,687,775**	**64,907,500**	**-**	**(64,907,500)**	**-100.00%**
Grand Total	**44,218,905**	**97,001,336**	**34,781,928**	**(62,219,408)**	**-64.14%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1100 - General Fund					
A-General Gov't & Agencies					
Personnel					
Salary and Wages	-	500,000	-	(500,000)	-100.00%
Personnel Total	-	500,000	-	(500,000)	-100.00%
Operations					
Services	704,063	3,671,587	5,936,994	2,265,407	61.70%
Materials & Supplies	18,579	-	-	-	0.00%
Insurance, Claims, and Damages	5,044,587	1,070,000	1,070,000	-	0.00%
Capital Assets	(0)	-	-	-	0.00%
Capital Outlay	1,077,934	900,000	2,000,000	1,100,000	122.22%
Other Expenses	4,710,322	4,585,850	4,068,659	(517,191)	-11.28%
Operations Total	11,555,485	10,227,437	13,075,653	2,848,216	27.85%
Transfers To					
Other Financing Uses	19,975,645	21,366,399	21,706,275	339,876	1.59%
Transfers To Total	19,975,645	21,366,399	21,706,275	339,876	1.59%
A-General Gov't & Agencies Total	**31,531,130**	**32,093,836**	**34,781,928**	**2,688,092**	**8.38%**
1100 - General Fund Total	**31,531,130**	**32,093,836**	**34,781,928**	**2,688,092**	**8.38%**
1100 - Capital Reserves					
A-General Gov't & Agencies					
Personnel					
Fringe Benefits	-	18,000,000	-	(18,000,000)	-100.00%
Personnel Total	-	18,000,000	-	(18,000,000)	-100.00%
Transfers To					
Other Financing Uses	12,687,775	46,907,500	-	(46,907,500)	-100.00%
Transfers To Total	12,687,775	46,907,500	-	(46,907,500)	-100.00%
A-General Gov't & Agencies Total	**12,687,775**	**64,907,500**	**-**	**(64,907,500)**	**-100.00%**
1100 - Capital Reserves Total	**12,687,775**	**64,907,500**	**-**	**(64,907,500)**	**-100.00%**
Grand Total	**44,218,905**	**97,001,336**	**34,781,928**	**(62,219,408)**	**-64.14%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1100 - General Fund					
A-General Gov't & Agencies					
Personnel					
Salary and Wages					
609999-Budget - Salaries & Wages	-	500,000	-	(500,000)	-100.00%
Salary and Wages Total	**-**	**500,000**	**-**	**(500,000)**	**-100.00%**
Personnel Total	-	500,000	-	(500,000)	-100.00%
Operations					
Services					
701102-Auditing & Accounting Services	123,946	175,000	175,000	-	0.00%
701109-Legal Services	170,980	-	-	-	0.00%
704210-Printing	-	10,000	10,000	-	0.00%
704221-Recreation Support Services	400	-	-	-	0.00%
704304-Contractual Personnel Services	20,000	-	-	-	0.00%
704306-Dues	135,247	-	-	-	0.00%
704309-Meeting Expense	1,490	-	-	-	0.00%
704312-Other Contracted Service	-	655,000	520,000	(135,000)	-20.61%
704317-Contracted Operations	-	467,500	455,000	(12,500)	-2.67%
704347-Agency Contracted Services	250,000	-	-	-	0.00%
704603-Tuition & Books	2,000	25,000	25,000	-	0.00%
709998-Budget - Contingency	-	2,339,087	4,751,994	2,412,907	103.16%
Services Total	**704,063**	**3,671,587**	**5,936,994**	**2,265,407**	**61.70%**
Materials & Supplies					
714108-Cultural Arts Supplies	269	-	-	-	0.00%
714117-Food & Ice	16,340	-	-	-	0.00%
714143-Event Planning, Services and Catering	1,970	-	-	-	0.00%
Materials & Supplies Total	**18,579**	**-**	**-**	**-**	**0.00%**
Insurance, Claims, and Damages					
741103-Liability Fund Premium	5,000,000	1,000,000	1,000,000	-	0.00%
741104-Unemployment Compensation	44,387	70,000	70,000	-	0.00%
742501-Insurance Administrative Cost	200	-	-	-	0.00%
Insurance, Claims, and Damages Total	**5,044,587**	**1,070,000**	**1,070,000**	**-**	**0.00%**
Capital Assets					
761303-Computer Equipment over 5000	(0)	-	-	-	0.00%
Capital Assets Total	**(0)**	**-**	**-**	**-**	**0.00%**
Capital Outlay					
772107-Other Equipment (Under 5000)	31,985	-	-	-	0.00%
779999-Budget - Capital Outlay	1,045,949	900,000	2,000,000	1,100,000	122.22%
Capital Outlay Total	**1,077,934**	**900,000**	**2,000,000**	**1,100,000**	**122.22%**
Other Expenses					
781104-Allocation of Mixed Drink per TCA 57-4-306	2,911,920	2,902,850	2,813,659	(89,191)	-3.07%
781306-Stormwater Mgmt Fees	929,330	928,000	750,000	(178,000)	-19.18%
781309-Technology Cost Allocation to TRF Fund 6531	350,000	750,000	500,000	(250,000)	-33.33%
782209-Other Matching Grants & Contributions	20,000	-	-	-	0.00%
782220-Sponsorships	23,650	-	-	-	0.00%
784101-Appropriations	469,967	5,000	5,000	-	0.00%


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
784102-Appropriation to IDB for VW	5,455	-	-	-	0.00%
Other Expenses Total	**4,710,322**	**4,585,850**	**4,068,659**	**(517,191)**	**-11.28%**
Operations Total	11,555,485	10,227,437	13,075,653	2,848,216	27.85%
Transfers To					
Other Financing Uses					
811601-Transfer to Debt Service	19,975,645	21,366,399	21,653,113	286,714	1.34%
811103-Transfer to Golf Course			53,162	53,162	0.00%
Other Financing Uses Total	**19,975,645**	**21,366,399**	**21,706,275**	**339,876**	**1.59%**
Transfers To Total	19,975,645	21,366,399	21,706,275	339,876	1.59%
A-General Gov't & Agencies Total	**31,531,130**	**32,093,836**	**34,781,928**	**2,688,092**	**8.38%**
1100 - General Fund Total	**31,531,130**	**32,093,836**	**34,781,928**	**2,688,092**	**8.38%**
1100 - Capital Reserves					
A-General Gov't & Agencies					
Personnel					
Fringe Benefits					
611202-Fire & Police Pension	-	18,000,000	-	(18,000,000)	-100.00%
Fringe Benefits Total	**-**	**18,000,000**	**-**	**(18,000,000)**	**-100.00%**
Personnel Total	-	18,000,000	-	(18,000,000)	-100.00%
Transfers To					
Other Financing Uses					
811302-Transfer to Fire Capital	800,000	1,201,000	-	(1,201,000)	-100.00%
811303-Transfer to Police Capital	675,000	940,000	-	(940,000)	-100.00%
811304-Transfer to Gen Gvmt Capital	2,805,605	9,380,000	-	(9,380,000)	-100.00%
811306-Transfer to Parks & Outdoors Capital	-	5,899,369	-	(5,899,369)	-100.00%
811307-Transfer to Public Works Capital	7,707,170	24,217,631	-	(24,217,631)	-100.00%
811310-Transfer to Econ Dev Cap Proj	300,000	3,675,000	-	(3,675,000)	-100.00%
811311-Transfer to Community Dev Capital	400,000	992,500	-	(992,500)	-100.00%
811315-Transfer to Early Learning Capital	-	602,000	-	(602,000)	-100.00%
Other Financing Uses Total	**12,687,775**	**46,907,500**	**-**	**(46,907,500)**	**-100.00%**
Transfers To Total	12,687,775	46,907,500	-	(46,907,500)	-100.00%
A-General Gov't & Agencies Total	**12,687,775**	**64,907,500**	**-**	**(64,907,500)**	**-100.00%**
1100 - Capital Reserves Total	**12,687,775**	**64,907,500**	**-**	**(64,907,500)**	**-100.00%**
Grand Total	**44,218,905**	**97,001,336**	**34,781,928**	**(62,219,408)**	**-64.14%**

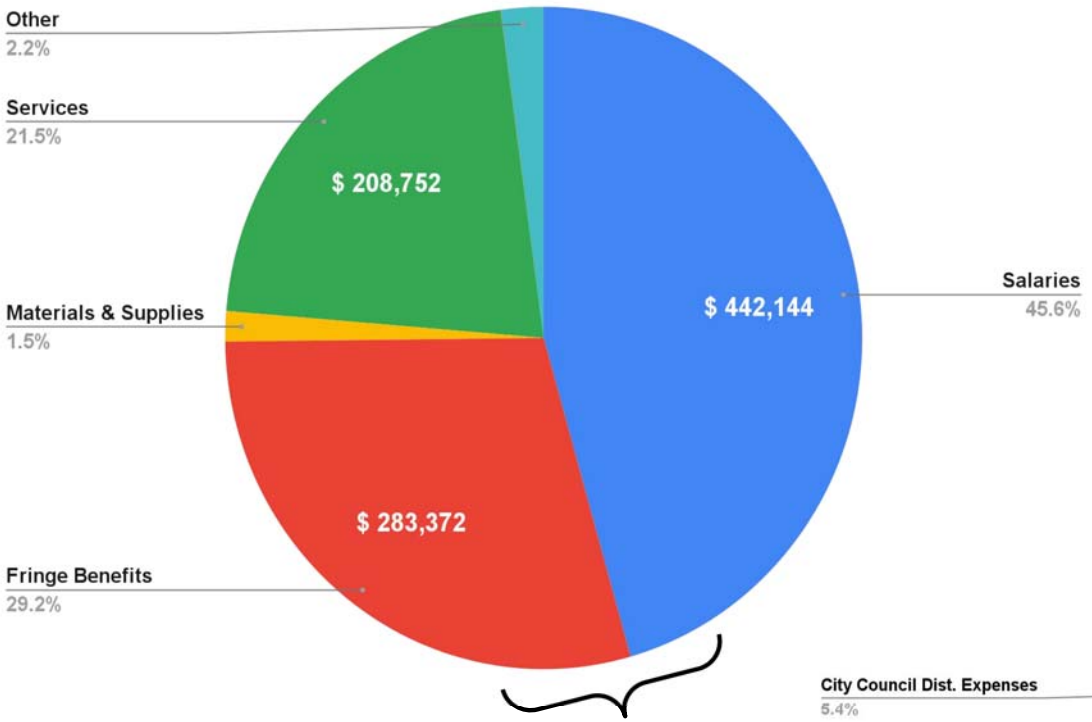

THE CITY OF
CHATTANOOGA
TENNESSEE

FY 2026 Budget
City Council

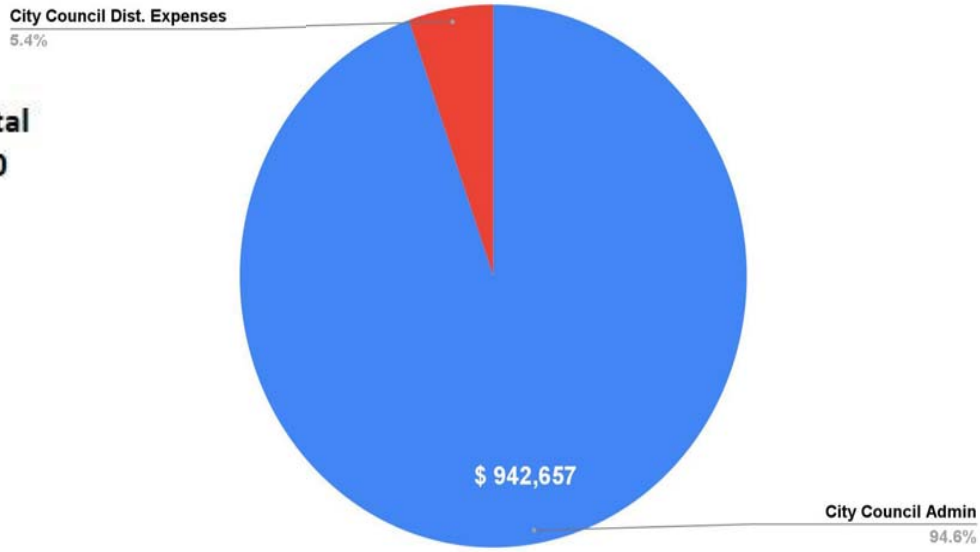
Jenny Hill – Council Chair
Marvene Noel – Vice Chair

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FY26 Expenditures by Category



Personnel Total
$725,516.00
72.79%



FY25	$952,419
FY26	$996,657
Inc/(Dec)	$44,239
Change %	4.64%

3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A1 - City Council					
Personnel					
Salary and Wages	394,979	432,478	442,144	9,666	2.24%
Fringe Benefits	261,718	291,846	283,372	(8,474)	-2.90%
Personnel Total	**656,697**	**724,324**	**725,516**	**1,192**	**0.16%**
Services	90,483	205,885	208,752	2,867	1.39%
Materials & Supplies	20,704	14,299	14,299	-	0.00%
Travel Expense	7,492	2,240	2,240	-	0.00%
Vehicle Operating	87	100	100	-	0.00%
Insurance, Claims, and Damages	200	500	500	-	0.00%
Capital Assets	-	-	-	-	-
Capital Outlay	37,385	-	27,060	27,060	-
Other Expenses	10	5,070	18,190	13,120	258.78%
Operations Total	**156,362**	**228,095**	**271,141**	**43,047**	**18.87%**
A1 - City Council Total	**813,059**	**952,419**	**996,657**	**44,239**	**4.64%**

Recommended Increase: $44,239

- **Salaries & Benefits $1,192**
  - Salary increase tied to the Mayor's salary for elected members
- **Operations $43,047**
  - Increase in Security Equipment
  - Addition of Risk Mgmt Allocation


THE CITY OF
CHATTANOOGA
TENNESSEE

City Council
FY26 Executive Summary

Description

The City Council is the legislative branch of City government, having both legislative and quasi-judicial authority and responsibilities as defined by Title 8 of the City Charter. The primary service of the City Council is adopting and amending ordinances and resolutions required to (1) secure and promote the general public health and welfare; (2) help preserve peace, order, and public safety; (3) exercise any power and perform any function authorized or required by state law; (4) review and approve the appropriation of public funds; and (5) grant franchises.

Vision

The Council's vision for the City of Chattanooga is to be the regional center for economic development, accomplished through innovation, sustainability, and partnerships, creating a dynamic environment in which to live, work, and play.

Mission

The mission of the Chattanooga City Council is to promote an ethical, inclusive environment that enhances and sustains the well-being of all the people, by encouraging citizen input and participation at all levels of City government, and by providing high-quality, professional public service that addresses community needs.

Trends

The work of the City Council includes committees, educational sessions, and district engagements necessary for exercising its legislative function. The Council's goal is to implement legislative strategies conducive to the Mayor's One Chattanooga plan, such as legislation increasing housing, local infrastructure and early learning.

Budget Overview

The City Council uses the legislative process to pursue its strategic goals and mission. For instance, during the first two quarters of FY25, the City Council approved 64 ordinances and adopted 212 resolutions in support of their FY25 goals. Likewise, the City Council's FY26 budget will enable this body to enact legislation that meets the needs of the City, fulfills its FY26 goals, and will bolster the Mayor's ONE Chattanooga plan.


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A1 - City Council					
CC_A00101 - City Council	792,030	898,418	942,657	44,239	4.92%
CC_A00102 - Council District Expenses	21,028	54,000	54,000	-	0.00%
A1 - City Council Total	**813,058**	**952,418**	**996,657**	**44,239**	**4.64%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A1 - City Council					
Personnel					
Salary and Wages	394,979	432,478	442,144	9,666	2.24%
Fringe Benefits	261,718	291,846	283,372	(8,474)	-2.90%
Personnel Total	656,697	724,324	725,516	1,192	0.16%
Operations					
Services	90,483	205,885	208,752	2,867	1.39%
Materials & Supplies	20,704	14,299	14,299	-	0.00%
Travel Expense	7,492	2,240	2,240	-	0.00%
Vehicle Operating	87	100	100	-	0.00%
Insurance, Claims, and Damages	200	500	500	-	0.00%
Capital Outlay	37,385	-	27,060	27,060	0.00%
Other Expenses	10	5,070	18,190	13,120	258.78%
Operations Total	156,360	228,094	271,141	43,047	18.87%
A1 - City Council Total	**813,058**	**952,418**	**996,657**	**44,239**	**4.64%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A1 - City Council					
Personnel					
Salary and Wages					
601101-Regular Employees	378,473	411,440	424,659	13,219	3.21%
601201-Overtime	38	-	-	-	0.00%
602105-Cellphone Allowance	420	-	-	-	0.00%
602301-Personal Leave	11,260	-	-	-	0.00%
602304-Longevity	1,275	1,425	4,800	3,375	236.84%
602309-Holiday Pay	3,514	-	-	-	0.00%
609999-Budget - Salaries & Wages	-	19,613	12,685	(6,928)	-35.32%
Salary and Wages Total	**394,979**	**432,478**	**442,144**	**9,666**	**2.24%**
Fringe Benefits					
611101-FICA (OASDI)	22,078	25,600	26,627	1,027	4.01%
611102-Medicare	5,163	5,989	6,228	239	3.99%
611201-General Pension	81,780	86,450	89,930	3,480	4.03%
611206-Other Post-employment Benefits (Civilian)	25,196	14,986	25,640	10,654	71.09%
611301-Hospitalization	98,429	121,149	100,199	(20,950)	-17.29%
611302-Life Insurance Benefit	351	379	422	43	11.35%
611303-Long-Term Disability	544	1,433	1,873	440	30.70%
611304-Health Savings Accounts	10,249	10,659	11,483	824	7.73%
611402-Employee Health Savings Acct	27	-	-	-	0.00%
611403-On-site Medical Program	16,472	17,040	15,444	(1,596)	-9.37%
611404-On-site Facility	1,430	1,440	1,440	-	0.00%
619999-Budget - Fringe Benefits	-	6,721	4,086	(2,635)	-39.21%
Fringe Benefits Total	**261,718**	**291,846**	**283,372**	**(8,474)**	**-2.90%**
Personnel Total	656,697	724,324	725,516	1,192	0.16%
Operations					
Services					
701208-On-the-Job Injury Claims	389	-	-	-	0.00%
703202-Cellular Phone Service	49,522	2,500	2,500	-	0.00%
703206-Air Cards	1,800	500	500	-	0.00%
704104-Equipment Rental	-	7,500	7,500	-	0.00%
704108-Office Machine Rental	2,080	3,500	3,500	-	0.00%
704201-Advertising	6,053	3,353	3,353	-	0.00%
704210-Printing	197	60	60	-	0.00%
704215-Security Services	-	1,500	1,500	-	0.00%
704217-Photographic Services	-	609	609	-	0.00%
704304-Contractual Personnel Services	17,375	100,000	100,000	-	0.00%
704306-Dues	450	300	300	-	0.00%
704307-Employment Agencies	1,075	-	-	-	0.00%
704309-Meeting Expense	5,468	10,000	2,000	(8,000)	-80.00%
704310-Local Mileage	565	200	200	-	0.00%
704312-Other Contracted Service	-	17,963	30,930	12,967	72.19%
704319-Parking	1,277	3,400	1,300	(2,100)	-61.76%
704341-Council District Reimbursement	157	54,000	54,000	-	0.00%
704502-Postage	2	-	-	-	0.00%
704601-Local Registration Fees	4,074	500	500	-	0.00%
Services Total	**90,483**	**205,885**	**208,752**	**2,867**	**1.39%**
Materials & Supplies					

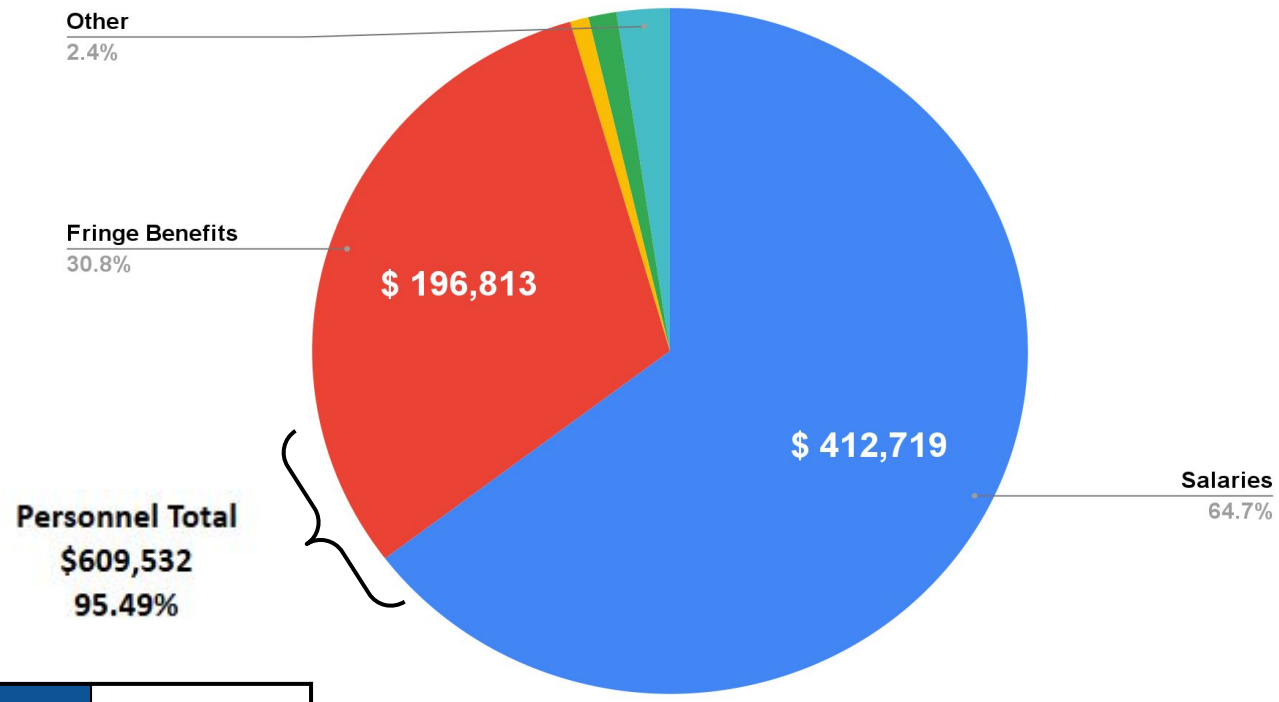
Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
711101-Audio Visual Supplies	-	250	250	-	0.00%
711102-Books	-	85	85	-	0.00%
711107-Newspapers	408	700	700	-	0.00%
711108-Periodicals, Publications	-	50	50	-	0.00%
711109-Office Supplies & Stationery	2,734	2,214	2,214	-	0.00%
711111-Printer Toner Cartridges	248	600	600	-	0.00%
714108-Cultural Arts Supplies	-	100	100	-	0.00%
714117-Food & Ice	16,392	10,000	10,000	-	0.00%
714122-Kitchen & Dining Room Supplies	642	300	300	-	0.00%
714126-Other Materials & Supplies	30	-	-	-	0.00%
714143-Event Planning, Services and Catering	250	-	-	-	0.00%
Materials & Supplies Total	**20,704**	**14,299**	**14,299**	**-**	**0.00%**
Travel Expense					
721101-Out-of-town Mileage	749	300	300	-	0.00%
721103-Auto Rental	(222)	400	400	-	0.00%
721201-Hotels	4,153	535	535	-	0.00%
721202-Meals	1,273	305	305	-	0.00%
721301-Registration Fees	1,540	600	600	-	0.00%
721302-Other Travel Expenses	-	100	100	-	0.00%
Travel Expense Total	**7,492**	**2,240**	**2,240**	**-**	**0.00%**
Vehicle Operating					
731402-Fleet Daily Rental	-	100	100	-	0.00%
731403-Vehicle rental - local use	87	-	-	-	0.00%
Vehicle Operating Total	**87**	**100**	**100**	**-**	**0.00%**
Insurance, Claims, and Damages					
742503-Fidelity & Surety Bonds	200	500	500	-	0.00%
Insurance, Claims, and Damages Total	**200**	**500**	**500**	**-**	**0.00%**
Capital Outlay					
772107-Other Equipment (Under 5000)	5,061	-	-	-	0.00%
772109-Office Furniture	150	-	-	-	0.00%
772111-Computer Software under 15000	1,863	-	-	-	0.00%
772112-Computer equipment under 5000	250	-	-	-	0.00%
772115-Security Equipment	30,060	-	27,060	27,060	0.00%
Capital Outlay Total	**37,385**	**-**	**27,060**	**27,060**	**0.00%**
Other Expenses					
781301-Fees, Licenses, & Permits	10	70	70	-	0.00%
782220-Sponsorships	-	5,000	3,000	(2,000)	-40.00%
781106-Risk Mgmt Allocated Costs			15,120	15,120	0.00%
Other Expenses Total	**10**	**5,070**	**18,190**	**13,120**	**258.78%**
Operations Total	156,360	228,094	271,141	43,047	18.87%
A1 - City Council Total	**813,058**	**952,418**	**996,657**	**44,239**	**4.64%**

FY 2026 Budget
City Judge

The Honorable Sherry Paty – City Court Judge

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FY26 Expenditures by Category



FY25	$603,473
FY26	$638,307
Inc/(Dec)	$34,834
Change %	5.77%

3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A2 - Judge					
Personnel					
Salary and Wages	378,728	398,165	412,719	14,554	3.66%
Fringe Benefits	188,623	189,496	196,813	7,317	3.86%
Personnel Total	**567,351**	**587,661**	**609,532**	**21,871**	**3.72%**
Operations					
Services	6,228	4,113	8,102	3,989	96.99%
Materials & Supplies	5,776	5,240	5,378	138	2.63%
Travel Expense	2,635	3,415	4,715	1,300	38.07%
Insurance, Claims, and Damages	325	300	300	-	0.00%
Other Expenses	2,295	2,744	10,280	7,536	274.64%
Operations Total	**17,259**	**15,812**	**28,775**	**12,963**	**81.98%**
A2 - Judge Total	**584,609**	**603,473**	**638,307**	**34,834**	**5.77%**

Recommended increase: $34,834

- **Salaries & Benefits $21,871**
  - Salary increase per State of TN for Judge $14,554
  - Increase in benefit costs $7,317
- **Operations $12,963**
  - Increase in Employment Agencies and Travel Expense $5,289
  - Addition of Risk Mgmt Allocation $7.536


THE CITY OF
CHATTANOOGA
TENNESSEE

City Judge
FY2026 Executive Summary

Description

Sherry Paty is the City Court Judge for the City of Chattanooga. This will be Judge Paty's 21st year serving as City Court Judge. Judge Paty hears all dockets which involve traffic, speed camera, red light camera, parking, environmental issues, animal issues, fire codes, storm water and zoning matters as well as other ordinances issued by a City Officer or Inspector.

Additionally, Judge Paty administers oaths for new cadets, lateral hires and special commissions with the Chattanooga Police Department and the City of Chattanooga.

Citations for City Court are typically issued by the Chattanooga Police Department, Fire Department, Department of Economic and Community Development, McKamey Animal Services and NovaGlobal.

Vision

To conduct Court in accordance with the laws of the State of Tennessee and the ordinances of the CIty of Chattanooga.

Mission

Serve the citizens of the City of Chattanooga as duly sworn to uphold the laws of the State of Tennessee and Ordinances of the City of Chattanooga.

Trends

Hears cases daily that include traffic, speed camera, red light camera, parking, environmental issues, animal issues, fire codes, storm water and zoning matters. Judge Paty has implemented a payment plan to allow defendants to make payments on unpaid fines and court costs to get their license reinstated with the State of Tennessee as required by the Department of Safety and Homeland Security. Judge Paty reviews requests for a lump sum payment to resolve delinquent fines and court costs.

Budget Overview

Continue to hear all cases for the City Court of Chattanooga. Continues to approve payment plans for the purpose of reinstating suspended driver's licenses in accordance with the requirements of the Department of Safety and Homeland Security.

Budget Highlights

- **Judge Paty hears citations issued by the Chattanooga Police Department, Fire Department, Department of Economic and Community Development, McKamey Animal Services and NovaGlobal. Each case is heard by an in-person hearing, requests for waiver of court appearance and by default judgment. The maximum amount allowed for fine is $50.00 plus court costs per violation.**
- **City Court has been working with the Tennessee Department of Safety to allow defendants an opportunity to get on a payment plan for their unpaid court costs and fines. This allows a defendant's driving privileges to be restored so long as they do not default on their payment plan.**
- **Judge Paty's staff consists of: Stacie Peardon (Court Administrator), Gregory Beck (Court Officer), Samuel Blakemore (Court Officer), and temporary staff: Rita Haskew, Debbie Phillips (22nd Centuries Technologies, Inc.) , Manny Rico and Pat Brown (22nd Centuries Technologies, Inc.). Each temporary staff member has a minimum of ten (10) years experience. The temporary staff fill in during times that Judge Paty's staff are off. This allows a seamless transition and court operations are not interrupted.**

Position Requests

Future Challenges and Opportunities

Judge Paty strives to fulfill her duties as the elected Judge of City Court. She continues to maintain integrity in the courtroom and upholds the ordinances of the City of Chattanooga. She has previously received the Sharon G. Lee Award of Excellence and the Municipal Judge of the Year which were awarded by her peers with the Tennessee Municipal Judges Conference. Judge Paty is currently the Vice President of the Tennessee Municipal Judges Conference.

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A2 - Judges					
CC_A00201 - City Judges Division 1	584,610	603,473	638,307	34,834	5.77%
A2 - Judges Total	**584,610**	**603,473**	**638,307**	**34,834**	**5.77%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A2 - Judges					
Personnel					
Salary and Wages	378,728	398,165	412,719	14,554	3.66%
Fringe Benefits	188,623	189,496	196,813	7,317	3.86%
Personnel Total	567,351	587,661	609,532	21,871	3.72%
Operations					
Services	6,228	4,113	8,102	3,989	96.99%
Materials & Supplies	5,776	5,240	5,378	138	2.63%
Travel Expense	2,635	3,415	4,715	1,300	38.07%
Insurance, Claims, and Damages	325	300	300	-	0.00%
Capital Outlay	697	-	-	-	0.00%
Other Expenses	1,598	2,744	10,280	7,536	274.64%
Operations Total	17,259	15,812	28,775	12,963	81.98%
A2 - Judges Total	**584,610**	**603,473**	**638,307**	**34,834**	**5.77%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A2 - Judges					
Personnel					
Salary and Wages					
601101-Regular Employees	334,771	372,519	375,675	3,156	0.85%
601102-Temporary Staffing	642	-	-	-	0.00%
601103-Part Time Employees	7,965	17,096	17,162	66	0.39%
602101-Uniform Allowance	500	-	-	-	0.00%
602105-Cellphone Allowance	1,140	1,200	1,200	-	0.00%
602301-Personal Leave	25,106	-	-	-	0.00%
602304-Longevity	4,050	4,350	6,150	1,800	41.38%
602309-Holiday Pay	4,555	-	-	-	0.00%
609999-Budget - Salaries & Wages	-	3,000	12,532	9,532	317.73%
Salary and Wages Total	**378,728**	**398,165**	**412,719**	**14,554**	**3.66%**
Fringe Benefits					
611101-FICA (OASDI)	20,027	21,626	22,304	678	3.14%
611102-Medicare	5,166	5,713	5,784	71	1.24%
611201-General Pension	76,801	78,916	79,954	1,038	1.32%
611206-Other Post-employment Benefits (Civilian)	23,580	13,680	22,796	9,116	66.64%
611301-Hospitalization	55,128	59,998	53,299	(6,699)	-11.17%
611302-Life Insurance Benefit	166	192	212	20	10.42%
611303-Long-Term Disability	459	842	1,083	241	28.62%
611403-On-site Medical Program	6,816	6,816	6,864	48	0.70%
611404-On-site Facility	480	960	480	(480)	-50.00%
619999-Budget - Fringe Benefits	-	753	4,037	3,284	436.12%
Fringe Benefits Total	**188,623**	**189,496**	**196,813**	**7,317**	**3.86%**
Personnel Total	567,351	587,661	609,532	21,871	3.72%
Operations					
Services					
703103-Water	12	13	-	(13)	-100.00%
704108-Office Machine Rental	435	1,000	1,000	-	0.00%
704306-Dues	1,442	1,750	1,750	-	0.00%
704307-Employment Agencies	4,339	-	4,000	4,000	0.00%
704309-Meeting Expense	-	200	200	-	0.00%
704310-Local Mileage	-	1,000	1,000	-	0.00%
704313-Recording Documents	-	-	2	2	0.00%
704319-Parking	-	100	100	-	0.00%
704502-Postage	-	50	50	-	0.00%
Services Total	**6,228**	**4,113**	**8,102**	**3,989**	**96.99%**
Materials & Supplies					
711101-Audio Visual Supplies	-	340	340	-	0.00%
711106-Library Supplies	868	1,250	1,250	-	0.00%
711107-Newspapers	408	270	408	138	51.11%
711109-Office Supplies & Stationery	1,500	1,000	1,000	-	0.00%
711111-Printer Toner Cartridges	354	520	520	-	0.00%
714106-Cleaning Supplies	12	110	110	-	0.00%
714107-Clothing	466	250	250	-	0.00%
714117-Food & Ice	(14)	100	100	-	0.00%
714126-Other Materials & Supplies	706	400	400	-	0.00%
714143-Event Planning, Services and Catering	1,476	1,000	1,000	-	0.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Materials & Supplies Total	**5,776**	**5,240**	**5,378**	**138**	**2.63%**
Travel Expense					
721101-Out-of-town Mileage	178	400	400	-	0.00%
721102-Transportation	655	800	800	-	0.00%
721103-Auto Rental	-	-	700	700	0.00%
721201-Hotels	502	1,100	1,100	-	0.00%
721202-Meals	-	350	350	-	0.00%
721301-Registration Fees	1,300	700	1,300	600	85.71%
721302-Other Travel Expenses	-	65	65	-	0.00%
Travel Expense Total	**2,635**	**3,415**	**4,715**	**1,300**	**38.07%**
Insurance, Claims, and Damages					
742503-Fidelity & Surety Bonds	325	300	300	-	0.00%
Insurance, Claims, and Damages Total	**325**	**300**	**300**	**-**	**0.00%**
Capital Outlay					
772109-Office Furniture	697	-	-	-	0.00%
Capital Outlay Total	**697**	**-**	**-**	**-**	**0.00%**
Other Expenses					
781301-Fees, Licenses, & Permits	-	200	200	-	0.00%
782201-Awards	1,598	2,544	-	(2,544)	-100.00%
781106-Risk Mgmt Allocated Costs			10,080	10,080	0.00%
Other Expenses Total	**1,598**	**2,744**	**10,280**	**7,536**	**274.64%**
Operations Total	17,259	15,812	28,775	12,963	81.98%
A2 - Judges Total	**584,610**	**603,473**	**638,307**	**34,834**	**5.77%**

FY 2026 Budget
City Attorney

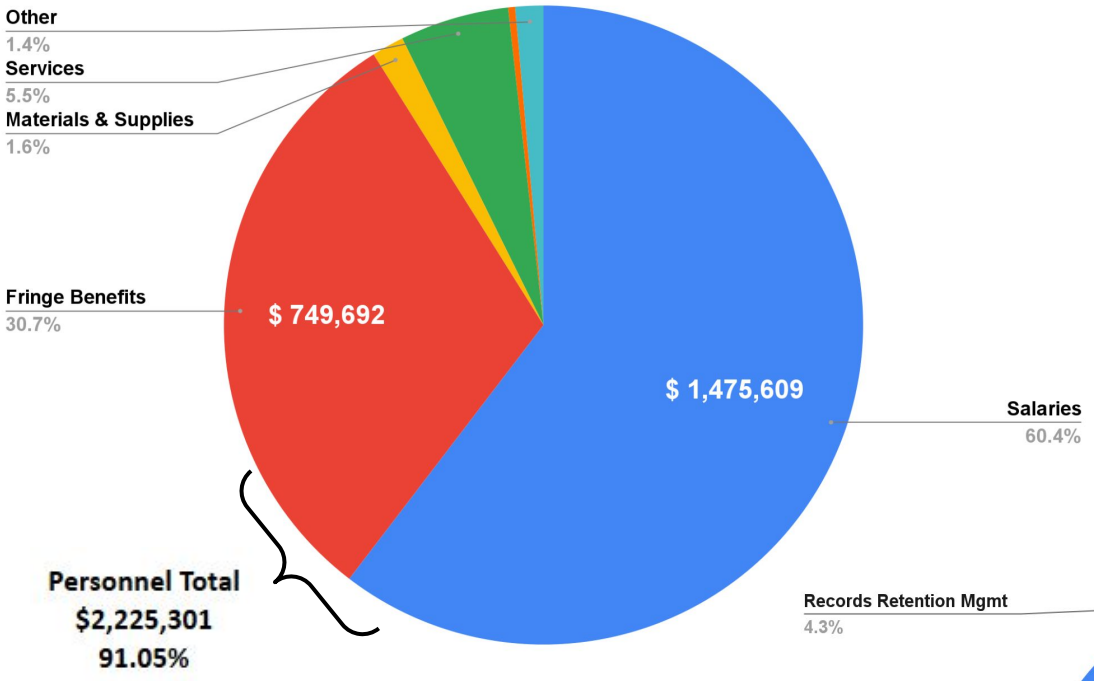
Phil Noblett – City Attorney

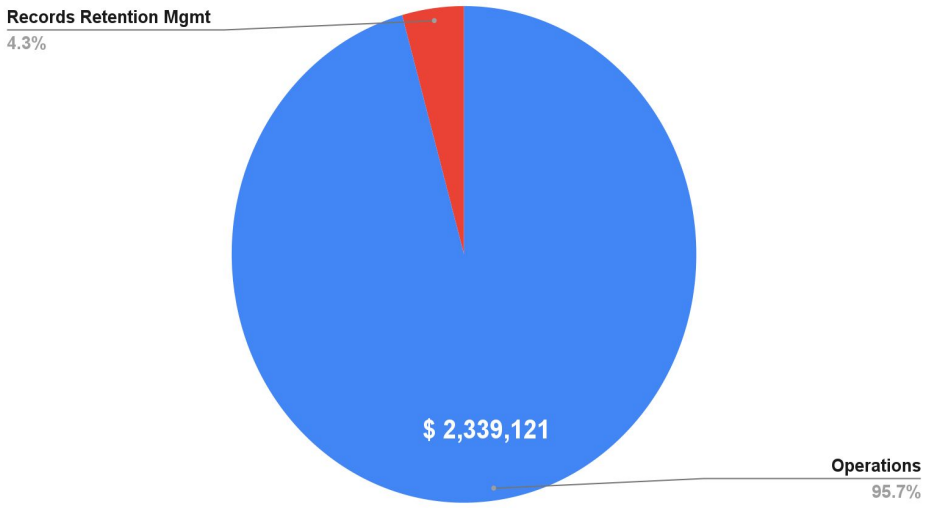
Divisions

- **Office of City Attorney**
- **Records Retention Management**

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FY26 Expenditures by Category





FY25	$2,144,202
FY26	$2,444,121
Inc/(Dec)	$299,919
Change %	13.99%

3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A3 - City Attorney					
Personnel					
Salary and Wages	1,130,585	1,347,809	1,475,609	127,800	9.48%
Fringe Benefits	542,901	641,920	749,692	107,772	16.79%
Personnel Total	**1,673,486**	**1,989,729**	**2,225,301**	**235,572**	**11.84%**
Operations					
Services	149,065	89,100	134,685	45,585	51.16%
Materials & Supplies	39,375	47,850	40,000	-7,850	-16.41%
Travel Expense	2,859	6,050	6,100	50	0.83%
Vehicle Operating	5,125	6,573	8,697	2,124	32.31%
Insurance, Claims, and Damages	350	500	500	-	0.00%
Capital Outlay	655	-	800	800	-
Other Expenses	505	4,400	28,038	23,638	537.23%
Operations Total	**197,934**	**154,473**	**218,820**	**64,347**	**41.66%**
A3 - City Attorney Total	**1,871,420**	**2,144,202**	**2,444,121**	**299,919**	**13.99%**

Recommended increase: $299,919

- **Salaries & Benefits $235,272**
  - 2 New Positions (Paralegal, Legal Office Mgr) $235,572
- **Operations $64,347**
  - Increase in Warehouse Storage and Delivery $45,585
  - Addition of Risk Mgmt Allocation $23,638


THE CITY OF
CHATTANOOGA
TENNESSEE

City Attorney Operations
FY2026 Executive Summary

Description
The City Attorney's Office handles all in-house legal matters for the City of Chattanooga. The eight (8) attorneys in this office handle and provide legal advice and expertise regarding civil litigation, contracts, real estate, public information requests, employment matters, claims, compliance, federal and state regulations, environmental matters, civil and criminal court subpoenas, on-job injury claims, and other legal matters that involve the City and its employees. This offer will have an impact on citizen satisfaction with services.

Vision
The City Attorney's Office is a forward-thinking and dynamic department that strives to be a proactive legal and compliance resource of the highest quality.

Mission
The mission of the City Attorney's Office is to deliver high-quality legal services to the City of Chattanooga in a responsive, proactive, creative, and timely manner so that the Mayor and City Council can lawfully govern and provide the community the highest level of service effectively. The City Charter describes the duties of the City Attorney as follows:
It shall be the duty of the City Attorney to give legal advice to the Mayor and City Council, and all other officers and boards of the City in the discharge of their official duties. If required, the City Attorney shall give opinions in writing, and they shall be preserved for reference. It shall be the City Attorney's duty to prosecute or defend all suits for or against the City and to attend to such other legal business as may be prescribed by the Mayor and/or City Council. It shall also be the City Attorney's duty, either in person or by an assistant, to appear and prosecute cases in the City Court when called upon by the Mayor or any Council Member, or the City Judge. The City Attorney shall prepare all contracts, bonds and instruments in writing when called upon by the Mayor or any Council Member. The City Attorney's Office shall give its first-time attention to the City's legal business. The City Attorney may settle or compromise and authorize payments from the legal liability fund for any expenditures, contracts, requisitions, and vouchers in the amounts set forth in Chattanooga City Code §§ 2-549 or 2-551 without seeking City Council approval.

In fulfilling these duties, the City Attorney's Office will provide its core functions in each of the following areas: (1) Litigation; (2) Administrative/Transactional; (3) Claims; (4) Open Records; and (5) Compliance:

(1) Litigation Division: Attorneys in this office represent the City in matters pending in various forums, including matters involving civil rights and employee claims, contracts and construction disputes, environmental issues, on-job injuries, disciplinary appeals, and First Amendment matters in federal and state courts. Attorneys in this office handle on-Job Injury claims and Administrative hearings involving employee appeals from disciplinary action to Administrative Law Judges under contract with the State of Tennessee. Additionally, the City Attorney's office defends the City and its employees in state court governmental negligence actions and pursues claims where the City is a victim of property

damage. This office has positions of Deputy City Attorney, Attorney 2 and now has four Attorney 1 positions to avoid outside counsel costs where possible and to provide continued exemplary representation of the City and its employees.

(2) Administrative/Transactional Division: Attorneys in this office handle all corporate, commercial, tax, and real estate matters involving the City. Attorneys also approve all contracts entered into by the City and provide formal and informal legal opinions of how the law affects various agencies of the City. Attorneys in this Office provide legal support for multiple governmental entities such as the Industrial Development Board, the Health, Educational, and Housing Facilities Board, the Sports Authority for the City and County, the Land Bank Authority, the Chattanooga Downtown Development Resource Corporation, and the Sports Authority for the City among other governmental corporations. This office also handles delinquent tax and tax sale advice involving properties and potential new sources for housing resources in the City.

(3) Claims: The Claims investigator in prior budgets is not included for FY 2026 as that position has been transferred to Risk Management. The City Attorney continues to be responsible for the final approval of pre-litigation claims for damages against the City of Chattanooga within a legal liability reserve fund and resolving settlement of such claims under the direction of the City Attorney under Section 2-49 of the City Code. In addition, Risk Management is also responsible for pursuing claims resulting from damage to City-owned property by third parties and maintaining records on risk and needs for insurance protection for City-owned properties. The City Attorney shall be provided ORIGAMI access to resolve claims coming from Risk Management in this year's operational budget since the City Attorney is required to approve all requisitions and vouchers for settlements by Section 2-49 of the City Code.

(4) Open Records: The Public Records Manager is responsible for responding to, researching, and gathering all information, data, and documents requested through an in person and/or electronic open records request to various departments in the City. Additionally, the Public Records Manager provides guidance on document retention and e-discovery during litigation and provides for offsite and electronic storage of governmental records.

(5) Compliance: The Compliance Officer currently works with the City Attorney to ensure that the City remains in compliance with Title VI of the 1964 Civil Rights Act and LEP goals for communication. This role provides additional compliance support as needed by the Human Resources Department and Equity and Community Engagement, with the goal of having a centralized point of contact to report all compliance matters.

Trends

This FY26 Budget will continue to involve municipal growth opportunities that will utilize this office for advice on housing challenges for its citizens, transition of several areas in the community from manufacturing facilities with environmental issues to different uses in our community which will continue growth in opportunities in our community.

This Fiscal Year will continue to require defense of multiple governmental litigation matters and evaluation of potential claims, contractual and purchasing advice on drafting and legal support for the City and its governmental entities on bond issuances and Tax Increment Financing and PILOT matters for the benefit of this community as allowed by current law. This Fiscal Year this office will continue to handle and pursue claims that can be resolved more quickly where warranted. The Public Records Manager is expected to handle approximately 7,000 public records requests in FY25, and it can be expected that this number will increase due to the assistance of electronic resources and requests in the next

Budget for FY26. The Compliance Officer has also attempted to engage translation services to better achieve LEP goals to respond to persons of different languages and cultures in our community during the fiscal year.

Budget Overview

The City Attorney's Office has clearly needed to get back to full strength this fiscal year (FY25) since it was understaffed for the past 2 years, even though positions were vacant. Newly filled positions (as of January 2024) have saved money on professional and benefits costs for this office which were needed.

The coming FY26 Budget will include increases for these positions but no additional overtime since any attorney positions are exempt and much less than outside counsel legal fees. These attorney positions will continue to include professional privilege taxes and professional dues and continuing legal training expenses. The City has paid such amounts previously due to the limitations on any other employment by these professional staff members.

This office has not had any elevator access for the past two years. This office did receive new carpeting during FY25 which had previously been in place since 2009. The elevator project is still not completed in the City Hall Annex but is posted to be completed during February of 2025. There are employees working in other locations in Payroll space that can be reunited in OCA when the elevator project can be completed. There is no estimated timing for window replacements for OCA which are currently being provided to other floors of the City Hall Annex during the current renovation project.

The Tennessee General Assembly currently has pending HB0004/SB0418 on Tort Liability and Reform.
This bill Increases the amount that a person may recover in an action brought against a local governmental entity under the Tennessee Governmental Tort Liability Act for claims brought on or after July 1, 2025, to $750,000 for the bodily injury or death of one person in one accident, $1,500,000 for the bodily injury or death of all persons in one accident, and $250,000 for the injury or destruction of property of others in one accident.
The current TGTLA limits which were set in 2007 are $300,000 for the bodily injury or death of one person in one accident, $700,000 for the bodily injury or death of all persons in one accident, and $100,000 for the injury or destruction of property of others in one accident. If this legislation more than doubles the current amount of governmental exposure on personal injuries and property damages during FY26, there will have to be significant increases in the FY26 budget Judgment and Costs 6511 Liability Fund to cover potential liability exposure for claims and judgments in future years.

Budget Highlights

- **In FY24, 2 additional staff attorneys and one Special Assistant attorney assigned to work with the US Attorney from the Police Department were added after a long-term vacancy for those positions.**
- **The addition of these positions will continue to require higher costs (for FY26) in the following categories:**
    - **Personnel and Benefits**
    - **Training Costs**
    - **Dues/Registration/Fees, Licenses and Permits**

Position Requests

- **Due to the transfer of the position, Special Assistant City Attorney (from Police Department) in FY25, personnel costs will need to be adjusted accordingly in FY26.**
- **The Ernst and Young report provided to Finance this year has indicated the need for an additional Paralegal position for this office to assist in the development of low-risk contract reviews and enhanced support roles in litigation.**
- **Additional position Legal Office Manager**

Future Challenges and Opportunities

Due to the professional licensure and the exempt status of our professional employees it has been incredibly difficult to maintain staff at our current rates of pay and the unavailability of advancement for long term attorneys to Staff Attorney 2 positions. We will continue to monitor and provide input on comparable rates of professional legal services which are often seen in outside counsel rates for our professional employees in conflict of interest situations. We are also concerned about access to Risk Management and Claims software on settlements that are required to be approved by the City Attorney without access to Origami software in this office. We are also concerned about the potential increases in the Tennessee Governmental Tort Liability Act during this FY26 which may more than double the exposure of the City to pending and future claims and litigation exposure as a self-insured governmental entity.

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A3 - City Attorney					
CC_A00301 - City Attorney Operations	1,768,156	2,089,202	2,339,121	249,919	11.96%
CC_A00302 - Records Retention Management	103,265	55,000	105,000	50,000	90.91%
A3 - City Attorney Total	**1,871,421**	**2,144,202**	**2,444,121**	**299,919**	**13.99%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A3 - City Attorney					
Personnel					
Salary and Wages	1,130,585	1,347,809	1,475,609	127,800	9.48%
Fringe Benefits	542,901	641,920	749,692	107,772	16.79%
Personnel Total	1,673,486	1,989,729	2,225,301	235,572	11.84%
Operations					
Services	149,065	89,100	134,685	45,585	51.16%
Materials & Supplies	39,375	47,850	40,000	(7,850)	-16.41%
Travel Expense	2,859	6,050	6,100	50	0.83%
Vehicle Operating	5,125	6,573	8,697	2,124	32.31%
Insurance, Claims, and Damages	350	500	500	-	0.00%
Capital Outlay	655	-	800	800	0.00%
Other Expenses	505	4,400	28,038	23,638	537.23%
Operations Total	197,935	154,473	218,820	64,347	41.66%
A3 - City Attorney Total	**1,871,421**	**2,144,202**	**2,444,121**	**299,919**	**13.99%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A3 - City Attorney					
Personnel					
Salary and Wages					
601101-Regular Employees	1,017,743	1,290,095	1,454,500	164,405	12.74%
601199-Budget - Attrition (Salary)	-		(29,000)	(29,000)	0.00%
601201-Overtime	1,672	-	-	-	0.00%
601202-Compensatory Time	707	-	-	-	0.00%
602105-Cellphone Allowance	2,040	2,160	2,160	-	0.00%
602301-Personal Leave	86,413	-	-	-	0.00%
602303-Final Leave Payout	3,827	-	-	-	0.00%
602304-Longevity	6,150	7,350	7,950	600	8.16%
602306-Call Back Pay	41	-	-	-	0.00%
602308-Bereavement Pay	1,265	-	-	-	0.00%
602309-Holiday Pay	10,727	-	-	-	0.00%
609999-Budget - Salaries & Wages	-	48,204	39,999	(8,205)	-17.02%
Salary and Wages Total	**1,130,585**	**1,347,809**	**1,475,609**	**127,800**	**9.48%**
Fringe Benefits					
611101-FICA (OASDI)	65,733	79,609	90,074	10,465	13.15%
611102-Medicare	15,779	20,030	21,204	1,174	5.86%
611199-Budget - Attrition (Benefits)	-	-	(20,000)	(20,000)	0.00%
611201-General Pension	235,271	271,686	306,237	34,551	12.72%
611206-Other Post-employment Benefits (Civilian)	72,360	47,096	87,308	40,212	85.38%
611301-Hospitalization	120,944	166,985	199,703	32,718	19.59%
611302-Life Insurance Benefit	637	747	932	185	24.77%
611303-Long-Term Disability	1,528	3,837	5,472	1,635	42.61%
611304-Health Savings Accounts	6,091	6,334	12,796	6,462	102.02%
611402-Employee Health Savings Acct	27	-	30	30	0.00%
611403-On-site Medical Program	22,862	27,264	30,888	3,624	13.29%
611404-On-site Facility	1,670	1,920	2,160	240	12.50%
619999-Budget - Fringe Benefits	-	16,412	12,888	(3,524)	-21.47%
Fringe Benefits Total	**542,901**	**641,920**	**749,692**	**107,772**	**16.79%**
Personnel Total	1,673,486	1,989,729	2,225,301	235,572	11.84%
Operations					
Services					
701102-Auditing & Accounting Services	225	450	1,500	1,050	233.33%
702221-IT Maintenance	1,151	-	-	-	0.00%
702226-IT Maintenance - Hosting	20,714	-	-	-	0.00%
703206-Air Cards	2,041	2,000	2,000	-	0.00%
704108-Office Machine Rental	2,906	4,700	4,700	-	0.00%
704201-Advertising	6,014	4,700	4,700	-	0.00%
704208-Contracted Repair	-	-	1,500	1,500	0.00%
704209-Copying	-	2,200	1,000	(1,200)	-54.55%
704210-Printing	120	300	300	-	0.00%
704211-Court Costs	-	1,000	1,500	500	50.00%
704228-Translation Service	314	350	350	-	0.00%
704306-Dues	7,173	8,000	4,885	(3,115)	-38.94%
704309-Meeting Expense	-	750	750	-	0.00%
704310-Local Mileage	165	300	300	-	0.00%
704313-Recording Documents	726	600	400	(200)	-33.33%
704319-Parking	20	50	50	-	0.00%

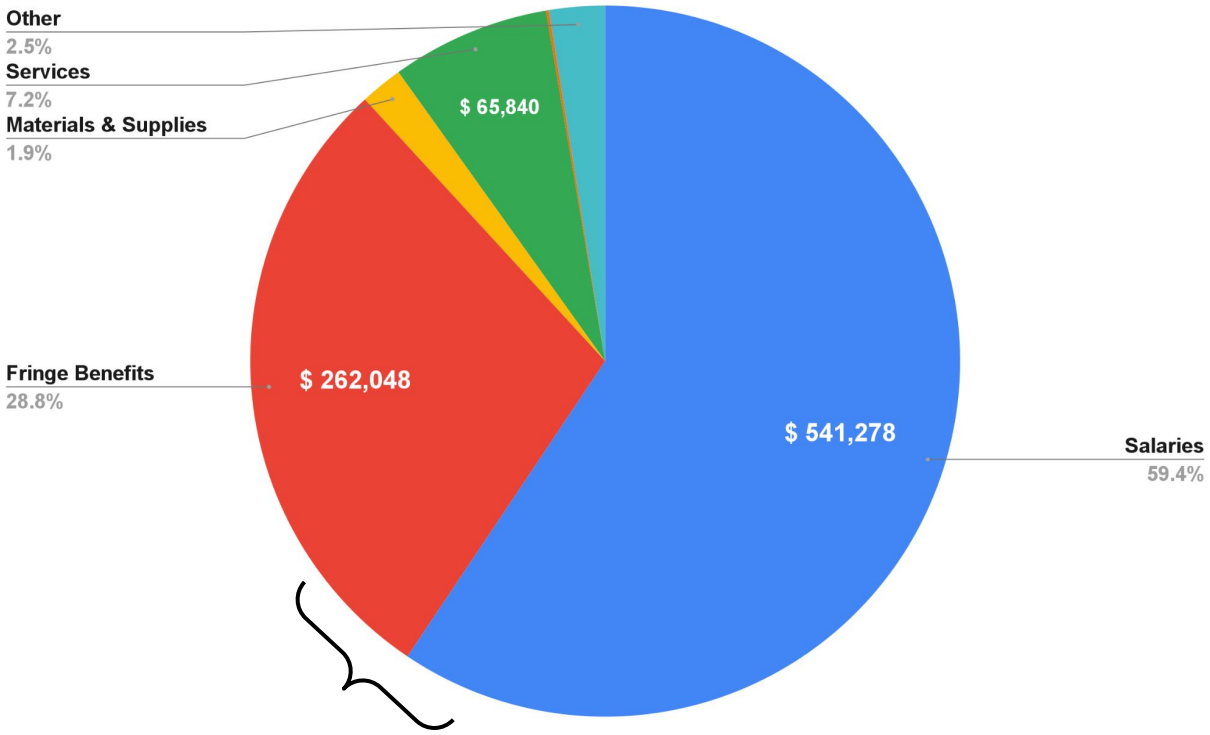
Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
704320-Link2Gov Internet Fee	-	1,800	-	(1,800)	-100.00%
704340-Shredding and Recycling Services	156	200	200	-	0.00%
704501-Freight, Express & Drayage	-	250	350	100	40.00%
704502-Postage	1,639	2,400	2,000	(400)	-16.67%
704503-Warehouse Storage and Delivery	103,265	55,000	105,000	50,000	90.91%
704601-Local Registration Fees	2,370	2,500	1,500	(1,000)	-40.00%
704602-Training Costs	-	1,500	1,500	-	0.00%
704705-Credit Card Use Charge	66	50	200	150	300.00%
Services Total	**149,065**	**89,100**	**134,685**	**45,585**	**51.16%**
Materials & Supplies					
711104-Forms & Printed Material	-	1,000	1,000	-	0.00%
711106-Library Supplies	33,693	42,000	34,000	(8,000)	-19.05%
711107-Newspapers	408	-	500	500	0.00%
711109-Office Supplies & Stationery	4,852	4,000	4,000	-	0.00%
711110-Technology Accessories & Supplies	-	100	100	-	0.00%
711111-Printer Toner Cartridges	160	350	-	(350)	-100.00%
714117-Food & Ice	198	400	400	-	0.00%
714126-Other Materials & Supplies	64	-	-	-	0.00%
Materials & Supplies Total	**39,375**	**47,850**	**40,000**	**(7,850)**	**-16.41%**
Travel Expense					
721101-Out-of-town Mileage	174	500	500	-	0.00%
721102-Transportation	-	300	300	-	0.00%
721201-Hotels	1,000	3,000	3,000	-	0.00%
721202-Meals	691	750	800	50	6.67%
721301-Registration Fees	995	1,200	1,200	-	0.00%
721302-Other Travel Expenses	-	300	300	-	0.00%
Travel Expense Total	**2,859**	**6,050**	**6,100**	**50**	**0.83%**
Vehicle Operating					
731102-Gasoline	60	200	200	-	0.00%
731401-Fleet Leased Vehicle	5,064	6,373	8,497	2,124	33.33%
Vehicle Operating Total	**5,125**	**6,573**	**8,697**	**2,124**	**32.31%**
Insurance, Claims, and Damages					
742503-Fidelity & Surety Bonds	350	500	500	-	0.00%
Insurance, Claims, and Damages Total	**350**	**500**	**500**	**-**	**0.00%**
Capital Outlay					
772111-Computer Software under 15000	655	-	700	700	0.00%
772112-Computer equipment under 5000	-	-	100	100	0.00%
Capital Outlay Total	**655**	**-**	**800**	**800**	**0.00%**
Other Expenses					
781301-Fees, Licenses, & Permits	225	4,200	5,130	930	22.14%
782201-Awards	280	200	300	100	50.00%
781106-Risk Mgmt Allocated Costs			22,608	22,608	0.00%
Other Expenses Total	**505**	**4,400**	**28,038**	**23,638**	**537.23%**
Operations Total	197,935	154,473	218,820	64,347	41.66%
A3 - City Attorney Total	**1,871,421**	**2,144,202**	**2,444,121**	**299,919**	**13.99%**

FY 2026 Budget
Internal Audit

Stan Sewell – City Auditor

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FY26 Expenditures by Category



FY25	$867,025
FY26	$911,170
Inc/(Dec)	$44,145
Change %	5.09%

3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A4 - Internal Audit					
Personnel					
Salary and Wages	495,377	523,220	541,278	18,058	3.45%
Fringe Benefits	245,473	243,439	262,048	18,609	7.64%
Personnel Total	**740,850**	**766,659**	**803,326**	**36,667**	**4.78%**
Operations					
Services	35,240	65,840	65,840	-	0.00%
Materials & Supplies	7,405	17,100	17,664	564	3.30%
Travel Expense	9,152	14,550	14,550	-	0.00%
Vehicle Operating	1,661	1,836	1,150	-686	-37.36%
Insurance, Claims, and Damages	-	-	-	-	-
Capital Assets	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Other Expenses	557	1,040	8,640	7,600	730.77%
Operations Total	**54,015**	**100,366**	**107,844**	**7,478**	**7.45%**
A4 - Internal Audit Total	**794,865**	**867,025**	**911,170**	**44,145**	**5.09%**

Recommended increase: $44,145

- **Salaries & Benefits $36,667**
  - Salary increase per Audit Committee for Appointed Auditor $18,058
  - Increase in benefit costs $18,609
- **Operations $7,478**
  - Addition of Risk Management Allocation $7,600


THE CITY OF
CHATTANOOGA
TENNESSEE

Internal Audit
FY26 Executive Summary

Description
Pursuant to Article IV of the City's Charter, the Office of Internal Audit (OIA) conducts audits, special projects and investigations (Hotline), as well as provides staffing support for the City's Audit Committee. OIA also provides technical, reference or research information to personnel throughout the City on an informal basis. These services promote transparency and accountability by providing an independent and objective evaluation of the performance of various operations in the City. Various projects/reviews assure governing bodies (Mayor and Council) and the public that the government is managing resources well, complying with laws and regulations, providing services effectively, efficiently, ethically and equitably. Audit findings, survey information and special project reports provide data to support the decision making process. This information promotes the efficient and effective use of resources and prevents/limits fraud, waste and abuse. The internal audit function is itself an internal control that evaluates other internal controls within the City. Although the internal audit function often identifies specific areas for improvement, the most fundamental aspect is the presence of the function in the City. The presence of an active internal audit function encourages high performance by City managers and staff.

The City's Internal Audit function supports all aspects of the ONE Chattanooga Strategic Plan by promoting a responsive government. Internal Audit encourages effectiveness and efficiency in all aspects of the City's operations.

Vision
Government functions best when its citizens have trust in those charged with governance and management. Internal Audit functions provide a level of objective review enhancing citizen trust. In addition, those charged with governance are often removed from detailed activities taking place throughout the City. Internal Audit provides objective information to those charged with governance about various activities occurring within the City government. Government must strive to maximize benefits from the limited resources it has available. Internal Audit serves as a mechanism to increase effectiveness and efficiency, as well as to reduce waste. The presence of an active internal audit function encourages managers and staff throughout the City to operate in an effective manner, regardless of whether the specific area or activity is or has been audited.

Mission
To provide an independent appraisal function within the City and to assist members of the management team, as well as those charged with governance, in the effective discharge of their responsibilities.

Trends
The City is adopting new and/or modifying existing technological (computerized processing) systems at a higher rate than has been the case historically.

On a year-over-year basis, we continue to see enhanced levels of comfort from many City employees contacting Internal Audit with comments or concerns about opportunities to improve processes and/or to address problems.

Budget Overview

This is a continuation budget with no new staff. Since inception, the office has operated with a City Auditor, four professional auditors and a part-time administrative support position. We have budgeted a $564 increase to Periodicals and Publications to cover an expected increase in Lexis Nexis (public records access and legal references). We have budgeted for a $686 reduction in vehicle operating costs due to completion of the lease term of our shared vehicle. We have budgeted a $40 increase in Awards to cover an increased cost of plaques for the Audit Committee. The overall change in budget when compared to FYE25 is an $82 reduction in budget.

Budget Highlights

- **This is a continuation budget with minimal increases to operating budget.**

Position Requests

- **No changes.**

Future Challenges and Opportunities

As the City replaces, adds to and modifies computerized processing systems, it is difficult to maintain the competencies necessary to effectively utilize those systems to gather necessary information in support of audit, review and investigative projects. Formal (written) policies and procedures are often not updated timely to reflect changes to such systems. Efficiencies could be gained City-wide by ensuring all policies impacted by new systems are updated at the time the new systems are implemented.

Generative Artificial Intelligence offers many opportunities to improve efficiency throughout City operations. However, the current tools available require diligent review of output by competent individuals that understand the content being generated.

The U.S. Government Accountability Office has issued an update to Generally Accepted Government Auditing Standards. We continue to work toward updating our policies and procedures to ensure compliance with the new standards.

A Senior Auditor is very near retirement. With only four such auditors, this will have a significant impact on our operations when it happens. In the past, it has proven very difficult to find individuals meeting the standards for our Senior Auditor position within the constraints of our budget.

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A4 - Internal Audit					
CC_A00401 - Internal Audit	794,865	867,025	911,170	44,145	5.09%
A4 - Internal Audit Total	**794,865**	**867,025**	**911,170**	**44,145**	**5.09%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A4 - Internal Audit					
Personnel					
Salary and Wages	495,377	523,220	541,278	18,058	3.45%
Fringe Benefits	245,473	243,439	262,048	18,609	7.64%
Personnel Total	740,850	766,659	803,326	36,667	4.78%
Operations					
Services	35,240	65,840	65,840	-	0.00%
Materials & Supplies	7,405	17,100	17,664	564	3.30%
Travel Expense	9,152	14,550	14,550	-	0.00%
Vehicle Operating	1,661	1,836	1,150	(686)	-37.36%
Other Expenses	557	1,040	8,640	7,600	730.77%
Operations Total	54,015	100,366	107,844	7,478	7.45%
A4 - Internal Audit Total	**794,865**	**867,025**	**911,170**	**44,145**	**5.09%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A4 - Internal Audit					
Personnel					
Salary and Wages					
601101-Regular Employees	441,360	478,643	492,337	13,694	2.86%
601103-Part Time Employees	9,310	21,715	22,373	658	3.03%
602105-Cellphone Allowance	3,540	3,600	3,600	-	0.00%
602301-Personal Leave	35,519	-	-	-	0.00%
602304-Longevity	4,650	4,950	5,175	225	4.55%
602309-Holiday Pay	999	-	-	-	0.00%
609999-Budget - Salaries & Wages	-	14,312	17,793	3,481	24.32%
Salary and Wages Total	**495,377**	**523,220**	**541,278**	**18,058**	**3.45%**
Fringe Benefits					
611101-FICA (OASDI)	28,796	31,329	32,232	903	2.88%
611102-Medicare	6,735	7,328	7,537	209	2.85%
611201-General Pension	100,789	101,264	104,179	2,915	2.88%
611206-Other Post-employment Benefits (Civilian)	31,334	17,554	29,702	12,148	69.20%
611301-Hospitalization	44,046	45,807	45,146	(661)	-1.44%
611302-Life Insurance Benefit	220	240	265	25	10.42%
611303-Long-Term Disability	587	1,421	1,818	397	27.94%
611304-Health Savings Accounts	23,792	24,743	26,256	1,513	6.11%
611402-Employee Health Savings Acct	54	-	-	-	0.00%
611403-On-site Medical Program	8,520	8,520	8,580	60	0.70%
611404-On-site Facility	600	720	600	(120)	-16.67%
619999-Budget - Fringe Benefits	-	4,513	5,733	1,220	27.03%
Fringe Benefits Total	**245,473**	**243,439**	**262,048**	**18,609**	**7.64%**
Personnel Total	740,850	766,659	803,326	36,667	4.78%
Operations					
Services					
701103-Consultant Fees	-	25,000	25,000	-	0.00%
702221-IT Maintenance	511	-	-	-	0.00%
704108-Office Machine Rental	299	900	900	-	0.00%
704209-Copying	648	1,700	1,700	-	0.00%
704306-Dues	4,405	3,700	3,700	-	0.00%
704340-Shredding and Recycling Services	36	90	90	-	0.00%
704502-Postage	27,824	31,700	31,700	-	0.00%
704601-Local Registration Fees	1,517	2,750	2,750	-	0.00%
Services Total	**35,240**	**65,840**	**65,840**	**-**	**0.00%**
Materials & Supplies					
711104-Forms & Printed Material	3,686	11,300	11,300	-	0.00%
711108-Periodicals, Publications	3,000	3,600	4,164	564	15.67%
711109-Office Supplies & Stationery	719	1,800	1,800	-	0.00%
711110-Technology Accessories & Supplies	-	400	400	-	0.00%
Materials & Supplies Total	**7,405**	**17,100**	**17,664**	**564**	**3.30%**
Travel Expense					
721102-Transportation	2,323	2,100	2,100	-	0.00%
721201-Hotels	3,012	4,400	4,400	-	0.00%
721202-Meals	1,027	2,000	2,000	-	0.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
721301-Registration Fees	2,574	5,850	5,850	-	0.00%
721302-Other Travel Expenses	217	200	200	-	0.00%
Travel Expense Total	**9,152**	**14,550**	**14,550**	**-**	**0.00%**
Vehicle Operating					
731102-Gasoline	80	200	150	(50)	-25.00%
731203-Vehicle Labor	-	-	500	500	0.00%
731204-Vehicle Parts & Supplies	-	-	500	500	0.00%
731401-Fleet Leased Vehicle	1,581	1,636	-	(1,636)	-100.00%
Vehicle Operating Total	**1,661**	**1,836**	**1,150**	**(686)**	**-37.36%**
Other Expenses					
781301-Fees, Licenses, & Permits	403	900	900	-	0.00%
782201-Awards	154	140	180	40	28.57%
781106-Risk Mgmt Allocated Costs			7,560	7,560	0.00%
Other Expenses Total	**557**	**1,040**	**8,640**	**7,600**	**730.77%**
Operations Total	54,015	100,366	107,844	7,478	7.45%
A4 - Internal Audit Total	**794,865**	**867,025**	**911,170**	**44,145**	**5.09%**

FY 2026 Budget
Technology Services

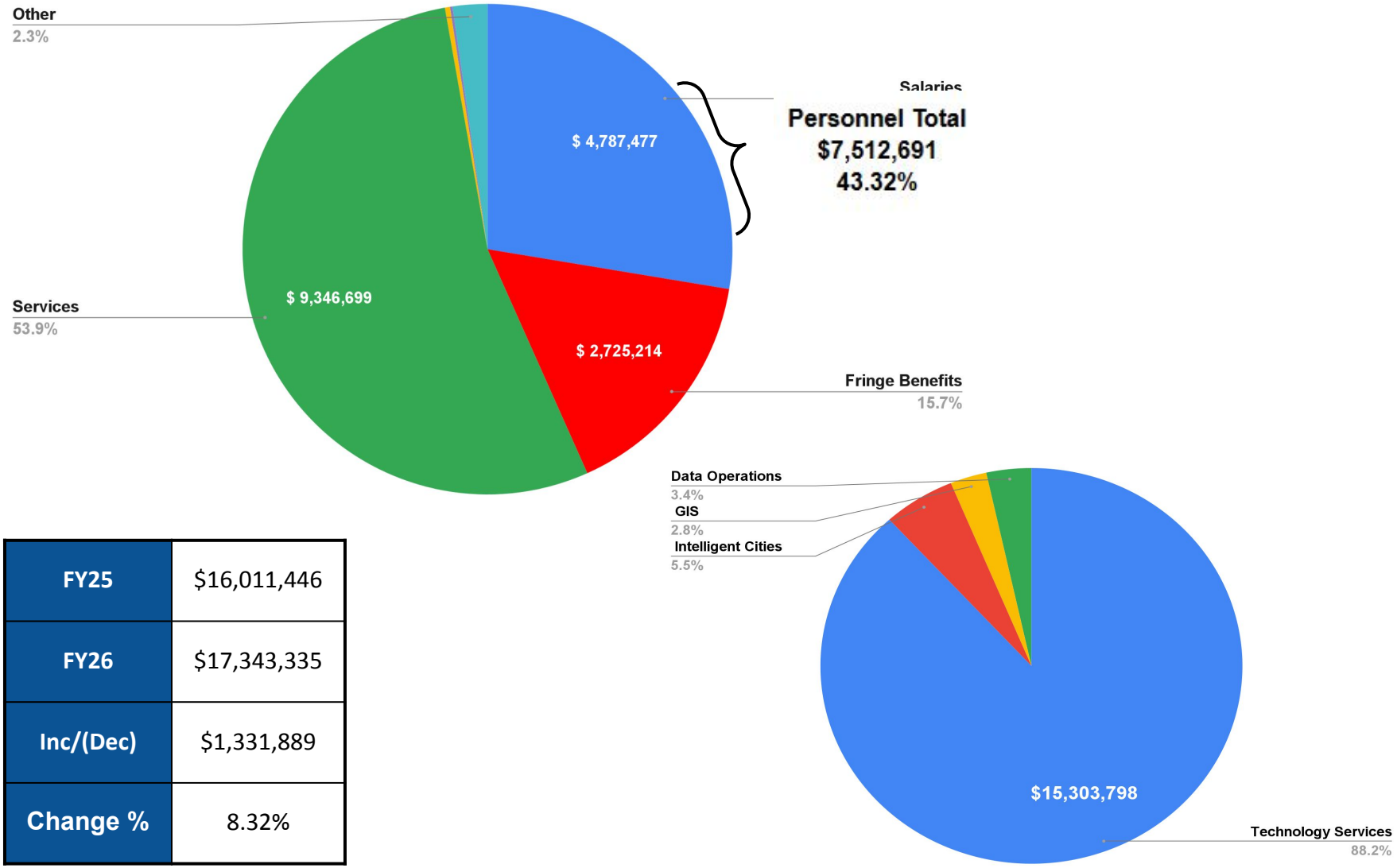
Jerele Neeld – Chief Information Officer

Divisions

- **Technology Services**
- **GIS**
- **Intelligent Cities**
- **Data Operations**

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FY26 Expenditures by Category



FY25	$16,011,446
FY26	$17,343,335
Inc/(Dec)	$1,331,889
Change %	8.32%

3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A5 Technology Services					
Personnel					
Salary and Wages	3,329,578	3,428,818	4,787,477	1,358,659	39.62%
Fringe Benefits	1,669,257	1,662,397	2,725,214	1,062,817	63.93%
Personnel Total	**4,998,835**	**5,091,215**	**7,512,691**	**2,421,476**	**47.56%**
Operations					
Services	11,092,245	10,679,374	9,346,699	-1,332,675	-12.48%
Materials & Supplies	147,195	39,457	57,950	18,493	46.87%
Travel Expense	27,299	63,896	141,590	77,694	121.59%
Vehicle Operating	171,776	19,904	29,325	9,421	47.33%
Insurance, Claims, and Damages	68,799	85,000	-	-85,000	-100.00%
Capital Assets	151,488	20,000	50,000	30,000	150.00%
Capital Outlay	238,677	12,000	100,000	88,000	733.33%
Other Expenses	1,136,304	600	105,080	104,480	17413.33%
Operations Total	**13,033,783**	**10,920,231**	**9,830,644**	**-1,089,587**	**-9.98%**
A5 - Technology Services Total	**18,032,618**	**16,011,446**	**17,343,335**	**1,331,889**	**8.32%**

Recommended increase: $1,331,889

- **Salaries & Benefits $2,421,476**
  - Addition of net 25 new positions $2,421,476
- **Operations -$1,089,587**
  - Reduction in IT Maintenance accounts to offset addition of new positions -$1,332,675
  - Addition of Risk Management Allocation $104,480


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Description

The Department of Technology Services (DTS) is responsible for all network infrastructure, hosted applications, custom and web development, resident-facing digital interactions, city-wide cameras, technical project delivery, cyber-security, mobility-related technology, service desk management for all city employees, technical training, enterprise management of citywide applications, and technology purchasing of all software and hardware across the city government.

Vision

In FY26, the Department of Technology Services will be a model of innovation and efficiency, empowering the city to deliver exceptional services to its residents.

We will “double down” on our commitment to cybersecurity, ensuring that our systems and data are safe from harm. We will have successfully migrated to the cloud, realizing the benefits of scalability, cost savings, and increased agility.

Our robust governance framework will ensure that technology spending is optimized, and our applications are standardized and scalable across the enterprise. We will have harnessed the power of data analytics to make better decisions, improve service delivery, and identify areas for cost savings.

The digital workplace will be a reality, with employees able to work from anywhere, with the right tools, and with self-service training, enhancing productivity and collaboration. We will have embraced artificial intelligence to automate tasks, improve customer service, and predict future events.

Our aging infrastructure will have been consistently evaluated, replaced, or modernized, keeping the city operating efficiently and securely.

Our commitment to digital transformation will be evident in our established multi-year digital roadmaps for departments outlining the technology initiatives and projects that will be undertaken to support the department's strategic goals and the commitment to “One Chattanooga.”. The roadmaps are designed to ensure that the department's technology investments are well-positioned to take advantage of emerging technologies.

Our sustainability strategy represents a comprehensive approach to reducing its environmental impact while enhancing operational efficiency. By implementing this strategy, DTS can make significant progress toward

achieving its sustainability goals and contribute to a more sustainable future for Chattanooga. Regular monitoring and evaluation will ensure continuous improvement and alignment with evolving sustainability standards.

We will be a trusted partner to all city departments, providing them with the technology and support they need to succeed. Our team will be highly skilled, motivated, and committed to delivering the best possible service to the city.

Mission

"To Serve with Excellence, Lead through Innovation, and use Data and Technology to make a Positive Difference in Chattanooga."

Trends

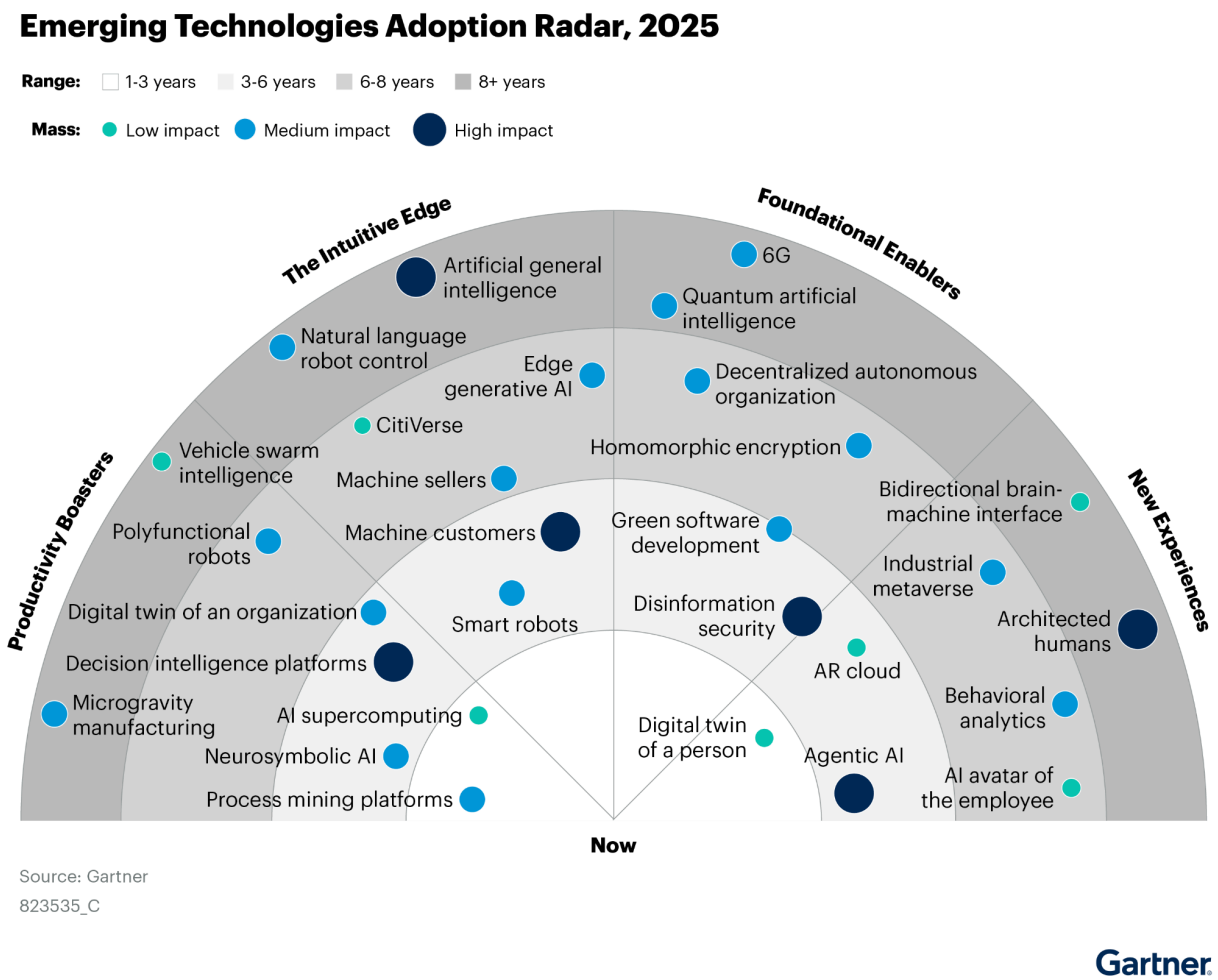
Digital Transformation will continue as a trend for the coming five years. The City continues to lag the opportunity and necessity of embracing and operationalizing this fundamental shift to digitization and digital operations in every aspect of our services, processes, and daily work.

Using Digital Twins to create a 3D, virtual representation of a physical world is an important trend that DTS and the GIS organization will begin working on this year.

Using data to reveal gaps, areas of improvement, opportunities to excel is a trend and will continue to be one over the next 5-10 years. Visualizing this data and making it available across all levels of the city for insight, action, and decision making is essential. Using data to inform and govern AI-based systems of various types is a part of this trend and one that requires further investment from the City.

Moving compute, storage, network, and security to a cloud operating model continues apace and the City needs to keep abreast of these developments and leverage them to be use at the best cost.

Delivering high-quality wireless and wired connectivity for employees (sworn and civilian) and citizens/visitors is table stakes. Investment in this area of infrastructure remains critical to high-quality daily city government operations and to the citizen and visitor experience in Chattanooga.



Budget Overview

The 2026 fiscal year budget will reflect investments necessary to minimally respond to the trends noted above, fill gaps in skills, capacity, and capabilities, and build new areas of operation essential to delivering on the Mayor's One Chattanooga plan and the values enumerated in that plan. Every year, DTS has planned for a 5% increase in annual maintenance and support fees. However, there has been a trend in the industry of seeing the increase as high as 10%. DTS will continue to strive in being good stewards of taxpayer dollars by evaluating all new requests and existing technology contracts to keep the annual increase to a minimum.

Budget Highlights

The Department of Technology Services budget comprises four areas in FY26: Technology Services (A00501), Intelligent Cities (A00505), and GIS (A00506) and Data Operations (A00507).

Data Operations: The addition of Data Operations, a result of the dissolution of IDP and the FY25 Budget amendment which was approved on Feb 18, 2025, will add new baseline costs to the overall DTS budget in FY26. Investment in Data Operations is a priority for FY26 and beyond. Developing a robust Data Operations team, a modern and extensible set of tools, and a city-wide data strategy for delivering internal and external value will be a focus over the coming three years. Data is out the core of actionable insights for delivering modern, responsive, and efficient government services and capabilities. It is also fundamental to delivering high-quality information from Generative AI systems to our employees and ultimately our citizens.

Project Management: DTS Project Management Office runs 70 projects (on average) of various complexity for departments across the city, including projects for DTS such as network and camera refreshes, etc. After extensive analysis of the workload, work capacity, stakeholder feedback, shortcomings in work product and other factors, investment is required. Specifically, an incremental dedicated project manager is required to support CPD, one of the largest departments in the City and the most significant users of technology anywhere in the City outside of DTS. Further, to increase the skillset of the team, Project Managers will become the primary hiring candidates for this organization. This transition of job types to Project Managers only (vs a mix of Project Managers and Business Analysts) will begin in FY26 and continue over a two-to-three year period.

IT Technical Training: Ernest and Young consulted the city in late CY2024 on a range of subjects involving Finance, Purchasing, and Payroll. One of the significant findings of the consulting team was that our payroll team didn't fully understand the capabilities of Oracle. While the FY25 budget provides end users with the ability to obtain Oracle training directly from Oracle, DTS likely will need to supplement this as well. Further, many of the usage challenges City employees have with the technology tools and systems originates in an insufficient understanding of how a system operates and what capabilities are available with the system and how to use it. An additional IT Trainer will assist DTS and the City in closing knowledge and capability gaps for a better overall user experience.

Enterprise Applications: The most widely used software system in the City is Oracle. It is a highly complex system with modules that serve Finance, HR, and Procurement. DTS's knowledge and skills of the Oracle system is minimal. We need to hire specialized knowledge to assist us with improving the performance of the system and delivering the highest quality of user experience for core users (Finance, HR, and Procurement) and to all other users around the City.

Infrastructure and Security

In FY25, the MBEC Administrator and DTS Administrator agreed to transition the work of administering and supporting MBEC's daily operational, productivity needs (laptops, tablets, etc.; wireless and wired access; compute, storage, networking; backup/restore, troubleshooting, etc.) as well as the daily infrastructure operations of the OT network. This agreement is based on aligning the work of both departments around core competencies, allowing both to deliver value and excel in the missions of each department. Similarly, the MBEC Administrator and DTS Administrator agreed to transition cyber security responsibilities to DTS for the

same reasons. These changes result in the need for DTS to add incremental HC within the Infrastructure organization so that work capacity is reasonably aligned with work demand. While these changes don't yet require DTS to add incremental HC in IT Security, they may in the future.

Position Requests

HR Org name: TS Technology Services: Project Manager (dedicated to CPD); Project Manager (conversion of Business Analyst); IT Trainer (adding a third to address the growing technical training needs of the city); Oracle SME (filling significant skills gap on critical application); Network and Systems engineers (one each, both co-funded with WasteWater); Network and Systems Engineers (one each, moving contractors to full-time roles); Video Management Systems Engineer (incremental, dedicated role for running the technical infrastructure that supports CPD's camera system for crime fighting and recording - a significant gap in capability); IT Security Specialist (one position, converting contractor to full-time); IT Technician 2 (one position that creates a new, needed and necessary skill level for delivery and, as important, opens a career path to enable better employee retention)

HR Org name: TS Intelligent Cities: Transportation Project Manager (moving from grant-funded to full-time); Traffic Management Center Operations (2 news roles that will operate the modern Traffic Management Center that will be funded with CAPEX through the approved FY25 Budget Amendment).

HR Org name: TS Data Operations: Director, AI & Data Operations; Senior Data Analyst, AI Application Manager.

Future Challenges and Opportunities

Cybersecurity: Cyberattacks are increasingly targeted by local governments, so cybersecurity is a top priority. Governments are investing in security measures such as firewalls, intrusion detection systems, "zero trust" architecture, increases in staffing and skills, and continuous employee training.

Cloud computing: Cloud computing offers local governments several benefits, such as scalability, cost savings, and increased agility.

Governance: Technology governance must be enforced to ensure technology spending is utilized efficiently and applications can be standardized and scalable across the enterprise.

Data analytics: Local governments are collecting more data than ever before. Data analytics can help governments make better decisions, improve service delivery, and identify areas for cost savings.

Digital Workplace: Local governments need the ability to work from anywhere, with the right tools, with

self-service training, improving productivity and collaboration.

Artificial intelligence (AI): AI is used to automate tasks, improve customer service, and predict future events. Local governments are using AI to improve their operations, and Chattanooga needs to make an investment in the tools and knowledge to harness it effectively.

Technical Debt: Aging infrastructure needs to be consistently evaluated, replaced, or modernized wherever possible. This is an ongoing task that keeps the city operating efficiently and securely.

Digital Transformation: A continual evaluation and replacement of analog, manual processes into mobile-first, inclusive, digitally enabled solutions. This ongoing conversion will allow the City of Chattanooga to operate more efficiently and modernly while eliminating wasted actions and perpetuating a lack of digital transactions. Vital City Operational departments will be enabled with modern solutions to better serve and protect.

Internet of Things (IoT): IoT devices are being used to collect data from sensors and other devices. This data can be used to improve public safety, transportation, public works operations, and other city services. This technology investment also relates to connected vehicle-to-everything (CV2X) technology which Chattanooga is poised to be a national leader for innovation in this space. It aligns with an emerging pedestrian safety strategy labeled “Vision Zero” to eliminate all traffic fatalities.

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A5 - Information Technology					
CC_A00501 - Information Technology	12,280,539	14,409,435	15,303,798	894,363	6.21%
CC_A00505 - GG IS Smart Cities	5,238,094	882,408	957,133	74,725	8.47%
CC_A00506 - DTS - GIS	513,984	465,025	485,588	20,563	4.42%
CC_A00507 - DTS Data Operations	-	254,578	596,815	342,237	134.43%
A5 - Information Technology Total	**18,032,617**	**16,011,446**	**17,343,334**	**1,331,888**	**8.32%**


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City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A5 - Information Technology					
Personnel					
Salary and Wages	3,329,578	3,428,818	4,787,477	1,358,659	39.62%
Fringe Benefits	1,669,257	1,662,397	2,725,214	1,062,817	63.93%
Personnel Total	4,998,835	5,091,215	7,512,691	2,421,476	47.56%
Operations					
Services	11,092,245	10,679,374	9,346,698	(1,332,676)	-12.48%
Materials & Supplies	147,195	39,457	57,950	18,493	46.87%
Travel Expense	27,299	63,896	141,590	77,694	121.59%
Vehicle Operating	171,776	19,904	29,325	9,421	47.33%
Insurance, Claims, and Damages	68,799	85,000	-	(85,000)	-100.00%
Capital Assets	151,488	20,000	50,000	30,000	150.00%
Capital Outlay	238,677	12,000	100,000	88,000	733.33%
Other Expenses	1,136,304	600	105,080	104,480	17413.33%
Operations Total	13,033,782	10,920,231	9,830,643	(1,089,588)	-9.98%
A5 - Information Technology Total	**18,032,617**	**16,011,446**	**17,343,334**	**1,331,888**	**8.32%**


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Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A5 - Information Technology					
Personnel					
Salary and Wages					
601101-Regular Employees	2,845,442	3,537,931	5,221,364	1,683,433	47.58%
601105-Injured On Duty Pay	120	-	-	-	0.00%
601199-Budget - Attrition (Salary)	-	(312,644)	(577,000)	(264,356)	84.55%
601201-Overtime	1,846	2,000	2,000	-	0.00%
601202-Compensatory Time	1,513	-	-	-	0.00%
602105-Cellphone Allowance	19,196	15,024	8,880	(6,144)	-40.89%
602201-Incentive Awards	291	-	-	-	0.00%
602301-Personal Leave	310,424	-	-	-	0.00%
602303-Final Leave Payout	90,966	-	-	-	0.00%
602304-Longevity	27,105	19,698	16,245	(3,453)	-17.53%
602306-Call Back Pay	708	-	-	-	0.00%
602307-On Call Pay	3,696	1,500	1,500	-	0.00%
602308-Bereavement Pay	1,692	-	-	-	0.00%
602309-Holiday Pay	26,579	-	-	-	0.00%
609999-Budget - Salaries & Wages	-	165,309	114,488	(50,821)	-30.74%
Salary and Wages Total	**3,329,578**	**3,428,818**	**4,787,477**	**1,358,659**	**39.62%**
Fringe Benefits					
611101-FICA (OASDI)	196,113	220,571	324,738	104,167	47.23%
611102-Medicare	45,865	51,587	75,953	24,366	47.23%
611199-Budget - Attrition (Benefits)	-	(200,000)	(366,000)	(166,000)	83.00%
611201-General Pension	673,521	744,970	1,096,746	351,776	47.22%
611206-Other Post-employment Benefits (Civilian)	207,262	129,144	312,688	183,544	142.12%
611301-Hospitalization	416,369	518,612	1,029,520	510,908	98.51%
611302-Life Insurance Benefit	2,179	2,442	3,992	1,550	63.47%
611303-Long-Term Disability	4,361	11,780	22,045	10,265	87.14%
611304-Health Savings Accounts	47,430	49,055	58,665	9,610	19.59%
611402-Employee Health Savings Acct	146	-	-	-	0.00%
611403-On-site Medical Program	70,290	71,712	120,809	49,097	68.46%
611404-On-site Facility	5,720	6,250	9,168	2,918	46.69%
619999-Budget - Fringe Benefits	-	56,274	36,890	(19,384)	-34.45%
Fringe Benefits Total	**1,669,257**	**1,662,397**	**2,725,214**	**1,062,817**	**63.93%**
Personnel Total	4,998,835	5,091,215	7,512,691	2,421,476	47.56%
Operations					
Services					
701103-Consultant Fees	506,657	178,540	480,000	301,460	168.85%
701109-Legal Services	649	-	-	-	0.00%
701111-IT Hosting & Managed Services	19,657	-	-	-	0.00%
701208-On-the-Job Injury Claims	1,100	-	-	-	0.00%
702204-Contracted Repair Service	136,663	76,000	53,000	(23,000)	-30.26%
702219-Street Light Maintenance	420,915	-	-	-	0.00%
702221-IT Maintenance	15,250	10,000	11,000	1,000	10.00%
702222-Cabling & Installation	514	-	-	-	0.00%
702225-IT Maintenance - Licensing	2,787,283	3,674,619	3,159,581	(515,038)	-14.02%
702226-IT Maintenance - Hosting	1,941,756	3,215,774	2,297,811	(917,963)	-28.55%
702227-IT Maintenance - Support Maintenance	1,278,628	1,230,997	1,150,898	(80,099)	-6.51%
702230-Technology Repair Services	-	27,000	27,000	-	0.00%
702298-GASB SBITA Rental Offset	(952,075)	-	-	-	0.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
703101-Electricity	35,690	1,800	31,800	30,000	1666.67%
703102-Natural Gas	2,153	1,300	1,300	-	0.00%
703103-Water	786	600	600	-	0.00%
703105-Street Lighting	2,791,061	-	-	-	0.00%
703106-Traffic Lighting	79,027	-	-	-	0.00%
703107-Electricity Plant Charges Acct # 30-0039.000 Line	140,278	-	-	-	0.00%
703109-Sewer	1,034	1,100	1,100	-	0.00%
703202-Cellular Phone Service	893	540	1,020	480	88.89%
703206-Air Cards	58,115	27,980	51,980	24,000	85.78%
703207-Digital Connectivity	1,324,237	1,343,500	1,341,020	(2,480)	-0.18%
704105-Property Rental	181,515	185,671	78,157	(107,514)	-57.91%
704106-Dumpster Rental	652	-	600	600	0.00%
704108-Office Machine Rental	2,384	3,000	2,000	(1,000)	-33.33%
704198-GASB Lease Rental Offset	(181,143)	-	-	-	0.00%
704208-Contracted Repair	-	-	1,000	1,000	0.00%
704304-Contractual Personnel Services	1,350	-	-	-	0.00%
704306-Dues	3,799	15,603	25,350	9,747	62.47%
704308-Local Transportation	47	250	1,000	750	300.00%
704309-Meeting Expense	1,184	-	2,000	2,000	0.00%
704312-Other Contracted Service	3,135	3,000	59,220	56,220	1874.00%
704315-Waste Disposal	(157)	250	-	(250)	-100.00%
704319-Parking	1,311	-	750	750	0.00%
704340-Shredding and Recycling Services	90	2,500	250	(2,250)	-90.00%
704342-IT Contracted Personnel	483,214	650,000	450,000	(200,000)	-30.77%
704403-Disputed Purchasing Card Expense	(9)	-	-	-	0.00%
704501-Freight, Express & Drayage	325	1,000	-	(1,000)	-100.00%
704502-Postage	136	-	-	-	0.00%
704601-Local Registration Fees	1,133	417	1,000	583	139.81%
704602-Training Costs	3,008	27,933	117,261	89,328	319.79%
Services Total	**11,092,245**	**10,679,374**	**9,346,698**	**(1,332,676)**	**-12.48%**
Materials & Supplies					
711102-Books	40	-	-	-	0.00%
711109-Office Supplies & Stationery	4,226	4,208	6,500	2,292	54.47%
711110-Technology Accessories & Supplies	25,366	23,208	43,500	20,292	87.44%
711111-Printer Toner Cartridges	-	1,000	3,500	2,500	250.00%
712102-Brick & Concrete Blocks	591	-	-	-	0.00%
712107-Lumber & Wood Products	2,745	-	-	-	0.00%
712109-Paint	55	-	-	-	0.00%
713104-Filters, Misc	4,805	-	-	-	0.00%
714107-Clothing	2,020	2,500	250	(2,250)	-90.00%
714111-Electrical Supplies, Bulbs, Etc	3,339	-	-	-	0.00%
714112-Electronic Parts	87,935	5,000	1,000	(4,000)	-80.00%
714117-Food & Ice	115	208	1,250	1,042	500.96%
714120-Hardware, Nails, Small Tools	13,964	-	-	-	0.00%
714126-Other Materials & Supplies	173	2,083	-	(2,083)	-100.00%
714129-Safety Equipment	316	750	750	-	0.00%
714130-Safety Shoes	980	400	1,200	800	200.00%
714138-Flags Banners and Signage	525	-	-	-	0.00%
714144-Batteries	-	100	-	(100)	-100.00%
Materials & Supplies Total	**147,195**	**39,457**	**57,950**	**18,493**	**46.87%**
Travel Expense					

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
721101-Out-of-town Mileage	181	-	300	300	0.00%
721102-Transportation	6,515	23,417	47,500	24,083	102.84%
721201-Hotels	10,135	21,125	50,500	29,375	139.05%
721202-Meals	2,762	11,604	23,140	11,536	99.41%
721301-Registration Fees	7,323	5,000	15,150	10,150	203.00%
721302-Other Travel Expenses	384	2,750	5,000	2,250	81.82%
Travel Expense Total	**27,299**	**63,896**	**141,590**	**77,694**	**121.59%**
Vehicle Operating					
731101-Diesel Fuel	1,545	-	300	300	0.00%
731102-Gasoline	18,140	1,500	2,000	500	33.33%
731203-Vehicle Labor	27,877	300	5,000	4,700	1566.67%
731204-Vehicle Parts & Supplies	20,412	300	2,500	2,200	733.33%
731301-Car Wash	64	200	500	300	150.00%
731401-Fleet Leased Vehicle	103,739	17,604	19,025	1,421	8.07%
Vehicle Operating Total	**171,776**	**19,904**	**29,325**	**9,421**	**47.33%**
Insurance, Claims, and Damages					
742402-Building & Content Insurance	35	-	-	-	0.00%
742404-Liability Insurance	68,764	85,000	-	(85,000)	-100.00%
Insurance, Claims, and Damages Total	**68,799**	**85,000**	**-**	**(85,000)**	**-100.00%**
Capital Assets					
761303-Computer Equipment over 5000	142,928	20,000	50,000	30,000	150.00%
761308-Computer Software over 15000	8,560	-	-	-	0.00%
Capital Assets Total	**151,488**	**20,000**	**50,000**	**30,000**	**150.00%**
Capital Outlay					
772107-Other Equipment (Under 5000)	20,950	-	-	-	0.00%
772112-Computer equipment under 5000	43,387	12,000	100,000	88,000	733.33%
772116-Traffic Lights and Equipment	171,139	-	-	-	0.00%
772122-Office Equipment (under 5000)	3,201	-	-	-	0.00%
Capital Outlay Total	**238,677**	**12,000**	**100,000**	**88,000**	**733.33%**
Other Expenses					
781103-Space Costs	2,655	-	-	-	0.00%
781301-Fees, Licenses, & Permits	1	-	-	-	0.00%
782201-Awards	431	600	500	(100)	-16.67%
783102-Lease Financing Principal (GASB 87)	180,426	-	-	-	0.00%
783103-SBITA Financing Principal (GASB 96)	896,905	-	-	-	0.00%
783155-Interest Expense (GASB 87)	716	-	-	-	0.00%
783156-Interest Expense (GASB 96)	55,170	-	-	-	0.00%
781106-Risk Mgmt Allocated Costs			104,580	104,580	0.00%
Other Expenses Total	**1,136,304**	**600**	**105,080**	**104,480**	**17413.33%**
Operations Total	13,033,782	10,920,231	9,830,643	(1,089,588)	-9.98%
A5 - Information Technology Total	**18,032,617**	**16,011,446**	**17,343,334**	**1,331,888**	**8.32%**

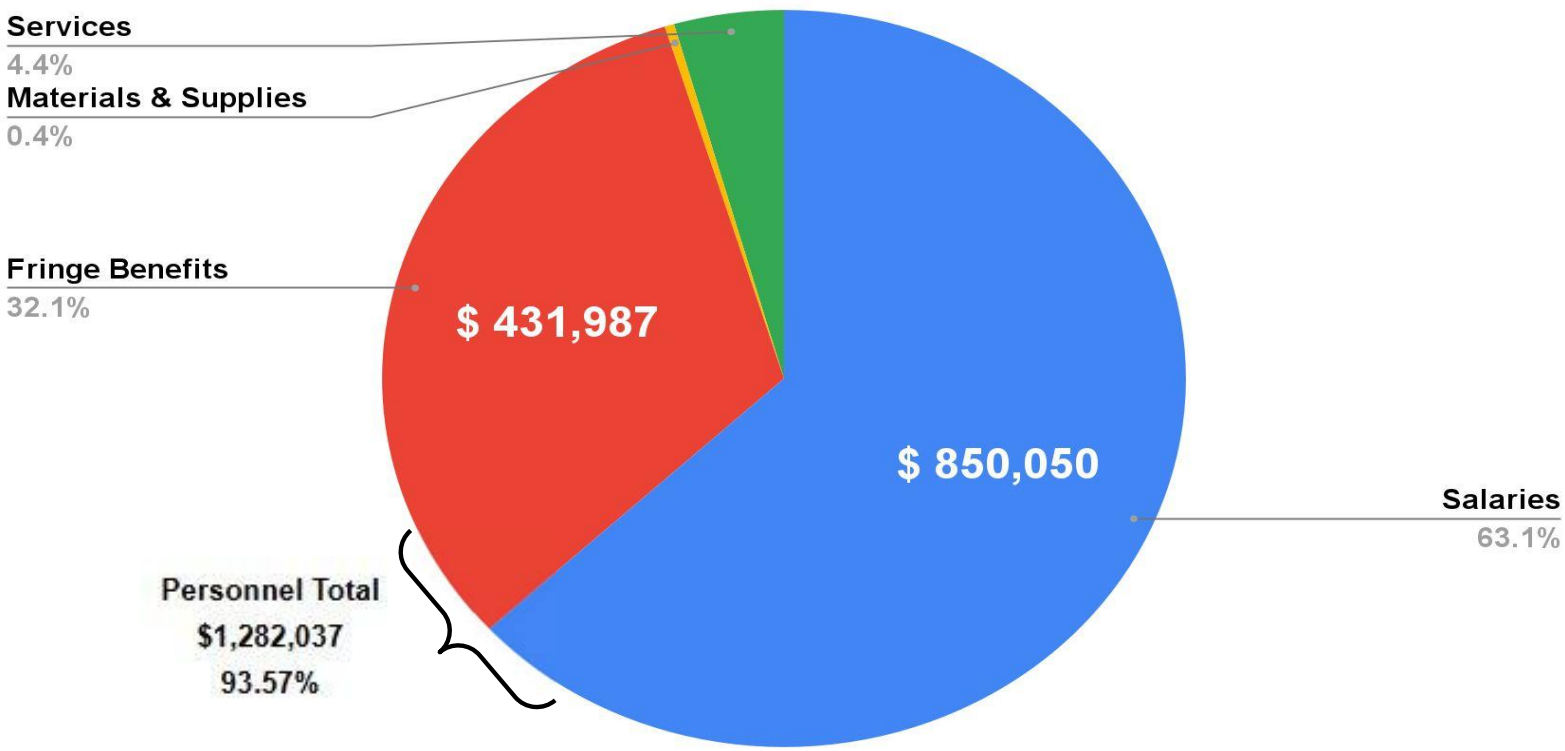

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FY 2026 Budget Purchasing

Debbie Talley – Chief Procurement Officer

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FY26 Expenditures by Category



FY25	$1,249,857
FY26	$1,370,132
Inc/(Dec)	$120,275
Change %	9.62%

3 Year Account Summary & Highlight Analysis

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1100 - General Fund					
A7 - Purchasing					
Personnel					
Salary and Wages	601,050	762,086	850,050	87,964	11.54%
Fringe Benefits	296,613	422,746	431,987	9,241	2.19%
Personnel Total	**897,663**	**1,184,832**	**1,282,037**	**97,205**	**8.20%**
Operations					
Services	41,492	51,275	59,475	8,200	15.99%
Materials & Supplies	3,576	5,150	5,150	-	0.00%
Travel Expense	875	8,250	8,250	-	0.00%
Insurance, Claims, and Damages	100	150	100	(50)	-33.33%
Capital Outlay	103	-	-	-	-
Other Expenses	4,984	200	15,120	14,920	7460.00%
Operations Total	**51,130**	**65,025**	**88,095**	**23,070**	**35.48%**
A7 - Purchasing Total	**948,793**	**1,249,857**	**1,370,132**	**120,275**	**9.62%**

Recommended increase: $120,275

- **Salaries & Benefits $97,205**
  - Transferred 1 position from ECE
- **Operations $23,070**
  - Addition of Risk Mgmt Allocation


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Purchasing
FY26 Executive Summary

Description
The Purchasing Division of Finance currently has 12 FTEs with the goal of procuring the best quality products and services available for our customers (the City and its taxpayers) in the most economical, efficient, ethical, responsible, environmentally friendly, and timely manner by:

Procuring materials at the lowest cost consistent with quality and service
Obtaining the most suitable materials for the intended use
Providing maximum utilization of resources and avoiding duplication, waste, and obsolescence with respect to supplies and equipment

We also ensure the disposal of all obsolete or excess City personal property is accomplished in a professional, uniform, environmentally responsible, and ethical manner while securing fair prices through acceptable surplus sales methods.

Vision
To improve the efficiency and quality of the Purchasing Process. Standardize, measure, evaluate, and innovate operations to improve the purchasing process.

Mission
Our mission is to provide efficient, timely, and responsible procurement services to acquire goods and services that provide the best value to the citizens of Chattanooga.

Trends
We are seeing a reluctance by vendors to bid with the City of Chattanooga. Many vendors that we have spoken with have expressed the difficulty to do business with some of our internal departments, some have stated the difficulty in our solicitation process, and many have expressed concern over or delayed payment issues. In many situations a solicitation is having to be extended or rebid due to this lack of participation.

Underutilization of our MWOBE vendors is still an issue with the purchases conducted by the City. With the increase of the P-Card threshold we have seen an increase on the P-Card spend to precovid levels and we believe that this trend will continue as this is a focus area for purchasing.

Budget Overview

Effective and efficient use of the citizens tax dollars for the best value procurement of goods and services is always a top priority. We will continue to focus on process improvements in the requisition to payment process, within the functionality of Oracle through E-Procurement, and both internally with departments and externally with our vendors.

In an effort to attract and retain talent we have reallocated funds from areas where we no longer have as great of a need in order to increase the funding for training and development for the department. Historically, Purchasing has not budgeted for these types of services and it is reflected in the lack of industry best practice thoughts and ideas. With this reallocation we hope to train employees to become better procurement professionals, leaders, and innovators for the City and its residents.

Budget Highlights

- **Budget is almost net neutral by simply reallocating funds from areas with lesser needs for funding to allow for an increase in the training and development of the employees to be more efficient and effective in their purchasing roles.**

Position Requests

- **no new positions**

Future Challenges and Opportunities

There will need to be a continued focus on our bid process and ways that we can simplify the process. We will need to develop more supportive services in conjunction with the Department of Equity and Community Engagement to equip these MWOBE vendors with a better understanding of our processes. We will need to continue to review our bid specifications to ensure they are written in a manner that allows full and open competition for everyone.

Through our purchase card program we will continue providing opportunities for new and existing MWOBE businesses to work with the city. By increasing the single transaction threshold we have reduced some of the barrier of entry to doing business with the city which is a win-win for both the MWOBE vendors and the city.

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A7 - Purchasing					
CC_A00701 - Purchasing	948,794	1,249,857	1,370,132	120,275	9.62%
A7 - Purchasing Total	**948,794**	**1,249,857**	**1,370,132**	**120,275**	**9.62%**


THE CITY OF
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City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A7 - Purchasing					
Personnel					
Salary and Wages	601,050	762,086	850,050	87,964	11.54%
Fringe Benefits	296,613	422,746	431,987	9,241	2.19%
Personnel Total	897,663	1,184,832	1,282,037	97,205	8.20%
Operations					
Services	41,492	51,275	59,475	8,200	15.99%
Materials & Supplies	3,576	5,150	5,150	-	0.00%
Travel Expense	875	8,250	8,250	-	0.00%
Insurance, Claims, and Damages	100	150	100	(50)	-33.33%
Capital Outlay	103	-	-	-	0.00%
Other Expenses	4,984	200	15,120	14,920	7460.00%
Operations Total	51,130	65,025	88,095	23,070	35.48%
A7 - Purchasing Total	**948,794**	**1,249,857**	**1,370,132**	**120,275**	**9.62%**


THE CITY OF
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Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
A7 - Purchasing					
Personnel					
Salary and Wages					
601101-Regular Employees	505,666	758,444	852,343	93,899	12.38%
601199-Budget - Attrition (Salary)	-	(46,267)	(33,000)	13,267	-28.67%
602105-Cellphone Allowance	660	720	2,160	1,440	200.00%
602301-Personal Leave	75,984	-	-	-	0.00%
602303-Final Leave Payout	10,604	-	-	-	0.00%
602304-Longevity	8,100	7,800	7,050	(750)	-9.62%
602309-Holiday Pay	36	-	-	-	0.00%
609999-Budget - Salaries & Wages	-	41,389	21,497	(19,892)	-48.06%
Salary and Wages Total	**601,050**	**762,086**	**850,050**	**87,964**	**11.54%**
Fringe Benefits					
611101-FICA (OASDI)	35,382	47,507	53,284	5,777	12.16%
611102-Medicare	8,275	11,109	12,461	1,352	12.17%
611199-Budget - Attrition (Benefits)	-	(30,845)	(19,000)	11,845	-38.40%
611201-General Pension	122,173	160,450	179,955	19,505	12.16%
611206-Other Post-employment Benefits (Civilian)	37,980	27,815	51,309	23,494	84.47%
611301-Hospitalization	76,218	167,654	120,890	(46,764)	-27.89%
611302-Life Insurance Benefit	374	552	627	75	13.59%
611303-Long-Term Disability	668	2,526	3,504	978	38.72%
611304-Health Savings Accounts	1,019	-	-	-	0.00%
611402-Employee Health Savings Acct	5	-	-	-	0.00%
611403-On-site Medical Program	13,490	20,448	20,592	144	0.70%
611404-On-site Facility	1,030	1,440	1,440	-	0.00%
619999-Budget - Fringe Benefits	-	14,090	6,925	(7,165)	-50.85%
Fringe Benefits Total	**296,613**	**422,746**	**431,987**	**9,241**	**2.19%**
Personnel Total	897,663	1,184,832	1,282,037	97,205	8.20%
Operations					
Services					
702225-IT Maintenance - Licensing	224	-	-	-	0.00%
704108-Office Machine Rental	1,484	1,800	1,800	-	0.00%
704201-Advertising	38,465	45,000	55,000	10,000	22.22%
704210-Printing	-	300	300	-	0.00%
704306-Dues	1,180	2,000	1,075	(925)	-46.25%
704309-Meeting Expense	60	-	150	150	0.00%
704340-Shredding and Recycling Services	78	100	100	-	0.00%
704501-Freight, Express & Drayage	-	25	-	(25)	-100.00%
704502-Postage	1	50	50	-	0.00%
704602-Training Costs	-	2,000	1,000	(1,000)	-50.00%
Services Total	**41,492**	**51,275**	**59,475**	**8,200**	**15.99%**
Materials & Supplies					
711104-Forms & Printed Material	182	400	400	-	0.00%
711107-Newspapers	408	450	450	-	0.00%
711109-Office Supplies & Stationery	2,568	3,000	3,000	-	0.00%
714117-Food & Ice	43	300	300	-	0.00%
714150-Promotional Items	375	1,000	1,000	-	0.00%
Materials & Supplies Total	**3,576**	**5,150**	**5,150**	**-**	**0.00%**

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Travel Expense					
721101-Out-of-town Mileage	197	750	750	-	0.00%
721201-Hotels	449	4,000	4,000	-	0.00%
721202-Meals	155	1,500	1,500	-	0.00%
721301-Registration Fees	75	2,000	2,000	-	0.00%
Travel Expense Total	**875**	**8,250**	**8,250**	**-**	**0.00%**
Insurance, Claims, and Damages					
742503-Fidelity & Surety Bonds	100	150	100	(50)	-33.33%
Insurance, Claims, and Damages Total	**100**	**150**	**100**	**(50)**	**-33.33%**
Capital Outlay					
772109-Office Furniture	103	-	-	-	0.00%
Capital Outlay Total	**103**	**-**	**-**	**-**	**0.00%**
Other Expenses					
781301-Fees, Licenses, & Permits	4,925	-	-	-	0.00%
782201-Awards	59	200	-	(200)	-100.00%
781106-Risk Mgmt Allocated Costs			15,120	15,120	0.00%
Other Expenses Total	**4,984**	**200**	**15,120**	**14,920**	**7460.00%**
Operations Total	51,130	65,025	88,095	23,070	35.48%
A7 - Purchasing Total	**948,794**	**1,249,857**	**1,370,132**	**120,275**	**9.62%**

FY 2026 Budget

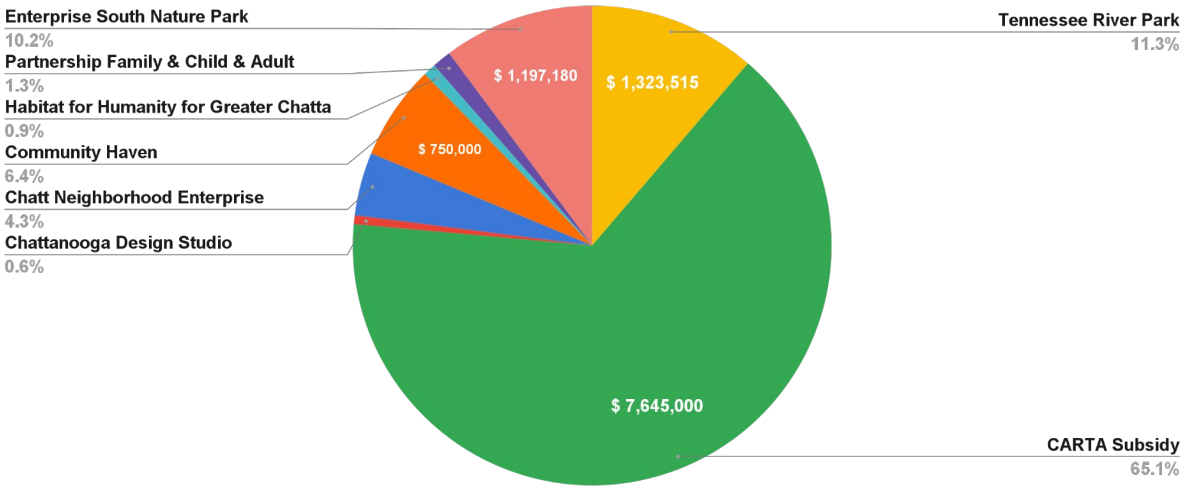
Agencies & External Entities

Funds

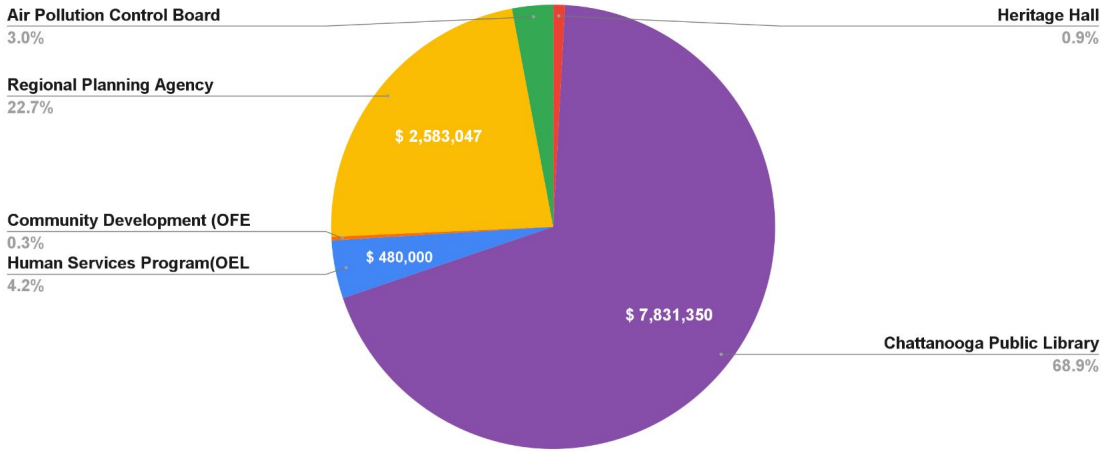
- General Fund
- Economic Development Fund
- Hotel Motel Fund

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FY26 Agencies & External Entities (General Fund)



FY25	$19,009,975
FY26	$23,096,040
Inc/(Dec)	$4,086,065
Change %	21.49%



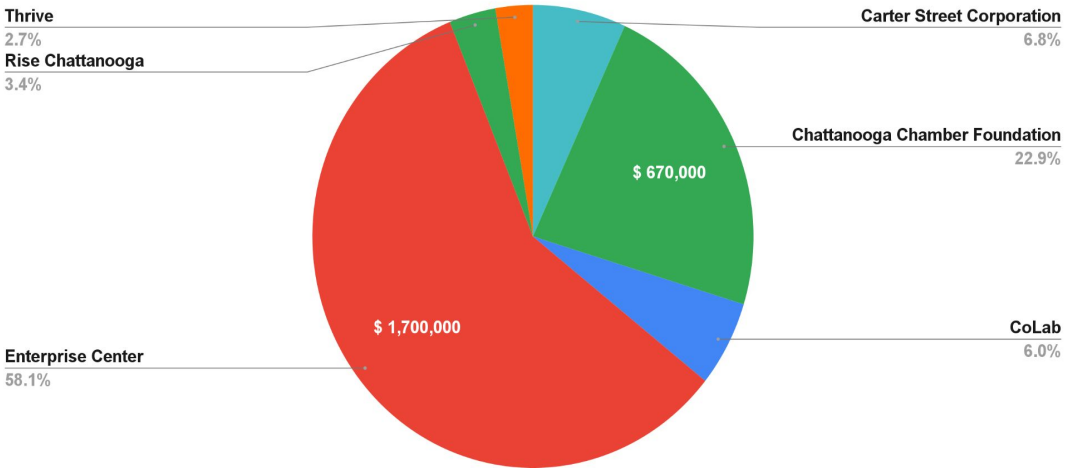
3 Year Account Summary & Highlight Analysis (General Fund)

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1100 - General Fund					
AA - Agencies					
Tennessee River Park (Hamilton County)	1,422,413	1,408,875	1,323,515	85,360	-6.06%
Enterprise South Nature Park (Hamilton Count	727,211	899,760	1,197,180	297,420	33.06%
Chattanooga Design Studio	-	-	70,000	70,000	0.00%
Chattanooga Neighborhood Enterprise	-	-	500,000	500,000	0.00%
Community Haven	-	-	750,000	750,000	0.00%
Habitat for Humanity of Chattanooga	-	-	100,000	100,000	0.00%
Partnership Family & Child & Adult	-	-	150,000	150,000	0.00%
CARTA	5,800,000	5,800,000	7,645,000	1,845,000	0.00%
AA - Agencies Total	**7,949,624**	**8,108,635**	**11,735,695**	**3,627,060**	**44.73%**
AQ - Quasi Agencies					
Heritage Hall Fund	7,311,000	7,435,669	7,831,350	395,681	5.32%
Chattanooga Public Library Fund	765,000	492,300	480,000	-12,300	-2.50%
Human Services Program Fund (OEL Grant Sup	330,168	330,168	338,408	8,240	2.50%
Comm. Development Fund (OFE Grant Supplei	2,596,669	2,480,256	2,583,047	102,791	4.14%
Regional Planning Agency Fund	100,603	107,947	97,540	-10,407	-9.64%
Air Pollution Control Board Fund	70,996	55,000	30,000	-25,000	-45.45%
AQ - Quasi Agencies Total	**11,174,436**	**10,901,340**	**11,360,345**	**459,005**	**4.21%**
1100 - General Fund Total	**19,124,060**	**19,009,975**	**23,096,040**	**4,086,065**	**21.49%**

Recommended increase: $4,086,065

- **Agencies (AA) $3,627,060**
  - **CARTA inc $1.8M**
- **External Entities (AQ) $459,005**

FY26 Agencies & External Entities
(Economic Development Fund & Hotel Motel Fund)

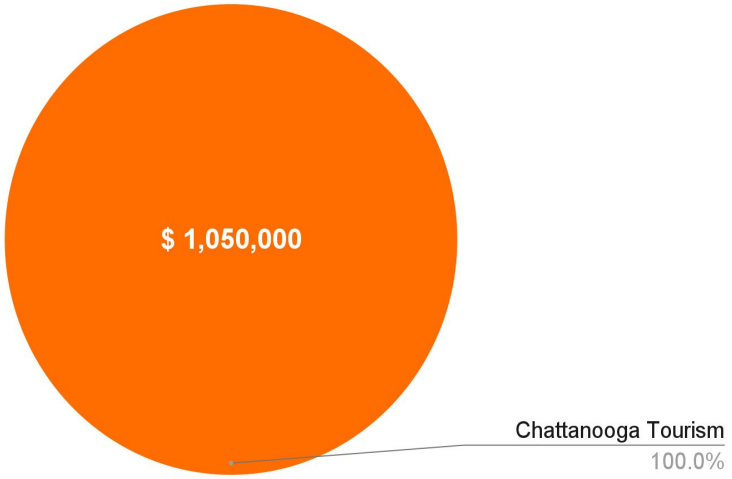


Economic Development

FY25	$3,000,000
FY26	$3,040,000
Inc/(Dec)	$40,000
Change %	1.33%

Hotel Motel Fund

FY25	$750,000
FY26	$1,050,000
Inc/(Dec)	$300,000
Change %	40.00%



3 Year Account Summary & Highlight Analysis (Economic Development Fund & Hotel Motel Fund)

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1111 - Economic Development Fund					
The Enterprise Center	1,703,350	1,690,000	1,700,000	10,000	0.59%
Carter Street Corp	200,000	-	200,000	200,000	-
Chatt Chamber Foundation	600,000	600,000	670,000	70,000	11.67%
UTC Center for Regional Economic Research	-	80,000	40,000	-40,000	-50.00%
Public Education - Stepup	75,000	50,000	-	-50,000	-100.00%
THRIVE	100,000	80,000	80,000	-	0.00%
CoLab	-	-	175,000	175,000	-
RISE Chattanooga	-	-	175,000	175,000	-
CARTA	-	500,000	-	-500,000	-100.00%
1111 - Economic Development Fund Total	**2,678,350**	**3,000,000**	**3,040,000**	**40,000**	**1.33%**

Recommended increase: $40,000

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
2070 - Hotel Motel Tax Fund (Agency)					
A-General Gov't & Agencies					
Chattanooga Tourism	-	750,000	1,050,000	300,000	40.00%
A-General Gov't & Agencies Total	**-**	**750,000**	**1,050,000**	**300,000**	**40.00%**
2070 - Hotel Motel Tax Fund (Agency)	**-**	**750,000**	**1,050,000**	**300,000**	**40.00%**

Recommended Increase: $300,000


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1100 - General Fund					
AA - Agencies					
Tennessee River Park (Hamilton County)	1,422,413	1,408,875	1,323,515	(85,360)	-6.06%
Enterprise South Nature Park (Hamilton County)	727,211	899,760	1,197,180	297,420	33.06%
Chattanooga Design Studio			70,000	70,000	0.00%
Chattanooga Neighborhood Enterprise			500,000	500,000	0.00%
Community Haven			750,000	750,000	0.00%
Habitat for Humanity of Chattanooga			100,000	100,000	0.00%
Partnership Family & Child & Adult			150,000	150,000	0.00%
CARTA Subsidy	5,800,000	5,800,000	7,645,000	1,845,000	31.81%
AA - Agencies Total	**7,949,623**	**8,108,635**	**11,735,695**	**3,627,060**	**44.73%**
AQ - Quasi Agencies					
Heritage Hall Fund	100,603	107,947	97,540	(10,407)	-9.64%
Chattanooga Public Library Fund	7,311,000	7,435,669	7,831,350	395,681	5.32%
Human Services Program Fund (OEL Grant Supplement)	765,000	492,300	480,000	(12,300)	-2.50%
Comm. Development Fund (OFE Grant Supplement)	70,996	55,000	30,000	(25,000)	-45.45%
Regional Planning Agency Fund	2,596,669	2,480,256	2,583,047	102,791	4.14%
Air Pollution Control Board Fund	330,168	330,168	338,408	8,240	2.50%
AQ - Quasi Agencies Total	**11,174,436**	**10,901,340**	**11,360,345**	**459,005**	**4.21%**
1100 - General Fund Total	**19,124,059**	**19,009,975**	**23,096,040**	**4,086,065**	**21.49%**
Grand Total	**19,124,059**	**19,009,975**	**23,096,040**	**4,086,065**	**21.49%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1111 - Economic Development					
A-General Gov't & Agencies					
CARTA Subsidy	-	500,000	-	(500,000)	-100.0%
Carter Street Corporation	200,000	-	200,000	200,000	0.0%
Chattanooga Chamber Foundation	600,000	600,000	670,000	70,000	11.7%
CoLab	-		175,000	175,000	0.0%
Enterprise Center	1,703,350	1,690,000	1,700,000	10,000	0.6%
Public Education Foundation	-	50,000	-	(50,000)	-100.0%
RISE Chattanooga	-		175,000	175,000	0.0%
Thrive	100,000	80,000	80,000	-	0.0%
UTC Center for Regional Economic Research	-	80,000	40,000	(40,000)	-50.0%
A-General Gov't & Agencies Total	**2,603,350**	**3,000,000**	**3,040,000**	**40,000**	**1.3%**
1111 - Economic Development Total	**2,603,350**	**3,000,000**	**3,040,000**	**40,000**	**1.3%**
2070 - Hotel-Motel Tax Fund					
A-General Gov't & Agencies					
Chattanooga Tourism	-	750,000	1,050,000	300,000	40.0%
A-General Gov't & Agencies Total	**-**	**750,000**	**1,050,000**	**300,000**	**40.0%**
2070 - Hotel-Motel Tax Fund Total	**-**	**750,000**	**1,050,000**	**300,000**	**40.0%**
Grand Total	**2,603,350**	**3,750,000**	**4,090,000**	**340,000**	**9.1%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1100 - General Fund					
B-Executive Branch					
Chattanooga Cares	105,000	105,000	105,000	-	0.00%
Children's Advocacy Center	68,000	68,000	68,000	-	0.00%
Partnership for Families, Children, & Adults	80,000	80,000	80,000	-	0.00%
B-Executive Branch Total	**253,000**	**253,000**	**253,000**	**-**	**0.00%**
G-Community Development					
Chattanooga Area Food Bank	80,000	80,000	80,000	-	0.00%
La Paz De Dios	100,000	100,000	100,000	-	0.00%
Signal Centers	60,000	40,000	40,000	-	0.00%
G-Community Development Total	**240,000**	**220,000**	**220,000**	**-**	**0.00%**
L-Parks and Outdoors					
Chattanooga Neighborhood Arts Parnership	25,000	-	-	-	0.00%
ArtsBuild	270,000	270,000	270,000	-	0.00%
Bessie Smith Hall Inc	90,000	90,000	90,000	-	0.00%
Chatt Symphony & Opera	38,922	52,000	52,000	-	0.00%
Contemporary Performing Arts	12,000	12,000	12,000	-	0.00%
Creative Discovery Museum	26,000	26,000	26,000	-	0.00%
L-Parks and Outdoors Total	**461,922**	**450,000**	**450,000**	**-**	**0.00%**
Q-Early Learning					
Signal Centers	635,000	635,000	635,000	-	0.00%
Chambliss Center for Children	205,000	205,000	205,000	-	0.00%
Girls Inc of Chattanooga	45,000	45,000	45,000	-	0.00%
Montessori Elementary	150,000	150,000	150,000	-	0.00%
The Speech and Hearing Center	55,000	55,000	55,000	-	0.00%
Q-Early Learning Total	**1,090,000**	**1,090,000**	**1,090,000**	**-**	**0.00%**
U-Economic Development					
Urban League of Chattanooga	150,000	150,000	150,000	-	0.00%
CO LAB	100,000	100,000	100,000	-	0.00%
Launch Inc	100,000	100,000	100,000	-	0.00%
Project Return	200,000	200,000	200,000	-	0.00%
Chattanooga 2.0	50,000		-	-	0.00%
Chattanooga Regional Homeless Coalition, Inc	861,000	904,050	949,252	45,202	5.00%
AIM Center Inc	110,000	110,000	110,000	-	0.00%
CADAS Inc	80,000	80,000	80,000	-	0.00%
Helen Ross McNabb Center	50,000	50,000	50,000	-	0.00%
Chattanooga Room in the Inn Inc	25,000	25,000	25,000	-	0.00%
U-Economic Development Total	**1,726,000**	**1,719,050**	**1,764,252**	**45,202**	**2.63%**
1100 - General Fund Total	**3,770,922**	**3,732,050**	**3,777,252**	**45,202**	**1.21%**
Grand Total	**3,770,922**	**3,732,050**	**3,777,252**	**45,202**	**1.21%**


THE CITY OF
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FY 2026 Budget
Executive Branch

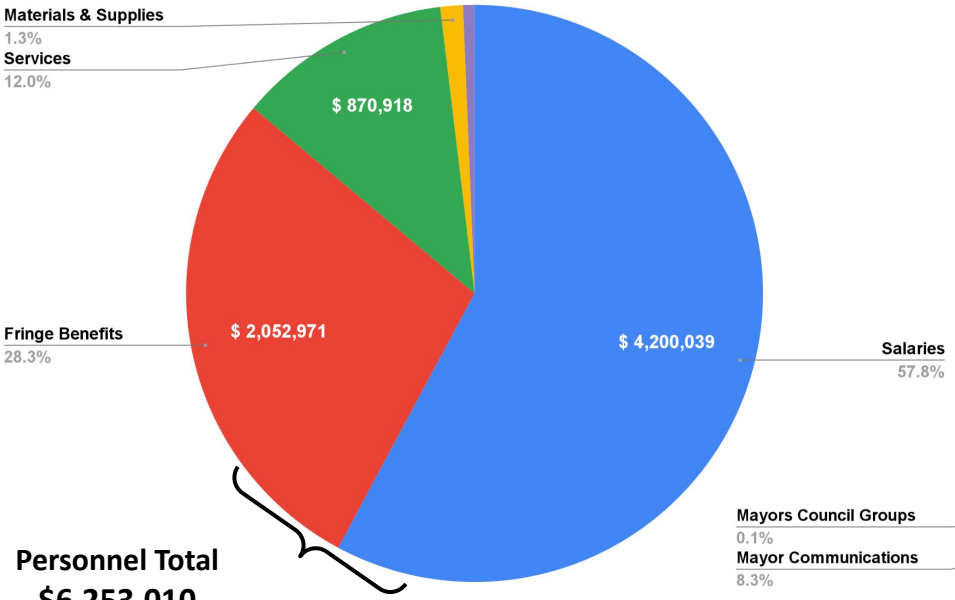
Tim Kelly – Mayor
Kevin Roig – Chief of Staff

Divisions

- Executive Office Admin (Mayor's Office)
- Mayor Communications
- Community Health
- Community Safety and Gun Violence Prevention
- Family Justice Center
- Innovation Fund
- Mayor's Council Groups

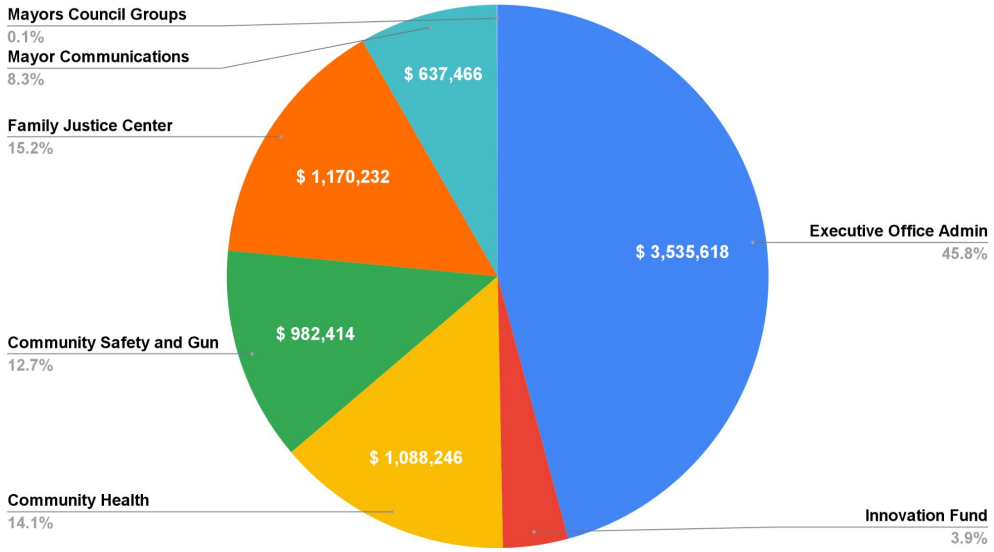
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FY26 Expenditures by Category



Personnel Total
$6,253,010
81.01%

FY25	$6,765,924
FY26	$7,718,976
Inc/(Dec)	$953,052
Change %	14.09%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
B - Executive Branch					
Personnel Expenses					
Salary and Wages	3,197,832	3,657,817	4,200,039	542,222	14.82%
Fringe Benefits	1,503,676	1,725,114	2,052,971	327,857	19.00%
Personnel Expenses Total	**4,701,508**	**5,382,931**	**6,253,010**	**870,079**	**16.16%**
Operating Expenses					
Services	563,063	809,176	870,918	61,742	7.63%
Materials & Supplies	98,728	90,970	91,700	730	0.80%
Travel Expense	54,427	25,729	43,600	17,871	69.46%
Vehicle Operating	55,721	44,253	46,723	2,470	5.58%
Insurance, Claims, and Damages	100	-	-	-	0.00%
Capital Assets	248,584	-	-	-	0.00%
Capital Outlay	128,697	-	2,500	2,500	0.00%
Other Expenses	(16,772)	412,865	410,525	(2,340)	-0.57%
Operating Expenses Total	**1,132,547**	**1,382,993**	**1,465,966**	**82,973**	**6.00%**
B - Executive Branch Total	**5,834,055**	**6,765,924**	**7,718,976**	**953,052**	**14.09%**

Recommended increase: $953,052

- **Salaries & Benefits $870,079**
  - Eliminate 2 unfunded positions
  - 2 positions transferred in from Econ Development
  - Addition 1 position at FJC
- **Operations $82,973**


THE CITY OF
CHATTANOOGA
TENNESSEE

Executive Branch
FY2026 Executive Summary

Description

The FY26 budget marks the first budget of Mayor Kelly's second term and reflects a laser focus on delivering outcomes for residents, driving efficiencies in local government, and advancing the values of One Chattanooga. It is the first full budget to include the mayor's newly created Office of Constituent Services, which exists to accelerate responsiveness and expand capacity to effectively address resident needs. The FY26 budget is about results, ensuring continuous improvement, and driving cross-departmental coordination.

The Executive Branch comprises the Mayor's Office, Communications, and the new Office of Constituent Services. The Mayor, elected at-large to a four-year term, serves as Chattanooga's chief executive officer, overseeing city operations and setting the vision, strategy, and policies to deliver efficient, effective services to residents.

Vision

A city where everyone has access to opportunity and prosperity

Mission

To remove barriers that prevent Chattanoogans from living the life they choose and ensure outcomes that improve lives.

Trends

Cities nationwide face rising housing costs, workforce challenges, increased demands for digital services, public safety concerns, and the uncertainties of inflationary forces. Despite these challenges, Chattanooga remains resilient and our community is poised for growth. This budget will continue to advance the vision of One Chattanooga, driving efficiency while maintaining neighborhood-centered investments to ensure the city works for everyone.

Budget Overview

The FY26 budget reflects a commitment to results-driven governance. It directs resources to priorities that deliver tangible outcomes, while maintaining fiscal responsibility and transparency. Key investments include:

- **Office of Constituent Services:** Enhancing responsiveness and delivering solutions for residents.
- **A focus on Execution:** Accelerating outcomes through performance-driven management.
- **Efficiency Initiatives:** Streamlining operations to maximize impact.

- **Community Investments:** Maintaining commitments to affordable housing, public safety, economic opportunity, and customer service.

Future Challenges and Opportunities

The One Chattanooga Plan continues to guide our path, driving the FY26 budget's alignment with key strategic priorities:

- **Expand early learning pathways**
- **Boost economic vitality in the Black community**
- **Ensure affordable housing options**
- **Advance infrastructure and public transit improvements**
- **Strengthen the regional economy**
- **Close public health disparities**
- **Deliver responsive, efficient local government**

This budget is built for impact—rooted in the One Chattanooga values of access to opportunity, effectiveness, and efficiency. It is not just a financial plan but a blueprint for a city government that performs, delivers, and works for every Chattanoogan.

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
B-Executive Branch					
CC_B00101 - Executive Office Admin	2,964,442	2,742,649	3,535,618	792,969	28.91%
CC_B00107 - Innovation Funding	425,555	300,000	300,000	-	0.00%
CC_B00201 - MAYOR Community Health	910,528	1,067,925	1,088,246	20,321	1.90%
CC_B00202 - Community Safety and Gun Violence Prevention	-	967,692	982,414	14,722	1.52%
CC_B00301 - Family Justice Center	1,018,520	1,079,460	1,170,232	90,772	8.41%
CC_B00401 - Mayor Communications	515,010	608,198	637,466	29,268	4.81%
CC_B00108 - Mayors Council Groups	-	-	5,000	5,000	0.00%
B-Executive Branch Total	**5,834,055**	**6,765,924**	**7,718,976**	**953,052**	**14.09%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
B-Executive Branch					
Personnel					
Salary and Wages	3,197,832	3,657,817	4,200,039	542,222	14.82%
Fringe Benefits	1,503,676	1,725,114	2,052,971	327,857	19.00%
Personnel Total	4,701,508	5,382,931	6,253,010	870,079	16.16%
Operations					
Services	563,063	809,176	870,918	61,742	7.63%
Materials & Supplies	98,728	90,970	91,700	730	0.80%
Travel Expense	54,427	25,729	43,600	17,871	69.46%
Vehicle Operating	55,721	44,253	46,723	2,470	5.58%
Insurance, Claims, and Damages	100	-	-	-	0.00%
Capital Assets	248,584	-	-	-	0.00%
Capital Outlay	128,697	-	2,500	2,500	0.00%
Other Expenses	(16,772)	412,865	410,525	(2,340)	-0.57%
Operations Total	1,132,547	1,382,993	1,465,966	82,973	6.00%
B-Executive Branch Total	**5,834,055**	**6,765,924**	**7,718,976**	**953,052**	**14.09%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
B-Executive Branch					
Personnel					
Salary and Wages					
601101-Regular Employees	2,838,850	3,651,986	4,077,098	425,112	11.64%
601103-Part Time Employees	-	29,107	34,128	5,021	17.25%
601199-Budget - Attrition (Salary)	-	(164,414)	(44,000)	120,414	-73.24%
601201-Overtime	4,872	-	-	-	0.00%
602105-Cellphone Allowance	11,924	12,986	12,720	(266)	-2.05%
602205-Cost Saving Incentive	1,422	-	-	-	0.00%
602301-Personal Leave	240,355	-	-	-	0.00%
602303-Final Leave Payout	79,965	-	-	-	0.00%
602304-Longevity	7,838	13,683	9,600	(4,083)	-29.84%
602306-Call Back Pay	39	-	-	-	0.00%
602308-Bereavement Pay	980	-	-	-	0.00%
602309-Holiday Pay	11,588	-	-	-	0.00%
609999-Budget - Salaries & Wages	-	114,469	110,493	(3,976)	-3.47%
Salary and Wages Total	**3,197,832**	**3,657,817**	**4,200,039**	**542,222**	**14.82%**
Fringe Benefits					
611101-FICA (OASDI)	188,615	227,534	254,209	26,675	11.72%
611102-Medicare	44,373	54,738	59,753	5,015	9.16%
611199-Budget - Attrition (Benefits)	-	(71,072)	(31,000)	40,072	-56.38%
611201-General Pension	648,270	767,488	855,755	88,267	11.50%
611206-Other Post-employment Benefits (Civilian)	200,158	133,044	243,975	110,931	83.38%
611301-Hospitalization	290,543	421,440	423,900	2,460	0.58%
611302-Life Insurance Benefit	1,689	2,080	2,418	338	16.25%
611303-Long-Term Disability	4,302	10,339	14,250	3,911	37.83%
611304-Health Savings Accounts	69,039	73,332	116,395	43,063	58.72%
611402-Employee Health Savings Acct	178	-	-	-	0.00%
611403-On-site Medical Program	52,057	62,225	72,072	9,847	15.82%
611404-On-site Facility	4,452	5,458	5,640	182	3.33%
619999-Budget - Fringe Benefits	-	38,508	35,604	(2,904)	-7.54%
Fringe Benefits Total	**1,503,676**	**1,725,114**	**2,052,971**	**327,857**	**19.00%**
Personnel Total	4,701,508	5,382,931	6,253,010	870,079	16.16%
Operations					
Services					
701103-Consultant Fees	94,584	20,000	100,000	80,000	400.00%
701208-On-the-Job Injury Claims	393	500	-	(500)	-100.00%
702103-Exterminating Service	500	1,000	1,000	-	0.00%
702109-Custodial Services	59,285	63,000	63,000	-	0.00%
702202-Bldg & Grounds Maintenance	96	-	-	-	0.00%
702207-Maintenance Services	3,947	-	3,500	3,500	0.00%
702208-Fire Prevention Measures	-	-	142	142	0.00%
702211-Grounds	7,990	-	-	-	0.00%
702213-Labor	-	-	3,200	3,200	0.00%
702214-Landscaping	1,194	-	-	-	0.00%
702221-IT Maintenance	(2,503)	-	-	-	0.00%
702225-IT Maintenance - Licensing	-	-	60	60	0.00%
702226-IT Maintenance - Hosting	15,353	-	-	-	0.00%
703101-Electricity	643	-	-	-	0.00%
703104-Fuel Oil	20	-	-	-	0.00%
703202-Cellular Phone Service	1,627	1,500	1,700	200	13.33%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
703206-Air Cards	4,735	2,893	2,893	-	0.00%
703207-Digital Connectivity	150	-	-	-	0.00%
704104-Equipment Rental	202	-	570	570	0.00%
704105-Property Rental	250	-	-	-	0.00%
704108-Office Machine Rental	6,006	6,800	5,900	(900)	-13.24%
704201-Advertising	27,964	80,200	69,100	(11,100)	-13.84%
704210-Printing	2,900	5,000	5,200	200	4.00%
704228-Translation Service	625	600	1,100	500	83.33%
704304-Contractual Personnel Services	187	-	-	-	0.00%
704306-Dues	6,702	10,000	5,120	(4,880)	-48.80%
704307-Employment Agencies	-	-	2,000	2,000	0.00%
704308-Local Transportation	2,500	-	-	-	0.00%
704309-Meeting Expense	2,973	10,000	5,100	(4,900)	-49.00%
704310-Local Mileage	2,818	2,100	1,500	(600)	-28.57%
704311-Miscellaneous Services	1,702	3,000	4,000	1,000	33.33%
704312-Other Contracted Service	26,450	320,000	320,000	-	0.00%
704319-Parking	2,254	1,730	1,680	(50)	-2.89%
704335-Public Communication	7,046	-	-	-	0.00%
704340-Shredding and Recycling Services	133	250	253	3	1.20%
704343-FJC - Client Support Services	67	4,500	4,500	-	0.00%
704347-Agency Contracted Services	253,000	253,000	253,000	-	0.00%
704401-Unallocated Credit Card Expense	(17)	-	-	-	0.00%
704501-Freight, Express & Drayage	1,366	50	-	(50)	-100.00%
704502-Postage	250	620	700	80	12.90%
704504-Load, Delivery, and Installation	1,100	-	-	-	0.00%
704601-Local Registration Fees	220	4,100	3,200	(900)	-21.95%
704602-Training Costs	25,045	15,333	12,500	(2,833)	-18.48%
704603-Tuition & Books	1,565	3,000	-	(3,000)	-100.00%
705101-Supportive Services	50	-	-	-	0.00%
705201-Client Services - Hotel Rent	1,693	-	-	-	0.00%
Services Total	**563,063**	**809,176**	**870,918**	**61,742**	**7.63%**
Materials & Supplies					
711101-Audio Visual Supplies	1,184	150	150	-	0.00%
711102-Books	104	100	100	-	0.00%
711104-Forms & Printed Material	1,709	3,000	3,500	500	16.67%
711107-Newspapers	-	170	700	530	311.76%
711108-Periodicals, Publications	-	-	500	500	0.00%
711109-Office Supplies & Stationery	30,441	19,708	11,800	(7,908)	-40.13%
711110-Technology Accessories & Supplies	14	50	1,050	1,000	2000.00%
714105-Building Maintenance Supplies	914	-	100	100	0.00%
714106-Cleaning Supplies	2,496	5,000	4,100	(900)	-18.00%
714107-Clothing	45	-	-	-	0.00%
714117-Food & Ice	35,331	21,725	19,000	(2,725)	-12.54%
714119-Fuel	233	-	-	-	0.00%
714120-Hardware, Nails, Small Tools	1,591	-	-	-	0.00%
714122-Kitchen & Dining Room Supplies	50	-	-	-	0.00%
714126-Other Materials & Supplies	787	10,567	6,000	(4,567)	-43.22%
714129-Safety Equipment	376	-	-	-	0.00%
714138-Flags Banners and Signage	-	500	5,500	5,000	1000.00%
714143-Event Planning, Services and Catering	23,276	30,000	30,000	-	0.00%
714144-Batteries	38	-	-	-	0.00%
714145-Classroom/Childcare Educational Supplies	138	-	-	-	0.00%
714148-Security Material & Supplies	-	-	200	200	0.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
714150-Promotional Items	-	-	4,000	4,000	0.00%
719999-Budget - Materials & Supplies	-	-	5,000	5,000	0.00%
Materials & Supplies Total	**98,728**	**90,970**	**91,700**	**730**	**0.80%**
Travel Expense					
721101-Out-of-town Mileage	1,106	1,000	1,300	300	30.00%
721102-Transportation	9,249	10,667	13,500	2,833	26.56%
721103-Auto Rental	616	-	1,100	1,100	0.00%
721201-Hotels	17,387	9,433	18,400	8,967	95.06%
721202-Meals	1,823	2,808	2,900	92	3.28%
721301-Registration Fees	14,184	1,217	4,300	3,083	253.33%
721302-Other Travel Expenses	10,062	604	2,100	1,496	247.68%
Travel Expense Total	**54,427**	**25,729**	**43,600**	**17,871**	**69.46%**
Vehicle Operating					
731102-Gasoline	2,502	500	1,000	500	100.00%
731203-Vehicle Labor	3,647	250	250	-	0.00%
731204-Vehicle Parts & Supplies	11,692	-	-	-	0.00%
731301-Car Wash	547	300	300	-	0.00%
731401-Fleet Leased Vehicle	37,333	43,203	45,173	1,970	4.56%
Vehicle Operating Total	**55,721**	**44,253**	**46,723**	**2,470**	**5.58%**
Insurance, Claims, and Damages					
742503-Fidelity & Surety Bonds	100	-	-	-	0.00%
Insurance, Claims, and Damages Total	**100**	**-**	**-**	**-**	**0.00%**
Capital Assets					
761204-Equipment Purchase	68,071	-	-	-	0.00%
761301-Office Machinery & Equipment	50,913	-	-	-	0.00%
761303-Computer Equipment over 5000	129,600	-	-	-	0.00%
Capital Assets Total	**248,584**	**-**	**-**	**-**	**0.00%**
Capital Outlay					
772104-Grounds Equipment	2,777	-	-	-	0.00%
772107-Other Equipment (Under 5000)	7,190	-	-	-	0.00%
772108-Recreational Equipment	68,656	-	-	-	0.00%
772109-Office Furniture	4,287	-	-	-	0.00%
772111-Computer Software under 15000	474	-	1,000	1,000	0.00%
772112-Computer equipment under 5000	21,984	-	-	-	0.00%
772115-Security Equipment	-	-	1,500	1,500	0.00%
772122-Office Equipment (under 5000)	76	-	-	-	0.00%
772204-Field Lighting	23,254	-	-	-	0.00%
Capital Outlay Total	**128,697**	**-**	**2,500**	**2,500**	**0.00%**
Other Expenses					
781102-Indirect Costs	(251,459)	-	-	-	0.00%
781103-Space Costs	169,000	261,565	261,565	-	0.00%
781106-Risk Mgmt Allocated Costs			57,960	57,960	0.00%
781301-Fees, Licenses, & Permits	15,620	15,000	16,000	1,000	6.67%
782201-Awards	-	300	-	(300)	-100.00%
782202-Donations	126	-	-	-	0.00%
782210-Program Expense	46,941	130,000	70,000	(60,000)	-46.15%
782220-Sponsorships	3,000	6,000	5,000	(1,000)	-16.67%
Other Expenses Total	**(16,772)**	**412,865**	**410,525**	**(2,340)**	**-0.57%**

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Operations Total	1,132,547	1,382,993	1,465,966	82,973	6.00%
B-Executive Branch Total	**5,834,055**	**6,765,924**	**7,718,976**	**953,052**	**14.09%**

FY 2026 Budget
Finance

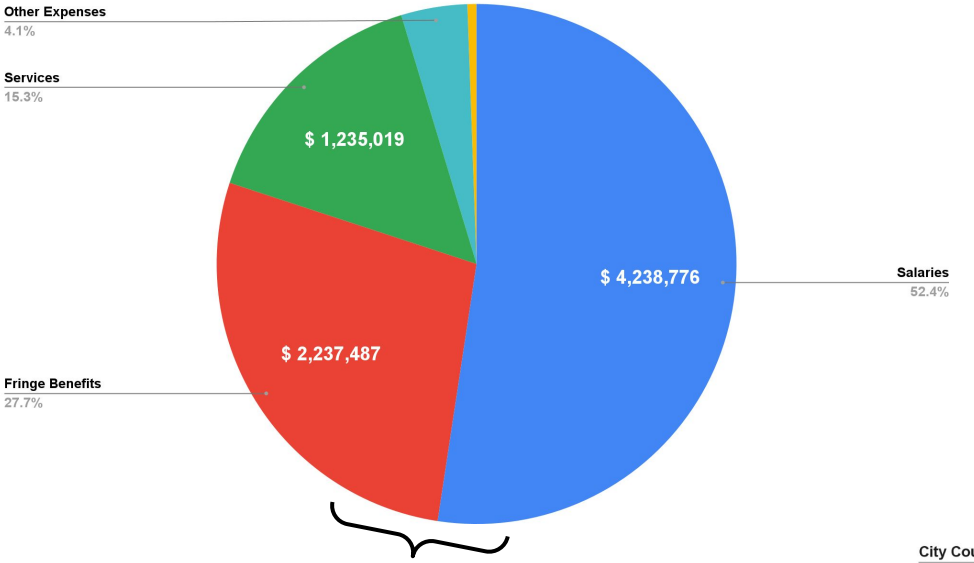
Javaid Majid – Chief Financial Officer

Divisions

- **Finance Administration**
- **Treasury**
- **City Court Clerk**
- **Grants & Opportunities**
- **Capital**

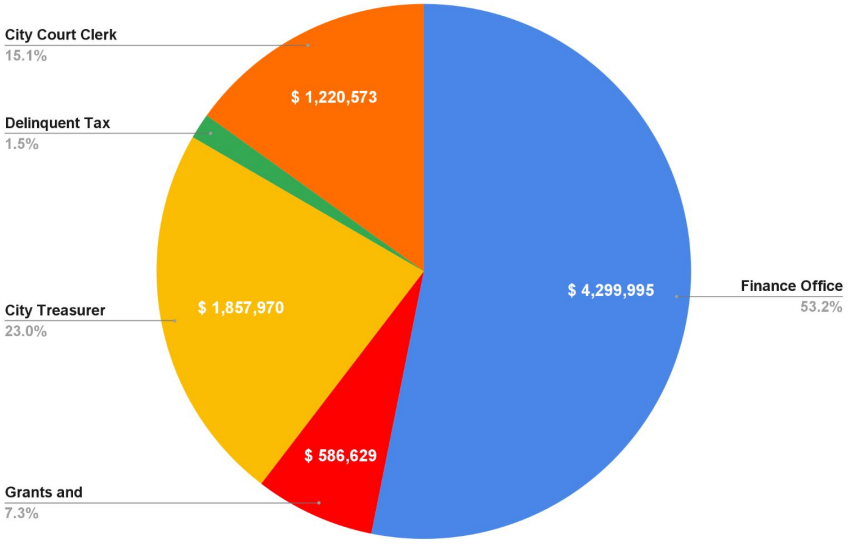
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FY26 Expenditures by Category



Personnel Total
$6,380,905
80.65%

FY25	$7,454,071
FY26	$8,090,167
Inc/(Dec)	$636,096
Change %	8.53%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
C-Finance & Admin					
Personnel					
Salary and Wages	3,404,130	3,833,179	4,238,776	405,597	10.58%
Fringe Benefits	1,770,754	1,969,788	2,237,487	267,699	13.59%
Personnel Total	**5,174,884**	**5,802,967**	**6,476,263**	**673,296**	**11.60%**
Operations					
Services	1,313,869	1,368,629	1,235,019	(133,610)	-9.76%
Materials & Supplies	39,398	62,000	45,950	(16,050)	-25.89%
Travel Expense	31,101	25,900	30,700	4,800	18.53%
Vehicle Operating	-	300	-	(300)	-100.00%
Insurance, Claims, and Damages	1,175	5,825	6,175	350	6.01%
Capital Outlay	9,807	-	-	-	-
Other Expenses	435,844	188,450	296,060	107,610	57.10%
Operations Total	**1,831,194**	**1,651,104**	**1,613,904**	**(37,200)**	**-2.25%**
C - Finance & Admin Total	**7,006,078**	**7,454,071**	**8,090,167**	**636,096**	**8.53%**

Recommended Increase: $636,096

- **Salaries & Benefits $673,296**
  - Transferred in 2 Capital Positions

- **Operations -$37,200**
  - Consultant Services -$80,000
  - Fees -$12,300
  - Postage -$14,000
  - Space Cost $25,000
  - Risk Allocation $83,160


THE CITY OF
CHATTANOOGA
TENNESSEE

Finance & Administration

FY26 Executive Summary

Description

The Department of Finance and Administration provides financial oversight, management information, and strategic guidance to the Mayor, Department Administrators, and City Council. Responsible for all budget and finance-related functions of the City, the department manages accounting, treasury operations, and financial reporting. Additionally, it supports City departments and agencies in areas such as the City Court Clerk operations, capital planning, grants administration, accounts payable, purchasing, and payroll.

Vision

To ensure excellence in the management of public resources and promote public and investor confidence in City government.

Mission

To serve all stakeholders through effective and efficient stewardship of resources while maintaining strong fiscal health.

Trends

The Department of Finance and Administration remains dedicated to maintaining the City's long-term fiscal stability and maximizing efficiency in the allocation of tax dollars and other financial resources. Key focus areas include accounting, financial reporting, investments, debt management, and revenue collection. The department also works to develop and enhance processes that ensure compliance with federal, state, and local regulations.

Budget Overview

The department's primary objective is to deliver excellence in financial management, aligning with the City's mission to foster economic growth and ensure high-quality services for residents. The FY26 budget provides oversight of all City departments and agencies, covering budgeting, accounts payable, payroll, accounting, financial reporting, debt and

investment management, grant opportunities, and purchasing. Additionally, the department plays a key role in supporting the executive and legislative branches in executing economic development strategies.

Finance Administration continuously seeks areas for improvement, prioritizing staff development and operational efficiency. Management evaluates workforce competencies to promote a culture of professional growth. Through collaboration with internal and external cross-functional teams, the department identifies and implements process enhancements.

Budget Highlights

The FY26 budget request reflects an increase of **$636,096 (8.53%)** over the FY25 budget.

- **Personnel Costs:** The department's greatest asset—and highest expense—is its workforce. Personnel costs have increased by **$673,296 (11.6%**), primarily due to the reinstatement of **$205,264** in attrition savings from the previous year and the addition of **$246,989** for the two capital planning positions transferred from the City Planning Dept. Additionally, a career ladder has been introduced for select positions, offering employees clear growth opportunities.
- **Operational Costs:** The budget includes a **$37,200 (2.25%)** decrease in operational expenses to support continued efficiency and service improvements.

This budget reflects the department's commitment to maintaining financial integrity, optimizing operations, and ensuring continued support for the City's economic and administrative functions.

Position Requests

- **No new positions requested**

Future Challenges and Opportunities

During FY25, the City engaged multiple consultants to access various aspects of the Finance and Administration Department. Their insights and recommendations have been instrumental in shaping our improvement efforts, and we are committed to implementing them in the coming year. Additionally, we will continue reviewing banking contracts and onboarding new vendors to enhance financial operations.

As we move forward, we recognize the ongoing challenge of balancing key financial priorities—ensuring competitive compensation to attract and retain top talent, addressing capital needs while maintaining low debt levels, and strategically funding once-in-a-generation economic opportunities that drive long-term growth for future generations.

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
C-Finance & Admin					
CC_C00100 - City General Tax Revenue	2,148	-	-	-	0.00%
CC_C00101 - Finance Office	3,122,570	3,779,970	4,299,995	520,025	13.76%
CC_C00104 - Financial Grant and Opportunities	520,783	571,577	586,629	15,052	2.63%
CC_C00201 - Office of City Treasurer	1,718,914	1,800,152	1,857,970	57,818	3.21%
CC_C00202 - Delinquent Tax	162,993	147,000	125,000	(22,000)	-14.97%
CC_C00203 - Land Bank Surplus Property Sale	182,913	-	-	-	0.00%
CC_C00301 - City Court Clerks Office	1,295,758	1,155,372	1,220,573	65,201	5.64%
C-Finance & Admin Total	**7,006,078**	**7,454,071**	**8,090,167**	**636,096**	**8.53%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
C-Finance & Admin					
Personnel					
Salary and Wages	3,404,130	3,833,179	4,238,776	405,597	10.58%
Fringe Benefits	1,770,754	1,969,788	2,237,487	267,699	13.59%
Personnel Total	5,174,883	5,802,967	6,476,263	673,296	11.60%
Operations					
Services	1,313,869	1,368,629	1,235,019	(133,610)	-9.76%
Materials & Supplies	39,398	62,000	45,950	(16,050)	-25.89%
Travel Expense	31,101	25,900	30,700	4,800	18.53%
Vehicle Operating	-	300	-	(300)	-100.00%
Insurance, Claims, and Damages	1,175	5,825	6,175	350	6.01%
Capital Outlay	9,807	-	-	-	0.00%
Other Expenses	435,844	188,450	296,060	107,610	57.10%
Operations Total	1,831,195	1,651,104	1,613,904	(37,200)	-2.25%
C-Finance & Admin Total	**7,006,078**	**7,454,071**	**8,090,167**	**636,096**	**8.53%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
C-Finance & Admin					
Personnel					
Salary and Wages					
601101-Regular Employees	2,965,740	3,614,926	4,043,119	428,193	11.85%
601103-Part Time Employees	36,191	93,514	94,560	1,046	1.12%
601105-Injured On Duty Pay	3,792	-	-	-	0.00%
601199-Budget - Attrition (Salary)	-	(123,796)	(49,000)	74,796	-60.42%
601201-Overtime	32,392	30,000	-	(30,000)	-100.00%
601202-Compensatory Time	138	-	-	-	0.00%
602105-Cellphone Allowance	7,140	7,200	7,200	-	0.00%
602301-Personal Leave	262,450	-	-	-	0.00%
602303-Final Leave Payout	17,393	-	-	-	0.00%
602304-Longevity	26,250	29,250	31,950	2,700	9.23%
602306-Call Back Pay	96	-	-	-	0.00%
602308-Bereavement Pay	824	-	-	-	0.00%
602309-Holiday Pay	51,723	-	-	-	0.00%
609999-Budget - Salaries & Wages	-	182,085	110,947	(71,138)	-39.07%
Salary and Wages Total	**3,404,130**	**3,833,179**	**4,238,776**	**405,597**	**10.58%**
Fringe Benefits					
611101-FICA (OASDI)	198,746	231,478	258,506	27,028	11.68%
611102-Medicare	46,481	54,201	60,463	6,262	11.55%
611199-Budget - Attrition (Benefits)	-	(81,468)	(31,000)	50,468	-61.95%
611201-General Pension	648,751	763,093	853,319	90,226	11.82%
611206-Other Post-employment Benefits (Civilian)	198,409	132,285	243,284	110,999	83.91%
611301-Hospitalization	481,753	599,444	587,599	(11,845)	-1.98%
611302-Life Insurance Benefit	2,348	2,644	3,067	423	16.00%
611303-Long-Term Disability	4,188	11,736	16,433	4,697	40.02%
611304-Health Savings Accounts	92,376	91,749	104,690	12,941	14.10%
611402-Employee Health Savings Acct	227	-	-	-	0.00%
611403-On-site Medical Program	90,596	95,424	97,812	2,388	2.50%
611404-On-site Facility	6,880	7,680	7,560	(120)	-1.56%
619999-Budget - Fringe Benefits	-	61,522	35,754	(25,768)	-41.88%
Fringe Benefits Total	**1,770,754**	**1,969,788**	**2,237,487**	**267,699**	**13.59%**
Personnel Total	5,174,883	5,802,967	6,476,263	673,296	11.60%
Operations					
Services					
701102-Auditing & Accounting Services	2,600	7,500	5,200	(2,300)	-30.67%
701103-Consultant Fees	76,000	130,000	50,000	(80,000)	-61.54%
701104-Court Reporter & Transcriber Fees	1,750	-	-	-	0.00%
701109-Legal Services	88	2,000	-	(2,000)	-100.00%
701208-On-the-Job Injury Claims	10,447	-	-	-	0.00%
702204-Contracted Repair Service	1,240	-	-	-	0.00%
702207-Maintenance Services	3,322	-	-	-	0.00%
702225-IT Maintenance - Licensing	1,767	450	450	-	0.00%
702226-IT Maintenance - Hosting	270	-	2,160	2,160	0.00%
703202-Cellular Phone Service	515	600	600	-	0.00%
703206-Air Cards	4,007	-	-	-	0.00%
704108-Office Machine Rental	15,819	26,230	22,730	(3,500)	-13.34%
704201-Advertising	21,947	20,500	20,500	-	0.00%
704207-Collection Expense	20,510	21,000	21,000	-	0.00%
704210-Printing	30,661	49,700	33,600	(16,100)	-32.39%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
704211-Court Costs	1,890	2,500	2,500	-	0.00%
704215-Security Services	4,761	5,000	5,000	-	0.00%
704228-Translation Service	16,444	20,000	20,000	-	0.00%
704306-Dues	5,532	7,263	7,555	292	4.02%
704307-Employment Agencies	123,113	50,000	50,000	-	0.00%
704309-Meeting Expense	1,829	3,830	5,050	1,220	31.85%
704310-Local Mileage	2,605	1,700	1,700	-	0.00%
704311-Miscellaneous Services	1,369	500	-	(500)	-100.00%
704312-Other Contracted Service	-	41,000	30,000	(11,000)	-26.83%
704319-Parking	9,795	12,780	10,224	(2,556)	-20.00%
704321-County Trustee Collection Fee	733,510	731,500	734,000	2,500	0.34%
704337-Title/Escrow Search	71,400	80,000	80,000	-	0.00%
704340-Shredding and Recycling Services	144	396	250	(146)	-36.87%
704501-Freight, Express & Drayage	-	350	-	(350)	-100.00%
704502-Postage	127,678	104,000	90,000	(14,000)	-13.46%
704601-Local Registration Fees	1,805	2,500	2,500	-	0.00%
704602-Training Costs	10,055	24,530	29,500	4,970	20.26%
704603-Tuition & Books	694	-	-	-	0.00%
704701-Lockbox Fee	-	1,000	-	(1,000)	-100.00%
704702-Bank Service Charges	464	1,800	500	(1,300)	-72.22%
704703-Bank Analysis Fee	-	5,000	-	(5,000)	-100.00%
704705-Credit Card Use Charge	9,838	15,000	10,000	(5,000)	-33.33%
Services Total	**1,313,869**	**1,368,629**	**1,235,019**	**(133,610)**	**-9.76%**
Materials & Supplies					
711102-Books	398	-	-	-	0.00%
711104-Forms & Printed Material	7,011	21,000	13,000	(8,000)	-38.10%
711108-Periodicals, Publications	110	1,300	-	(1,300)	-100.00%
711109-Office Supplies & Stationery	21,287	27,200	25,500	(1,700)	-6.25%
711110-Technology Accessories & Supplies	1,528	2,500	2,500	-	0.00%
711111-Printer Toner Cartridges	1,029	3,500	1,000	(2,500)	-71.43%
713109-Repair Parts	3,043	-	-	-	0.00%
714106-Cleaning Supplies	563	450	-	(450)	-100.00%
714117-Food & Ice	1,419	3,150	2,950	(200)	-6.35%
714122-Kitchen & Dining Room Supplies	1,271	1,850	1,000	(850)	-45.95%
714124-Medical Supplies (First Aid)	9	50	-	(50)	-100.00%
714126-Other Materials & Supplies	691	1,000	-	(1,000)	-100.00%
714143-Event Planning, Services and Catering	1,039	-	-	-	0.00%
Materials & Supplies Total	**39,398**	**62,000**	**45,950**	**(16,050)**	**-25.89%**
Travel Expense					
721101-Out-of-town Mileage	1,454	1,900	1,900	-	0.00%
721102-Transportation	4,053	2,500	2,500	-	0.00%
721103-Auto Rental	224	-	-	-	0.00%
721201-Hotels	13,618	4,460	4,800	340	7.62%
721202-Meals	4,543	1,900	1,900	-	0.00%
721301-Registration Fees	3,394	3,640	4,100	460	12.64%
721302-Other Travel Expenses	3,816	11,500	15,500	4,000	34.78%
Travel Expense Total	**31,101**	**25,900**	**30,700**	**4,800**	**18.53%**
Vehicle Operating					
731403-Vehicle rental - local use	-	300	-	(300)	-100.00%
Vehicle Operating Total	**-**	**300**	**-**	**(300)**	**-100.00%**

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Insurance, Claims, and Damages					
742503-Fidelity & Surety Bonds	1,175	5,825	6,175	350	6.01%
Insurance, Claims, and Damages Total	**1,175**	**5,825**	**6,175**	**350**	**6.01%**
Capital Outlay					
772107-Other Equipment (Under 5000)	2,614	-	-	-	0.00%
772109-Office Furniture	7,194	-	-	-	0.00%
Capital Outlay Total	**9,807**	**-**	**-**	**-**	**0.00%**
Other Expenses					
781103-Space Costs	248,127	185,000	210,000	25,000	13.51%
781106-Risk Mgmt Allocated Costs			83,160	83,160	0.00%
781301-Fees, Licenses, & Permits	110	2,300	2,000	(300)	-13.04%
782201-Awards	2,040	1,150	900	(250)	-21.74%
782221-Counterfeit currency and fraudulent checks	2,655	-	-	-	0.00%
782222-Net Surplus of Back Tax Lots Sale for Land Bank Or	182,913	-	-	-	0.00%
Other Expenses Total	**435,844**	**188,450**	**296,060**	**107,610**	**57.10%**
Operations Total	1,831,195	1,651,104	1,613,904	(37,200)	-2.25%
C-Finance & Admin Total	**7,006,078**	**7,454,071**	**8,090,167**	**636,096**	**8.53%**


THE CITY OF
CHATTANOOGA
TENNESSEE

FY 2026 Budget
Human Resources

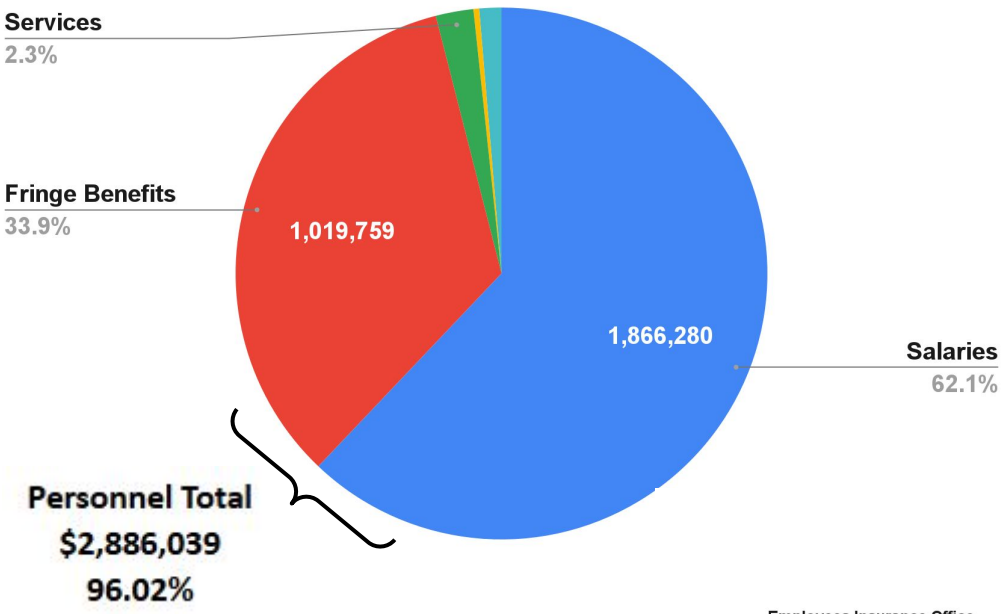
Melody Wingfield – Chief Human Resources Officer

Divisions

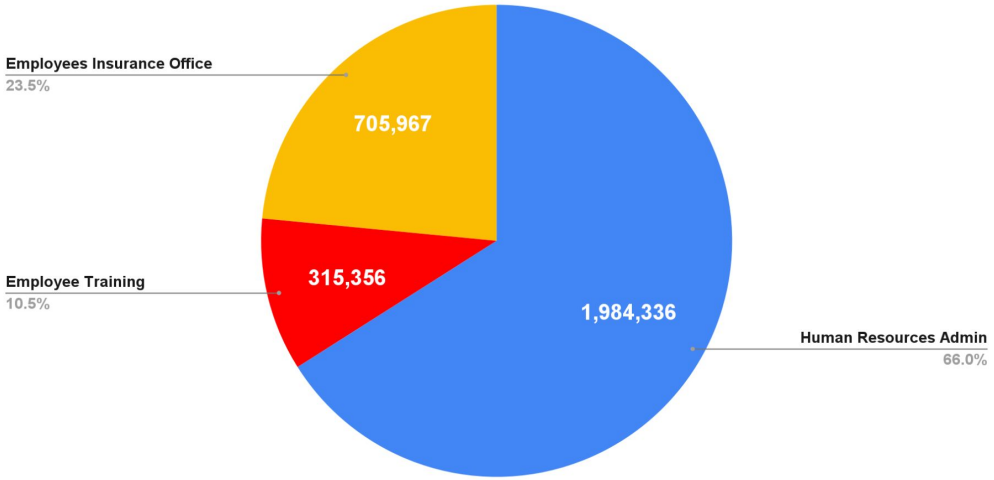
- **Administration**
- **Employees Insurance Office**
- **Employees Safety Program**

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FY26 Expenditures by Category



FY25	$4,259,675
FY26	$3,005,659
Inc/(Dec)	-$1,254,016
Change %	-29.44%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
E - Human Resources					
Personnel					
Salary and Wages	1,968,251	2,244,189	1,866,280	(377,909)	-16.84%
Fringe Benefits	1,004,879	1,160,981	1,019,759	(141,222)	-12.16%
Personnel Total	**2,973,130**	**3,405,170**	**2,886,039**	**(519,131)**	**-15.25%**
Operations					
Services	138,585	60,492	68,830	8,338	13.78%
Materials & Supplies	5,554	7,520	10,520	3,000	39.89%
Travel Expense	3,486	1,900	-	1,900	-100.00%
Vehicle Operating	1,866	-	-	-	-
Insurance, Claims, and Damages	97,068	780,593	-	(780,593)	-100.00%
Capital Outlay	591	-	750	750	-
Other Expenses	3,758	4,000	39,520	35,520	888.00%
Operations Total	**250,908**	**854,505**	**119,620**	**(734,885)**	**-86.00%**
E - Human Resources Total	**3,224,038**	**4,259,675**	**3,005,659**	**(1,254,016)**	**-29.44%**

Recommended decrease: -$1,254,016

- **Salaries & Benefits -$519,131**
  - Moved 6 positions to Risk Management Fund (6512)-$519,131
- **Operations -$734,885**
  - Moved Insurance, Claims and Damages cost to Risk Management Fund (6512) -$780,593
  - Added Risk Management Allocation $35,520


THE CITY OF
CHATTANOOGA
TENNESSEE

Human Resources
FY26 Executive Summary

Description

The Human Resources (HR) Department serves employees and management throughout their employment lifecycle by providing benefits, training, and guidance, while ensuring risk mitigation for the city. The HR Department supports the critical workforce infrastructure that powers all City of Chattanooga services rendered to constituents. HR's role includes but is not limited to:

- Collaborating with each department to develop recruitment standards to ensure the hiring of a qualified and diverse workforce and helping identify and foster employees interested in internal promotability;
- Working with departments to design unique recruiting processes to source their staffing needs, including participating in and facilitating job fairs, advertising, and creative candidate sourcing;
- Assessing job classifications, compensation, benefits, and developing salary plans to remain competitive in the Chattanooga labor market;
- Offering training, skill development, career coaching, and new hire onboarding;
- Providing guidance and education to managers, supervisors and employees on policies, law, and City practices, as well as maintaining the Employee Information Guide (EIG) and other employment specific documents;
- Conducting workplace investigations and processing grievances, as needed;
- Managing and maintaining personnel files and employment records for all employees.

The HR Department currently houses the Safety and Risk Division to support risk management initiatives, insurance programs, and safety programs, which includes addressing on-the-job injuries and recommending solutions to mitigate future risk. The Safety and Risk Division is also responsible for maintaining, acquiring, and monitoring property insurance for the entire city and handles subrogation for claims.

The HR Department is also responsible for procuring, maintaining, and monitoring a competitive and quality health and wellness program for employees. These services include: benefits, an onsite medical clinic, management and maintenance of the fitness gym/medical clinic building and pharmacy dedicated to employee wellness, and an Employee Assistance Program for confidential counseling service and overall employee support.

Vision

Serving the City of Chattanooga with competence, consistency, and care by fostering an engaged and motivated workforce.

Mission

Our Mission is to provide leadership, collaboration, and support services to departments in the selection, training, development, compensation, and well being of all employees. We will deliver best in class service to all customer groups including residents, employees, retirees, dependents, and applicants with a positive, engaging, and proactive approach. We strive to operate efficiently with integrity and transparency in support of the Mayor's vision of One Chattanooga.

Trends

The HR Department serves the employees that serve our City of Chattanooga residents. The FY26 budget aligns with our strategies to provide excellent customer service to both internal and external customers, while increasing responsiveness and maintaining consistency. In recent years, HR has worked to implement “employee first” pay practices and created step plans that allow for projection of salary and fringe costs. Strategic funding initiatives have addressed wage disparity among job classes with in-demand skills and expertise. These efforts, in addition to keeping benefits costs low, have enabled the City to remain a desirable employer in the Chattanooga metropolitan area.

Other recent efforts include:

- Updating processes to eliminate waste, including digitizing employee files and utilizing file sharing technology;
- Providing on-demand training to all employees via Oracle;
- Ensuring new employees have baseline training and new managers have supervisor-specific training to ensure success at the City and in their leadership roles;
- Implementation of Origami risk management system to house incident data and analyze trends;
- Offering employee wellness initiatives such as diverse fitness and cooking classes, mental health apps, and rewards programs to encourage whole-employee wellness.

HR is committed to establishing and maintaining a solid foundation for all employees in the areas of policy change and interpretation, process implementation, employee development and performance management, hiring practices, and effective recruiting and retention. To these ends, HR seeks to develop and implement the following in FY26:

- Expanding of the Leadership and Professional Development team to include a trainer that can be used to develop training to align with City initiatives, address issues, and provide just-in-time coaching;
- Establishing a protocol of data hygiene to ensure HR data is complete and accurate throughout all HR functions within Oracle;
- Develop and deliver reports for department business-use related to personnel functions;
- Building and empowering HR Business Partners to be strategic allies for their departments to reduce vacancies, encourage employee engagement, mitigate risks, resolve employee relations issues, improve performance, and drive overall acquisition and retention of qualified staff;
- Expanding our Wellness and Rewards programs to help employees maximize the benefits of their City service;
- Acquiring a Pension Management System that provides on-demand access to expected and actual pension benefits and information;
- Completing the implementation of a Performance Management system to allow for measuring employee performance and rewarding employee excellence.

Through these efforts, HR will continue in its efforts to create and maintain a solid foundation for all employees in the areas of policy and process management; employee recruitment, development, and retention; performance management; employee relations; benefits and compensation; manager and employee training and support. By keeping the HR Vision and Mission Statements at the forefront of everything we do, we support the Mayor’s vision of One Chattanooga by serving our City team with responsiveness and urgency, working together to solve problems and determine the right course of action, all while consistently treating each employee with dignity and respect.

Budget Overview

HR continues to work on providing effective, efficient, and essential services to all departments and agencies within the City. The FY26 budget supports efforts to improve the effectiveness and regulatory compliance of HR-related internal

support functions. This budget proposal anticipates the resources needed to continue serving our internal departments, external partners, and City employees with the best possible customer service.

To do this effectively, our budget request includes conversion of a current position (Manager - Occ Health and Wellness) to a trainer in our Leadership & Professional Development division. Bolstering funds and staff in this division will afford us an extended reach and additional personnel that can be used for both training initiative saturation, program development, and the implementation of coaching strategies to address performance and conduct issues in real time. With the rollout of the performance management system, additional staff will be needed to review employee development goals and connect learners with resources to ensure ongoing employee growth and upskilling.

Budget Highlights

- **Total budget request totaling $ 4,378,828 for an increase of $119,153 (2.80 %).**
    - **The total Salary and Benefits budget 3,609,773.**
    - **The total Operating budget $769,055**
- **This submission is $10,656 over flat budget and this is due to incurring additional costs in FY26 not present in FY25 for a new background check vendor, for a net increase of $12,000 to implement.**
- **An increase of $104,932 in salary and benefits to cost center E00102 is included for the addition of one (1) HR Trainer.**
- **Included in this budget request is an overage of $1,125 for longevity due to years of services calculations rounding up in error for 15 employees. Finance is aware of the error and advised to ignore.**
- **Notable Variances:**
    - **E00101 - HR Admin. - Budget overall decrease of $55,387. Some increases or additions include:**
        - **Investigative Services - Contracting with a new vendor to provide background checks with an increase of $12,000.**
        - **Tuition and books - two (2) staff may be requesting tuition reimbursement for classes in the FY26 budget year for a total of $2,000.**
        - **Event Planning - to conduct team building sessions during FY26 for the entire HR staff totaling $2,250.**
    - **E00102 - Employee Training - Budget increase of $132,170. This increase includes:**
        - **Addition of one (1) HR Trainer to the Leadership & Professional Development division.**
        - **IT licensing needs for new staff.**
    - **E00201 - Employee Insurance Office - Budget increase of $42,488. The changes made include:**
        - **Transferred Manager Compensation from E00101 to E00201**
        - **Transferred Manager of Wellness and Occ Health from E00201 to E00102 and swapped the position to an HR Trainer bringing the position from a GS.13E to a GS.10E.**
    - **E00203 - Safety - Decrease overall in Safety of $91,882. The decrease includes:**

        - **Salary and benefits savings from a previous position eliminated in FY25 and not present in the FY26 budget.**
    - **E00204 - Risk - Budget increase of $170,265 to include:**
        - **Total overall decrease for building & content insurance was made in the operating budget based on actuals plus a 5.25% increase.**
        - **One (1) position from Parks and Outdoors (Supervisor Public Parks Program) was transferred to HR Risk E00204 totaling $107,372 for salary and benefits. The budget should roll from Parks and Outdoors for this FTE.**
    - **E00301 - OJI Admin - Budget decrease of $78,501.**

Position Requests

- **To better utilize HR operations, HR will reduce the number of HRBPs and add two Recruiting Coordinators who will take the recruiting functions from the HRBPs. HRBPs will focus on higher level assignments within their scope and assigned department needs.**
    - **PARF Sr. HRBP GS11E to create a position for a Recruiting Coordinator GS9N**
    - **Reclassed HR Technician GS6N to a Recruiting Coordinator GS9N**
- **PARF Manager, Occupational Health & Wellness GS13E position to create a position for an HR Trainer GS10E for the Leadership & Professional Development division of HR. Having an additional trainer will allow for additional training Citywide and enable HR to better support departments, managers, employees, and additional Mayoral initiatives. HR Trainers are responsible for providing New Hire Orientations, Basecamp, training in Oracle, training for Managers, Radical Candor, employee and/or manager-specific coaching, and other learning opportunities. Also, by taking this position from a GS.13E to a GS.10E, it cuts costs that can be utilized to help fund the reclassed position.**

Future Challenges and Opportunities

While research shows that we are remaining competitive with our comps, the HR department will need to continue to evolve our recruitment strategies to highlight the things that set us apart as a preferred employer, such as our cost-saving benefits, additional opportunities such as Public Service Loan Forgiveness, job stability and retirement planning, and the intrinsic value of meaningful, community-impacting work. As Chattanooga continues to face challenges with housing prices and inflation, finding ways to communicate these total rewards in meaningful ways is critical not only to attracting potential applicants but in retaining current employees. The wide age range of City employees and the rapid advancement of technology is going to require that we develop training solutions to constantly upskill and retrain staff to take advantage of everything the City has to offer. Employee retention strategies will need to be varied to ensure we are offering a range of benefits (from compensation to wellness to training/mentoring to career experience) that will elevate the City of Chattanooga as an employer of choice in our area. As we level-up our employment offerings, HR is central to the task of driving the creation of a culture that holds employees accountable, rewards excellence and effort, and communicates effectively with all members of our City team.

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
E-Human Resources					
CC_E00101 - Human Resources Admin	1,933,705	2,059,440	1,984,336	(75,104)	-3.65%
CC_E00102 - Employee Training	207,754	194,638	315,356	120,718	62.02%
CC_E00201 - Employees Insurance Office	482,232	647,161	705,967	58,806	9.09%
CC_E00203 - Employees Safety Program	243,751	299,751	-	(299,751)	-100.00%
CC_E00204 - Risk Management	260,888	795,184	-	(795,184)	-100.00%
CC_E00301 - OJI Admin	95,708	263,501	-	(263,501)	-100.00%
E-Human Resources Total	**3,224,038**	**4,259,675**	**3,005,659**	**(1,254,016)**	**-29.44%**


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City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
E-Human Resources					
Personnel					
Salary and Wages	1,968,251	2,244,189	1,866,280	(377,909)	-16.84%
Fringe Benefits	1,004,879	1,160,981	1,019,759	(141,222)	-12.16%
Personnel Total	2,973,130	3,405,170	2,886,039	(519,131)	-15.25%
Operations					
Services	138,585	60,492	68,830	8,338	13.78%
Materials & Supplies	5,554	7,520	10,520	3,000	39.89%
Travel Expense	3,486	1,900	-	(1,900)	-100.00%
Vehicle Operating	1,866	-	-	-	0.00%
Insurance, Claims, and Damages	97,068	780,593	-	(780,593)	-100.00%
Capital Outlay	591	-	750	750	0.00%
Other Expenses	3,758	4,000	39,520	35,520	888.00%
Operations Total	250,908	854,505	119,620	(734,885)	-86.00%
E-Human Resources Total	**3,224,038**	**4,259,675**	**3,005,659**	**(1,254,016)**	**-29.44%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
E-Human Resources					
Personnel					
Salary and Wages					
601101-Regular Employees	1,726,899	2,158,285	1,895,804	(262,481)	-12.16%
601199-Budget - Attrition (Salary)	-	(80,000)	(101,000)	(21,000)	26.25%
601201-Overtime	114	-	-	-	0.00%
601202-Compensatory Time	2,058	-	-	-	0.00%
602105-Cellphone Allowance	13,400	20,160	15,840	(4,320)	-21.43%
602301-Personal Leave	172,329	-	-	-	0.00%
602303-Final Leave Payout	24,601	-	-	-	0.00%
602304-Longevity	12,600	14,850	9,225	(5,625)	-37.88%
602308-Bereavement Pay	477	-	-	-	0.00%
602309-Holiday Pay	15,772	-	-	-	0.00%
609999-Budget - Salaries & Wages	-	130,894	46,411	(84,483)	-64.54%
Salary and Wages Total	**1,968,251**	**2,244,189**	**1,866,280**	**(377,909)**	**-16.84%**
Fringe Benefits					
611101-FICA (OASDI)	112,697	134,736	118,116	(16,620)	-12.34%
611102-Medicare	27,019	31,511	27,623	(3,888)	-12.34%
611199-Budget - Attrition (Benefits)	-	(20,000)	(60,000)	(40,000)	200.00%
611201-General Pension	389,903	455,052	398,913	(56,139)	-12.34%
611206-Other Post-employment Benefits (Civilian)	120,158	78,885	113,736	34,851	44.18%
611301-Hospitalization	276,826	345,875	318,844	(27,031)	-7.82%
611302-Life Insurance Benefit	1,306	1,501	1,406	(95)	-6.33%
611303-Long-Term Disability	2,531	7,165	7,806	641	8.95%
611304-Health Savings Accounts	27,597	30,147	32,221	2,074	6.88%
611402-Employee Health Savings Acct	52	-	-	-	0.00%
611403-On-site Medical Program	43,310	47,712	42,900	(4,812)	-10.09%
611404-On-site Facility	3,480	3,840	3,240	(600)	-15.63%
619999-Budget - Fringe Benefits	-	44,557	14,954	(29,603)	-66.44%
Fringe Benefits Total	**1,004,879**	**1,160,981**	**1,019,759**	**(141,222)**	**-12.16%**
Personnel Total	2,973,130	3,405,170	2,886,039	(519,131)	-15.25%
Operations					
Services					
701103-Consultant Fees	9,758	3,500	2,000	(1,500)	-42.86%
701107-Investigative Services	12,305	20,000	32,000	12,000	60.00%
701208-On-the-Job Injury Claims	-	1,000	-	(1,000)	-100.00%
702108-Locksmith	36	50	50	-	0.00%
702225-IT Maintenance - Licensing	9,772	-	3,500	3,500	0.00%
703202-Cellular Phone Service	-	-	480	480	0.00%
703206-Air Cards	726	-	-	-	0.00%
704108-Office Machine Rental	2,981	4,800	3,200	(1,600)	-33.33%
704201-Advertising	8,903	8,000	8,200	200	2.50%
704210-Printing	54	250	500	250	100.00%
704228-Translation Service	38	-	50	50	0.00%
704309-Meeting Expense	87	-	-	-	0.00%
704310-Local Mileage	556	3,000	250	(2,750)	-91.67%
704311-Miscellaneous Services	7	-	-	-	0.00%
704313-Recording Documents	505	-	-	-	0.00%
704319-Parking	10	-	-	-	0.00%
704340-Shredding and Recycling Services	154	200	200	-	0.00%
704346-Office Moving/Configuration Services	68,375	-	-	-	0.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
704501-Freight, Express & Drayage	-	-	100	100	0.00%
704502-Postage	2,659	3,592	3,400	(192)	-5.35%
704601-Local Registration Fees	837	600	200	(400)	-66.67%
704602-Training Costs	20,823	13,500	11,700	(1,800)	-13.33%
704603-Tuition & Books	-	2,000	3,000	1,000	50.00%
Services Total	**138,585**	**60,492**	**68,830**	**8,338**	**13.78%**
Materials & Supplies					
711101-Audio Visual Supplies	74	350	700	350	100.00%
711102-Books	-	-	250	250	0.00%
711104-Forms & Printed Material	906	850	1,800	950	111.76%
711109-Office Supplies & Stationery	2,291	2,650	2,500	(150)	-5.66%
711110-Technology Accessories & Supplies	1,164	250	600	350	140.00%
714117-Food & Ice	906	1,750	2,050	300	17.14%
714122-Kitchen & Dining Room Supplies	67	200	100	(100)	-50.00%
714124-Medical Supplies (First Aid)	-	200	-	(200)	-100.00%
714129-Safety Equipment	-	500	-	(500)	-100.00%
714130-Safety Shoes	146	770	270	(500)	-64.94%
714143-Event Planning, Services and Catering	-	-	2,250	2,250	0.00%
Materials & Supplies Total	**5,554**	**7,520**	**10,520**	**3,000**	**39.89%**
Travel Expense					
721101-Out-of-town Mileage	172	200	-	(200)	-100.00%
721102-Transportation	30	-	-	-	0.00%
721201-Hotels	2,640	750	-	(750)	-100.00%
721202-Meals	645	450	-	(450)	-100.00%
721301-Registration Fees	-	500	-	(500)	-100.00%
Travel Expense Total	**3,486**	**1,900**	**-**	**(1,900)**	**-100.00%**
Vehicle Operating					
731102-Gasoline	216	-	-	-	0.00%
731203-Vehicle Labor	25	-	-	-	0.00%
731204-Vehicle Parts & Supplies	135	-	-	-	0.00%
731301-Car Wash	21	-	-	-	0.00%
731401-Fleet Leased Vehicle	1,469	-	-	-	0.00%
Vehicle Operating Total	**1,866**	**-**	**-**	**-**	**0.00%**
Insurance, Claims, and Damages					
741102-Claims & Damages	(722)	-	-	-	0.00%
742402-Building & Content Insurance	-	509,592	-	(509,592)	-100.00%
742404-Liability Insurance	2,082	7,500	-	(7,500)	-100.00%
742501-Insurance Administrative Cost	95,708	263,501	-	(263,501)	-100.00%
Insurance, Claims, and Damages Total	**97,068**	**780,593**	**-**	**(780,593)**	**-100.00%**
Capital Outlay					
772109-Office Furniture	591	-	750	750	0.00%
Capital Outlay Total	**591**	**-**	**750**	**750**	**0.00%**
Other Expenses					
781106-Risk Mgmt Allocated Costs			34,020	34,020	0.00%
782201-Awards	3,758	4,000	5,500	1,500	37.50%
Other Expenses Total	**3,758**	**4,000**	**39,520**	**35,520**	**888.00%**
Operations Total	250,908	854,505	119,620	(734,885)	-86.00%
E-Human Resources Total	**3,224,038**	**4,259,675**	**3,005,659**	**(1,254,016)**	**-29.44%**

FY 2026 Budget Community Development

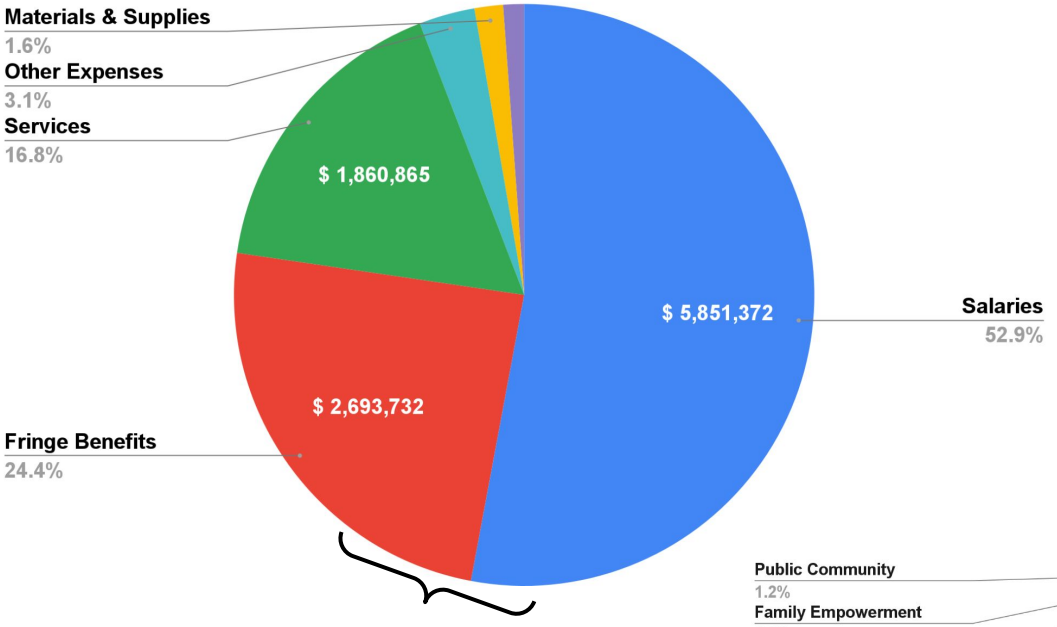
Carol Hunter – Administrator

Divisions

- **Community Development Administration**
- **Community Centers**
- **Office of Family Empowerment**

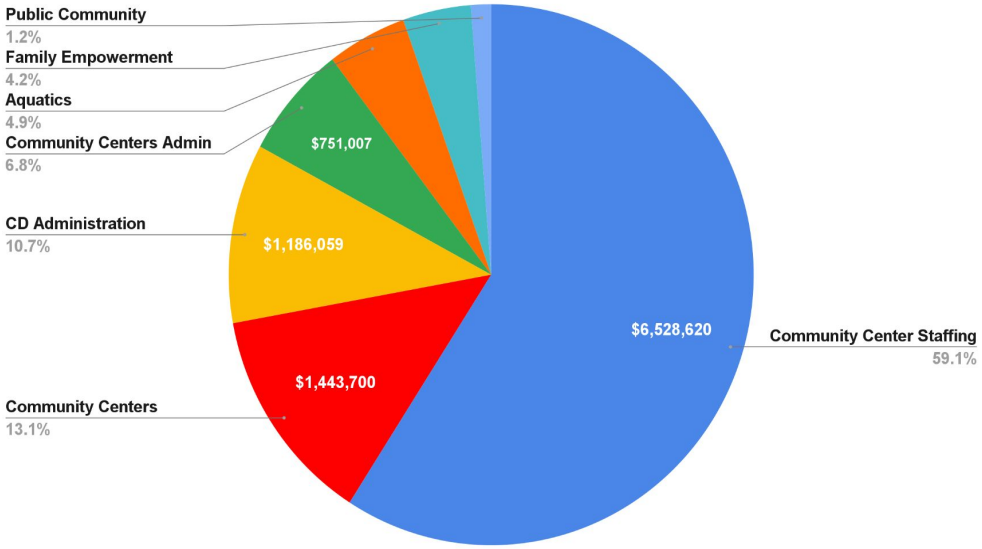
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FY26 Expenditures by Category



FY25	$10,166,045
FY26	$11,053,231
Inc/(Dec)	$887,186
Change %	8.73%

Personnel Total
$8,545,104
77.31%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
G - Community Development					
Personnel					
Salary and Wages	4,807,753	5,525,075	5,851,372	326,297	5.91%
Fringe Benefits	2,341,452	2,551,660	2,693,732	142,072	5.57%
Personnel Total	**7,149,205**	**8,076,735**	**8,545,104**	**468,369**	**5.80%**
Operations					
Services	1,548,856	1,610,710	1,860,865	250,155	15.53%
Materials & Supplies	155,800	250,190	175,400	(74,790)	-29.89%
Travel Expense	22,886	36,150	49,550	13,400	37.07%
Vehicle Operating	80,416	61,174	128,501	67,327	110.06%
Insurance, Claims, and Damages	50	-	-	-	0.00%
Capital Outlay	63,424	-	-	-	0.00%
Other Expenses	46,784	131,086	293,811	162,725	124.14%
Operations Total	**1,918,217**	**2,089,310**	**2,508,127**	**418,817**	**20.05%**
G - Community Development Total	**9,067,422**	**10,166,045**	**11,053,231**	**887,186**	**8.73%**

Recommended increase: $887,186

- **Salaries & Benefits $468,369**
  - 19 Aquatics personnel moved from P&O to CD (8 PT positions were deleted) $335,342
  - Eliminated 2 positions -$188,238
  - Increase in OPEB rates $205,717

- **Operations $418,817**
  - Aquatics operating budget moved from P&O to CD $201,565
  - Recreational Supplies -$64,640
  - Recreation & Support Services -$182,724
  - Property Rental $120,000
  - Employment Agencies $197,516
  - Addition of Risk Management Allocation $163,800


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Community Development FY26 Executive Summary

Description

The Department of Community Development is dedicated to enhancing the quality of life for Chattanoogans by providing holistic services, community programming, and resources that empower individuals and families. The department is comprised of several key divisions:

Office of Family Empowerment (OFE) provides case management, utility assistance, and emergency financial support for families facing crises. Through programs such as the Low-Income Home Energy Assistance Program (LIHEAP) and the Family Support Program, we work to remove barriers to stability. By leveraging partnerships and funding, we aim to move families forward by reducing poverty and expanding access to critical resources for Hamilton County residents. OFE has seen a significant increase in requests year over year, serving 3,988 households in FY23 and 4,242 households in FY24. Through these efforts, OFE has provided families with essential support for housing, utilities, and emergency assistance.

Community Centers serve as neighborhood resource hubs, offering skill-based training, education, workforce development, health initiatives, recreation, and general community services. Each center tailors its programming to meet local needs, guided by Community Advisory Committees (CACs). Our goal is to exceed expectations by delivering high-quality programming in partnership with internal and external stakeholders, ensuring a seamless and impactful experience for residents. In FY24, community centers served approximately 453,917 residents, reflecting a 77% increase from FY23.

Community Advisory Committees (CACs) play a crucial role in shaping community center programming and initiatives by gathering direct input from neighborhood residents. These committees help ensure that services and activities align with the needs and aspirations of the communities they serve. This year, CACs are collaborating with Engage Chattanooga, the City's GoVocal community engagement platform, to conduct the first annual community center needs assessment, *Your Center, Your Future,* ensuring community-driven improvements and programming decisions. CACs will also provide input on the Community Development Activity Guide, helping to shape programming based on community priorities.

Public Relations & Marketing focus on increasing awareness and engagement with the department's programs and initiatives. Through media outreach, branding, and digital engagement efforts such as the MyChattConnect App and a proposed radio show, the department is strengthening its footprint in the community and ensuring residents have access to vital information and resources. Engage Chattanooga is also a key platform for digital engagement, allowing real-time interaction, transparency, and responsiveness to community needs. Since launching the MyChattConnect app on January 30, 2025, there have been 400+ downloads, allowing greater access to Community Development resources and updates.

Administration & Finance ensure the efficient operation of the department by overseeing budgeting, personnel management, LIHEAP and CSBG grant administration, and strategic planning. This division is responsible for ensuring that resources are allocated effectively to sustain and expand programs and services across the city.

Vision

Aligned with Mayor Tim Kelly's *One Chattanooga* plan, the Department of Community Development envisions an inclusive Chattanooga where every resident can access the resources, services, and opportunities needed to thrive. We strive to build equitable, resilient communities through collaboration, innovation, and sustainable development.

Mission

Our mission is to cultivate strong, vibrant communities by providing essential services, empowering families, and ensuring that community centers serve as dynamic hubs for engagement, learning, and support. Through strategic partnerships and innovative programming, we contribute to the *One Chattanooga* vision by advancing economic mobility, community resilience, and social equity.

Trends

The *One Chattanooga* plan emphasizes economic inclusion, housing affordability, and neighborhood equity. In alignment with these priorities, our department is responding to:

- **Increased Demand for Services** – Rising housing costs and economic instability continue to drive more families to seek OFE assistance. As demand grows, ensuring adequate resources and support remains a top priority. Over the past three years, a steady increase in applications has been documented:
    - Q1 FY23: 1,248 households served (~416 per month)
    - Q1 FY24: 1,489 households served (~496 per month)
    - Q1 FY25: 1,914 households served (~638 per month)
- **Diverse and Growing Populations** – The number of immigrants and Deaf/Hard-of-Hearing residents in Chattanooga is increasing, highlighting the need for enhanced language access and accessibility services.. The city has identified Spanish, ASL, and Arabic as priority languages for public services, reflecting Chattanooga's changing demographics and the increasing number of non-English speaking residents seeking support.
- **Infrastructure Needs** – Aging community center facilities require ongoing maintenance and upgrades to meet increased programming and service demands. In FY24, maintenance requests increased by 37%
- **Digital Engagement & Outreach** – Expanding digital access allows for responsive, effective, and transparent communication between the department and residents. Engage Chattanooga enhances two-way communication, allowing residents to provide input on services, access resources efficiently, and stay informed about department initiatives. Strengthening digital outreach ensures broader engagement with all communities, especially those who may have barriers to in-person participation.

Budget Overview

The FY26 budget reflects strategic adjustments to support critical programs, operational efficiencies, and infrastructure needs. Adjustments focus on staffing additions to improve service delivery, security measures, and public relations efforts to better connect with the community. These efforts align with the *One Chattanooga* vision by fostering economic inclusion, increasing access to services, and ensuring community spaces remain welcoming and well-resourced for all residents.

Budget Highlights

- **$536,907 Aquatics -** Community Development will assume responsibility for aquatics and pool operations. This transition enhances program alignment, improves service delivery, and integrates aquatics into broader community initiatives within our community centers. The budget reflects reallocating funding, staffing, and resources to support pool operations, lifeguard staffing, and maintenance.
- **$120,000 Property Rental for Senior Center** – Due to ongoing community concerns about the previous closure of a dedicated senior center, the department is actively searching for a rental space to establish a permanent, designated senior center where seniors can participate in specialized programming without sharing facilities with other community groups.
- **$20,000 Staff Training & Development** – As community centers transition into Community Resource Hubs, staff require specialized training to adapt to expanded roles. With anticipated retirements among senior staff, training will ensure that the next generation of managers is equipped with the skills needed to sustain and grow services, supporting the One Chattanooga vision of long-term community investment.

Position Requests

- Add: (1) Full-Time Aquatics Program Manager
- Add: (1) Full-Time Recreation Specialist
- Add: (2) Part-Time Head Lifeguards
- Add: (3) Part-Time Lifeguard 2
- Add: (1) Part-Time Swim Lesson Instructor
- Add: (3) Part-Time Water Fitness Instructor
- Delete: (1) Admin Support Assistant 2 vacant position
- Delete: (1) Director Assistance Programs vacant position

Future Challenges and Opportunities

To ensure long-term sustainability and enhanced community engagement, we are:

- **Expanding summer camp funding** to support 650+ participants annually.
- **Developing a biannual Community Development Activity Guide** covering community centers, OFE programs, resources, and services, shaped in collaboration with CACs.
- **Enhancing OFE integration into community centers**—creating seamless access to assistance application drop-offs, public computers, and program information. Additionally, OFE will offer workshops on a rotating monthly basis at designated centers to provide financial literacy, workforce development, and stability resources.
- **Increasing public outreach efforts**, including a radio show and expanded media presence, to rebrand and refocus the role of community centers in residents' daily lives.
- **Strengthening digital engagement** by integrating services into MyChattConnect App and Engage Chattanooga for improved communication and accessibility.

Strategic Investment in the Department

The Department of Community Development ensures that community centers remain central hubs for empowerment, resources, and engagement. These strategic investments will sustain and enhance services, reinforcing our commitment to a thriving Chattanooga that aligns with the *One Chattanooga* vision.

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
G-Community Development					
CC_G00301 - Code Enforcement Office	0	-	-	-	0.00%
CC_G00302 - Back Tax Properties Abatement	(382)	-	-	-	0.00%
CC_G00401 - CD Administration	954,559	1,132,633	1,186,059	53,426	4.72%
CC_G00403 - CD Public Communication	121,826	102,258	136,874	34,616	33.85%
CC_G00404 - CD Office of Family Empowerment	418,380	451,306	464,540	13,234	2.93%
CC_G00501 - CD Community Centers Admin	733,760	764,205	751,007	(13,198)	-1.73%
CC_G00502 - CD Kids Kamp	384,709	464,000	469,000	5,000	1.08%
CC_G00503 - CD Rec Ctr Avondale	71,888	55,200	55,900	700	1.27%
CC_G00504 - CD Rec Ctr Chris L. Ramsey Sr (Brainerd)	94,632	88,500	91,500	3,000	3.39%
CC_G00505 - CD Rec Ctr Carver	41,648	42,500	47,500	5,000	11.76%
CC_G00506 - CD Rec Ctr East Chattanooga	33,967	35,200	36,500	1,300	3.69%
CC_G00507 - CD Rec Ctr East Lake	56,470	64,100	56,900	(7,200)	-11.23%
CC_G00508 - CD Rec Ctr Eastdale	32,716	37,000	32,000	(5,000)	-13.51%
CC_G00509 - CD Rec Ctr First Centenary	3,104	9,000	8,500	(500)	-5.56%
CC_G00510 - CD Rec Ctr Frances B Wyatt	26,046	29,300	30,000	700	2.39%
CC_G00511 - CD Rec Ctr Glenwood	70,812	143,250	61,500	(81,750)	-57.07%
CC_G00512 - CD Rec Ctr John A Patten	32,434	52,900	45,500	(7,400)	-13.99%
CC_G00513 - CD Rec Ctr North Chattanooga	27,818	29,200	26,500	(2,700)	-9.25%
CC_G00514 - CD Rec Ctr Shepherd	56,965	54,500	48,000	(6,500)	-11.93%
CC_G00515 - CD Rec Ctr South Chattanooga	90,387	94,600	87,500	(7,100)	-7.51%
CC_G00516 - CD Rec Ctr Tyner	41,084	42,300	41,000	(1,300)	-3.07%
CC_G00517 - CD Rec Ctr Washington Hills	45,199	46,800	45,400	(1,400)	-2.99%
CC_G00518 - CD Rec Ctr Westside Community Ctr	10,936	16,000	12,200	(3,800)	-23.75%
CC_G00519 - CD Rec Ctr Hixson	58,309	49,700	46,100	(3,600)	-7.24%
CC_G00520 - CD Rec Ctr Cromwell Community Center	9,639	13,000	10,500	(2,500)	-19.23%
CC_G00521 - CD North River Civic Center	43,672	40,600	47,100	6,500	16.01%
CC_G00522 - CD Senior Center	83,497	600	130,000	129,400	21566.67%
CC_G00523 - CD Heritiage House	11,611	18,100	14,600	(3,500)	-19.34%
CC_G00526 - CD Community Center Staffing	5,507,426	6,289,293	6,528,620	239,327	3.81%
CC_G00527 - CD Teen Programming	432	-	-	-	0.00%
CC_G00701 - CD Neighborhood Services	3,890	-	-	-	0.00%
CC_G71001 - Land Development Office	(11)	-	-	-	0.00%
CC_G00528 - CD Aquatics	-	-	542,431	542,431	0.00%
G-Community Development Total	**9,067,422**	**10,166,045**	**11,053,231**	**887,186**	**8.73%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
G-Community Development					
Personnel					
Salary and Wages	4,807,753	5,525,075	5,851,372	326,297	5.91%
Fringe Benefits	2,341,452	2,551,660	2,693,732	142,072	5.57%
Personnel Total	7,149,205	8,076,735	8,545,104	468,369	5.80%
Operations					
Services	1,548,856	1,610,710	1,860,865	250,155	15.53%
Materials & Supplies	155,800	250,190	175,400	(74,790)	-29.89%
Travel Expense	22,886	36,150	49,550	13,400	37.07%
Vehicle Operating	80,416	61,174	128,501	67,327	110.06%
Insurance, Claims, and Damages	50	-	-	-	0.00%
Capital Outlay	63,424	-	-	-	0.00%
Other Expenses	46,784	131,086	293,811	162,725	124.14%
Operations Total	1,918,217	2,089,310	2,508,127	418,817	20.05%
G-Community Development Total	**9,067,422**	**10,166,045**	**11,053,231**	**887,186**	**8.73%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
G-Community Development					
Personnel					
Salary and Wages					
601101-Regular Employees	3,480,839	4,355,064	4,733,851	378,787	8.70%
601102-Temporary Staffing	10,912	-	-	-	0.00%
601103-Part Time Employees	564,681	797,860	977,290	179,430	22.49%
601105-Injured On Duty Pay	5,468	-	-	-	0.00%
601199-Budget - Attrition (Salary)	-	(114,600)	(104,000)	10,600	-9.25%
601201-Overtime	12,349	-	-	-	0.00%
601202-Compensatory Time	2,712	-	-	-	0.00%
602105-Cellphone Allowance	9,240	8,640	8,640	-	0.00%
602301-Personal Leave	457,922	-	-	-	0.00%
602303-Final Leave Payout	67,991	-	-	-	0.00%
602304-Longevity	71,500	85,050	84,675	(375)	-0.44%
602306-Call Back Pay	169	-	-	-	0.00%
602308-Bereavement Pay	3,462	-	-	-	0.00%
602309-Holiday Pay	120,510	-	-	-	0.00%
609999-Budget - Salaries & Wages	-	393,061	150,916	(242,145)	-61.60%
Salary and Wages Total	**4,807,753**	**5,525,075**	**5,851,372**	**326,297**	**5.91%**
Fringe Benefits					
611101-FICA (OASDI)	286,481	324,756	359,337	34,581	10.65%
611102-Medicare	66,999	75,957	84,045	8,088	10.65%
611199-Budget - Attrition (Benefits)	-	(76,400)	(43,000)	33,400	-43.72%
611201-General Pension	868,253	929,766	1,008,995	79,229	8.52%
611206-Other Post-employment Benefits (Civilian)	263,751	161,180	287,668	126,488	78.48%
611301-Hospitalization	647,311	784,019	726,521	(57,498)	-7.33%
611302-Life Insurance Benefit	3,243	3,514	3,924	410	11.67%
611303-Long-Term Disability	5,809	14,998	20,313	5,315	35.44%
611304-Health Savings Accounts	63,194	55,079	62,193	7,114	12.92%
611402-Employee Health Savings Acct	203	-	-	-	0.00%
611403-On-site Medical Program	126,948	134,616	125,268	(9,348)	-6.94%
611404-On-site Facility	9,260	14,520	9,840	(4,680)	-32.23%
619999-Budget - Fringe Benefits	-	129,655	48,628	(81,027)	-62.49%
Fringe Benefits Total	**2,341,452**	**2,551,660**	**2,693,732**	**142,072**	**5.57%**
Personnel Total	7,149,205	8,076,735	8,545,104	468,369	5.80%
Operations					
Services					
701208-On-the-Job Injury Claims	32,528	-	-	-	0.00%
702102-Electrical	1,371	-	-	-	0.00%
702103-Exterminating Service	-	-	200	200	0.00%
702105-Painting	2,035	-	-	-	0.00%
702106-Plumbing	8,188	-	-	-	0.00%
702108-Locksmith	2,420	-	-	-	0.00%
702109-Custodial Services	53,626	8,700	15,000	6,300	72.41%
702201-Alarm System Repair	2,421	-	-	-	0.00%
702204-Contracted Repair Service	678	-	-	-	0.00%
702207-Maintenance Services	-	500	-	(500)	-100.00%
702208-Fire Prevention Measures	7,490	1,500	-	(1,500)	-100.00%
702212-HVAC	1,353	-	-	-	0.00%
702222-Cabling & Installation	255	-	-	-	0.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
702225-IT Maintenance - Licensing	2,426	-	-	-	0.00%
702226-IT Maintenance - Hosting	-	5,000	5,000	-	0.00%
702233-Door Repairs	5,681	-	-	-	0.00%
702236-Flooring Repairs	2,993	-	-	-	0.00%
703101-Electricity	300,587	275,000	300,100	25,100	9.13%
703102-Natural Gas	97,824	89,700	89,000	(700)	-0.78%
703103-Water	71,269	63,800	76,683	12,883	20.19%
703104-Fuel Oil	10	-	-	-	0.00%
703109-Sewer	90,082	96,800	114,000	17,200	17.77%
703202-Cellular Phone Service	1,288	-	-	-	0.00%
703206-Air Cards	6,192	5,100	5,916	816	16.00%
704102-Clothing & Linen Service	40	-	-	-	0.00%
704104-Equipment Rental	11	13,000	3,000	(10,000)	-76.92%
704105-Property Rental	60,391	8,000	128,000	120,000	1500.00%
704107-Floor Mat / Scrapper Rental	7,695	8,486	9,100	614	7.24%
704108-Office Machine Rental	20,596	34,000	34,000	-	0.00%
704201-Advertising	9,820	15,450	16,000	550	3.56%
704208-Contracted Repair	424	5,000	5,000	-	0.00%
704210-Printing	6,610	10,500	8,200	(2,300)	-21.90%
704212-Data Processing Service	-	500	-	(500)	-100.00%
704213-Debris Removal & Cleanup	(382)	-	-	-	0.00%
704220-Instructors	15,640	-	-	-	0.00%
704221-Recreation Support Services	27,461	286,724	104,000	(182,724)	-63.73%
704238-Animal Control Contracted Services	1,071	-	-	-	0.00%
704306-Dues	100	3,250	3,650	400	12.31%
704307-Employment Agencies	335,458	350,000	547,516	197,516	56.43%
704308-Local Transportation	20,885	60,000	50,000	(10,000)	-16.67%
704310-Local Mileage	594	250	500	250	100.00%
704311-Miscellaneous Services	47,554	1,800	-	(1,800)	-100.00%
704312-Other Contracted Service	17,787	1,700	-	(1,700)	-100.00%
704315-Waste Disposal	17,013	23,400	25,500	2,100	8.97%
704319-Parking	295	700	100	(600)	-85.71%
704320-Link2Gov Internet Fee	456	400	-	(400)	-100.00%
704335-Public Communication	274	2,500	18,000	15,500	620.00%
704340-Shredding and Recycling Services	72	150	150	-	0.00%
704347-Agency Contracted Services	240,000	220,000	220,000	-	0.00%
704348-Field Trips	-	-	40,000	40,000	0.00%
704403-Disputed Purchasing Card Expense	107	-	-	-	0.00%
704501-Freight, Express & Drayage	-	50	-	(50)	-100.00%
704502-Postage	499	1,200	600	(600)	-50.00%
704503-Warehouse Storage and Delivery	13,920	8,000	3,500	(4,500)	-56.25%
704601-Local Registration Fees	495	-	3,150	3,150	0.00%
704602-Training Costs	9,580	9,550	20,000	10,450	109.42%
704705-Credit Card Use Charge	3,675	-	15,000	15,000	0.00%
Services Total	**1,548,856**	**1,610,710**	**1,860,865**	**250,155**	**15.53%**
Materials & Supplies					
711101-Audio Visual Supplies	95	-	-	-	0.00%
711105-Instructional Materials & Supplies	1,459	500	500	-	0.00%
711109-Office Supplies & Stationery	13,412	23,600	12,000	(11,600)	-49.15%
711110-Technology Accessories & Supplies	1,067	100	500	400	400.00%
711111-Printer Toner Cartridges	528	500	500	-	0.00%
714101-Art Prints	64	-	-	-	0.00%
714105-Building Maintenance Supplies	6,419	14,000	15,000	1,000	7.14%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
714106-Cleaning Supplies	23,119	11,200	15,000	3,800	33.93%
714107-Clothing	17,254	12,000	13,000	1,000	8.33%
714108-Cultural Arts Supplies	407	-	-	-	0.00%
714111-Electrical Supplies, Bulbs, Etc	149	-	-	-	0.00%
714117-Food & Ice	16,780	20,700	15,500	(5,200)	-25.12%
714120-Hardware, Nails, Small Tools	339	-	-	-	0.00%
714122-Kitchen & Dining Room Supplies	707	-	-	-	0.00%
714126-Other Materials & Supplies	7,352	100	-	(100)	-100.00%
714128-Recreational Supplies	63,360	157,640	93,000	(64,640)	-41.00%
714129-Safety Equipment	84	1,300	1,900	600	46.15%
714131-Seeds, Trees, Plants, Hort Supplies	814	-	-	-	0.00%
714135-Locks & Key supplies	924	550	500	(50)	-9.09%
714136-Dirt mix, Mulch, Topsoil	16	-	-	-	0.00%
714138-Flags Banners and Signage	1,011	5,000	5,000	-	0.00%
714143-Event Planning, Services and Catering	368	3,000	3,000	-	0.00%
714144-Batteries	72	-	-	-	0.00%
Materials & Supplies Total	**155,800**	**250,190**	**175,400**	**(74,790)**	**-29.89%**
Travel Expense					
721101-Out-of-town Mileage	1,087	1,500	1,500	-	0.00%
721102-Transportation	1,888	4,500	12,000	7,500	166.67%
721103-Auto Rental	1,863	500	1,000	500	100.00%
721201-Hotels	7,064	9,500	10,000	500	5.26%
721202-Meals	1,721	3,400	4,750	1,350	39.71%
721301-Registration Fees	9,263	16,000	19,800	3,800	23.75%
721302-Other Travel Expenses	-	750	500	(250)	-33.33%
Travel Expense Total	**22,886**	**36,150**	**49,550**	**13,400**	**37.07%**
Vehicle Operating					
731101-Diesel Fuel	0	-	-	-	0.00%
731102-Gasoline	9,679	12,000	12,000	-	0.00%
731203-Vehicle Labor	1,835	2,200	5,500	3,300	150.00%
731204-Vehicle Parts & Supplies	2,871	2,200	5,200	3,000	136.36%
731301-Car Wash	261	300	1,300	1,000	333.33%
731401-Fleet Leased Vehicle	57,242	38,474	76,309	37,835	98.34%
731403-Vehicle rental - local use	8,528	6,000	7,000	1,000	16.67%
731404-Outside Contracted Vehicle	-	-	21,192	21,192	0.00%
Vehicle Operating Total	**80,416**	**61,174**	**128,501**	**67,327**	**110.06%**
Insurance, Claims, and Damages					
742503-Fidelity & Surety Bonds	50	-	-	-	0.00%
Insurance, Claims, and Damages Total	**50**	**-**	**-**	**-**	**0.00%**
Capital Outlay					
772102-Building Equipment	4,491	-	-	-	0.00%
772108-Recreational Equipment	30,720	-	-	-	0.00%
772109-Office Furniture	8,134	-	-	-	0.00%
772111-Computer Software under 15000	4,645	-	-	-	0.00%
772112-Computer equipment under 5000	15,364	-	-	-	0.00%
772122-Office Equipment (under 5000)	70	-	-	-	0.00%
Capital Outlay Total	**63,424**	**-**	**-**	**-**	**0.00%**
Other Expenses					
781103-Space Costs	-	116,186	115,511	(675)	-0.58%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
781106-Risk Mgmt Allocated Costs			163,800	163,800	0.00%
781301-Fees, Licenses, & Permits	13,406	12,000	12,000	-	0.00%
782201-Awards	-	2,900	2,500	(400)	-13.79%
782210-Program Expense	33,378	-	-	-	0.00%
Other Expenses Total	**46,784**	**131,086**	**293,811**	**162,725**	**124.14%**
Operations Total	1,918,217	2,089,310	2,508,127	418,817	20.05%
G-Community Development Total	**9,067,422**	**10,166,045**	**11,053,231**	**887,186**	**8.73%**

FY 2026 Budget
Police

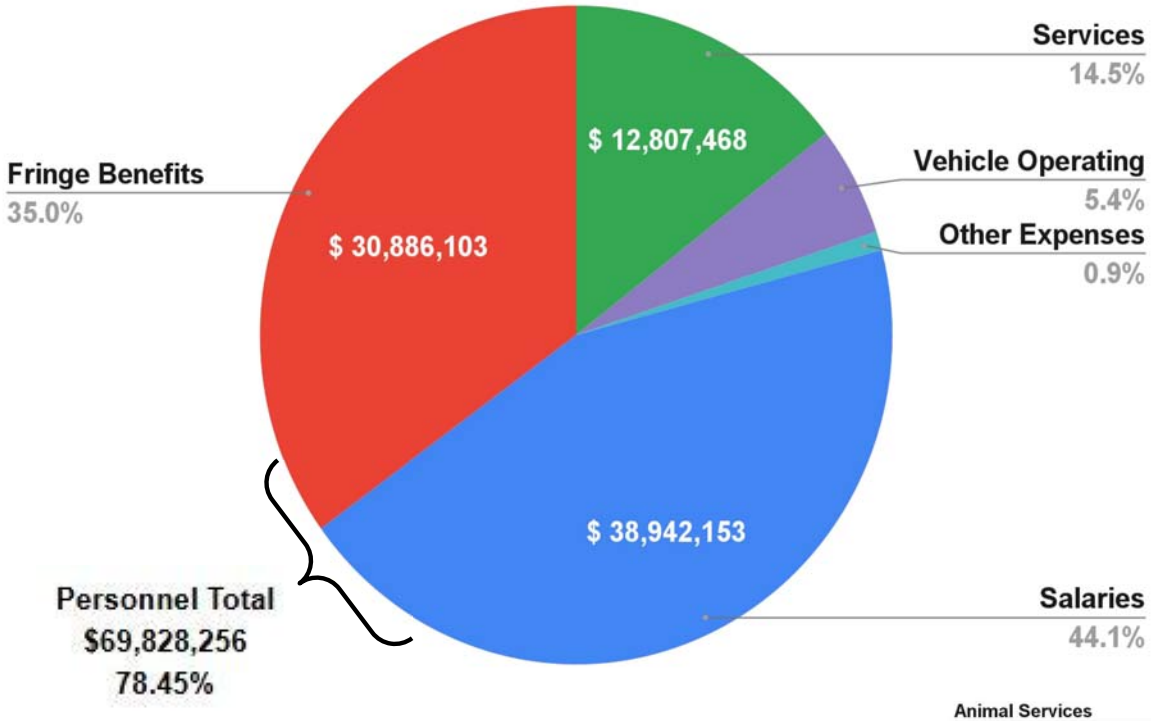
Jonathan Chambers – Police Chief

Divisions

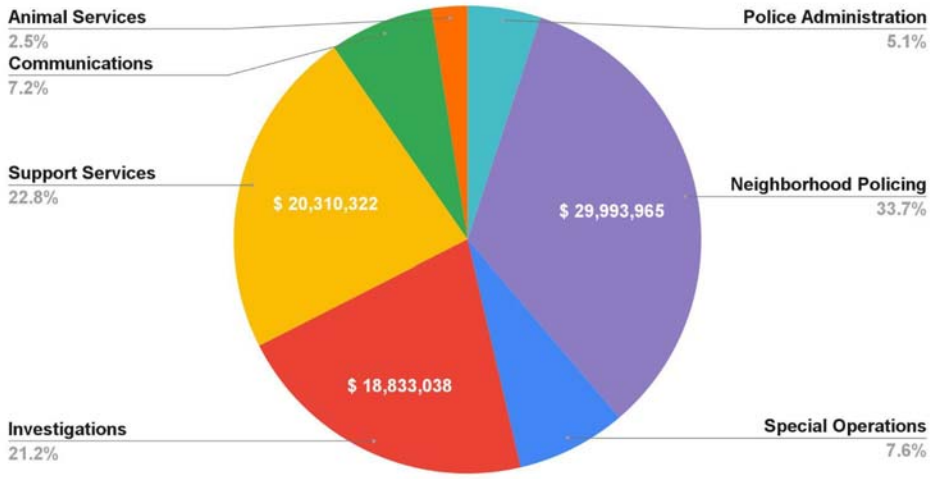
- Chief of Police
- Professional Standards
- Neighborhood Policing
- Community Outreach Policing
- Police Special Operations
- Investigative Services Command
- Investigation I
- Investigation II
- Special Victims Unit at Family Justice Center
- Police Training Recruiting
- Real Time Intelligence Center (RTIC)
- Police Victim Services
- Police Technology
- Police Property and Evidence
- Police Communications Center
- Animal Services CPD
- Police Records & Property
- Police Finance & Organizational Learning
- Police Facilities & Fleet
- Police HR

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FY26 Expenditures by Category



FY25	$91,022,073
FY26	$89,011,816
Inc/(Dec)	-$2,010,257
Change %	-2.21%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
H - Police					
Personnel					
Salary and Wages	36,966,584	39,056,893	38,942,153	-114,740	-0.29%
Fringe Benefits	30,198,713	33,715,315	30,886,103	-2,829,212	-8.39%
Personnel Total	**67,165,297**	**72,772,208**	**69,828,256**	**-2,943,952**	**-4.05%**
Operations					
Services	10,169,591	12,781,700	12,807,468	25,768	0.20%
Materials & Supplies	415,948	584,669	599,019	14,350	2.45%
Travel Expense	184,629	118,900	118,900	-	0.00%
Vehicle Operating	5,116,851	4,535,990	4,767,687	231,697	5.11%
Insurance, Claims, and Damages	1,843	9,000	-	-9,000	-100%
Capital Assets	126,511	92,200	-	-92,200	-100%
Capital Outlay	1,526,001	74,000	77,300	3,300	4.46%
Other Expenses	53,020	53,406	813,186	759,780	1422.65%
Operations Total	**17,594,394**	**18,249,865**	**19,183,560**	**933,695**	**5.12%**
H - Police Total	**84,759,691**	**91,022,073**	**89,011,816**	**(2,010,257)**	**-2.21%**

Recommended decrease: -$2,010,257

- **Salaries & Benefits -$2,943,952**
  - Eliminated 23 Positions
  - Adjustments to Benefits
- **Operations $933,695**
  - Adjustments to FLEET vehicles per FY25 projections
  - Contractual annual increases to Contracted Services (911 and Animal Control)
  - Addition of Risk Mgmt Allocation


THE CITY OF
CHATTANOOGA
TENNESSEE

Police
FY26 Executive Summary

Description

This budget outlines the financial plan for the Chattanooga Police Department for FY26, ensuring that resources are allocated efficiently to maintain public safety, enhance community policing efforts, and support departmental operations. It details projected revenues, expenditures, and key funding priorities to balance operational needs with fiscal responsibility.

Our approach prioritizes officer recruitment and retention, expansion of victim and mental health services, technology upgrades, training programs, and community engagement, while maintaining financial sustainability. This budget also accounts for potential challenges, including an increase in operational costs associated with vehicle usage. Increased costs have been mitigated in years past due to the vast number of vacancies. As we continue to improve in the areas of recruitment and retention, we project that we will have more officers on the street; therefore, more vehicles in service. We also project an increase in utility costs commiserate with a regional increase.

Key highlights include adding essential professional staff positions, investments in leadership development and wellness, and facility improvements. Through this plan, we aim to enhance public safety, strengthen community relationships, and ensure the department operates effectively within its allocated resources.

Vision

Respected and trusted by all segments of Chattanooga's diverse community.

Mission

To keep you, your family and our community safe.

Trends

The Chattanooga Police Department is committed to fostering a culture of excellence by developing inspirational leaders and implementing strategic initiatives that enhance public safety and community trust. This year's budget reflects a forward-thinking approach that prioritizes leadership development, operational improvements, and service expansion to meet the evolving needs of our community.

A key focus of this budget is cultural transformation through leadership development, ensuring that our command staff and officers are equipped with the skills and mindset to inspire and mentor the next generation of law enforcement professionals. Investing in leadership training will strengthen internal collaboration, improve decision-making, and foster a positive and resilient departmental culture.

Police
FY26 Executive Summary

To better serve our diverse community, we are expanding crisis response capabilities and bilingual victim services to ensure all residents receive the necessary support during emergencies and traumatic events. These initiatives aim to enhance our ability to address mental health crises, domestic violence cases, and other critical incidents with a more compassionate and effective response.

We are also focusing on additional professional staff who will focus on streamlining sworn applicant processing to improve efficiency in recruiting and hiring. By adding direct accountability and refining our processes, we can ensure that high-quality candidates move through the system more effectively, reducing vacancies and strengthening our force. Additionally, we are expanding our recruiting footprint to attract top talent beyond our immediate region, ensuring we bring in a diverse and highly qualified pool of officers.

Recognizing the importance of competitive compensation, we are increasing officer pay to remain competitive with neighboring agencies. This investment not only helps with recruitment but also boosts retention, ensuring we maintain a stable and experienced workforce.

Lastly, we are addressing facility improvements to enhance working conditions, increase operational efficiency, and provide officers and staff with the resources they need to perform at their best. Upgraded facilities will support training, administrative functions, and overall department effectiveness.

Through these strategic investments, we are not only addressing immediate needs but also laying the foundation for a stronger, more adaptable, and community-focused police department. This budget reflects our commitment to proactive leadership, operational excellence, and building lasting trust with the community we serve.

Budget Overview

The Chattanooga Police Department is structured into three primary bureaus: the Neighborhood Policing Bureau, the Criminal Investigations Bureau, and the Special Operations Bureau. These bureaus work collaboratively, both internally and with external partners across Chattanooga, to provide the highest level of police services to the community.

The department remains committed to strategically utilizing its budget to reduce violence and property crimes, enhance victim services and crisis response, and invest in professional development. This budget supports ongoing training opportunities that improve decision-making, enables officers to earn certifications that uphold professional standards, and leverage advanced technology to solve cases more efficiently. Through these initiatives, we aim to bring criminals to justice while maintaining fiscal responsibility and ensuring the safety of our community.

Police
FY26 Executive Summary

Budget Highlights

- **The budget includes a request for six additional professional staff positions to enhance departmental capabilities and operational efficiency.**
- **Plans are in place to expand and formalize community engagement events throughout the spring and summer, with a focus on providing safe activities for youth.**
- **Strengthened recruitment initiatives and process improvements, including an early hire program, will enhance our ability to attract and retain top-tier talent.**
- **Allocations for key operational expenses have been adjusted to account for rising costs and ensure continued service effectiveness.**

Position Requests

- **Requesting an additional social worker for the Co-Responders for Crisis Mental Unit**
- **Requesting a bilingual victim service advocate to be moved from grant funded to funded through operations**
- **Requesting three additional Crime Scene Technician positions to continue transitioning those responsibilities away from sworn officers**
- **Requesting additional HR (Police) Recruiter.**

Future Challenges and Opportunities

This 2026 budget of $89,011,816 reflects funding to cover its basic daily needs, a 2.21% decrease of $2,010,257 under the 2025 budget. This budget continues to maintain current operations and funds some additional staffing needed to support programs that will provide us with a new stream of recruits so hopes of improving retention & recruitment rise. Our other funds, Narcotics and Federal Asset Forfeiture, will continue at $500,000 and $20,000 respectively.

The Chattanooga Police Department's budget is designed to serve and support our city's diverse communities, ensuring that we meet the unique needs and priorities of each neighborhood. Our work aligns with several strategic initiatives of One Chattanooga, reinforcing our commitment to building stronger, safer communities through collaboration, engagement, and proactive policing.

Our Neighborhood Policing Bureau plays a vital role in strengthening community relationships by

fostering trust, enhancing responsiveness, and working alongside residents to improve the quality of life in our neighborhoods. The Chattanooga Police Department operates 24/7, responding to calls for service, preventing and investigating crime, maintaining public order, and supporting events throughout the city.

We remain dedicated to delivering the highest quality police services by leveraging innovative strategies and emerging technologies. However, we also recognize the challenges ahead, including the need to keep pace with technological advancements, maintain a reliable fleet, recruit and retain top talent, modernize aging facilities, and provide holistic support for our staff to promote a healthy work-life balance.

We appreciate the opportunity to share our vision and welcome continued discussions on how we can further the One Chattanooga initiative through collaborative efforts that enhance public safety and community well-being.

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
H-Police					
CC_H00101 - Chief of Police	2,139,657	2,370,384	1,859,316	(511,068)	-21.56%
CC_H00102 - Professional Standards	1,921,876	2,145,903	1,896,287	(249,616)	-11.63%
CC_H00201 - Neighborhood Policing (formerly Police Uniform	31,557,401	35,958,028	29,993,965	(5,964,063)	-16.59%
CC_H00202 - Community Outreach Policing (formerly Police C	2,822,952	818,059	747,407	(70,652)	-8.64%
CC_H00203 - Police Special Operations	5,929,006	6,481,733	6,761,154	279,421	4.31%
CC_H00601 - Investigative Services Command	3,157,381	2,236,165	1,721,947	(514,218)	-23.00%
CC_H00603 - Investigation I (formerly Major Crimes)	8,703,361	9,408,392	9,385,865	(22,527)	-0.24%
CC_H00604 - Investigation II (formerly Special Investigations)	3,601,286	4,305,926	7,723,810	3,417,884	79.38%
CC_H00605 - Special Victims Unit at Family Justice Center	1,751,090	2,221,511	1,416	(2,220,095)	-99.94%
CC_H00701 - Police Admin & Support Services Command	144	-	-	-	0.00%
CC_H00703 - Police Training Recruiting	4,900,611	2,758,360	6,776,259	4,017,899	145.66%
CC_H00707 - Real Time Intelligence Center {RTIC}	1,281,575	1,501,207	11,563	(1,489,644)	-99.23%
CC_H00709 - Police Victim Services	908	402,897	528,752	125,855	31.24%
CC_H00710 - Police Technology	5,467	2,316,754	2,511,755	195,001	8.42%
CC_H00801 - Police Property and Evidence (formerly Records	423,499	666,025	12,156	(653,869)	-98.17%
CC_H00802 - Polygraph	0	-	-	-	0.00%
CC_H00803 - Police Communications Center	5,707,915	5,983,599	6,385,575	401,976	6.72%
CC_H00804 - Animal Services CPD	2,017,908	2,118,803	2,224,752	105,949	5.00%
CC_H00702 - Police Records & Property	1,555,935	1,833,174	2,313,431	480,257	26.20%
CC_H00704 - Police Finance & Organizational Learning	(0)	-	973,604	973,604	0.00%
CC_H00705 - Police Facilities & Fleet	7,276,306	6,902,993	6,573,649	(329,344)	-4.77%
CC_H00708 - Police HR	5,412	592,160	609,153	16,993	2.87%
H-Police Total	**84,759,691**	**91,022,073**	**89,011,816**	**(2,010,257)**	**-2.21%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
H-Police					
Personnel					
Salary and Wages	36,966,584	39,056,893	38,942,153	(114,740)	-0.29%
Fringe Benefits	30,198,713	33,715,315	30,886,103	(2,829,212)	-8.39%
Personnel Total	67,165,297	72,772,208	69,828,256	(2,943,952)	-4.05%
Operations					
Services	10,169,591	12,781,700	12,807,468	25,768	0.20%
Materials & Supplies	415,948	584,669	599,019	14,350	2.45%
Travel Expense	184,629	118,900	118,900	-	0.00%
Vehicle Operating	5,116,851	4,535,990	4,767,687	231,697	5.11%
Insurance, Claims, and Damages	1,843	9,000	-	(9,000)	-100.00%
Capital Assets	126,511	92,200	-	(92,200)	-100.00%
Capital Outlay	1,526,001	74,000	77,300	3,300	4.46%
Other Expenses	53,020	53,406	813,186	759,780	1422.65%
Operations Total	17,594,394	18,249,865	19,183,560	933,695	5.12%
H-Police Total	**84,759,691**	**91,022,073**	**89,011,816**	**(2,010,257)**	**-2.21%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
H-Police					
Personnel					
Salary and Wages					
601101-Regular Employees	27,024,870	36,377,661	35,474,842	(902,819)	-2.48%
601103-Part Time Employees	404,600	652,282	558,791	(93,491)	-14.33%
601104-State Training Wages	340,800	400,000	381,600	(18,400)	-4.60%
601105-Injured On Duty Pay	21,738	-	-	-	0.00%
601199-Budget - Attrition (Salary)	-	(2,336,971)	(616,000)	1,720,971	-73.64%
601201-Overtime	2,662,203	2,050,000	2,050,000	-	0.00%
601202-Compensatory Time	264,393	-	-	-	0.00%
602101-Uniform Allowance	213,198	250,000	238,500	(11,500)	-4.60%
602105-Cellphone Allowance	45,380	-	720	720	0.00%
602301-Personal Leave	4,545,845	-	-	-	0.00%
602303-Final Leave Payout	575,604	-	-	-	0.00%
602304-Longevity	438,900	480,825	456,225	(24,600)	-5.12%
602305-Severance Pay	44,432	-	-	-	0.00%
602306-Call Back Pay	130,256	136,500	128,300	(8,200)	-6.01%
602307-On Call Pay	118,680	100,200	92,200	(8,000)	-7.98%
602308-Bereavement Pay	17,416	-	-	-	0.00%
602309-Holiday Pay	118,270	-	-	-	0.00%
609999-Budget - Salaries & Wages	-	946,396	176,975	(769,421)	-81.30%
Salary and Wages Total	**36,966,584**	**39,056,893**	**38,942,153**	**(114,740)**	**-0.29%**
Fringe Benefits					
611101-FICA (OASDI)	327,933	314,461	337,303	22,842	7.26%
611102-Medicare	509,749	553,336	538,090	(15,246)	-2.76%
611199-Budget - Attrition (Benefits)	-	(2,556,778)	(1,935,000)	621,778	-24.32%
611201-General Pension	844,675	925,494	1,022,227	96,733	10.45%
611202-Fire & Police Pension	15,061,078	16,653,584	15,939,250	(714,334)	-4.29%
611205-Other Pensions	27,683	-	-	-	0.00%
611206-Other Post-employment Benefits (Civilian)	255,098	160,430	291,442	131,012	81.66%
611208-Other Post-employment Benefits (Sworn)	6,145,588	8,179,051	6,004,561	(2,174,490)	-26.59%
611301-Hospitalization	5,450,508	7,170,622	7,000,838	(169,784)	-2.37%
611302-Life Insurance Benefit	24,007	27,581	29,654	2,073	7.52%
611303-Long-Term Disability	5,196	14,961	20,904	5,943	39.72%
611304-Health Savings Accounts	688,816	682,487	632,824	(49,663)	-7.28%
611402-Employee Health Savings Acct	1,791	-	-	-	0.00%
611403-On-site Medical Program	794,015	901,416	878,592	(22,824)	-2.53%
611404-On-site Facility	62,576	74,520	68,400	(6,120)	-8.21%
619999-Budget - Fringe Benefits	-	614,150	57,018	(557,132)	-90.72%
Fringe Benefits Total	**30,198,713**	**33,715,315**	**30,886,103**	**(2,829,212)**	**-8.39%**
Personnel Total	67,165,297	72,772,208	69,828,256	(2,943,952)	-4.05%
Operations					
Services					
701103-Consultant Fees	29,850	264,990	30,000	(234,990)	-88.68%
701107-Investigative Services	1,175	39,100	44,100	5,000	12.79%
701110-Veterinary Services	5,288	4,301	12,000	7,699	179.00%
701208-On-the-Job Injury Claims	436,359	500,000	-	(500,000)	-100.00%
701210-Psychological Exam	12,610	60,000	60,000	-	0.00%
701213-On-the-Job Injury Settlement Claims	64,817	-	-	-	0.00%
702101-Carpentry	-	5,000	5,000	-	0.00%
702102-Electrical	8,945	10,000	10,000	-	0.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
702103-Exterminating Service	3,245	2,900	3,400	500	17.24%
702106-Plumbing	13,155	5,000	5,000	-	0.00%
702108-Locksmith	-	50	50	-	0.00%
702109-Custodial Services	88,310	86,796	86,796	-	0.00%
702111-Irrigation	218	-	-	-	0.00%
702202-Bldg & Grounds Maintenance	616	10,000	10,000	-	0.00%
702203-Circuit Board Repair	(4,200)	-	-	-	0.00%
702204-Contracted Repair Service	35,846	81,500	81,500	-	0.00%
702206-Elevator Maintenance	2,080	5,000	5,000	-	0.00%
702207-Maintenance Services	18,514	174,929	189,929	15,000	8.57%
702208-Fire Prevention Measures	785	3,500	3,500	-	0.00%
702209-Furnace Boiler	321	-	-	-	0.00%
702211-Grounds	4,022	-	-	-	0.00%
702212-HVAC	44,015	40,000	70,000	30,000	75.00%
702214-Landscaping	3,348	3,000	3,000	-	0.00%
702221-IT Maintenance	3,726	1,410,800	1,410,800	-	0.00%
702222-Cabling & Installation	1,604	-	-	-	0.00%
702225-IT Maintenance - Licensing	34,068	4,470	8,500	4,030	90.16%
702226-IT Maintenance - Hosting	8,989	1,000	1,000	-	0.00%
702227-IT Maintenance - Support Maintenance	12,190	1,000	30,148	29,148	2914.80%
702228-Generator Maintenance	3,723	4,000	4,000	-	0.00%
702229-Contract Mowing	1,675	-	-	-	0.00%
702230-Technology Repair Services	3,040	-	-	-	0.00%
702233-Door Repairs	1,595	-	-	-	0.00%
703101-Electricity	232,113	245,449	260,176	14,727	6.00%
703102-Natural Gas	21,521	27,810	33,372	5,562	20.00%
703103-Water	34,368	15,688	15,915	227	1.45%
703109-Sewer	33,546	47,700	50,562	2,862	6.00%
703202-Cellular Phone Service	42,770	127,484	122,400	(5,084)	-3.99%
703204-Internet & Cable Services	7,325	4,500	4,500	-	0.00%
703206-Air Cards	217,828	200,900	200,900	-	0.00%
703207-Digital Connectivity	82,434	200,000	202,157	2,157	1.08%
704102-Clothing & Linen Service	(23)	1,400	1,400	-	0.00%
704104-Equipment Rental	(2,294)	9,300	9,300	-	0.00%
704105-Property Rental	300	-	-	-	0.00%
704106-Dumpster Rental	13,705	200	200	-	0.00%
704107-Floor Mat / Scrapper Rental	1,266	4,000	4,000	-	0.00%
704108-Office Machine Rental	36,200	83,403	83,403	-	0.00%
704109-Traffic Control - Rental	6,611	50,000	50,000	-	0.00%
704201-Advertising	-	20,000	20,000	-	0.00%
704204-Alarm Monitoring	7,044	1,100	1,100	-	0.00%
704205-Applicant & Promotional Testing	103	5,000	147,500	142,500	2850.00%
704208-Contracted Repair	215	1,100	1,100	-	0.00%
704209-Copying	10,025	-	-	-	0.00%
704210-Printing	6,286	6,000	6,000	-	0.00%
704215-Security Services	6,348	500	500	-	0.00%
704228-Translation Service	2,098	1,000	1,000	-	0.00%
704236-Emergency Services - 911	5,707,915	5,983,599	6,385,575	401,976	6.72%
704238-Animal Control Contracted Services	2,017,908	2,118,803	2,224,752	105,949	5.00%
704306-Dues	11,504	17,665	20,265	2,600	14.72%
704308-Local Transportation	258	-	-	-	0.00%
704309-Meeting Expense	2,831	2,000	2,000	-	0.00%
704311-Miscellaneous Services	253	-	-	-	0.00%
704315-Waste Disposal	1,743	10,000	10,000	-	0.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
704316-Wrecker Service	46,736	30,000	30,000	-	0.00%
704319-Parking	(153)	1,200	2,000	800	66.67%
704329-Radio Maintenance	728,818	728,818	728,818	-	0.00%
704340-Shredding and Recycling Services	6,186	4,500	4,500	-	0.00%
704499-Incomplete Expense Allocation	516	-	-	-	0.00%
704501-Freight, Express & Drayage	107	650	-	(650)	-100.00%
704502-Postage	7,748	7,800	9,950	2,150	27.56%
704503-Warehouse Storage and Delivery	128	-	-	-	0.00%
704601-Local Registration Fees	15,686	6,475	400	(6,075)	-93.82%
704602-Training Costs	21,689	99,320	100,000	680	0.68%
704603-Tuition & Books	-	1,000	-	(1,000)	-100.00%
Services Total	**10,169,591**	**12,781,700**	**12,807,468**	**25,768**	**0.20%**
Materials & Supplies					
711101-Audio Visual Supplies	1,091	700	700	-	0.00%
711102-Books	97	200	200	-	0.00%
711104-Forms & Printed Material	1,508	1,000	1,000	-	0.00%
711105-Instructional Materials & Supplies	109	-	-	-	0.00%
711107-Newspapers	384	384	384	-	0.00%
711109-Office Supplies & Stationery	23,890	48,500	48,500	-	0.00%
711110-Technology Accessories & Supplies	24,366	38,135	37,685	(450)	-1.18%
711111-Printer Toner Cartridges	-	5,100	5,100	-	0.00%
712109-Paint	69	750	750	-	0.00%
712114-Plumbing Supplies	-	100	100	-	0.00%
713104-Filters, Misc	203	1,200	1,200	-	0.00%
713109-Repair Parts	1,404	-	-	-	0.00%
713211-Water Chemicals	-	3,500	3,500	-	0.00%
714105-Building Maintenance Supplies	18,565	6,835	6,835	-	0.00%
714106-Cleaning Supplies	8,907	5,000	5,000	-	0.00%
714107-Clothing	69,155	101,150	100,750	(400)	-0.40%
714111-Electrical Supplies, Bulbs, Etc	356	3,800	3,800	-	0.00%
714112-Electronic Parts	2,034	500	500	-	0.00%
714115-Fire Code Equipment	4,071	5,635	5,635	-	0.00%
714117-Food & Ice	14,409	14,200	20,900	6,700	47.18%
714118-Food & Supplies for Animals	5,439	6,200	6,200	-	0.00%
714120-Hardware, Nails, Small Tools	132	-	-	-	0.00%
714124-Medical Supplies (First Aid)	6,819	17,700	10,900	(6,800)	-38.42%
714126-Other Materials & Supplies	7,658	75,650	80,950	5,300	7.01%
714127-Police Ammunition	161,053	149,000	149,000	-	0.00%
714129-Safety Equipment	-	10,000	9,300	(700)	-7.00%
714132-Test Materials	-	2,400	2,400	-	0.00%
714135-Locks & Key supplies	1,367	1,500	1,500	-	0.00%
714143-Event Planning, Services and Catering	883	-	-	-	0.00%
714144-Batteries	812	4,050	-	(4,050)	-100.00%
714147-Police Evidence Supplies	19,161	26,300	41,050	14,750	56.08%
714148-Security Material & Supplies	-	1,000	1,000	-	0.00%
714150-Promotional Items	16,403	18,500	18,500	-	0.00%
714151-Police Supplies	25,604	19,680	19,680	-	0.00%
714152-Police Leather Goods	-	16,000	16,000	-	0.00%
Materials & Supplies Total	**415,948**	**584,669**	**599,019**	**14,350**	**2.45%**
Travel Expense					
721101-Out-of-town Mileage	1,553	350	350	-	0.00%
721102-Transportation	19,817	10,120	10,120	-	0.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
721103-Auto Rental	1,302	100	100	-	0.00%
721201-Hotels	59,705	54,800	54,800	-	0.00%
721202-Meals	34,204	25,480	25,480	-	0.00%
721301-Registration Fees	62,299	18,658	18,658	-	0.00%
721302-Other Travel Expenses	5,748	9,392	9,392	-	0.00%
Travel Expense Total	**184,629**	**118,900**	**118,900**	**-**	**0.00%**
Vehicle Operating					
731101-Diesel Fuel	2,410	6,500	6,500	-	0.00%
731102-Gasoline	1,350,685	1,300,000	1,300,000	-	0.00%
731201-Contracted Vehicle Repair	-	5,000	500	(4,500)	-90.00%
731203-Vehicle Labor	631,188	447,500	477,500	30,000	6.70%
731204-Vehicle Parts & Supplies	566,265	704,150	704,150	-	0.00%
731206-Bicycle Repair & Maintenance	2,027	4,500	6,000	1,500	33.33%
731301-Car Wash	695	1,250	1,250	-	0.00%
731302-Licenses & Titles	376	442	442	-	0.00%
731401-Fleet Leased Vehicle	2,563,064	2,066,648	2,091,345	24,697	1.20%
731403-Vehicle rental - local use	141	-	-	-	0.00%
731404-Outside Contracted Vehicle	-	-	180,000	180,000	0.00%
Vehicle Operating Total	**5,116,851**	**4,535,990**	**4,767,687**	**231,697**	**5.11%**
Insurance, Claims, and Damages					
742402-Building & Content Insurance	196	-	-	-	0.00%
742403-Vehicle & Equipment Insurance	1,647	9,000	-	(9,000)	-100.00%
Insurance, Claims, and Damages Total	**1,843**	**9,000**	**-**	**(9,000)**	**-100.00%**
Capital Assets					
761204-Equipment Purchase	(600)	-	-	-	0.00%
761302-Audio Visual Equipment	-	4,000	-	(4,000)	-100.00%
761303-Computer Equipment over 5000	127,111	88,200	-	(88,200)	-100.00%
Capital Assets Total	**126,511**	**92,200**	**-**	**(92,200)**	**-100.00%**
Capital Outlay					
771106-Equipment Repairs	-	-	7,300	7,300	0.00%
772107-Other Equipment (Under 5000)	20,199	4,000	-	(4,000)	-100.00%
772109-Office Furniture	11,685	-	-	-	0.00%
772110-Firearms & Police Protection Equip	1,483,394	70,000	70,000	-	0.00%
772111-Computer Software under 15000	82	-	-	-	0.00%
772112-Computer equipment under 5000	5,928	-	-	-	0.00%
772115-Security Equipment	4,414	-	-	-	0.00%
772122-Office Equipment (under 5000)	299	-	-	-	0.00%
Capital Outlay Total	**1,526,001**	**74,000**	**77,300**	**3,300**	**4.46%**
Other Expenses					
781103-Space Costs	43,076	43,076	43,076	-	0.00%
781106-Risk Mgmt Allocated Costs			759,780	759,780	0.00%
781301-Fees, Licenses, & Permits	2,504	1,280	1,280	-	0.00%
782201-Awards	4,439	6,050	6,050	-	0.00%
782220-Sponsorships	3,000	3,000	3,000	-	0.00%
Other Expenses Total	**53,020**	**53,406**	**813,186**	**759,780**	**1422.65%**
Operations Total	17,594,394	18,249,865	19,183,560	933,695	5.12%
H-Police Total	**84,759,691**	**91,022,073**	**89,011,816**	**(2,010,257)**	**-2.21%**

FY 2026 Budget
Fire

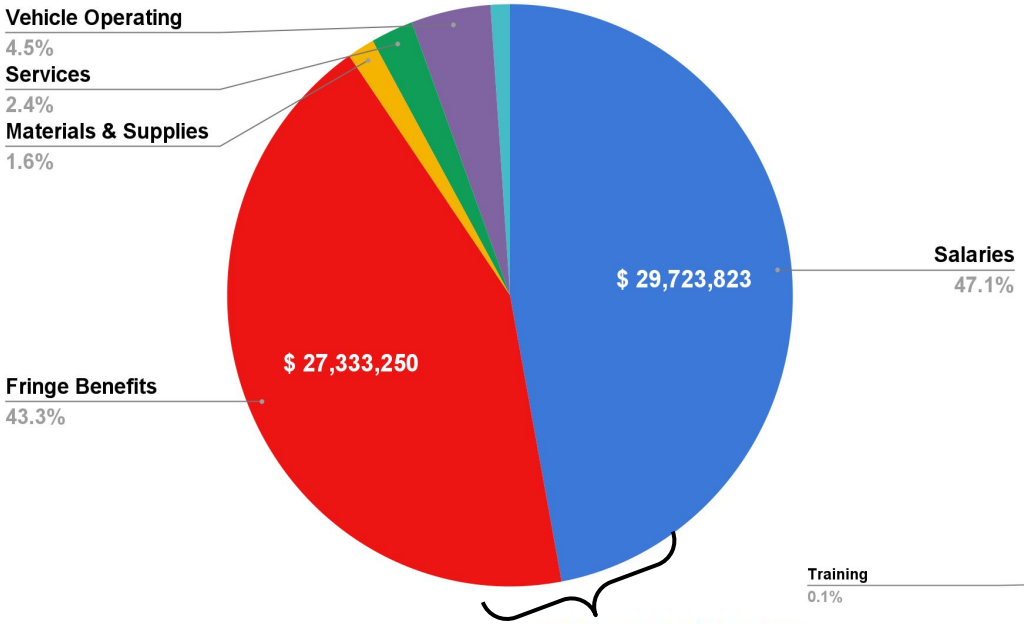
Phil Hyman – Fire Chief

Divisions

- **Fire Administration**
- **Operations**
- **Training**

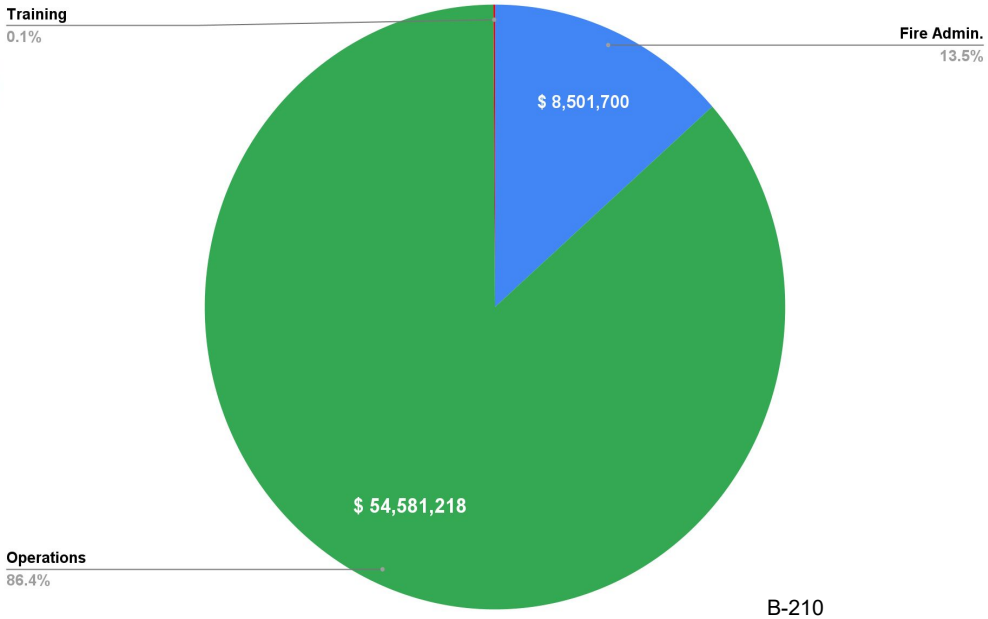
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FY26 Expenditures by Category



Personnel Total
$57,057,073
90.37%

FY25	$65,223,437
FY26	$63,138,391
Inc/(Dec)	-$2,085,046
Change %	-3.20%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
J - Fire					
Personnel					
Salary and Wages	27,880,618	29,540,927	29,723,823	182,896	0.62%
Fringe Benefits	24,957,090	29,128,975	27,333,250	-1,795,725	-6.16%
Personnel Total	**52,837,708**	**58,669,902**	**57,057,073**	**-1,612,829**	**-2.75%**
Operations					
Services	2,238,130	2,746,317	1,527,521	-1,218,796	-44.38%
Materials & Supplies	838,569	984,040	986,115	2,075	0.21%
Travel Expense	66,926	65,120	118,070	52,950	81.31%
Vehicle Operating	2,879,419	2,723,824	2,870,692	146,868	5.39%
Insurance, Claims, and Damages	8,394	17,197	-	17,197	-100.00%
Capital Assets	358,759	-	-	-	-
Capital Outlay	559,079	-	-	-	-
Other Expenses	19,914	17,037	578,920	561,883	3298.02%
Operations Total	**6,969,190**	**6,553,535**	**6,081,318**	**-472,217**	**-7.21%**
J - Fire Total	**59,806,898**	**65,223,437**	**63,138,391**	**-$2,085,046**	**-3.20%**

Recommended Decrease: -$2,085,046

- **Salaries & Benefits -$1,612,829**
  - Special Assignment CFD Increase $81,800
  - OPEB Sworn Rate Change -$1,731,125
- **Operations -$472,217**
  - Insurance, Claims, and Damages moved ro Risk Management Fund (6512) -$17,197
  - Applicant & Promotional Testing -$200,000
  - Addition of Risk Management Allocation $561,883


THE CITY OF
CHATTANOOGA
TENNESSEE

Chattanooga Fire Department

FY26 Executive Summary

Description

The Chattanooga Fire Department serves Chattanooga's citizens and guests on their most challenging days, fulfilling its mission through efficient, effective, life-saving, and property-conserving work. With 431 sworn and 16 civilian positions spread over 6 divisions, 20 community fire stations, and 3 administrative buildings, our men and women constantly hone their craft to provide outstanding preventative and operational service to our community.

Vision

To be an organization that sacrificially serves outwardly and continually improves inwardly.

Mission

Outward-Facing Mission

The Chattanooga Fire Department is dedicated to protecting life, property, and community resources through prevention, preparation, response, and mitigation.

Inward-Facing Mission

Lead - Serve - Train

Trends

The Chattanooga Fire Department (CFD) continues to provide critical service by responding to, mitigating, and working to reduce the impact of emergencies for our citizens. This year, the CFD has endured several notable service impacts:

- Responded to over 24,300 emergencies and calls for service, a very slight decrease in overall call volume
- While overall call load was down, structure fires per year were up about 27% from last year
- Responded to several significant hazmat and technical rescue calls this year
- Over 4% decrease in EMS calls
- Over 21% decrease in "554 Assist invalid" calls; continued drop is attributed to change in response protocols
- Unfortunately, there were 8 more resignations in 2024, over 87% of which cited low pay as reason for departure

Budget Overview

Though pay increases are entered later by Finance, the CFD's budget request seeks again to stabilize firefighter pay. The city must act to avoid further resignation attrition. The city invested heavily in 2021 to stabilize pay and added a COLA in 2023, but the department has fallen significantly behind regional departments again. Amid historical inflation, the lack of pay increases, and a lack of affordable housing, firefighters are opting for higher paying jobs and leaving the city.

Budget Highlights

- **Reduction of salaries and benefits due to the elimination of 18 positions associated with Black Creek facility.**
- **Reduction of costs due to elimination of attrition in FY 26 budget.**

Position Requests

- **No new requests for FY 26.**

Future Challenges and Opportunities

***Challenge*: Attrition Through Resignations and Retirements** - While there are several challenges, firefighter pay is still by far the department's greatest challenge. Attrition through resignations hit hard in 2023 and 2024 with many leaving for higher pay. In 2025, the department has already lost two firefighters to other departments due to pay. CFD leadership has learned that several others are waiting to see if the city will follow through with the commitment to provide significant raises. So, in a flat budget submittal, if the plan to provide raises is not effectively communicated, the CFD will likely lose more in 2025. Even with quality and intentional recruiting efforts to increase the applicant pool, we are increasingly challenged to hire enough cadets to fill the vacancies with the lowest pay in the region. Last year, several contingent offers were made in which the potential candidates chose to either stay in their line of work or chose not to come because of pay.

To exacerbate the challenge of attrition, by the end of 2025, the CFD will have 58 sworn employees eligible to retire. By the end of 2026, the number will be over 75; by the end of 2028, over 115, almost a third of the department. Neighboring fire departments, including much smaller communities, are paying firefighters considerably more. The CFD is the premier department in our region. We are the "go-to" for technical expertise and run more calls than any department in the region. Firefighters want to come to Chattanooga because the training, leadership, and growth opportunities are outstanding, but when there is an $8,000-20,000 difference in starting salary, it will be challenging to overcome. The City of Chattanooga is simply not competitive.

Without question, people are the department's and the community's greatest asset. To maintain our greatest asset, we must continue to invest every year through COLAs and pay plan improvements. If we do not invest, the city will end up in the same position we were in four years ago. It took a 24% pay increase to slow the attrition. Last year, we made some slight improvements by providing an annual step for all firefighters. But resignation attrition continued. The investment to fund the necessary improvements is understood to be expensive and we are open to a phased approach with effective communication, but the impending cost of continuing to lose firefighters is a cost our citizens cannot afford. The vast majority of our firefighters love their jobs. They love the department's mission. They love helping others and fixing problems with specialized knowledge, skills, abilities, and equipment. It's a special lifestyle and calling, but at the end of the day, it is still a job, and if they are struggling to make ends meet, they will seek other opportunities. Our hope is to further invest in them so that they can further invest time, energy, expertise, and work for Chattanooga. The city's civilian employees also need to be valued through salary improvements.

Chattanooga is no longer just a regional place. Citizens are moving here from all over the country and bringing extended family with them. By 2029, one estimate is that our regional metropolitan area could surpass 1,000,000 people. Our service must expand with the population increase. Therefore, the CFD continues to seek an increase in capacity in virtually all of its divisions. Each and every position requested through the years seeks to bolster the good work already being done. Division increases mean the ability to reach and serve more people in better ways, operationally and administratively. CFD is on the move and is providing a much higher level of service than it was even 10 years ago. On top of the outstanding fire, EMS, hazmat, and rescue service provided, the department now has UTVs for access to remote areas, swiftwater rescue capability and multiple fire boats, updated brushtruck capability, and will be able to provide wildland firefighting soon, all of which came under Mayor Kelly and the City Council's support.

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
J-Fire					
CC_J00101 - Fire Administration	7,020,683	8,821,417	8,501,700	(319,717)	-3.62%
CC_J00201 - Fire Operations Division	50,037,941	56,402,020	54,581,218	(1,820,802)	-3.23%
CC_J00202 - Fire Station # 1	12,033	-	-	-	0.00%
CC_J00203 - Fire Station # 4	10,308	-	-	-	0.00%
CC_J00204 - Fire Station # 5	2,573	-	-	-	0.00%
CC_J00205 - Fire Station # 6	10,788	-	-	-	0.00%
CC_J00206 - Fire Station # 8	2,527	-	-	-	0.00%
CC_J00207 - Fire Station # 9	12,725	-	-	-	0.00%
CC_J00208 - Fire Station # 10	10,889	-	-	-	0.00%
CC_J00209 - Fire Station # 12	7,905	-	-	-	0.00%
CC_J00210 - Fire Station # 13	3,437	-	-	-	0.00%
CC_J00211 - Fire Station # 14	3,483	-	-	-	0.00%
CC_J00212 - Fire Station # 15	1,035	-	-	-	0.00%
CC_J00213 - Fire Station # 16	9,415	-	-	-	0.00%
CC_J00214 - Fire Station # 17	3,466	-	-	-	0.00%
CC_J00215 - Fire Station # 19	816	-	-	-	0.00%
CC_J00216 - Fire Station # 20	2,128	-	-	-	0.00%
CC_J00217 - Fire Station # 21	4,173	-	-	-	0.00%
CC_J00218 - Fire Station # 22	19,604	-	-	-	0.00%
CC_J00220 - Fire Station # 7	22,212	-	-	-	0.00%
CC_J00221 - Fire Station # 3 Tiftonia	11,907	-	-	-	0.00%
CC_J00222 - Fire Station # 11 Hixson	408	-	-	-	0.00%
CC_J00223 - Fire Tactical Services	60,616	-	-	-	0.00%
CC_J00224 - Fire Training Division	1,369,900	-	55,473	55,473	0.00%
CC_J00301 - Fire Deputy Chief Admin	119,980	-	-	-	0.00%
CC_J00307 - Fire Marshall Staff	357,420	-	-	-	0.00%
CC_J00308 - Fire Logistics & Technology	714,797	-	-	-	0.00%
J-Fire Total	**59,833,169**	**65,223,437**	**63,138,391**	**(2,085,046)**	**-3.20%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
J-Fire					
Personnel					
Salary and Wages	27,880,618	29,540,927	29,723,823	182,896	0.62%
Fringe Benefits	24,957,090	29,128,975	27,333,250	(1,795,725)	-6.16%
Personnel Total	52,837,708	58,669,902	57,057,073	(1,612,829)	-2.75%
Operations					
Services	2,238,130	2,746,317	1,527,521	(1,218,796)	-44.38%
Materials & Supplies	838,569	984,040	986,115	2,075	0.21%
Travel Expense	66,926	65,120	118,070	52,950	81.31%
Vehicle Operating	2,879,419	2,723,824	2,870,692	146,868	5.39%
Insurance, Claims, and Damages	8,394	17,197	-	(17,197)	-100.00%
Capital Assets	358,759	-	-	-	0.00%
Capital Outlay	559,079	-	-	-	0.00%
Other Expenses	19,914	17,037	578,920	561,883	3298.02%
Operations Total	6,969,190	6,553,535	6,081,318	(472,217)	-7.21%
Transfers To					
Other Financing Uses	26,271	-	-	-	0.00%
Transfers To Total	26,271	-	-	-	0.00%
J-Fire Total	**59,833,169**	**65,223,437**	**63,138,391**	**(2,085,046)**	**-3.20%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
J-Fire					
Personnel					
Salary and Wages					
601101-Regular Employees	21,791,876	28,701,051	28,337,003	(364,048)	-1.27%
601104-State Training Wages	316,800	359,200	344,800	(14,400)	-4.01%
601199-Budget - Attrition (Salary)	-	(1,232,599)	(120,000)	1,112,599	-90.26%
601201-Overtime	23,488	28,367	28,367	-	0.00%
602101-Uniform Allowance	192,505	224,500	215,500	(9,000)	-4.01%
602105-Cellphone Allowance	18,720	19,440	24,480	5,040	25.93%
602201-Incentive Awards	-	36,000	24,000	(12,000)	-33.33%
602301-Personal Leave	4,471,210	-	-	-	0.00%
602303-Final Leave Payout	318,211	-	-	-	0.00%
602304-Longevity	422,025	450,825	437,550	(13,275)	-2.94%
602306-Call Back Pay	8,197	7,019	7,470	451	6.43%
602307-On Call Pay	19,328	19,839	20,490	651	3.28%
602308-Bereavement Pay	26,615	-	-	-	0.00%
602309-Holiday Pay	24,424	-	-	-	0.00%
602311-Special Assignment CFD	247,219	255,000	336,800	81,800	32.08%
609999-Budget - Salaries & Wages	-	672,285	67,363	(604,922)	-89.98%
Salary and Wages Total	**27,880,618**	**29,540,927**	**29,723,823**	**182,896**	**0.62%**
Fringe Benefits					
611101-FICA (OASDI)	81,989	52,357	53,904	1,547	2.95%
611102-Medicare	375,555	431,123	425,312	(5,811)	-1.35%
611199-Budget - Attrition (Benefits)	-	(1,610,994)	(480,000)	1,130,994	-70.20%
611201-General Pension	172,434	176,823	182,058	5,235	2.96%
611202-Fire & Police Pension	12,651,288	14,540,945	14,326,631	(214,314)	-1.47%
611206-Other Post-employment Benefits (Civilian)	50,206	30,653	51,908	21,255	69.34%
611208-Other Post-employment Benefits (Sworn)	5,113,444	7,128,176	5,397,051	(1,731,125)	-24.29%
611301-Hospitalization	5,229,591	6,610,705	5,930,168	(680,537)	-10.29%
611302-Life Insurance Benefit	19,330	21,660	23,083	1,423	6.57%
611303-Long-Term Disability	995	2,871	3,758	887	30.90%
611304-Health Savings Accounts	530,168	446,181	616,429	170,248	38.16%
611402-Employee Health Savings Acct	1,402	-	-	-	0.00%
611403-On-site Medical Program	680,038	749,760	727,584	(22,176)	-2.96%
611404-On-site Facility	50,650	55,800	53,640	(2,160)	-3.87%
619999-Budget - Fringe Benefits	-	492,915	21,724	(471,191)	-95.59%
Fringe Benefits Total	**24,957,090**	**29,128,975**	**27,333,250**	**(1,795,725)**	**-6.16%**
Personnel Total	52,837,708	58,669,902	57,057,073	(1,612,829)	-2.75%
Operations					
Services					
701208-On-the-Job Injury Claims	554,414	940,000	-	(940,000)	-100.00%
701211-Diagnostic Testing	-	1,750	1,750	-	0.00%
701213-On-the-Job Injury Settlement Claims	137,291	-	-	-	0.00%
702102-Electrical	-	9,000	9,000	-	0.00%
702103-Exterminating Service	15,501	16,284	16,284	-	0.00%
702105-Painting	12,505	-	-	-	0.00%
702106-Plumbing	14,386	18,810	18,810	-	0.00%
702108-Locksmith	610	-	-	-	0.00%
702109-Custodial Services	34,665	36,660	36,660	-	0.00%
702110-Tree Maintenance & Planting	32,850	-	-	-	0.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
702204-Contracted Repair Service	12,085	10,750	10,750	-	0.00%
702207-Maintenance Services	134,203	41,700	41,700	-	0.00%
702208-Fire Prevention Measures	21,102	23,500	23,500	-	0.00%
702212-HVAC	62,316	44,555	44,555	-	0.00%
702215-Building Repairs or Renovations under $5000	22,348	17,748	10,000	(7,748)	-43.66%
702216-Roof Repair	5,740	3,000	3,000	-	0.00%
702221-IT Maintenance	7,625	-	-	-	0.00%
702223-Fire Fighter Equipment Repair	13,512	11,278	11,278	-	0.00%
702225-IT Maintenance - Licensing	109	82	82	-	0.00%
703101-Electricity	189,559	257,000	268,500	11,500	4.47%
703102-Natural Gas	67,517	92,500	71,000	(21,500)	-23.24%
703103-Water	43,778	42,500	33,100	(9,400)	-22.12%
703109-Sewer	105,277	140,000	118,000	(22,000)	-15.71%
703202-Cellular Phone Service	15,364	13,688	17,100	3,412	24.93%
703204-Internet & Cable Services	6	-	-	-	0.00%
703206-Air Cards	58,107	75,600	51,300	(24,300)	-32.14%
704102-Clothing & Linen Service	21,237	23,000	26,646	3,646	15.85%
704104-Equipment Rental	48,133	61,534	61,534	-	0.00%
704105-Property Rental	13,020	13,320	13,020	(300)	-2.25%
704106-Dumpster Rental	691	-	-	-	0.00%
704108-Office Machine Rental	6,895	8,780	8,300	(480)	-5.47%
704201-Advertising	26,257	24,000	24,000	-	0.00%
704205-Applicant & Promotional Testing	-	200,000	-	(200,000)	-100.00%
704210-Printing	2,014	2,100	1,000	(1,100)	-52.38%
704234-Supplemental Annex Fire Services	158,864	166,808	175,148	8,340	5.00%
704306-Dues	1,363	1,700	1,500	(200)	-11.76%
704310-Local Mileage	11	150	50	(100)	-66.67%
704312-Other Contracted Service	31,350	59,600	59,600	-	0.00%
704315-Waste Disposal	6,692	9,800	9,800	-	0.00%
704317-Contracted Operations	-	25,000	-	(25,000)	-100.00%
704319-Parking	36	-	-	-	0.00%
704329-Radio Maintenance	337,994	335,000	345,954	10,954	3.27%
704499-Incomplete Expense Allocation	257	-	-	-	0.00%
704501-Freight, Express & Drayage	373	-	-	-	0.00%
704502-Postage	219	120	100	(20)	-16.67%
704601-Local Registration Fees	5,744	4,000	1,500	(2,500)	-62.50%
704602-Training Costs	16,016	15,000	12,000	(3,000)	-20.00%
704603-Tuition & Books	93	-	1,000	1,000	0.00%
Services Total	**2,238,130**	**2,746,317**	**1,527,521**	**(1,218,796)**	**-44.38%**
Materials & Supplies					
711101-Audio Visual Supplies	-	725	-	(725)	-100.00%
711102-Books	29,587	11,278	10,000	(1,278)	-11.33%
711104-Forms & Printed Material	8,116	3,890	3,890	-	0.00%
711105-Instructional Materials & Supplies	-	5,000	5,000	-	0.00%
711108-Periodicals, Publications	50	13,700	3,000	(10,700)	-78.10%
711109-Office Supplies & Stationery	18,048	16,400	20,600	4,200	25.61%
711110-Technology Accessories & Supplies	44,091	6,982	4,682	(2,300)	-32.94%
712101-Asphalt and Asphalt Filler	2,446	-	-	-	0.00%
712105-Gravel, Sand, Stone, Chert, Salt	6,042	-	-	-	0.00%
712107-Lumber & Wood Products	2,511	4,000	-	(4,000)	-100.00%
712108-Other Constr & Bldg Materials	13,287	6,500	6,500	-	0.00%
712109-Paint	1,792	1,750	1,750	-	0.00%
713102-Fasteners	-	250	-	(250)	-100.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
713104-Filters, Misc	-	3,000	-	(3,000)	-100.00%
713109-Repair Parts	93,092	25,838	60,000	34,162	132.22%
714105-Building Maintenance Supplies	23,857	14,824	20,000	5,176	34.92%
714106-Cleaning Supplies	36,179	50,000	50,000	-	0.00%
714107-Clothing	96,329	98,000	90,000	(8,000)	-8.16%
714111-Electrical Supplies, Bulbs, Etc	6,742	8,565	8,565	-	0.00%
714112-Electronic Parts	433	-	-	-	0.00%
714115-Fire Code Equipment	294,343	555,000	555,000	-	0.00%
714116-Fire Supplies	42,808	45,000	45,000	-	0.00%
714117-Food & Ice	5,128	8,500	8,500	-	0.00%
714119-Fuel	7,289	16,100	8,000	(8,100)	-50.31%
714120-Hardware, Nails, Small Tools	41,600	35,000	35,000	-	0.00%
714122-Kitchen & Dining Room Supplies	3,704	3,229	3,222	(7)	-0.22%
714124-Medical Supplies (First Aid)	11,449	18,000	18,000	-	0.00%
714126-Other Materials & Supplies	17,271	6,438	6,438	-	0.00%
714129-Safety Equipment	10,185	4,753	3,350	(1,403)	-29.52%
714130-Safety Shoes	1,020	1,020	1,030	10	0.98%
714133-Welding Supplies	-	710	-	(710)	-100.00%
714135-Locks & Key supplies	1,165	2,000	2,000	-	0.00%
714138-Flags Banners and Signage	4,536	3,162	3,162	-	0.00%
714144-Batteries	4,164	5,500	4,500	(1,000)	-18.18%
714150-Promotional Items	11,304	8,926	8,926	-	0.00%
Materials & Supplies Total	**838,569**	**984,040**	**986,115**	**2,075**	**0.21%**
Travel Expense					
721102-Transportation	6,138	5,420	16,520	11,100	204.80%
721201-Hotels	25,989	24,350	44,350	20,000	82.14%
721202-Meals	15,320	15,250	22,900	7,650	50.16%
721301-Registration Fees	19,141	18,000	32,200	14,200	78.89%
721302-Other Travel Expenses	338	2,100	2,100	-	0.00%
Travel Expense Total	**66,926**	**65,120**	**118,070**	**52,950**	**81.31%**
Vehicle Operating					
731101-Diesel Fuel	311,371	380,000	205,115	(174,885)	-46.02%
731102-Gasoline	125,698	128,000	92,464	(35,536)	-27.76%
731203-Vehicle Labor	916,883	770,000	914,093	144,093	18.71%
731204-Vehicle Parts & Supplies	893,366	765,000	751,068	(13,932)	-1.82%
731302-Licenses & Titles	12	55	-	(55)	-100.00%
731401-Fleet Leased Vehicle	632,089	680,769	786,795	106,026	15.57%
731404-Outside Contracted Vehicle	-	-	121,157	121,157	0.00%
Vehicle Operating Total	**2,879,419**	**2,723,824**	**2,870,692**	**146,868**	**5.39%**
Insurance, Claims, and Damages					
741102-Claims & Damages	-	700	-	(700)	-100.00%
742402-Building & Content Insurance	8,394	16,497	-	(16,497)	-100.00%
Insurance, Claims, and Damages Total	**8,394**	**17,197**	**-**	**(17,197)**	**-100.00%**
Capital Assets					
761204-Equipment Purchase	75,865	-	-	-	0.00%
761205-Vehicle Purchase	282,894	-	-	-	0.00%
Capital Assets Total	**358,759**	**-**	**-**	**-**	**0.00%**
Capital Outlay					
772102-Building Equipment	7,723	-	-	-	0.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
772103-Fire Fighting Equipment	427,154	-	-	-	0.00%
772104-Grounds Equipment	489	-	-	-	0.00%
772107-Other Equipment (Under 5000)	1,776	-	-	-	0.00%
772109-Office Furniture	33,071	-	-	-	0.00%
772111-Computer Software under 15000	18,408	-	-	-	0.00%
772112-Computer equipment under 5000	47,129	-	-	-	0.00%
772117-Radio Equipment under $5,000	17,444	-	-	-	0.00%
772118-Medical Equipment	1,298	-	-	-	0.00%
772122-Office Equipment (under 5000)	4,587	-	-	-	0.00%
Capital Outlay Total	**559,079**	**-**	**-**	**-**	**0.00%**
Other Expenses					
781106-Risk Mgmt Allocated Costs			563,220	563,220	0.00%
781301-Fees, Licenses, & Permits	17,377	13,150	13,150	-	0.00%
782201-Awards	2,537	3,887	2,550	(1,337)	-34.40%
Other Expenses Total	**19,914**	**17,037**	**578,920**	**561,883**	**3298.02%**
Operations Total	6,969,190	6,553,535	6,081,318	(472,217)	-7.21%
Transfers To					
Other Financing Uses					
811115-Transfer to Fire Special Program	26,271	-	-	-	0.00%
Other Financing Uses Total	**26,271**	**-**	**-**	**-**	**0.00%**
Transfers To Total	26,271	-	-	-	0.00%
J-Fire Total	**59,833,169**	**65,223,437**	**63,138,391**	**(2,085,046)**	**-3.20%**

FY 2026 Budget
Public Works

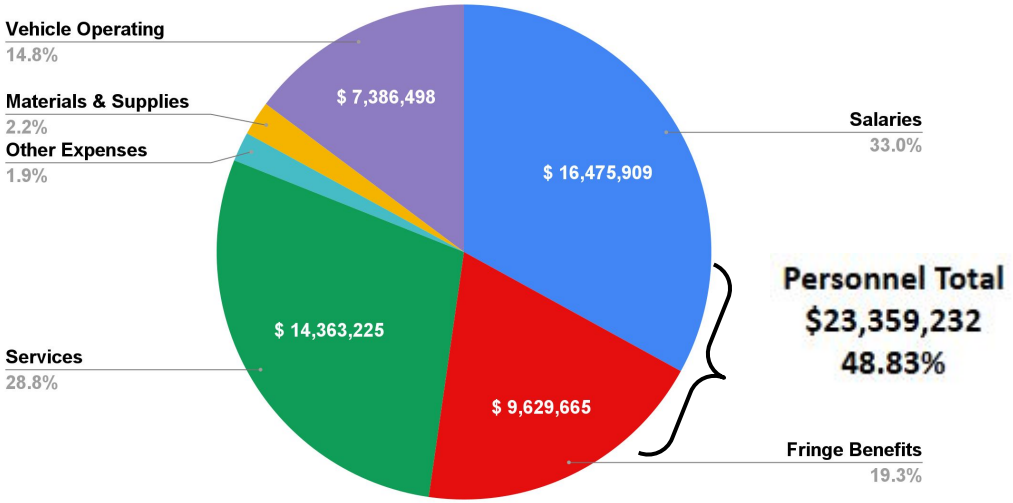
Jerramy Wood – Administrator

Divisions

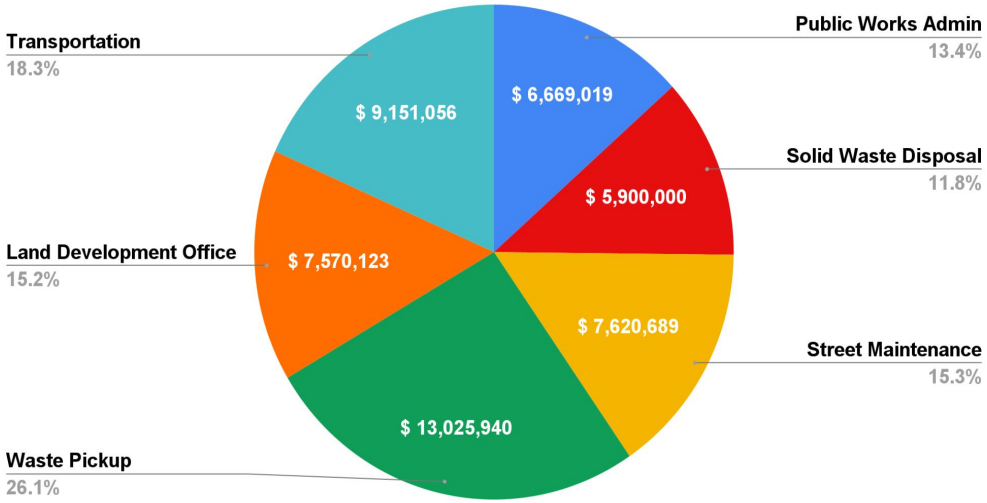
- **Administration**
- **Engineering**
- **Waste Pickup**
- **Solid Waste Disposal**
- **Land Development Office**
- **Street Maintenance**
- **Transportation**

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FY26 Expenditures by Category



FY25	47,601,379
FY26	49,936,827
Inc/(Dec)	2,335,448
Change %	4.91%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
K-Public Works					
Personnel					
Salary and Wages	14,001,263	15,375,859	16,475,909	1,100,050	7.15%
Fringe Benefits	7,388,412	8,627,534	9,629,665	1,002,131	11.62%
Personnel Total	**21,389,675**	**24,003,393**	**26,105,574**	**2,102,181**	**8.76%**
Operations					
Services	11,240,017	15,250,547	14,363,225	(887,322)	-5.82%
Materials & Supplies	996,212	1,183,440	1,122,990	(60,450)	-5.11%
Travel Expense	20,532	39,050	38,250	(800)	-2.05%
Vehicle Operating	6,691,381	6,403,976	7,386,498	982,522	15.34%
Insurance, Claims, and Damages	487,072	50,438	200	(50,238)	-99.60%
Capital Assets	18,158	-	-	-	0.00%
Capital Outlay	187,390	140,000	90,000	(50,000)	-35.71%
Other Expenses	793,700	462,170	830,090	367,920	79.61%
Operations Total	**20,434,462**	**23,529,621**	**23,831,253**	**301,632**	1.28%
Transfers To					
Other Financing Uses	66,621	68,365	-	(68,365)	-100.00%
Transfers To Total	**66,621**	**68,365**	-	**(68,365)**	-100.00%
K-Public Works Total	**41,890,758**	**47,601,379**	**49,936,827**	**2,335,448**	**4.91%**

Recommended increase: $2,335,448

- **Salaries & Benefits $2,102,181**
  - 3 new positions
  - 1 position transferred from City Planning
  - Removal of Attrition included in FY25 Budget
- **Operations $301,632**
  - Custodial Services $80,000
  - Debris & Demolition - $395,000
  - Increased Vehicle Operations $982,522
  - Street & Traffic Lighting -$160,000
- **Transfers -$68,365**
  - Scenic Cities Beautiful moved to Stormwater


THE CITY OF
CHATTANOOGA
TENNESSEE

Public Works General Fund

FY26 Executive Summary

Description

The Department of Public Works encompasses a broad range of essential services, including engineering, solid waste & recycling, street maintenance & construction, fleet management, development review & permitting, stormwater management, urban forestry, and facilities management. This comprehensive scope of operations is crucial for maintaining and enhancing the city's infrastructure and environment.

This Executive Summary focuses on our General Fund supported operations. Executive Summaries for the Stormwater, Fleet, Solid Waste, and State Street Aid funds have also been submitted by the Department of Public Works.

Vision

We are professionals serving the citizens of Chattanooga with the utmost respect, humbled to be called upon in the greatest time of need. We shoulder the City's history to build a greater future. We remain dedicated and steadfast toward creating the best for this City and the citizens as One Team.

Mission

Provide inclusive quality of life that ensures the safety, health, and welfare for the citizens of Chattanooga. We are responsible for the City's infrastructure and maintain a clean environment for all to thrive. We are "One Team Building One Chattanooga!"

Trends

The Department of Public Works (DPW) industry is experiencing several key trends that are shaping its operations and strategic planning:

- **Planning for Growth:** Public Works bears the brunt of the impact of new developments in the City. Every new home is another garbage can, another stormwater runoff generator, and more plans to review. Even growth outside the City limits must be considered, as it brings more individuals who will likely drive on City roads.
- **Technological Integration**: The implementation of more advanced software and equipment brings tremendous potential to deliver services more efficiently. Public Works is working together with the

Department of Technology Services to utilize new tools, such as LiDAR Cameras, Samsara vehicle tracking, Rubicon route management, and many others.

- **Sustainability**: Expectations grow for Public Works to reduce its carbon footprint, increase participation in recycling programs, and take a more proactive approach to litter cleanup. Those increased expectations rarely come with funds attached, so we must be creative to find ways to achieve those goals.

Budget Overview

The FY26 budget is designed to harness the talents of the incredible people who make up the Department of Public Works to provide services to the City of Chattanooga in the most efficient and effective manner possible. New initiatives include modernizing our garbage pickup operations, investing in infrastructure maintenance, and expanding our capacity to manage the City's capital projects.

Highlights & Position Requests

We're taking the first steps towards a **new team of Construction Inspectors** to be housed in our Engineering Division. The City currently contracts out the inspection of our capital projects, which substantially increases their cost. Through a relatively small investment in this team, the City can realize impressive savings on our construction projects.

This three-person team will shift inspection of seven projects from consultants to staff for a savings of $16,900/project/month or $1,419,600/year. We should expect 9-12 months between the authorization of these positions and when they will be filled and handling full workloads, so the **full ROI will be realized in FY27**.

Annual Inspection Cost for Seven Projects

Contracted Firm		In-house team	
Cost per project, per month	20,400	Salaries & Benefits	276,149
Monthly cost, 7 projects	142,800	Vehicle Expenses	18,000
Annual Cost	1,713,600	Annual Cost	294,149
		Return on Investment by year 2:	482.6%

In FY26, we would like to restore **two truck drivers** to Citywide Services which were eliminated in previous years. The two (2) truck drivers will support our emergency response. Since losing these positions, Citywide Services has continued this work by pulling employees from Street Maintenance and Water Quality duties. **This contributes to the ongoing degradation of the City's streets and stormwater infrastructure** as we continuously spread our personnel too thin. We believe restoring these positions will be critical to Public Works staying on top of our infrastructure needs.

Lastly, in its inaugural year, our Solid Waste Division is working towards two major goals:

- **Expanding our garbage pickup rounds.** We're transitioning from 11 to 14 routes in 2025, with an end goal of 17 routes, as recommended by a recent audit of OPMOD here in the City. Right-sizing our

routes is expected to significantly reduce our overtime costs and enable us to provide more reliable service to residents.

- Reducing our carbon footprint by **transitioning our fleet to Compressed Natural Gas (CNG) trucks**. DPW staff in Fleet and Engineering expect to complete the installation of CNG fueling infrastructure this month in anticipation of the two (2) CNG trucks arriving in May. An additional four (4) CNG trucks are on order as well, bringing our total to six (6) CNG trucks in service by FY27.

Future Challenges and Opportunities

- Enhanced Street Maintenance: Targeted investment efforts to address street potholes and failing paving conditions, ensuring safer and smoother commutes for all residents.
- Improved Scheduling for Leaf and Bulky Item Pickup: Streamlining processes to enhance efficiency and responsiveness in our waste collection services.
- Streamlining Development Review and Permitting: Simplifying processes to facilitate development and construction, promoting growth while maintaining high standards of safety and compliance.
- Advancing Preventative Maintenance Programs: Fully staffing our Facilities Maintenance section and adopting modern asset management practices can reduce long-term costs.
- Building out apprenticeship programs: Following the establishment of successful apprenticeship programs at Moccasin Bend, we believe a similar program can be piloted within Facilities Maintenance.

In summary, the FY26 Annual Budget for the Department of Public Works reflects our ongoing commitment to serving the Chattanooga community with integrity and excellence. By addressing current challenges and seizing future opportunities, we are poised to enhance the quality of life for all residents through improved infrastructure and environmental stewardship.


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
K-Public Works					
CC_K00101 - Public Works Admin	604,245	1,080,631	1,294,405	213,774	19.78%
CC_K00102 - City Engineer	1,730,547	1,814,533	2,043,535	229,002	12.62%
CC_K00105 - Field Surveyors	125,127	172,822	171,471	(1,351)	-0.78%
CC_K00107 - Facilities Management	992,887	549,464	473,553	(75,911)	-13.82%
CC_K00108 - Mail Room	94,270	172,594	190,161	17,567	10.18%
CC_K00110 - Downtown Campuses Building Maintenance	2,049,832	1,982,332	2,066,244	83,912	4.23%
CC_K00111 - Storage on Main Street	62,401	-	-	-	0.00%
CC_K00122 - GIS	(100)	-	-	-	0.00%
CC_K00124 - Scenic Cities Beautiful	66,621	68,365	-	(68,365)	-100.00%
CC_K00125 - Comm Dev Facilities Maintenance	283,864	212,850	240,850	28,000	13.15%
CC_K00126 - Parks and Outdoors Facilities Maintenance	186,764	181,300	188,800	7,500	4.14%
CC_K00201 - Public Works Utilities	186,983	191,339	196,339	5,000	2.61%
CC_K00301 - Solid Waste Disposal	5,667,618	5,839,400	5,900,000	60,600	1.04%
CC_K00501 - SM Admin	1,454,878	1,418,334	1,533,050	114,716	8.09%
CC_K00502 - SM Emergency	790,751	863,552	956,769	93,217	10.79%
CC_K00506 - SM Central Business District	361,680	422,336	412,194	(10,142)	-2.40%
CC_K00507 - SM Street Cleaning Crews	1,389,820	1,164,849	1,170,918	6,069	0.52%
CC_K00508 - SM Mowing Tractors and Leaf Collection	1,569,730	1,380,863	1,468,015	87,152	6.31%
CC_K00509 - SM Street Sweeping	719,597	674,074	746,488	72,414	10.74%
CC_K00601 - Brush Pick up	1,624,836	1,685,262	1,861,728	176,466	10.47%
CC_K00602 - Garbage Pick up	7,298,947	6,873,538	7,389,237	515,699	7.50%
CC_K00603 - Trash Flash Pick up	743,451	745,788	837,392	91,604	12.28%
CC_K00604 - Recycle Pick up	1,226,967	1,242,706	1,382,738	140,032	11.27%
CC_K00606 - Refuse Collection Centers	735,716	740,992	816,735	75,743	10.22%
CC_K00610 - Container Management	731,165	800,885	738,110	(62,775)	-7.84%
CC_K00701 - Municipal Forestry	1,107,187	1,195,310	1,136,916	(58,394)	-4.89%
CC_K01001 - Development Review & Permitting	3,293,856	3,797,458	4,709,202	911,744	24.01%
CC_K01002 - Board of Plumbing Examiners	310	200	200	-	0.00%
CC_K01003 - Board of Electrical Examiners		850	850	-	0.00%
CC_K01004 - Board of Mechanical Examiners		300	300	-	0.00%
CC_K01005 - Board of Gas Fitters		300	300	-	0.00%
CC_K01006 - Board of Appeals & Variances	7,302	6,050	6,050	-	0.00%
CC_K01007 - DRP Code Enforcement	2,260,874	2,611,615	2,409,745	(201,870)	-7.73%
CC_K01008 - Back Tax Properties Abatement	116,164	259,000	103,000	(156,000)	-60.23%
CC_K01009 - STVR Inspections	204,399	300,317	212,837	(87,480)	-29.13%
CC_K01011 - Forestry Managment	-	-	127,639	127,639	0.00%
CC_K02001 - Street & Traffic Administration	460,484	305,378	250,410	(54,968)	-18.00%
CC_K02002 - Traffic Operations	2,591,200	1,957,266	2,003,365	46,099	2.36%
CC_K02003 - PW Smart Cities	4,834	4,718,632	4,532,521	(186,111)	-3.94%
CC_K02005 - Street & Traffic Design and Engineering	1,145,551	2,169,894	2,364,760	194,866	8.98%
K-Public Works Total	**41,890,758**	**47,601,379**	**49,936,827**	**2,335,448**	**4.91%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
K-Public Works					
Personnel					
Salary and Wages	14,001,263	15,375,859	16,475,909	1,100,050	7.15%
Fringe Benefits	7,388,412	8,627,534	9,629,665	1,002,131	11.62%
Personnel Total	21,389,675	24,003,393	26,105,574	2,102,181	8.76%
Operations					
Services	11,240,017	15,250,547	14,363,225	(887,322)	-5.82%
Materials & Supplies	996,212	1,183,440	1,122,990	(60,450)	-5.11%
Travel Expense	20,532	39,050	38,250	(800)	-2.05%
Vehicle Operating	6,691,381	6,403,976	7,386,498	982,522	15.34%
Insurance, Claims, and Damages	487,072	50,438	200	(50,238)	-99.60%
Capital Assets	18,158	-	-	-	0.00%
Capital Outlay	187,390	140,000	90,000	(50,000)	-35.71%
Other Expenses	793,700	462,170	830,090	367,920	79.61%
Operations Total	20,434,462	23,529,621	23,831,253	301,632	1.28%
Transfers To					
Other Financing Uses	66,621	68,365	-	(68,365)	-100.00%
Transfers To Total	66,621	68,365	-	(68,365)	-100.00%
K-Public Works Total	**41,890,758**	**47,601,379**	**49,936,827**	**2,335,448**	**4.91%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
K-Public Works					
Personnel					
Salary and Wages					
601101-Regular Employees	11,140,663	15,322,030	16,326,408	1,004,378	6.56%
601102-Temporary Staffing	1,743	-	-	-	0.00%
601105-Injured On Duty Pay	26,872	-	-	-	0.00%
601199-Budget - Attrition (Salary)		(1,099,901)	(551,000)	548,901	-49.90%
601201-Overtime	632,398	207,586	3,000	(204,586)	-98.55%
601202-Compensatory Time	15,700	-	-	-	0.00%
602105-Cellphone Allowance	83,084	89,904	97,344	7,440	8.28%
602201-Incentive Awards	727	-	-	-	0.00%
602301-Personal Leave	1,380,819	-	-	-	0.00%
602303-Final Leave Payout	159,217	-	-	-	0.00%
602304-Longevity	154,460	189,465	173,393	(16,072)	-8.48%
602306-Call Back Pay	3,830	4,189	-	(4,189)	-100.00%
602307-On Call Pay	6,633	8,000	-	(8,000)	-100.00%
602308-Bereavement Pay	16,961	-	-	-	0.00%
602309-Holiday Pay	378,154	-	-	-	0.00%
609999-Budget - Salaries & Wages		654,586	426,764	(227,822)	-34.80%
Salary and Wages Total	**14,001,263**	**15,375,859**	**16,475,909**	**1,100,050**	**7.15%**
Fringe Benefits					
611101-FICA (OASDI)	814,660	961,708	1,022,981	61,273	6.37%
611102-Medicare	191,847	224,913	239,248	14,335	6.37%
611199-Budget - Attrition (Benefits)		(710,276)	(368,000)	342,276	-48.19%
611201-General Pension	2,790,438	3,248,111	3,455,075	206,964	6.37%
611204-Union Pension	5,880	-	-	-	0.00%
611206-Other Post-employment Benefits (Civilian)	831,131	563,064	985,020	421,956	74.94%
611301-Hospitalization	2,054,019	3,221,770	3,221,486	(284)	-0.01%
611302-Life Insurance Benefit	9,983	12,778	14,444	1,666	13.04%
611303-Long-Term Disability	16,530	52,331	70,268	17,937	34.28%
611304-Health Savings Accounts	284,736	347,112	346,845	(267)	-0.08%
611402-Employee Health Savings Acct	810	-	-	-	0.00%
611403-On-site Medical Program	360,424	452,753	469,669	16,916	3.74%
611404-On-site Facility	27,954	34,644	35,124	480	1.39%
619999-Budget - Fringe Benefits		218,626	137,505	(81,121)	-37.10%
Fringe Benefits Total	**7,388,412**	**8,627,534**	**9,629,665**	**1,002,131**	**11.62%**
Personnel Total	21,389,675	24,003,393	26,105,574	2,102,181	8.76%
Operations					
Services					
701103-Consultant Fees		12,500	12,500	-	0.00%
701104-Court Reporter & Transcriber Fees		200	200	-	0.00%
701109-Legal Services	2,375	-	-	-	0.00%
701111-IT Hosting & Managed Services	299	-	-	-	0.00%
701208-On-the-Job Injury Claims	175,943	78,370	-	(78,370)	-100.00%
701213-On-the-Job Injury Settlement Claims	39,445	-	-	-	0.00%
702101-Carpentry	2,153	35,000	20,000	(15,000)	-42.86%
702102-Electrical	81,235	80,000	78,000	(2,000)	-2.50%
702103-Exterminating Service	32,682	24,456	29,456	5,000	20.44%
702104-Masonry	450	500	500	-	0.00%
702105-Painting	29,826	52,000	47,000	(5,000)	-9.62%
702106-Plumbing	68,838	61,100	91,100	30,000	49.10%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
702107-Mechanical Trades	396	17,420	17,420	-	0.00%
702108-Locksmith	1,717	1,400	1,400	-	0.00%
702109-Custodial Services	101,347	200,000	120,000	(80,000)	-40.00%
702110-Tree Maintenance & Planting	28,311	28,500	-	(28,500)	-100.00%
702201-Alarm System Repair	21,315	2,500	27,500	25,000	1000.00%
702202-Bldg & Grounds Maintenance	16,751	10,900	3,900	(7,000)	-64.22%
702204-Contracted Repair Service	32,863	107,500	95,000	(12,500)	-11.63%
702206-Elevator Maintenance	15,592	27,000	13,000	(14,000)	-51.85%
702207-Maintenance Services	38,913	53,000	10,000	(43,000)	-81.13%
702208-Fire Prevention Measures	51,881	25,904	30,904	5,000	19.30%
702210-Furniture Repair	100	-	-	-	0.00%
702211-Grounds	5,453	3,600	3,600	-	0.00%
702212-HVAC	79,410	104,000	106,000	2,000	1.92%
702214-Landscaping	572	5,000	5,000	-	0.00%
702215-Building Repairs or Renovations under $5000	10,669	1,500	1,500	-	0.00%
702216-Roof Repair	7,771	16,000	16,000	-	0.00%
702218-Pump Repairs	2,205	-	-	-	0.00%
702219-Street Light Maintenance		250,500	250,500	-	0.00%
702220-Major Repair		6,000	6,000	-	0.00%
702221-IT Maintenance	70,649	-	-	-	0.00%
702224-Equipment Inspection and Calibration	3,039	-	-	-	0.00%
702225-IT Maintenance - Licensing	479	-	68,900	68,900	0.00%
702228-Generator Maintenance	5,319	1,500	8,000	6,500	433.33%
702229-Contract Mowing	235,059	136,400	136,400	-	0.00%
702230-Technology Repair Services	70	-	-	-	0.00%
702232-Fence Repairs		1,000	1,000	-	0.00%
702233-Door Repairs	30,177	9,000	11,000	2,000	22.22%
702234-Access Control Repairs	12,807	17,500	7,500	(10,000)	-57.14%
702235-Aquatics Repairs	8,046	50,000	25,000	(25,000)	-50.00%
702236-Flooring Repairs	21,256	-	-	-	0.00%
703101-Electricity	318,569	289,504	264,504	(25,000)	-8.64%
703102-Natural Gas	47,375	33,100	33,100	-	0.00%
703103-Water	60,920	60,265	70,265	10,000	16.59%
703105-Street Lighting		2,900,000	2,800,000	(100,000)	-3.45%
703106-Traffic Lighting		115,000	85,000	(30,000)	-26.09%
703107-Electricity Plant Charges Acct # 30-0039.000 Line 1		150,000	120,000	(30,000)	-20.00%
703109-Sewer	91,555	86,400	86,400	-	0.00%
703202-Cellular Phone Service	3,257	3,450	3,450	-	0.00%
703204-Internet & Cable Services	6,231	-	-	-	0.00%
703206-Air Cards	59,580	59,201	44,201	(15,000)	-25.34%
704102-Clothing & Linen Service	3,443	5,000	5,000	-	0.00%
704103-Demurrage	1,879	1,400	1,400	-	0.00%
704104-Equipment Rental	38,846	49,268	44,268	(5,000)	-10.15%
704105-Property Rental	188	-	5,000	5,000	0.00%
704106-Dumpster Rental	3,728	9,900	4,900	(5,000)	-50.51%
704107-Floor Mat / Scrapper Rental	1,561	3,520	3,520	-	0.00%
704108-Office Machine Rental	21,891	43,305	31,050	(12,255)	-28.30%
704109-Traffic Control - Rental	13,218	16,000	5,000	(11,000)	-68.75%
704201-Advertising	4,549	5,400	5,400	-	0.00%
704202-Municipal Advertising TCA 6-54-201	375	3,000	3,000	-	0.00%
704204-Alarm Monitoring	16,466	19,840	19,840	-	0.00%
704208-Contracted Repair	26,522	28,000	33,000	5,000	17.86%
704210-Printing	355	2,000	2,000	-	0.00%
704213-Debris Removal & Cleanup	322,977	614,260	449,260	(165,000)	-26.86%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
704215-Security Services	31,256	-	-	-	0.00%
704217-Photographic Services	701	-	-	-	0.00%
704227-Transfer Station Cost	2,623,436	2,586,900	2,572,500	(14,400)	-0.56%
704239-Bio-Hazard / Environmental Services		19,445	19,445	-	0.00%
704241-Monitoring Services		-	10,000	10,000	0.00%
704242-License Testing	2,965	5,600	4,500	(1,100)	-19.64%
704306-Dues	6,477	37,150	16,550	(20,600)	-55.45%
704307-Employment Agencies	286,755	237,200	187,200	(50,000)	-21.08%
704308-Local Transportation	(46)	-	-	-	0.00%
704309-Meeting Expense	49	1,400	1,400	-	0.00%
704310-Local Mileage	231	1,250	1,250	-	0.00%
704311-Miscellaneous Services	50	-	-	-	0.00%
704312-Other Contracted Service	41,926	84,000	34,000	(50,000)	-59.52%
704313-Recording Documents	8,300	8,400	8,400	-	0.00%
704315-Waste Disposal	5,268,092	5,555,939	5,600,939	45,000	0.81%
704317-Contracted Operations	(327)	-	-	-	0.00%
704319-Parking	25,004	14,065	15,040	975	6.93%
704329-Radio Maintenance	162,131	162,131	160,359	(1,772)	-1.09%
704330-Demolition Services	404,521	453,000	223,000	(230,000)	-50.77%
704334-Outside Laboratory Services	15	300	300	-	0.00%
704336-Tire Disposal	18,880	27,600	22,600	(5,000)	-18.12%
704340-Shredding and Recycling Services	186	659	659	-	0.00%
704344-Window Tinting	2,584	-	-	-	0.00%
704403-Disputed Purchasing Card Expense	344	-	-	-	0.00%
704499-Incomplete Expense Allocation	2,635	-	-	-	0.00%
704501-Freight, Express & Drayage		435	435	-	0.00%
704502-Postage	54,780	43,640	43,640	-	0.00%
704601-Local Registration Fees	4,985	7,770	7,770	-	0.00%
704602-Training Costs	14,293	83,500	67,300	(16,200)	-19.40%
704603-Tuition & Books		1,000	1,000	-	0.00%
704702-Bank Service Charges	98	-	-	-	0.00%
704705-Credit Card Use Charge	801	1,100	1,100	-	0.00%
Services Total	**11,240,017**	**15,250,547**	**14,363,225**	**(887,322)**	**-5.82%**
Materials & Supplies					
711102-Books	3,387	6,042	6,042	-	0.00%
711104-Forms & Printed Material	17,961	9,150	9,150	-	0.00%
711107-Newspapers	551	225	225	-	0.00%
711108-Periodicals, Publications	113	-	-	-	0.00%
711109-Office Supplies & Stationery	35,899	29,569	29,569	-	0.00%
711110-Technology Accessories & Supplies	343	2,775	2,775	-	0.00%
711111-Printer Toner Cartridges	1,155	2,850	2,850	-	0.00%
712104-Concrete, Clay Pipe, & Fittings	674	475	475	-	0.00%
712105-Gravel, Sand, Stone, Chert, Salt	(339)	1,200	1,200	-	0.00%
712106-Hardware Replacement	4,746	750	750	-	0.00%
712107-Lumber & Wood Products	33,182	42,150	10,900	(31,250)	-74.14%
712108-Other Constr & Bldg Materials	348	-	-	-	0.00%
712109-Paint	75,358	80,295	70,295	(10,000)	-12.45%
712112-Street Signs & Markings	61,276	80,000	80,000	-	0.00%
712113-Structural Steel, Iron	4,106	-	-	-	0.00%
712114-Plumbing Supplies	8,735	9,200	14,200	5,000	54.35%
713104-Filters, Misc	4,926	11,700	11,700	-	0.00%
713106-Gauges	84	-	-	-	0.00%
713109-Repair Parts	318	850	850	-	0.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
713119-Aquatic Repair Parts	4,822	5,000	5,000	-	0.00%
713201-Chemicals & Lab Supplies	293	500	500	-	0.00%
713211-Water Chemicals	35,290	15,000	25,000	10,000	66.67%
714105-Building Maintenance Supplies	11,532	8,500	13,000	4,500	52.94%
714106-Cleaning Supplies	27,196	30,840	30,840	-	0.00%
714107-Clothing	40,385	58,700	58,700	-	0.00%
714111-Electrical Supplies, Bulbs, Etc	1,587	52,000	52,000	-	0.00%
714112-Electronic Parts	781	6,000	26,000	20,000	333.33%
714117-Food & Ice	18,654	24,950	24,450	(500)	-2.00%
714119-Fuel	226	-	-	-	0.00%
714120-Hardware, Nails, Small Tools	29,404	28,200	26,500	(1,700)	-6.03%
714122-Kitchen & Dining Room Supplies	3,901	-	-	-	0.00%
714123-Machine Shop & Garage Supplies	368	-	-	-	0.00%
714125-Oil & Lubricants	801	1,190	1,190	-	0.00%
714126-Other Materials & Supplies	6,177	3,125	3,125	-	0.00%
714129-Safety Equipment	23,149	30,600	30,600	-	0.00%
714130-Safety Shoes	30,814	28,363	28,363	-	0.00%
714131-Seeds, Trees, Plants, Hort Supplies	27,629	28,000	28,000	-	0.00%
714132-Test Materials	676	875	875	-	0.00%
714135-Locks & Key supplies	1,300	1,550	1,550	-	0.00%
714136-Dirt mix, Mulch, Topsoil	8,721	14,000	9,000	(5,000)	-35.71%
714137-Thermoplastic	33,746	40,000	40,000	-	0.00%
714138-Flags Banners and Signage	861	800	800	-	0.00%
714140-Chain	614	900	900	-	0.00%
714141-Machine Parts	111	-	-	-	0.00%
714143-Event Planning, Services and Catering	1,242	3,500	2,000	(1,500)	-42.86%
714144-Batteries	1,673	1,100	1,100	-	0.00%
714148-Security Material & Supplies	4,296	500	500	-	0.00%
714149-Waste and Recycle Containers	427,140	522,016	472,016	(50,000)	-9.58%
Materials & Supplies Total	**996,212**	**1,183,440**	**1,122,990**	**(60,450)**	**-5.11%**
Travel Expense					
721101-Out-of-town Mileage	569	300	300	-	0.00%
721102-Transportation	1,365	5,000	5,000	-	0.00%
721103-Auto Rental		500	500	-	0.00%
721201-Hotels	8,882	15,000	14,800	(200)	-1.33%
721202-Meals	1,962	4,700	4,400	(300)	-6.38%
721301-Registration Fees	7,686	13,350	13,050	(300)	-2.25%
721302-Other Travel Expenses	68	200	200	-	0.00%
Travel Expense Total	**20,532**	**39,050**	**38,250**	**(800)**	**-2.05%**
Vehicle Operating					
731101-Diesel Fuel	868,743	780,732	730,732	(50,000)	-6.40%
731102-Gasoline	202,215	261,064	227,764	(33,300)	-12.76%
731203-Vehicle Labor	1,537,197	1,193,529	1,411,809	218,280	18.29%
731204-Vehicle Parts & Supplies	1,938,150	1,325,873	1,386,565	60,692	4.58%
731301-Car Wash	34,258	29,467	39,467	10,000	33.94%
731401-Fleet Leased Vehicle	2,110,786	2,813,311	3,562,161	748,850	26.62%
731403-Vehicle rental - local use	32	-	-	-	0.00%
731404-Outside Contracted Vehicle		-	28,000	28,000	0.00%
Vehicle Operating Total	**6,691,381**	**6,403,976**	**7,386,498**	**982,522**	**15.34%**
Insurance, Claims, and Damages					
742402-Building & Content Insurance	449,100	6,738	-	(6,738)	-100.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
742404-Liability Insurance	37,394	43,500	-	(43,500)	-100.00%
742503-Fidelity & Surety Bonds	578	200	200	-	0.00%
Insurance, Claims, and Damages Total	**487,072**	**50,438**	**200**	**(50,238)**	**-99.60%**
Capital Assets					
761111-CIP Site Development	270	-	-	-	0.00%
761204-Equipment Purchase	10,327	-	-	-	0.00%
761302-Audio Visual Equipment	(399)	-	-	-	0.00%
761306-Surveillance Equipment	7,960	-	-	-	0.00%
Capital Assets Total	**18,158**	**-**	**-**	**-**	**0.00%**
Capital Outlay					
772101-Boiler Replacement	95	-	-	-	0.00%
772104-Grounds Equipment	559	-	-	-	0.00%
772107-Other Equipment (Under 5000)	139,898	140,000	90,000	(50,000)	-35.71%
772108-Recreational Equipment	4,126	-	-	-	0.00%
772109-Office Furniture	1,375	-	-	-	0.00%
772112-Computer equipment under 5000	15,078	-	-	-	0.00%
772115-Security Equipment	15,391	-	-	-	0.00%
772203-Fencing	10,868	-	-	-	0.00%
Capital Outlay Total	**187,390**	**140,000**	**90,000**	**(50,000)**	**-35.71%**
Other Expenses					
781103-Space Costs	787,984	447,495	447,495	-	0.00%
781106-Risk Mgmt Allocated Costs			367,920	367,920	0.00%
781301-Fees, Licenses, & Permits	2,923	5,900	5,900	-	0.00%
782201-Awards	2,492	7,275	7,275	-	0.00%
782204-Safety Incentive Awards	200	1,500	1,500	-	0.00%
782206-Fines	100	-	-	-	0.00%
Other Expenses Total	**793,700**	**462,170**	**830,090**	**367,920**	**79.61%**
Operations Total	20,434,462	23,529,621	23,831,253	301,632	1.28%
Transfers To					
Other Financing Uses					
811210-Transfer to Scenic Cities Beautiful	66,621	68,365	-	(68,365)	-100.00%
Other Financing Uses Total	**66,621**	**68,365**	**-**	**(68,365)**	**-100.00%**
Transfers To Total	66,621	68,365	-	(68,365)	-100.00%
K-Public Works Total	**41,890,758**	**47,601,379**	**49,936,827**	**2,335,448**	**4.91%**


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FY 2026 Budget
Parks & Outdoors

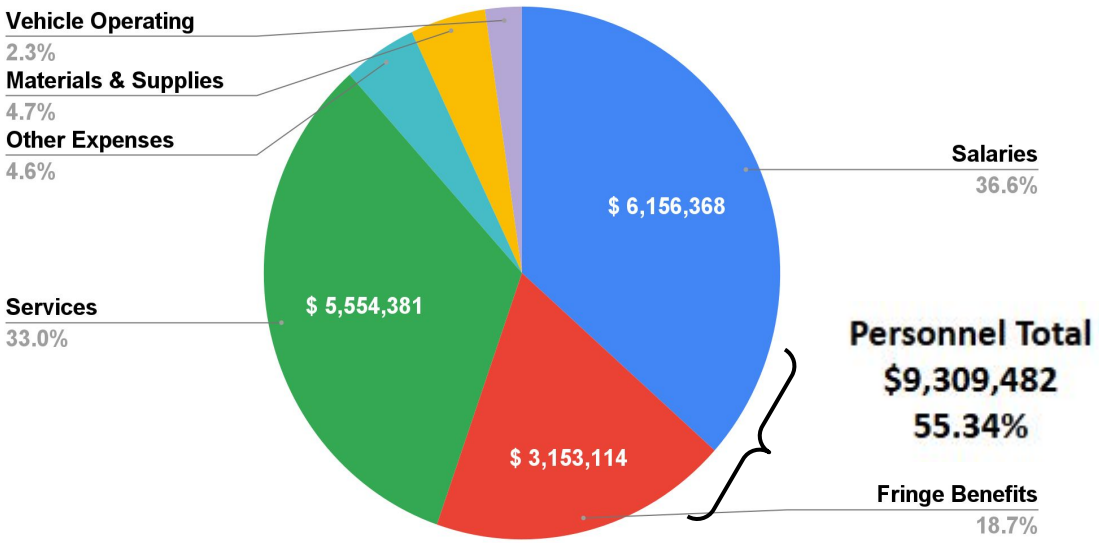
Monica M. Kinsey – (Interim) Administrator

Divisions

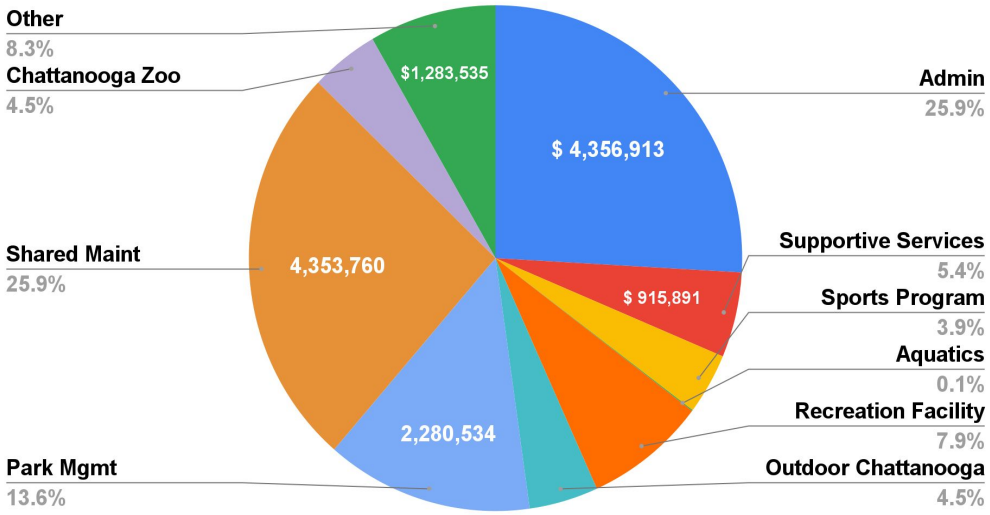
- Parks & Outdoors Admin
- Parks & Outdoors Supportive Services
- Parks & Outdoors Sports
- Parks & Outdoors Aquatics
- Parks & Outdoors Champions Club
- Parks & Outdoors Summit
- Parks & Outdoors Communication
- Parks & Outdoors Recreation Administration
- Therapeutic Programs
- Fitness Center
- Rec Facility Skatepark
- Special Events
- Parks Admin
- Parks Maint (All Divisions)
- Shared Maintenance (All Divisions)
- Chattanooga Zoo at Warner Park
- Public Art Admin

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FY26 Expenditures by Category



FY25	$17,209,924
FY26	$16,820,975
Inc/(Dec)	-$388,949
Change %	-2.26%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
L - Parks and Outdoors					
Personnel					
Salary and Wages	5,925,014	6,646,129	6,156,368	-489,761	-7.37%
Fringe Benefits	2,760,789	3,173,722	3,153,114	-20,608	-0.65%
Personnel Total	**8,685,803**	**9,819,851**	**9,309,482**	**-510,369**	**-5.20%**
Operations					
Services	5,230,645	5,503,197	5,554,381	51,184	0.93%
Materials & Supplies	638,612	821,128	794,020	27,108	-3.30%
Travel Expense	64,642	96,410	82,600	13,810	-14.32%
Vehicle Operating	401,618	360,255	387,069	26,814	7.44%
Insurance, Claims, and Damages	27,761	65,400	-	65,400	-100.00%
Capital Assets	158,417	510,000	460,000	50,000	-9.80%
Capital Outlay	583,375	-	-	-	0.00%
Other Expenses	38,039	33,683	233,423	199,740	593.00%
Operations Total	**7,143,109**	**7,390,073**	**7,511,493**	**121,420**	**1.64%**
L - Parks and Outdoors	**15,828,912**	**17,209,924**	**16,820,975**	**-388,949**	**-2.26%**

Recommended decrease: -$388,949

- **Salaries & Benefits -$510,369**
  - 19 Aquatics Positions moved to CD -$328,192
  - Removal of Attrition FY26 Attrition -$77,484
- **Operations $121,420**
  - Aquatics operating moved to CD -$200,000
  - Addition of Risk Management Allocation $194,040


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Parks & Outdoors
FY2026 Executive Summary

Description

The Department of Parks & Outdoors was created by consolidating multiple missions and services from other agencies. This consolidation aims to establish a more streamlined and functional parks department with a focused emphasis on outdoor activities. The department's responsibilities include:

- Park design and planning
- Programming
- Maintenance
- Greenways and neighborhood connectivity
- Outdoor Chattanooga initiatives
- Arts, culture, and creative economy
- Special event management
- Outdoor recreation management
- Sports recreation and camps
- Municipal golf course operations

Vision

For Chattanooga to have a well-loved, well-used, and well-cared-for system of parks, recreation, and outdoor spaces. This system will foster community belonging and well-being while enhancing the city's unique and natural setting.

Mission

We are community builders, connecting all Chattanoogans and guests to the benefits of parks, recreation, nature, adventure, history, culture, and the arts.

Trends

Fiscal Year 2026 represents the second year of implementing the City of Chattanooga’s unanimously adopted Parks & Outdoors Plan. This implementation phase will be supported by Chattanooga's designation as North America’s First National Park City, the second year of operation for the city’s inaugural Parks & Outdoors Committee, and targeted efforts to increase participation in city programming by 15%. These initiatives collectively aim to create a healthier, safer, and enhanced public park system for all Chattanooga residents.

Anticipating continued increases in the cost of goods and services, coupled with rising demand for outdoor activities and programs, the Department of Parks and Outdoors will strategically align resources and personnel. This alignment prioritizes efficiency, customer service excellence, and the strategic utilization of volunteerism, partnerships, and philanthropic contributions. The FY2026 budget proposes the introduction of two large-scale citywide festivals and an

increased number of smaller-scale special events, spearheaded by the Special Events and Arts, Culture, and Creative Economy divisions. These events are designed to fulfill the "One Chattanooga" vision, enhance the city's brand, and elevate the overall quality of life.

Chattanooga is undertaking a significant initiative to restore, elevate, and strategically develop its outdoor spaces, ensuring they are accessible and beneficial to every resident and visitor. The FY2026 budget, reflecting the Parks & Outdoors Plan (POP), represents a strategic shift. It is predicated on the principle that intentional choices and investments can establish Chattanooga as the most livable city in North America.

Budget Overview

In 2023, the Chattanooga City Council unanimously adopted the city's first Parks & Outdoors Plan (POP) in over a generation. Following the initiation of the plan in 2024-2025, the FY 2026 budget request focuses on the systematic improvement of the public park and outdoors system. This request aims to meet resident expectations, protect the natural environment, and provide equitable access to world-class public amenities.

The FY 2026 budget request prioritizes measurable progress in key areas related to the repair, maintenance, and activation of existing assets. This is a lean budget request, but it enables substantial progress toward the goals outlined in the POP.

Key Initiatives:

1. **Improve Park System Condition:** Raise the City's Parks & Outdoors System condition rating from C+ to B.
    - Invest $4.0M in major repair and maintenance activities citywide within 12 months.
    - Invest $500,000 to address ADA compliance requirements in Riverparks.
    - Support a regional trail maintenance team with Hamilton County.
    - Complete the Chattanooga Skatepark, advance planning for Montague Park, fund development of the Alton Park Connector, increase support for youth sports organizations, centralize DPO staff, and continue work on Carver Community Park restoration.
    - Complete the NRPA's CAPRA accreditation process.
2. **Increase Park System Usage:** Increase city residents' use of the parks system by 20%.
    - Fund 2 large scale city-wide festivals, 2 large community events (Pops and NYE) and 9 small scale district events along with additional smaller community focused events and parks programming.
    - Expand wellness programming through fitness and sports activation for all ages.
    - Expand Outdoor Chattanooga's service delivery by 20%.
    - Double volunteer hours contributed to the DPO system.
    - Expand access to Arts and Culture programming in our parks and public spaces while supporting a sense of place and sharing our history.
    - Support a sense of place, culture, and history in our parks through programming
3. **Expand Park Access:** Increase the percentage of city residents with access to a public park from 35% to 55% over five years (40% 2026)).
    - Allocate $2,000,000 for land acquisition in targeted park gap areas.
    - Build three public blueway access points.
    - Add a new Community School Yard site with Hamilton County Schools.

4. **National Park City Designation:** Leverage our newly appointed designation as North America's First National Park City to garner philanthropic support and to continue to educate and create access to our ONE Chattanooga community in our park system.

This budget request focuses on tangible improvements to the city's parks and outdoor spaces, aligning with the adopted POP and striving for a more livable Chattanooga.

Budget Highlights

- $455,699 Citywide Landscaping - Park Maintenance
    - Increased funding to help support maintenance costs associated with the expansion of additional Parks and Preserves. This also highlights a continual increase and growth of operational needs. Additionally to continue the partnership with Downtown Chattanooga Alliance at Miller Park. Having the additional support at Miller has proven itself to be beneficial to not only but park visitors but also the downtown environment. We also have contingency set aside for temp service and unforeseen issues.
    - Maintenance Impact Links
        - Lynnbrook
        - Riverwalk Phase IV
        - S. Chick Greenway Phase 2
- $12,600 Outdoor Chattanooga - Accurately Budget credit card Fees, Small increase to Employment Agencies and Rec Support Services to support demand for services, Additional Training Costs
- $716,552 Recreation - Increases to Employment Agency (22nd Century) fees for part-time staffing contract

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Position Requests

- **Communications Media Specialist**
- **ACCE Program Coordinator**
- **Public Art Collection Specialist - reclass from PT to FT**
- **Special Events & Park Programming Supervisor**
- **Trail Maintenance Team**

Future Challenges and Opportunities

The newly adopted Parks and Outdoors plan identifies current deficiencies, challenges, and opportunities pertaining to our aging park system. We will engage our community using global recognition to access more donations, partnerships, and grants to build a better park system with more community engagement and ownership.


THE CITY OF
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Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
L-Parks and Outdoors					
CC_L00301 - Parks & Outdoors Admin	1,378,680	1,365,002	1,271,803	(93,199)	-6.83%
CC_L00401 - Parks & Outdoors Supportive Services	754,128	826,984	915,891	88,907	10.75%
CC_L00402 - Parks & Outdoors Sports	707,517	640,246	658,417	18,171	2.84%
CC_L00403 - Parks & Outdoors Aquatics	580,458	536,907	10,454	(526,453)	-98.05%
CC_L00404 - Parks & Outdoors Champions Club	444,471	520,756	491,348	(29,408)	-5.65%
CC_L00405 - Parks & Outdoors Summit of Softball	746,557	768,012	843,485	75,473	9.83%
CC_L00407 - Parks & Outdoors Communication	314,965	320,205	335,413	15,208	4.75%
CC_L00408 - Parks & Outdoors Recreation Admin	1,159,263	1,125,852	1,266,619	140,767	12.50%
CC_L01302 - Therapeutic Programs	393,168	460,630	481,298	20,668	4.49%
CC_L01303 - Fitness Center	372,599	328,111	411,578	83,467	25.44%
CC_L01401 - Rec Facility Skatepark	34,107	57,820	56,024	(1,796)	-3.11%
CC_L01601 - Outdoor Chattanooga	606,081	673,698	761,273	87,575	13.00%
CC_L01602 - Special Events	464,716	598,534	645,845	47,311	7.90%
CC_L02101 - Parks Admin	718,760	798,037	837,233	39,196	4.91%
CC_L02201 - Parks Maint Playgrounds and Facilities	348,024	359,844	251,010	(108,834)	-30.24%
CC_L02202 - Parks Maint Buildings and Structures	194,762	316,867	370,349	53,482	16.88%
CC_L02203 - Parks Maint City Wide Park Maintenance	1,416,231	1,856,034	2,029,524	173,490	9.35%
CC_L02301 - Shared Maint TN Riverpark Downtown	2,702,328	3,019,833	2,656,620	(363,213)	-12.03%
CC_L02302 - Shared Maint Carousel Operations	96,124	93,397	73,646	(19,751)	-21.15%
CC_L02303 - Shared Maint TN Riverpark Security	290,154	278,694	252,952	(25,742)	-9.24%
CC_L02315 - Shared Maint TN Riverpark and Riverwalk Dowr	191,925	191,999	205,521	13,522	7.04%
CC_L02316 - Shared Maint - TN Riverpark Capital	477,990	510,000	460,000	(50,000)	-9.80%
CC_L02317 - Shared Maint Arts Culture & Creative Economy	248,983	362,462	334,672	(27,790)	-7.67%
CC_L03101 - Chattanooga Zoo at Warner Park	750,000	750,000	750,000	-	0.00%
CC_L32203 - Public Art Admin {Gen Fd}	436,922	450,000	450,000	-	0.00%
L-Parks and Outdoors Total	**15,828,912**	**17,209,924**	**16,820,975**	**(388,949)**	**-2.26%**


THE CITY OF
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City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
L-Parks and Outdoors					
Personnel					
Salary and Wages	5,925,014	6,646,129	6,156,368	(489,761)	-7.37%
Fringe Benefits	2,760,789	3,173,722	3,153,114	(20,608)	-0.65%
Personnel Total	8,685,803	9,819,851	9,309,482	(510,369)	-5.20%
Operations					
Services	5,230,645	5,503,197	5,554,381	51,184	0.93%
Materials & Supplies	638,612	821,128	794,020	(27,108)	-3.30%
Travel Expense	64,642	96,410	82,600	(13,810)	-14.32%
Vehicle Operating	401,618	360,255	387,069	26,814	7.44%
Insurance, Claims, and Damages	27,761	65,400	-	(65,400)	-100.00%
Capital Assets	158,417	510,000	460,000	(50,000)	-9.80%
Capital Outlay	583,375	-	-	-	0.00%
Other Expenses	38,039	33,683	233,423	199,740	593.00%
Operations Total	7,143,109	7,390,073	7,511,493	121,420	1.64%
L-Parks and Outdoors Total	**15,828,912**	**17,209,924**	**16,820,975**	**(388,949)**	**-2.26%**


THE CITY OF
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TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
L-Parks and Outdoors					
Personnel					
Salary and Wages					
601101-Regular Employees	4,207,192	5,595,864	5,382,649	(213,215)	-3.81%
601102-Temporary Staffing	84,587	25,000	-	(25,000)	-100.00%
601103-Part Time Employees	599,884	854,096	748,884	(105,212)	-12.32%
601105-Injured On Duty Pay	786	-	-	-	0.00%
601199-Budget - Attrition (Salary)	-	(273,591)	(340,000)	(66,409)	24.27%
601201-Overtime	122,925	108,350	108,350	-	0.00%
601202-Compensatory Time	23,563	-	-	-	0.00%
602105-Cellphone Allowance	29,390	31,440	29,280	(2,160)	-6.87%
602301-Personal Leave	504,325	-	-	-	0.00%
602303-Final Leave Payout	135,159	-	-	-	0.00%
602304-Longevity	59,175	62,925	56,925	(6,000)	-9.54%
602306-Call Back Pay	439	-	-	-	0.00%
602308-Bereavement Pay	8,922	-	-	-	0.00%
602309-Holiday Pay	148,668	-	-	-	0.00%
609999-Budget - Salaries & Wages	-	242,045	170,280	(71,765)	-29.65%
Salary and Wages Total	**5,925,014**	**6,646,129**	**6,156,368**	**(489,761)**	**-7.37%**
Fringe Benefits					
611101-FICA (OASDI)	350,094	403,820	383,678	(20,142)	-4.99%
611102-Medicare	81,883	94,413	89,732	(4,681)	-4.96%
611199-Budget - Attrition (Benefits)	-	(155,925)	(167,000)	(11,075)	7.10%
611201-General Pension	1,042,621	1,184,955	1,146,927	(38,028)	-3.21%
611206-Other Post-employment Benefits (Civilian)	312,664	205,416	324,735	119,319	58.09%
611301-Hospitalization	718,766	1,045,698	1,058,587	12,889	1.23%
611302-Life Insurance Benefit	3,715	4,449	4,664	215	4.83%
611303-Long-Term Disability	6,649	18,846	22,859	4,013	21.29%
611304-Health Savings Accounts	98,786	114,951	69,337	(45,614)	-39.68%
611402-Employee Health Savings Acct	320	-	-	-	0.00%
611403-On-site Medical Program	134,332	158,472	152,724	(5,748)	-3.63%
611404-On-site Facility	10,960	26,520	12,000	(14,520)	-54.75%
619999-Budget - Fringe Benefits	-	72,107	54,871	(17,236)	-23.90%
Fringe Benefits Total	**2,760,789**	**3,173,722**	**3,153,114**	**(20,608)**	**-0.65%**
Personnel Total	8,685,803	9,819,851	9,309,482	(510,369)	-5.20%
Operations					
Services					
701103-Consultant Fees	18,964	59,500	44,500	(15,000)	-25.21%
701105-Engineering Non-construction Consulting	2,662	-	-	-	0.00%
701114-Contracted Design	-	-	70,000	70,000	0.00%
701208-On-the-Job Injury Claims	24,835	-	-	-	0.00%
702102-Electrical	90,024	62,725	59,000	(3,725)	-5.94%
702103-Exterminating Service	13,292	14,915	14,115	(800)	-5.36%
702105-Painting	1,195	35,000	17,000	(18,000)	-51.43%
702106-Plumbing	65,547	43,600	26,350	(17,250)	-39.56%
702107-Mechanical Trades	1,388	10,000	5,000	(5,000)	-50.00%
702108-Locksmith	1,443	1,000	1,200	200	20.00%
702109-Custodial Services	57,128	40,000	12,600	(27,400)	-68.50%
702110-Tree Maintenance & Planting	704	4,500	4,500	-	0.00%
702111-Irrigation	9,240	19,825	17,900	(1,925)	-9.71%
702201-Alarm System Repair	1,755	750	250	(500)	-66.67%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
702202-Bldg & Grounds Maintenance	11,915	96,500	96,500	-	0.00%
702204-Contracted Repair Service	53,656	14,000	19,000	5,000	35.71%
702207-Maintenance Services	11,949	10,000	10,000	-	0.00%
702208-Fire Prevention Measures	4,318	1,500	4,100	2,600	173.33%
702211-Grounds	2,500	6,000	6,000	-	0.00%
702212-HVAC	10,255	13,850	14,150	300	2.17%
702214-Landscaping	46,604	75,000	60,500	(14,500)	-19.33%
702215-Building Repairs or Renovations under $5000	2,844	-	-	-	0.00%
702216-Roof Repair	24,515	-	1,000	1,000	0.00%
702217-Valve Repairs	2,024	5,000	2,500	(2,500)	-50.00%
702218-Pump Repairs	4,155	15,000	5,000	(10,000)	-66.67%
702222-Cabling & Installation	1,939	-	2,351	2,351	0.00%
702224-Equipment Inspection and Calibration	17,119	20,000	17,500	(2,500)	-12.50%
702225-IT Maintenance - Licensing	54	-	830	830	0.00%
702227-IT Maintenance - Support Maintenance	21,744	-	-	-	0.00%
702229-Contract Mowing	321,934	465,924	500,168	34,244	7.35%
702232-Fence Repairs	12,476	11,200	7,500	(3,700)	-33.04%
702233-Door Repairs	2,770	2,000	2,100	100	5.00%
702234-Access Control Repairs	9,358	2,103	1,000	(1,103)	-52.45%
703101-Electricity	701,447	700,042	698,425	(1,617)	-0.23%
703102-Natural Gas	45,004	33,481	42,988	9,507	28.40%
703103-Water	426,023	642,514	453,536	(188,978)	-29.41%
703109-Sewer	428,833	483,626	506,652	23,026	4.76%
703202-Cellular Phone Service	179	-	-	-	0.00%
703204-Internet & Cable Services	15	350	350	-	0.00%
703206-Air Cards	19,713	23,482	21,971	(1,511)	-6.43%
704102-Clothing & Linen Service	158	1,000	2,657	1,657	165.70%
704103-Demurrage	-	150	150	-	0.00%
704104-Equipment Rental	55,239	34,863	46,430	11,567	33.18%
704105-Property Rental	30,759	35,775	35,775	-	0.00%
704106-Dumpster Rental	1,280	5,415	5,665	250	4.62%
704107-Floor Mat / Scrapper Rental	3,020	2,250	2,750	500	22.22%
704108-Office Machine Rental	8,919	12,550	12,105	(445)	-3.55%
704201-Advertising	33,800	36,500	41,850	5,350	14.66%
704203-Publicity	-	1,000	1,000	-	0.00%
704204-Alarm Monitoring	6,821	9,576	8,921	(655)	-6.84%
704208-Contracted Repair	4,414	6,000	6,000	-	0.00%
704210-Printing	10,179	11,300	13,800	2,500	22.12%
704212-Data Processing Service	-	500	250	(250)	-50.00%
704214-Lighting Service	-	7,500	3,000	(4,500)	-60.00%
704215-Security Services	189,693	254,700	207,200	(47,500)	-18.65%
704217-Photographic Services	2,800	1,600	1,600	-	0.00%
704221-Recreation Support Services	24,015	11,452	41,058	29,606	258.52%
704228-Translation Service	1,663	3,000	1,500	(1,500)	-50.00%
704235-Zoo Lease & Management	701,279	750,000	750,000	-	0.00%
704242-License Testing	25	-	-	-	0.00%
704306-Dues	6,361	5,851	5,230	(621)	-10.61%
704307-Employment Agencies	552,098	353,314	440,213	86,899	24.60%
704308-Local Transportation	60	-	-	-	0.00%
704309-Meeting Expense	95	1,000	1,000	-	0.00%
704310-Local Mileage	340	-	-	-	0.00%
704311-Miscellaneous Services	527	-	-	-	0.00%
704312-Other Contracted Service	39,293	21,000	176,400	155,400	740.00%
704314-Stipends	-	6,000	-	(6,000)	-100.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
704315-Waste Disposal	59,347	37,964	41,041	3,077	8.11%
704317-Contracted Operations	487,509	472,500	472,500	-	0.00%
704319-Parking	52	-	-	-	0.00%
704335-Public Communication	1,000	-	-	-	0.00%
704347-Agency Contracted Services	461,922	450,000	450,000	-	0.00%
704499-Incomplete Expense Allocation	411	-	-	-	0.00%
704501-Freight, Express & Drayage	-	100	-	(100)	-100.00%
704502-Postage	1,380	450	650	200	44.44%
704503-Warehouse Storage and Delivery	154	-	-	-	0.00%
704601-Local Registration Fees	4,215	4,700	1,900	(2,800)	-59.57%
704602-Training Costs	18,974	9,300	11,700	2,400	25.81%
704705-Credit Card Use Charge	51,325	42,500	25,500	(17,000)	-40.00%
Services Total	**5,230,645**	**5,503,197**	**5,554,381**	**51,184**	**0.93%**
Materials & Supplies					
711101-Audio Visual Supplies	2,462	-	-	-	0.00%
711102-Books	406	-	-	-	0.00%
711104-Forms & Printed Material	1,785	500	100	(400)	-80.00%
711105-Instructional Materials & Supplies	981	-	-	-	0.00%
711108-Periodicals, Publications	-	21	-	(21)	-100.00%
711109-Office Supplies & Stationery	16,018	14,050	14,500	450	3.20%
711110-Technology Accessories & Supplies	3,409	2,450	2,900	450	18.37%
711111-Printer Toner Cartridges	411	550	300	(250)	-45.45%
712101-Asphalt and Asphalt Filler	579	-	-	-	0.00%
712103-Cement, Lime, & Plaster	3,347	3,750	1,750	(2,000)	-53.33%
712104-Concrete, Clay Pipe, & Fittings	242	-	-	-	0.00%
712105-Gravel, Sand, Stone, Chert, Salt	3,688	16,000	17,100	1,100	6.88%
712106-Hardware Replacement	1,899	3,750	3,500	(250)	-6.67%
712107-Lumber & Wood Products	5,155	6,000	6,000	-	0.00%
712109-Paint	17,147	15,000	15,100	100	0.67%
712110-Pipe & Fittings	1,623	6,750	3,950	(2,800)	-41.48%
712112-Street Signs & Markings	1,020	-	-	-	0.00%
712113-Structural Steel, Iron	4,190	3,500	2,750	(750)	-21.43%
712114-Plumbing Supplies	8,748	15,575	14,500	(1,075)	-6.90%
713101-Bearings & Parts	-	3,140	3,140	-	0.00%
713102-Fasteners	537	2,050	1,450	(600)	-29.27%
713104-Filters, Misc	135	1,675	1,800	125	7.46%
713108-Pumps & Pump Parts	(619)	450	-	(450)	-100.00%
713109-Repair Parts	37,038	27,150	24,650	(2,500)	-9.21%
713118-Small Equipment Tires	1,920	1,500	4,000	2,500	166.67%
713202-Chlorine	807	1,500	1,500	-	0.00%
714105-Building Maintenance Supplies	22,728	15,000	18,000	3,000	20.00%
714106-Cleaning Supplies	55,426	40,500	42,500	2,000	4.94%
714107-Clothing	44,222	33,200	37,050	3,850	11.60%
714108-Cultural Arts Supplies	-	-	2,000	2,000	0.00%
714111-Electrical Supplies, Bulbs, Etc	19,829	42,760	24,800	(17,960)	-42.00%
714115-Fire Code Equipment	-	650	650	-	0.00%
714117-Food & Ice	22,883	30,800	29,300	(1,500)	-4.87%
714119-Fuel	40	6,500	6,500	-	0.00%
714120-Hardware, Nails, Small Tools	19,958	32,225	29,025	(3,200)	-9.93%
714122-Kitchen & Dining Room Supplies	161	-	-	-	0.00%
714123-Machine Shop & Garage Supplies	805	500	500	-	0.00%
714124-Medical Supplies (First Aid)	606	2,550	2,225	(325)	-12.75%
714125-Oil & Lubricants	2,781	3,100	4,225	1,125	36.29%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
714126-Other Materials & Supplies	399	-	-	-	0.00%
714128-Recreational Supplies	94,738	93,527	83,050	(10,477)	-11.20%
714129-Safety Equipment	13,455	7,650	7,600	(50)	-0.65%
714130-Safety Shoes	11,315	8,400	10,075	1,675	19.94%
714131-Seeds, Trees, Plants, Hort Supplies	70,257	63,500	63,500	-	0.00%
714133-Welding Supplies	58	2,000	600	(1,400)	-70.00%
714135-Locks & Key supplies	860	2,050	2,550	500	24.39%
714136-Dirt mix, Mulch, Topsoil	72,767	53,750	63,250	9,500	17.67%
714138-Flags Banners and Signage	3,391	2,730	4,730	2,000	73.26%
714140-Chain	234	750	500	(250)	-33.33%
714141-Machine Parts	-	-	900	900	0.00%
714143-Event Planning, Services and Catering	66,239	243,000	232,000	(11,000)	-4.53%
714144-Batteries	1,426	3,125	2,500	(625)	-20.00%
714149-Waste and Recycle Containers	594	500	-	(500)	-100.00%
714150-Promotional Items	514	7,000	7,000	-	0.00%
Materials & Supplies Total	**638,612**	**821,128**	**794,020**	**(27,108)**	**-3.30%**
Travel Expense					
721101-Out-of-town Mileage	1,228	700	700	-	0.00%
721102-Transportation	19,061	34,010	23,850	(10,160)	-29.87%
721103-Auto Rental	125	2,000	2,000	-	0.00%
721201-Hotels	22,908	29,800	26,900	(2,900)	-9.73%
721202-Meals	10,319	13,950	12,800	(1,150)	-8.24%
721301-Registration Fees	9,974	15,350	16,050	700	4.56%
721302-Other Travel Expenses	1,027	600	300	(300)	-50.00%
Travel Expense Total	**64,642**	**96,410**	**82,600**	**(13,810)**	**-14.32%**
Vehicle Operating					
731101-Diesel Fuel	7,621	7,910	7,500	(410)	-5.18%
731102-Gasoline	87,234	83,800	79,466	(4,334)	-5.17%
731103-Propane	863	4,051	750	(3,301)	-81.49%
731201-Contracted Vehicle Repair	435	-	-	-	0.00%
731203-Vehicle Labor	44,152	24,302	33,712	9,410	38.72%
731204-Vehicle Parts & Supplies	42,665	42,940	30,850	(12,090)	-28.16%
731301-Car Wash	1,859	875	900	25	2.86%
731401-Fleet Leased Vehicle	216,788	196,377	233,891	37,514	19.10%
Vehicle Operating Total	**401,618**	**360,255**	**387,069**	**26,814**	**7.44%**
Insurance, Claims, and Damages					
742402-Building & Content Insurance	27,761	18,600	-	(18,600)	-100.00%
742403-Vehicle & Equipment Insurance	-	10,000	-	(10,000)	-100.00%
742404-Liability Insurance	-	36,800	-	(36,800)	-100.00%
Insurance, Claims, and Damages Total	**27,761**	**65,400**	**-**	**(65,400)**	**-100.00%**
Capital Assets					
761110-CIP Building Renovations	7,950	-	-	-	0.00%
761112-CIP Park Development	-	510,000	460,000	(50,000)	-9.80%
761201-Land Purchase	50,418	-	-	-	0.00%
761204-Equipment Purchase	98,746	-	-	-	0.00%
761303-Computer Equipment over 5000	1,303	-	-	-	0.00%
Capital Assets Total	**158,417**	**510,000**	**460,000**	**(50,000)**	**-9.80%**
Capital Outlay					
771106-Equipment Repairs	10,838	-	-	-	0.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
772104-Grounds Equipment	48,964	-	-	-	0.00%
772106-Mechanical Equipment	5,259	-	-	-	0.00%
772107-Other Equipment (Under 5000)	24,020	-	-	-	0.00%
772108-Recreational Equipment	50,598	-	-	-	0.00%
772109-Office Furniture	82	-	-	-	0.00%
772111-Computer Software under 15000	10,622	-	-	-	0.00%
772112-Computer equipment under 5000	6,399	-	-	-	0.00%
772115-Security Equipment	1,008	-	-	-	0.00%
772203-Fencing	43,341	-	-	-	0.00%
772205-Other Capital Purchase	382,244	-	-	-	0.00%
Capital Outlay Total	**583,375**	**-**	**-**	**-**	**0.00%**
Other Expenses					
781103-Space Costs	4,212	4,433	4,433	-	0.00%
781106-Risk Mgmt Allocated Costs			194,040	194,040	0.00%
781301-Fees, Licenses, & Permits	22,599	19,150	19,150	-	0.00%
782201-Awards	8,139	9,100	12,900	3,800	41.76%
782204-Safety Incentive Awards	797	1,000	900	(100)	-10.00%
782206-Fines	290	-	-	-	0.00%
782210-Program Expense	2,002	-	2,000	2,000	0.00%
Other Expenses Total	**38,039**	**33,683**	**233,423**	**199,740**	**593.00%**
Operations Total	7,143,109	7,390,073	7,511,493	121,420	1.64%
L-Parks and Outdoors Total	**15,828,912**	**17,209,924**	**16,820,975**	**(388,949)**	**-2.26%**


THE CITY OF
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FY 2026 Budget
Early Learning

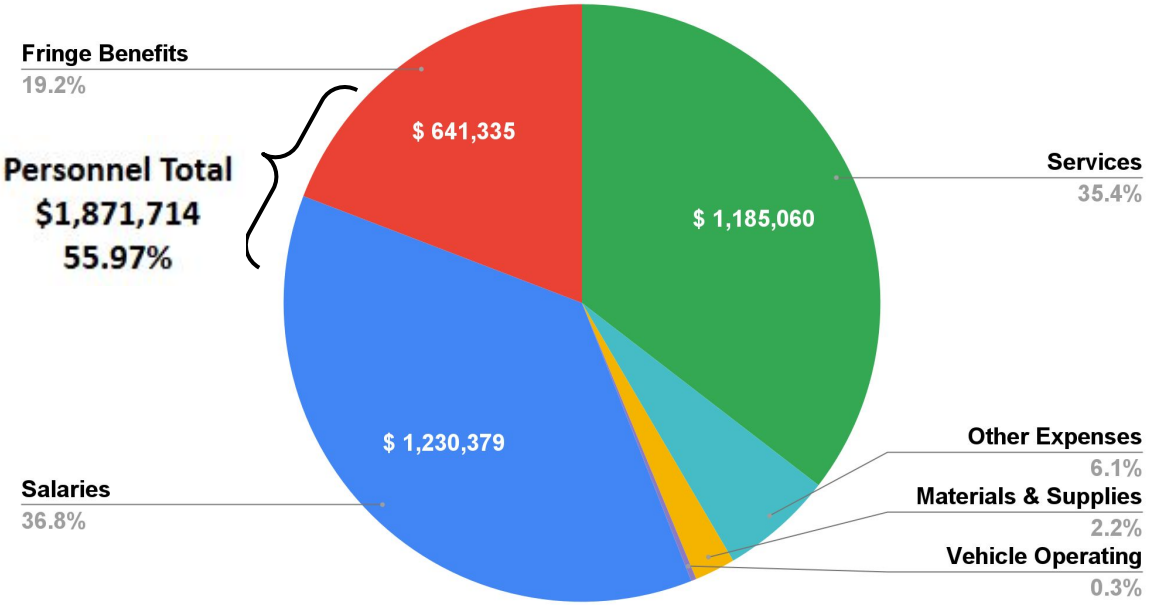
Karitsa Jones – Administrator

Divisions

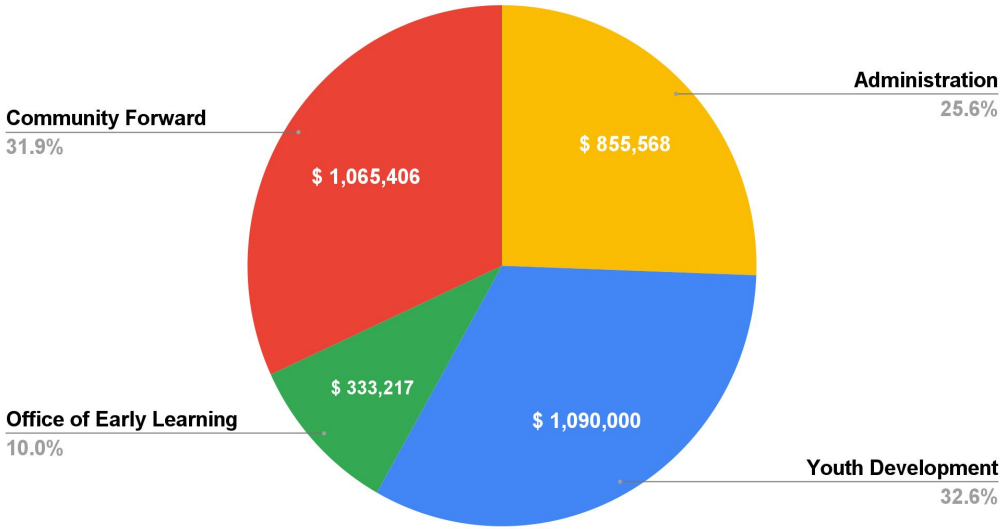
- **Administration**
- **Youth Development**
- **Office of Early Learning**
- **Community Forward**

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FY26 Expenditures by Category



FY25	3,284,592
FY26	3,344,191
Inc/(Dec)	59,599
Change %	1.81%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Q - Early Learning					
Personnel					
Salary and Wages	1,052,184	1,230,390	1,230,379	-11	0.00%
Fringe Benefits	534,956	628,836	641,335	12,499	1.99%
Personnel Total	**1,587,140**	**1,859,226**	**1,871,714**	**12,488**	**0.67%**
Operations					
Services	1,166,952	1,163,726	1,185,060	21,334	1.83%
Materials & Supplies	57,302	76,912	73,548	-3,364	-4.37%
Travel Expense	51,947	53,100	53,600	500	0.94%
Vehicle Operating	20,453	8,979	9,500	521	5.80%
Capital Outlay	2,709	-	4,700	4,700	0.00%
Other Expenses	80,437	122,649	146,069	23,420	19.10%
Operating Expenses Total	**1,379,800**	**1,425,366**	**1,472,477**	**47,111**	**3.31%**
Q - Early Learning	**2,966,940**	**3,284,592**	**3,344,191**	**59,599**	**1.81%**

Recommended increase: $59,599

- **Salaries & Benefits -$12,488**
  - Removal of attrition -$39,000
- **Operations $47,111**
  - Warehouse Storage and Delivery $4,000
  - Advertising $4,774
  - Computer Software (Monday.com) $4,700
  - Addition of Risk Management Allocation $21,420


THE CITY OF
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Early Learning
FY2026 Executive Summary

Description
The Department of Early Learning, established in 2021 under the Kelly administration, collaborates with governmental bodies, childcare providers, and community stakeholders to enhance the learning experiences of Chattanooga's children and families. With leadership solidified in Spring 2022, the department oversees the AmeriCorps Seniors (Foster Grandparent) Program, Community Forward Program, Office of Early Learning, and Chattanooga Head Start/Early Head Start Program. Additionally, the department manages partnerships with Hamilton County Schools and local early learning centers, providers and community resource agencies.

Vision
The Department of Early Learning leads the movement in high quality education where every child in Chattanooga is prepared to thrive and succeed.

Mission
To help Chattanooga's children receive the best possible start in life by increasing their access to high quality early learning experiences that shape their future.

Trends
The City of Chattanooga is committed to removing barriers that hinder individuals from achieving their desired lives within the community. This starts with the youngest residents, by providing access to equitable education that promotes success and upward mobility. During the 2018 State of the City Address, a commitment was made to create 1,000 high-quality early learning opportunities. This goal was achieved in February 2021, thanks to the collaborative efforts of childcare facilities, educators, and community partners, and celebrated by the Department of Early Learning. Since 2021, the department has focused on providing holistic support to children (from prenatal to 18 years old) and their families, ensuring they have the resources needed for kindergarten readiness and beyond, with a specific emphasis on PN-5 support, brain development, early literacy, language development, and school readiness.

Budget Overview
The Department of Early Learning is now in its fourth year and continues to work towards making Chattanooga a national model for early learning investment. The FY26 budget for each division mirrors FY25, with increased changes due to restructuring, divisional build-out, and enhanced community impact aligned with the One Chattanooga Strategic Plan. After three years of departmental development, a continued partnership with Hamilton County Schools, a Head Start program reorganization, and implementation of community/service population assessment and programming alignment, this budget invests over $3,285,676 ($2,195,676 in general funds and 1,090,000 in RFP agencies) to ensure that students and their families can thrive by removing barriers to early learning and academic success. The Department of Early Learning's programming raises awareness of early education quality, increases kindergarten readiness, and expands parental engagement with their children, community resources, and educators. The programs, resources, and

professional development fit into the early learning ecosystem and beyond. By engaging directly with families, students, educators, and community stakeholders, Chattanooga can position each child for success in both their foundational years and in life.The department's future initiatives include the establishment of *The Chattanooga Early Education Center* - James A Henry Campus, a new City Employee Child Care Center situated within the newly renovated James A Henry building in the Westside. This will be launched in conjunction with several other programs: Chatta Baby, a prenatal and postnatal community engagement campaign; Early's Book Club; Dads are the Anchor and the Answer (DATAA), a fatherhood initiative; and the OEL's Book Bus "Sawubona," which seeks to enhance kindergarten readiness and literacy among disadvantaged children and families. The department will also continue existing programs, including the FUNFAIR Festival, Basics Chattanooga, Seats for Success, and the "Early and Often" Parental engagement program. Additionally, the department has a "Great by 8" 5-year strategic plan that focuses on brain development/nutrition, early literacy and language development, Kindergarten preparedness, 3rd-grade literacy and numeracy proficiency, and a multigenerational whole child/family approach. Additional goals include optimizing and increasing high-quality access to Head Start and local early learning providers, creating more partnerships with Hamilton County Schools, expanding Community Forward beyond school walls, supporting the first cohort at the One Chattanooga Institute for Early Care and Learning pathway at Tyner Academy, and creating greater workforce development in Early Learning.

Budget Highlights

- **Creation of *The Chattanooga Early Education Center* - James A Henry Campus; a new City Employee Child Care Center located inside the newly renovated James A Henry building and its associated expenses (center setup, materials, Licensing, furniture, staff, building utilities, etc).**

Position Requests

- **Requesting 1 new Parent Family Community Engagement Specialist for the Office of Early Learning beginning FY25 (This position would be in the Office of Early Learning), Salary & benefits estimated at $94,182.00.**
- **Requesting 1 full-time Community Forward Coordinator (Tommie F. Brown Academy) and 1 part-time bilingual Community Forward Coordinator/Floater, Salary & benefits estimated at $129,666.**

Future Challenges and Opportunities

The Department of Early Learning has significantly contributed to quality education growth among early learning providers and increased community awareness of the benefits of the early learning elements. This has fostered a cultural shift in Chattanooga, emphasizing the importance of high-quality early learning and sustainable resource access for children and families. With over 1,000 new and reclaimed seats in Chattanooga, a dedicated Early Learning Department, the Community Forward partnership with Hamilton County Schools, and as the home of Basics Chattanooga and the Early & Often Cohort, the city has strengthened its capacity for ongoing family support for its future generations.
Due to staffing changes, the Department of Early Learning's immediate need for continuous support is crucial for program success, aligning with our ONE CHA strategic plan goal and key priorities. Growth enhancements necessitate investments in infrastructure and programming, enabling intensified support for families, community members, and childcare providers.

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Q-Early Learning					
CC_Q00101 - Early Learning Administration	961,870	859,991	855,568	(4,423)	-0.51%
CC_Q00102 - Youth Development	1,090,000	1,090,000	1,090,000	-	0.00%
CC_Q00105 - Office of Early Learning	342,765	318,778	333,217	14,439	4.53%
CC_Q00106 - Community Forward	572,305	1,015,823	1,065,406	49,583	4.88%
Q-Early Learning Total	**2,966,940**	**3,284,592**	**3,344,191**	**59,599**	**1.81%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Q-Early Learning					
Personnel					
Salary and Wages	1,052,184	1,230,390	1,230,379	(11)	0.00%
Fringe Benefits	534,956	628,836	641,335	12,499	1.99%
Personnel Total	1,587,140	1,859,226	1,871,714	12,488	0.67%
Operations					
Services	1,166,952	1,163,726	1,185,060	21,334	1.83%
Materials & Supplies	57,302	76,912	73,548	(3,364)	-4.37%
Travel Expense	51,947	53,100	53,600	500	0.94%
Vehicle Operating	20,453	8,979	9,500	521	5.80%
Capital Outlay	2,709	-	4,700	4,700	0.00%
Other Expenses	80,437	122,649	146,069	23,420	19.10%
Operations Total	1,379,800	1,425,366	1,472,477	47,111	3.31%
Q-Early Learning Total	**2,966,940**	**3,284,592**	**3,344,191**	**59,599**	**1.81%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Q-Early Learning					
Personnel					
Salary and Wages					
601101-Regular Employees	929,673	1,155,730	1,208,528	52,798	4.57%
601199-Budget - Attrition (Salary)	-	-	(25,000)	(25,000)	0.00%
601201-Overtime	725	-	-	-	0.00%
601202-Compensatory Time	1,795	-	-	-	0.00%
602105-Cellphone Allowance	6,600	7,200	8,640	1,440	20.00%
602301-Personal Leave	100,355	-	-	-	0.00%
602303-Final Leave Payout	5,089	-	-	-	0.00%
602304-Longevity	2,850	4,575	5,100	525	11.48%
602306-Call Back Pay	44	-	-	-	0.00%
602308-Bereavement Pay	673	-	-	-	0.00%
602309-Holiday Pay	4,380	-	-	-	0.00%
609999-Budget - Salaries & Wages	-	62,885	33,111	(29,774)	-47.35%
Salary and Wages Total	**1,052,184**	**1,230,390**	**1,230,379**	**(11)**	**0.00%**
Fringe Benefits					
611101-FICA (OASDI)	61,937	71,939	75,247	3,308	4.60%
611102-Medicare	14,485	16,825	17,599	774	4.60%
611199-Budget - Attrition (Benefits)	-	-	(14,000)	(14,000)	0.00%
611201-General Pension	217,879	242,967	254,134	11,167	4.60%
611206-Other Post-employment Benefits (Civilian)	60,192	42,120	72,455	30,335	72.02%
611301-Hospitalization	133,471	182,085	170,876	(11,209)	-6.16%
611302-Life Insurance Benefit	701	811	898	87	10.73%
611303-Long-Term Disability	1,436	3,673	4,929	1,256	34.20%
611304-Health Savings Accounts	20,009	17,704	19,033	1,329	7.51%
611402-Employee Health Savings Acct	41	-	-	-	0.00%
611403-On-site Medical Program	23,004	27,264	27,456	192	0.70%
611404-On-site Facility	1,800	2,040	2,040	-	0.00%
619999-Budget - Fringe Benefits	-	21,408	10,668	(10,740)	-50.17%
Fringe Benefits Total	**534,956**	**628,836**	**641,335**	**12,499**	**1.99%**
Personnel Total	1,587,140	1,859,226	1,871,714	12,488	0.67%
Operations					
Services					
701103-Consultant Fees	25,800	15,000	17,000	2,000	13.33%
701208-On-the-Job Injury Claims	260	-	-	-	0.00%
702225-IT Maintenance - Licensing	73	-	-	-	0.00%
703206-Air Cards	3,578	100	2,200	2,100	2100.00%
704102-Clothing & Linen Service	337	-	260	260	0.00%
704104-Equipment Rental	-	-	500	500	0.00%
704105-Property Rental	206	7,000	7,000	-	0.00%
704108-Office Machine Rental	3,448	3,000	4,000	1,000	33.33%
704201-Advertising	26,712	23,226	28,000	4,774	20.55%
704210-Printing	-	5,500	5,500	-	0.00%
704213-Debris Removal & Cleanup	2,224	-	-	-	0.00%
704217-Photographic Services	-	-	1,200	1,200	0.00%
704309-Meeting Expense	3,750	-	-	-	0.00%
704310-Local Mileage	3,542	1,400	3,400	2,000	142.86%
704319-Parking	87	-	500	500	0.00%
704347-Agency Contracted Services	1,090,000	1,090,000	1,090,000	-	0.00%
704403-Disputed Purchasing Card Expense	479	-	-	-	0.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
704502-Postage	218	-	-	-	0.00%
704503-Warehouse Storage and Delivery	1,966	-	4,000	4,000	0.00%
704601-Local Registration Fees	520	1,000	1,500	500	50.00%
704602-Training Costs	3,750	17,500	20,000	2,500	14.29%
Services Total	**1,166,952**	**1,163,726**	**1,185,060**	**21,334**	**1.83%**
Materials & Supplies					
711102-Books	43	2,000	2,000	-	0.00%
711109-Office Supplies & Stationery	3,925	3,000	2,400	(600)	-20.00%
711110-Technology Accessories & Supplies	734	-	-	-	0.00%
714106-Cleaning Supplies	65	-	200	200	0.00%
714107-Clothing	1,296	-	488	488	0.00%
714117-Food & Ice	8,945	17,912	17,460	(452)	-2.52%
714120-Hardware, Nails, Small Tools	101	-	-	-	0.00%
714126-Other Materials & Supplies	27,775	7,000	4,000	(3,000)	-42.86%
714128-Recreational Supplies	-	5,000	5,000	-	0.00%
714130-Safety Shoes	160	-	-	-	0.00%
714135-Locks & Key supplies	51	-	-	-	0.00%
714143-Event Planning, Services and Catering	-	20,000	20,000	-	0.00%
714145-Classroom/Childcare Educational Supplies	14,209	22,000	22,000	-	0.00%
Materials & Supplies Total	**57,302**	**76,912**	**73,548**	**(3,364)**	**-4.37%**
Travel Expense					
721101-Out-of-town Mileage	2,191	-	500	500	0.00%
721102-Transportation	10,833	12,000	12,000	-	0.00%
721201-Hotels	18,674	15,000	15,000	-	0.00%
721202-Meals	5,832	11,600	11,600	-	0.00%
721301-Registration Fees	13,113	12,000	12,000	-	0.00%
721302-Other Travel Expenses	1,305	2,500	2,500	-	0.00%
Travel Expense Total	**51,947**	**53,100**	**53,600**	**500**	**0.94%**
Vehicle Operating					
731102-Gasoline	1,142	2,000	2,000	-	0.00%
731201-Contracted Vehicle Repair	-	1,000	1,000	-	0.00%
731203-Vehicle Labor	8,709	-	3,200	3,200	0.00%
731204-Vehicle Parts & Supplies	7,852	-	1,000	1,000	0.00%
731301-Car Wash	21	-	300	300	0.00%
731401-Fleet Leased Vehicle	2,729	5,979	2,000	(3,979)	-66.55%
Vehicle Operating Total	**20,453**	**8,979**	**9,500**	**521**	**5.80%**
Capital Outlay					
772111-Computer Software under 15000	896	-	4,700	4,700	0.00%
772112-Computer equipment under 5000	1,813	-	-	-	0.00%
Capital Outlay Total	**2,709**	**-**	**4,700**	**4,700**	**0.00%**
Other Expenses					
781103-Space Costs	-	56,149	56,149	-	0.00%
781106-Risk Mgmt Allocated Costs			21,420	21,420	0.00%
782201-Awards	114	-	-	-	0.00%
782210-Program Expense	80,323	66,500	66,500	-	0.00%
782220-Sponsorships	-	-	2,000	2,000	0.00%
Other Expenses Total	**80,437**	**122,649**	**146,069**	**23,420**	**19.10%**
Operations Total	1,379,800	1,425,366	1,472,477	47,111	3.31%
Q-Early Learning Total	**2,966,940**	**3,284,592**	**3,344,191**	**59,599**	**1.81%**

FY 2026 Budget
City Planning

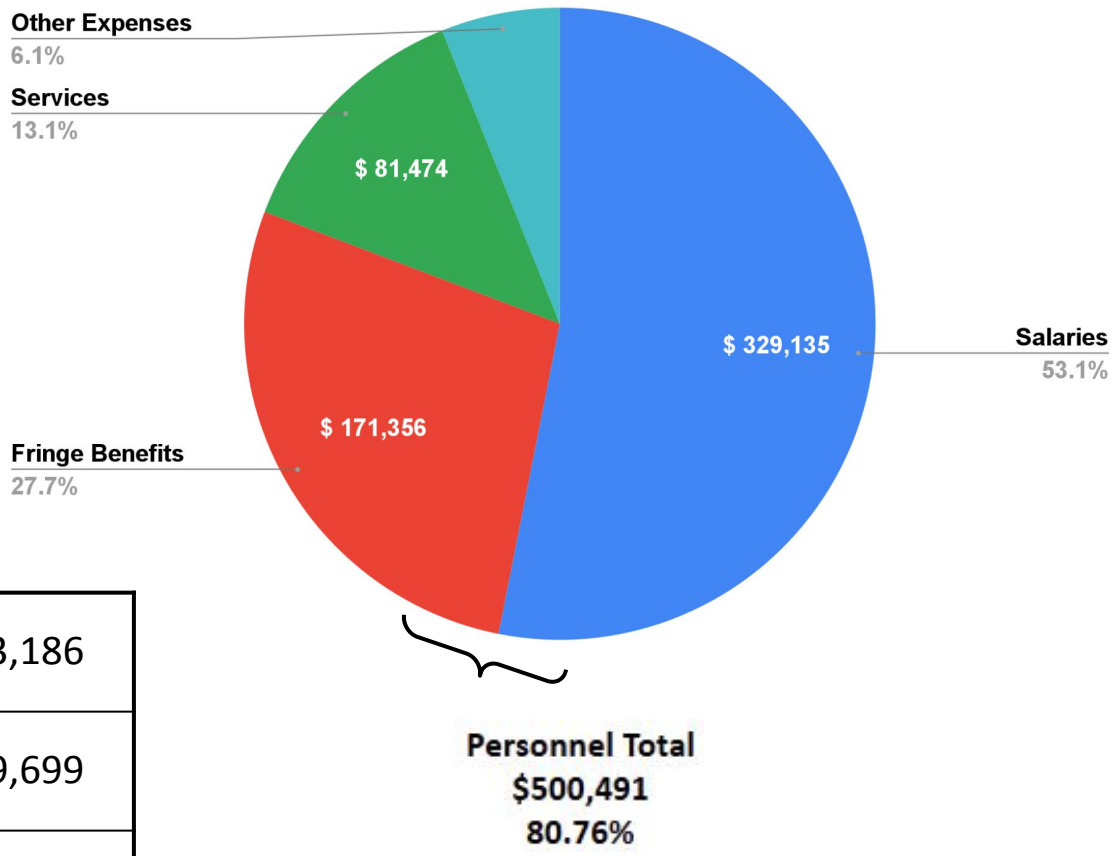
Dan Reuter – Administrator

Divisions

- **City Planning**
- **Sustainability**

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FY26 Expenditures by Category



FY25	993,186
FY26	619,699
Inc/(Dec)	(373,487)
Change %	-37.60%

3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
R - City Planning					
Personnel					
Salary and Wages	514,677	597,027	329,135	(267,892)	-44.87%
Fringe Benefits	256,020	287,842	171,356	(116,486)	-40.47%
Personnel Total	**770,697**	**884,869**	**500,491**	**(384,378)**	**-43.44%**
Operations					
Services	91,882	82,728	81,474	(1,254)	-1.52%
Materials & Supplies	11,104	-	-	-	0.00%
Travel Expense	12,920	10,150	8,550	(1,600)	-15.76%
Capital Outlay	(3,572)	-	-	-	0.00%
Other Expenses	13,723	15,439	29,184	13,745	89.03%
Operations Total	**126,057**	**108,317**	**119,208**	**10,891**	**10.05%**
R - City Planning Totals	**896,754**	**993,186**	**619,699**	**(373,487)**	**-37.60%**

Recommended Decrease: -$373,487

- **Salaries & Benefits -$384,378**
  - 2 positions transferred to Finance and 1 position transferred to PW Transportation -$360,740
- **Operations $10,891**
  - Space Cost $7,445


THE CITY OF
CHATTANOOGA
TENNESSEE

Department of Planning
FY26 Executive Summary

Description

The Department of Planning/Regional Planning Agency general fund budget request includes the personnel costs and limited operational costs of the work associated with the priority services of the Department of Planning: sustainability and transportation planning implementation work.

This work is the bridge between planning and implementation, working with all City departments and external agencies to ensure long-range plans are implemented, bringing project implementation considerations into plan creation, and ensuring the vision, intention, and goals of plans are realized in project implementation.

These lines of work are embedded in the Department of Planning/Chattanooga-Hamilton County Regional Planning Agency. Working together, staff seek to address the goals outlined in the One Chattanooga Strategic Plan and the countywide Comprehensive Plan through a seamless provision of services from comprehensive, community-informed regional land use (Comprehensive Plan) and transportation (Regional Transportation Plan) visions to local Area Planning to implementation through Zoning, Subdivision, and project delivery in coordination with City departments, other regional governments, and external partners.

Information about the Chattanooga-Hamilton County Regional Planning Agency budget can be found in the Agency Appropriations section.

Vision

Advancing Great Places

Mission

The Department of Planning/Regional Planning Agency's primary objective is to support the vitality and livability of the Chattanooga and Hamilton County region through an emphasis on supporting existing communities and creating "great places". The department's work and expertise in the areas of transportation and land use/development form two essential building blocks, including visioning, policy-making and creating new tools (Zoning Ordinance/Subdivision Regulations) that shape how the region grows. The Department of Planning's work incorporates the policy setting and visioning that occurs at the regional level down to the implementation planning that occurs at the local level.

Trends

The Department of Planning's work continues the long-term, regional planning process through implementation with City departments and external partners. Those efforts are comprehensive and developed through a lens of:

- Sustainability and the recommendations of the Climate Action Plan; and
- Improving local infrastructure through improved project implementation processes

Budget Overview

The budget information in this section pertains to the Department of Planning's work funded through the general fund. Information about the Chattanooga-Hamilton County Regional Planning Agency budget can be found in the Agency Appropriations section.

The sustainability and transportation planning implementation work of the Department of Planning is the bridge between planning and implementation, working with all City departments and external agencies to ensure long-range plans are implemented, bringing project implementation considerations into plan creation, and ensuring the vision, intention, and goals of plans are realized in project implementation.

Department of Planning (General Fund) - Priority Services

The FY26 budget represents the staffing and work program costs for two primary areas: transportation planning implementation and sustainability:

Transportation Planning Implementation- Chattanooga's transportation network is the foundation of building an excellent quality of life for all Chattanoogans and a thriving regional economy. A well-functioning transportation network ensures that groceries can arrive at stores on time, helps children arrive at school safely, and preserves access to our tremendous natural resources. As part of the agency's Transportation Planning division, staff translates the transformative projects in the Regional Transportation Plan, Transportation Improvement Program, and other long-range transportation plans into smaller-scale implementation plans and leads them into implementation. The Transportation Planning division also works closely with City departments and external partners such as the Chattanooga Area Regional Transportation Authority (CARTA), to foster new sources of funding, support new street design concepts, support transportation project delivery, and coordinate expansion and interconnection of the street network through private development.

The FY26 work plan includes partnering with CARTA on a comprehensive Transit Plan and the Brainerd Road Transit Oriented Development project (FTA grant funded) and continued implementation of transportation "Quick Builds" to implement recommendations of the Safe Streets and Roads for all Regional Safety Action Plan. The Regional Safety Action Plan and Policy adoption are set for April 2025, and the project website may be found online at https://visionzero-chcrpa.hub.arcgis.com/.

Sustainability - To respond to increasingly frequent extreme weather events and prepare for the continued effects of climate change, Chattanooga must proactively plan for and incorporate sustainability practices into all of our operations. Through the Climate Action Plan, the Sustainability program establishes comprehensive sustainability goals and works with departments to plan for and implement more resilient infrastructure and nimble responses to natural disasters, efficient City facilities to reduce our resource usage and operations cost, the infrastructure the City and broader Chattanooga region will need for the transition to electric vehicles, and other sustainability efforts that will preserve Chattanooga's well-known natural resources for future generations and establish Chattanooga as a regional and national leader in the emerging green economy.

The FY26 work plan includes continued Climate Action Plan implementation, ongoing Greenhouse Gas Emissions inventory, creation of a Fleet Conversion Plan (Light-Duty: Electrification; Medium & Heavy-Duty: Alternative Fuel), pursuit of state, federal, and private grants, creation of a Waste Audit with a focus on communication regarding waste reduction efforts, and implementation of a Sustainability communications plan including an annual sustainability report and external committee participation. Information about the Sustainability work program can be found at https://chcrpa.org/sustainability/.

In addition to these specific areas, the Department of Planning works with all departments on more narrowly focused long-range planning and plan implementation (e.g. the Parks and Outdoors Plan, Chattanooga Fire Department Station Replacement Plan).

Budget Highlights

- The Department of Planning FY26 budget request is $373,487 less (a 37.6% reduction) than the FY25 budget. This is primarily for the following reasons:
    - Strategic Capital Planning and its two associated positions and costs are moving to Finance for FY26.
    - One position was removed from personnel expenses. See details below.
- Also impacting the budget are the following:
    - Continued Operational streamlining has reduced some operational expenses.
    - The C-PACER program had previously been identified as providing $50,000 in funding per year. No C-PACER applications have been submitted in FY 25 or are expected through the end of the fiscal year. Due to the nature of the program, this is not a consistent funding stream and has been removed as a revenue source.

- Most non-personnel costs are shared between the Department of Planning general fund budget and RPA's agency budget.

Position Requests

- There are no new positions requested in this budget.
    - The Position Budget has three fewer positions than FY25.
        - The Transportation Design Manager position was moved from Planning to the Department of Public Works to better align the work tasks of that position with the City's needs.
        - Strategic Capital Planning and its two associated positions and costs are moving to Finance for FY26.

Future Challenges and Opportunities

The Department of Planning is the leading edge of planning for and addressing the overlapping challenges facing Chattanooga - caring for our aging infrastructure, building a resilient, sustainable city, identifying how to use our existing resources creatively and responsibly, and modeling innovative governance into the 21st century.

An opportunity for FY26 is to position the City to take advantage of future sustainable and transportation-related funding programs.

FY 25 Work Program Update

During FY 2024-2025, the budget request noted that it would focus on the following programmatic initiatives. The checked items are underway or completed with a status update provided.

- ☑ Climate Action Plan implementation *(Ongoing Work)*
    - Brand new solar array at the Development Resource Center- This array will lower behind-the-meter energy consumption, resulting in a 25% reduction in operational costs. It will also support CAP carbon reduction objectives and enhance resilience for ongoing operations at a city-county facility during regular business hours (including Public Works, Planning, CHCRPA, and HCWWTA). The array is designed to optimize energy savings by incorporating bifacial panels alongside the new reflective roof.
    - Sustainability Grants Secured by the Office of Sustainability- This year has been monumental for grant procurement, including the Department of Energy's Energy Efficiency Community Block Grant (EECBG), Communities Sparking Investment in Transformative Energy (CSITE), and a Vehicle Technologies Office (VTO) innovation grant. Funding for these grants is presently paused due to a federal review. However, we have successfully obtained the EPA's Reducing Diesel Emissions for a Healthier Tennessee (RDEH4T) grant through the East TN Clean Fuels Coalition. Funding is guaranteed once the contract is finalized.
- ☑ Inventory of Greenhouse Gas Emissions
    - Municipal Greenhouse Gas (GHG) Inventory is well underway, with approximately 80% of data collection complete. Municipal GHG focuses solely on city operations including: electricity use, street lighting, wastewater facilities, solid waste management, all vehicle fleet, and employee commute data. Our office is focusing on a baseline year of 2019, with additional data collection for both 2022 and 2023. As outlined in the CAP, the GHG inventory will take place every two years.
- ☑ Creation of a Fleet Conversion Plan (Light-Duty: Electrification; Medium & Heavy-Duty: Alternative Fuel) *(Multi-year work)*
    - Fleet transition is a major focus to reduce the City's carbon footprint. This year, $100,000 was allocated from the capital budget for fleet electrification and equitable EV infrastructure. Additionally, medium and heavy-duty vehicles in the fleet will be transitioning to compressed natural gas (CNG). Moccasin Bend Environmental Campus (MBEC) is currently working on capturing their gas byproducts to be utilized as renewable natural gas (RNG).
    - Technical assistance through the Electrification Coalition is scheduled to discuss options for long term fleet transition planning.
- ☑ Development of a Waste Audit with a focus on communication regarding waste reduction efforts *(Multi-year work)*
    - Creation of a baseline database for municipal waste collection. Through many months of coordination with each department (for GHG Inventory research), waste collection methods for over 150 City properties have been identified.
- ☑ Implementation of a Sustainability communications plan including an annual sustainability report and external committee participation.
    - Robust web presence is live at https://chcrpa.org/sustainability/.
    - Three Climate Action Plan Working Groups established
        - Internal CAP Implementation Team
        - Chattanooga Sustainability + Resilience Committee
        - Climate Action Plan Community Committee (Climate Chattanooga)

- ☑ Pursuit of funding for long-range plan implementation, including partnerships or participation in Direct/Elective Pay of Energy Tax Incentives, federal and state funds (e.g. Solar for All, USDOT Charging and Fueling Infrastructure Grant Program), and others. *(Ongoing Work)*
- ☑ Strategic capital planning and development and management of the FY 25 and FY 26 City of Chattanooga Capital Budget.
    - FY 25 Capital Budget adopted by Chattanooga City Council
- ☑ Improved project implementation processes.
- ☑ Identifying and pursuing alternate planning and implementation financing strategies.
- ☑ Partnering with the Chattanooga Area Regional Transportation Authority (CARTA) in strategic planning efforts.
    - RPA/Department of Planning is partnering with CARTA on several projects including the following:
        - Transit Plan
        - Brainerd Road Transit Oriented Development project (FTA grant funded)

The following item was on the FY 25 work program and has been moved to the FY 26 work program.

- ☐ Continuing implementation of transportation "Quick Builds" to implement recommendations of the Safe Streets and Roads for all Regional Safety Action Plan.
    - The Regional Safety Action Plan and Policy adoption are set for April 2025. Project website may be found online at https://visionzero-chcrpa.hub.arcgis.com/

FY 2026 Work Program

- ☐ Strategic capital planning and development and management of the FY 26 City of Chattanooga Capital Budget.
- ☐ Better Building - Better Climate Challenge *(Ongoing Work)*
    - ☐ As part of the Better Climate Challenge program, City has achieved 37% emissions reductions (facilities only) from the 2018 baseline year. We're committed to reducing our GHG emissions by 50% by 2030. This is for Scope 1 and Scope 2 emissions.
- ☐ Elective Pay *(Multi-year Work)*
    - ☐ Elective pay allows applicable entities, including tax-exempt and governmental entities that would otherwise be unable to claim certain credits because they do not owe federal income tax, to benefit from some clean energy tax credits. This year, Chattanooga filed tax credits for the first time. We intend to utilize these credits for future capital investments.
- ☐ Coordinating with the Bloomberg American Sustainable Cities (BASC) i-Team. (Ongoing Work)
- ☐ Equitable EV Infrastructure
    - ☐ Designed & Installed: City Hall, Employee Parking, East Lake Recreation Center
    - ☐ Designed: Southside, Avondale, City Hall Midtown, John A. Patten
- ☐ Commercial Property Assessed Clean Energy Resilience *(Ongoing Work)*
    - ☐ The establishment of the C-PACER program in 2023 has continued to expand into 2024. This year, our office has welcomed three new projects. Additionally, we have developed an online portal via OpenGov to facilitate future initiatives and enhance the program's growth.
- ☐ Coordinate Climate Action Plan Working Groups *(Ongoing Work)*
    - ☐ Internal CAP Implementation Team
    - ☐ Chattanooga Sustainability + Resilience Committee
    - ☐ Climate Action Plan Community Committee (Climate Chattanooga)
- ☐ Complete Transit Plan w/ CARTA
- ☐ Complete Downtown Streets Project w/ Design Studio

- ☐ Complete Passenger Rail Corridor ID Project
- ☐ Begin Westside Reconnecting Communities Project
- ☐ Collaborate with Public Works on 2024 SS4A Demonstration Grant

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
R-City Planning					
CC_R00101 - City Planning Administration	896,345	993,186	619,699	(373,487)	-37.60%
CC_R00301 - Strategic Capital Planning	408	-	-	-	0.00%
R-City Planning Total	**896,754**	**993,186**	**619,699**	**(373,487)**	**-37.60%**


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City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
R-City Planning					
Personnel					
Salary and Wages	514,677	597,027	329,135	(267,892)	-44.87%
Fringe Benefits	256,020	287,842	171,356	(116,486)	-40.47%
Personnel Total	770,697	884,869	500,491	(384,378)	-43.44%
Operations					
Services	91,882	82,728	81,474	(1,254)	-1.52%
Materials & Supplies	11,104	-	-	-	0.00%
Travel Expense	12,920	10,150	8,550	(1,600)	-15.76%
Capital Outlay	(3,572)	-	-	-	0.00%
Other Expenses	13,723	15,439	29,184	13,745	89.03%
Operations Total	126,057	108,317	119,208	10,891	10.05%
R-City Planning Total	**896,754**	**993,186**	**619,699**	**(373,487)**	**-37.60%**


THE CITY OF
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TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
R-City Planning					
Personnel					
Salary and Wages					
601101-Regular Employees	449,071	571,403	357,980	(213,423)	-37.35%
601199-Budget - Attrition (Salary)	-	(15,000)	(38,000)	(23,000)	153.33%
602105-Cellphone Allowance	2,400	2,520	1,080	(1,440)	-57.14%
602301-Personal Leave	59,456	-	-	-	0.00%
602304-Longevity	3,750	4,425	1,800	(2,625)	-59.32%
609999-Budget - Salaries & Wages	-	33,679	6,275	(27,404)	-81.37%
Salary and Wages Total	**514,677**	**597,027**	**329,135**	**(267,892)**	**-44.87%**
Fringe Benefits					
611101-FICA (OASDI)	30,628	35,701	22,306	(13,395)	-37.52%
611102-Medicare	7,163	8,350	5,217	(3,133)	-37.52%
611199-Budget - Attrition (Benefits)	-	(10,000)	(23,000)	(13,000)	130.00%
611201-General Pension	107,271	120,578	75,337	(45,241)	-37.52%
611206-Other Post-employment Benefits (Civilian)	33,349	20,903	21,479	576	2.76%
611301-Hospitalization	51,741	85,635	58,685	(26,950)	-31.47%
611302-Life Insurance Benefit	320	384	265	(119)	-30.99%
611303-Long-Term Disability	703	1,939	1,581	(358)	-18.46%
611304-Health Savings Accounts	14,210	-	-	-	0.00%
611402-Employee Health Savings Acct	27	-	-	-	0.00%
611403-On-site Medical Program	9,798	11,928	6,864	(5,064)	-42.45%
611404-On-site Facility	810	960	600	(360)	-37.50%
619999-Budget - Fringe Benefits	-	11,464	2,022	(9,442)	-82.36%
Fringe Benefits Total	**256,020**	**287,842**	**171,356**	**(116,486)**	**-40.47%**
Personnel Total	770,697	884,869	500,491	(384,378)	-43.44%
Operations					
Services					
701103-Consultant Fees	53,403	67,500	67,500	-	0.00%
702225-IT Maintenance - Licensing	987	-	-	-	0.00%
703206-Air Cards	408	-	-	-	0.00%
704306-Dues	21,701	5,144	5,144	-	0.00%
704312-Other Contracted Service	14,121	-	-	-	0.00%
704319-Parking	1,421	3,000	2,880	(120)	-4.00%
704403-Disputed Purchasing Card Expense	17	-	-	-	0.00%
704501-Freight, Express & Drayage	(308)	-	-	-	0.00%
704502-Postage	132	-	-	-	0.00%
704602-Training Costs	-	6,584	5,500	(1,084)	-16.46%
704603-Tuition & Books	-	500	450	(50)	-10.00%
Services Total	**91,882**	**82,728**	**81,474**	**(1,254)**	**-1.52%**
Materials & Supplies					
711109-Office Supplies & Stationery	670	-	-	-	0.00%
712109-Paint	522	-	-	-	0.00%
712112-Street Signs & Markings	8,688	-	-	-	0.00%
714117-Food & Ice	1,224	-	-	-	0.00%
Materials & Supplies Total	**11,104**	**-**	**-**	**-**	**0.00%**
Travel Expense					
721101-Out-of-town Mileage	1,286	-	-	-	0.00%

Row Labels	Sum of Adjustı	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Travel Expense Total		**12,920**	**10,150**	**8,550**	**(1,600)**	**-15.76%**
Capital Outlay						
771105-Street Repairs		(3,572)	-	-	-	0.00%
Capital Outlay Total		**(3,572)**	**-**	**-**	**-**	**0.00%**
Other Expenses						
781103-Space Costs		13,723	14,439	21,884	7,445	51.56%
781106-Risk Mgmt Allocated Costs	6,300			6,300	6,300	0.00%
781301-Fees, Licenses, & Permits		-	1,000	1,000	-	0.00%
Other Expenses Total	**6,300**	**13,723**	**15,439**	**29,184**	**13,745**	**89.03%**
Operations Total	6,300	126,057	108,317	119,208	10,891	10.05%
R-City Planning Total	**(36,785)**	**896,754**	**993,186**	**619,699**	**(373,487)**	**-37.60%**

FY 2026 Budget
Equity and Community Engagement

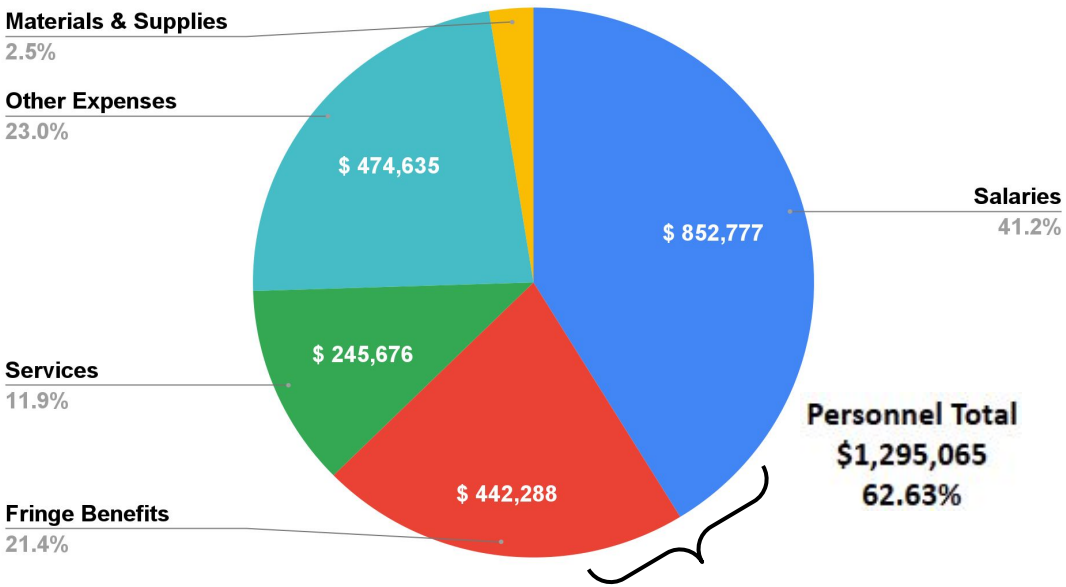
Anthony O. Sammons – Chief Equity Officer

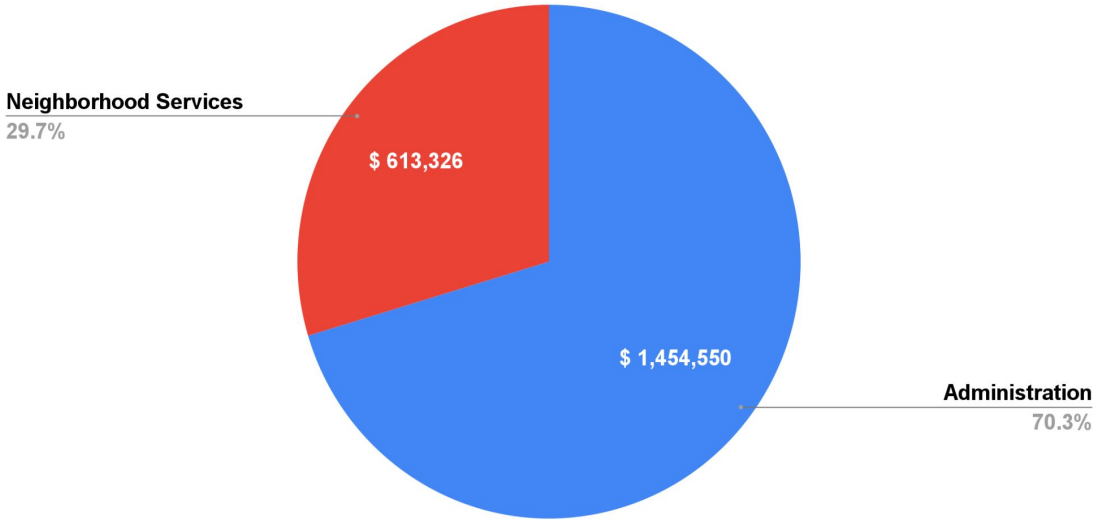
Divisions

- **Equity and Community Engagement Administration**
- **Neighborhood Services**

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FY26 Expenditures by Category





FY25	1,690,797
FY26	2,067,876
Inc/(Dec)	377,079
Change %	22.30%

3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
S-Equity and Community Engagement					
Personnel					
Salary and Wages	687,557	843,863	852,777	8,914	1.06%
Fringe Benefits	361,272	461,409	442,288	(19,121)	-4.14%
Personnel Total	**1,048,830**	**1,305,272**	**1,295,065**	**(10,207)**	**-0.78%**
Operations					
Services	141,713	258,850	245,676	(13,174)	-5.09%
Materials & Supplies	14,758	23,350	52,500	29,150	124.84%
Travel Expense	29,068	19,175	21,825	2,650	13.82%
Vehicle Operating	6,419	-	-	-	0.00%
Insurance, Claims, and Damages	49	-	-	-	0.00%
Capital Outlay	1,557	-	-	-	0.00%
Other Expenses	38,360	84,150	452,810	368,660	438.10%
Operations Total	**231,925**	**385,525**	**772,811**	**387,286**	**100.46%**
S-Equity and Community Engagement	**1,280,755**	**1,690,797**	**2,067,876**	**377,079**	**22.30%**

Recommended increase: $377,079

- **Salaries & Benefits -$10,207**
  - Director Supplier Diversity position moved to Purchasing -$129,808
  - Part-time Employees $20,880
  - New PT Language Access Coordinator $23,198
- **Operations $387,286**
  - Program Expense (Builder's Blueprint Program) $320,000
  - Employment Agencies (Internships) $50,000
  - Consultant Fees -$50,000
  - Training Costs -$28,500


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Equity & Community Engagement
FY26 Executive Summary

Description
The Department of Equity & Community Engagement contains:

Community Engagement - Seeks to better engage our departments, collaborative partners, stakeholders and citizens to achieve long-term sustainable outcomes, processes, relationships, decision-making or implementation utilizing a framework of guiding approaches, principles and strategies.

Neighborhood Services - Maintains Chattanooga's neighborhoods by fostering community partnerships, cultivating neighborhood-based leadership, and engaging with neighbors to identify answers and solutions in order to maintain living environments that enhance the quality of life for all residents.

The Office of New Americans - Fosters connections between city government and diverse communities, empowering all residents to actively engage in civic life, ensures city government resources are accessible to all communities and responsive to their needs.

Vision
To welcome and engage all.

Mission
To foster a stronger, more connected Chattanooga by advancing equity, belonging, and opportunity for all. Through education, outreach, and collaboration, we work to remove barriers, amplify diverse voices, and create meaningful pathways for engagement. Our goal is to cultivate a city where every resident feels valued, respected, and empowered to thrive.

Trends
The Department of Equity and Community Engagement continues to serve as an internal consultant to other city departments to support the development of an equity framework in their operations and actively engages all communities with city government. The City of Chattanooga remains committed to removing barriers, expanding opportunities, and ensuring resources and services are accessible to all communities to address their needs. The department continues to support local economic growth, affordable housing, entrepreneurship, closing the wealth gap, and education.

Budget Overview
The Department of Equity and Community Engagement's budget supports three main areas:

- **Community Engagement and Programs**
- **Neighborhood Services & Development**

- **Office of New Americans**

Budget Highlights

- **$320,000 increase for the Builder's Blueprint cohort**
- **$50,000 increase for an additional internship cohort**
- **$10,000 increase for Neighborhood Action Grant**
- **$23,198 increase for part-time Language Access Coordinator**
- **$23,850 increase in sponsorship for Community Programs & Events**
- **5% increase for the Community Program Manager**
- **$58,000 space cost for the Midtown Campus**

Position Requests

- **Language Access Coordinator, Part-time (previously supported by ARPA funding)**

Future Challenges and Opportunities

Community Engagement and Programming, Neighborhood Services

The launch of our new website and cutting-edge tech tools provides a dynamic digital gateway for community members to engage, share their perspectives, and participate in city decision-making. These platforms will transform community engagement by offering accessible, user-friendly ways for residents to stay informed, involved, and empowered—all while continuing to support our internal departments.

The use of a data-driven framework has allowed us to assess the growth and maturity of our associations, allowing us to be more strategic in providing support where needed. This supports the associations in enhancing their operations and ensures that community engagement efforts are measurable, transparent, and continuously improving. Our next step in supporting our association will be providing leadership training through our leadership academy.

The internship program has been instrumental in fostering professional growth and workforce development. It provides students with opportunities to cultivate relevant skills, expand their professional networks, and gain hands-on experience in a dynamic environment. Simultaneously, departments benefit from fresh perspectives, innovative ideas, and creative problem-solving. Interns actively contribute to projects, address challenges, and offer valuable insights that enhance organizational initiatives. This program has served—and will continue to serve—as a strategic talent pipeline, supporting the recruitment and development of potential future employees.

The Builder's Blueprint Program is a strategic initiative aimed at removing barriers for aspiring general contractors, equipping them with the necessary resources to establish and sustain successful businesses. The program provides comprehensive support, including financial counseling to enhance business financial management, access to capital for project funding, mentorship from industry professionals, and business management tools to improve operational efficiency and competitiveness.

By preparing participants to obtain licenses and build thriving enterprises, the program strengthens Chattanooga's construction industry and contributes to the city's economic growth. Serving as a pipeline for skilled entrepreneurs, the Builder's Blueprint Program plays a critical role in expanding opportunities within the sector and fostering long-term business success.

Providing support and resources to the Mayor's Councils (Youth, Disabilities, Livability and Aging, Faith Leaders), initiatives and programs can yield long-term benefits for communities.

Office of New Americans

The Department of Equity and Community Engagement focuses on initiatives to promote inclusivity and support all communities in the city. Continuing to ensure that newcomers have access to information and support services needed for successful integration into the city. Chattanooga 101 classes provide a platform for newcomers to learn more about the city, its resources, and ways to get involved. Furthermore, the department promotes programming at community centers, making these spaces more welcoming and accessible for all residents.

The Language Access Coordinator will assist departments with document translations, onsite interpretation, and facilitating access to services in other languages. This position is vital for several reasons: Enhanced Communications; Service Delivery; Building Relationships and Trust; Legal Compliance and best practices.

- Enhanced Communication: Ensuring that all city communications, whether they be notices, advisories, or service information, are accessible in the primary languages of the community eliminates barriers to essential information.
- Service Delivery: Our commitment is underscored through the provision of translation and interpretation services, ensuring that all residents have equal access to city services, resources, and opportunities.
- Building Relationships and Trust: Effective communication in a resident's native language not only facilitates understanding but also builds trust between the community and the city government, crucial for successful community engagement and collaboration.
- Legal Compliance and Best Practices: Beyond the immediate benefits to the community, having a dedicated Language Access Coordinator helps the city align with federal and state guidelines on language access, embodying best practices in municipal governance and equity.

In essence, the establishment of a Language Access Coordinator position is a step towards actualizing Chattanooga's vision for a welcoming and engaged community. It recognizes the importance of every resident's voice and ensures that language does not become a barrier to participation, access, and opportunity within the city's vibrant tapestry of cultures.


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City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
S-Equity and Community Engagement					
CC_S00101 - Equity and Community Engagement Administrati	849,685	1,160,197	1,454,550	294,353	25.37%
CC_S00102 - Neighborhood Services	431,070	530,600	613,326	82,726	15.59%
S-Equity and Community Engagement Total	**1,280,755**	**1,690,797**	**2,067,876**	**377,079**	**22.30%**


THE CITY OF
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City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
S-Equity and Community Engagement					
Personnel					
Salary and Wages	687,557	843,863	852,777	8,914	1.06%
Fringe Benefits	361,272	461,409	442,288	(19,121)	-4.14%
Personnel Total	1,048,830	1,305,272	1,295,065	(10,207)	-0.78%
Operations					
Services	141,713	258,850	245,676	(13,174)	-5.09%
Materials & Supplies	14,758	23,350	52,500	29,150	124.84%
Travel Expense	29,068	19,175	21,825	2,650	13.82%
Vehicle Operating	6,419	-	-	-	0.00%
Insurance, Claims, and Damages	49	-	-	-	0.00%
Capital Outlay	1,557	-	-	-	0.00%
Other Expenses	38,360	84,150	452,810	368,660	438.10%
Operations Total	231,925	385,525	772,811	387,286	100.46%
S-Equity and Community Engagement Total	**1,280,755**	**1,690,797**	**2,067,876**	**377,079**	**22.30%**


THE CITY OF
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TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
S-Equity and Community Engagement					
Personnel					
Salary and Wages					
601101-Regular Employees	614,054	840,408	815,274	(25,134)	-2.99%
601103-Part Time Employees	-	-	20,880	20,880	0.00%
601199-Budget - Attrition (Salary)	-	(25,678)	(21,000)	4,678	-18.22%
602105-Cellphone Allowance	5,340	5,520	7,920	2,400	43.48%
602301-Personal Leave	59,264	-	-	-	0.00%
602303-Final Leave Payout	1,567	-	-	-	0.00%
602304-Longevity	5,175	6,075	7,800	1,725	28.40%
602308-Bereavement Pay	2,158	-	-	-	0.00%
609999-Budget - Salaries & Wages	-	17,538	21,903	4,365	24.89%
Salary and Wages Total	**687,557**	**843,863**	**852,777**	**8,914**	**1.06%**
Fringe Benefits					
611101-FICA (OASDI)	40,163	52,482	52,328	(154)	-0.29%
611102-Medicare	9,393	12,274	12,237	(37)	-0.30%
611199-Budget - Attrition (Benefits)	-	(8,730)	(12,000)	(3,270)	37.46%
611201-General Pension	142,101	177,252	172,352	(4,900)	-2.76%
611206-Other Post-employment Benefits (Civilian)	44,011	30,727	49,138	18,411	59.92%
611301-Hospitalization	84,254	139,611	137,102	(2,509)	-1.80%
611302-Life Insurance Benefit	413	576	583	7	1.22%
611303-Long-Term Disability	881	2,698	3,294	596	22.09%
611304-Health Savings Accounts	24,578	28,363	-	(28,363)	-100.00%
611402-Employee Health Savings Acct	47	-	-	-	0.00%
611403-On-site Medical Program	14,342	18,744	18,876	132	0.70%
611404-On-site Facility	1,090	1,440	1,320	(120)	-8.33%
619999-Budget - Fringe Benefits	-	5,972	7,058	1,086	18.18%
Fringe Benefits Total	**361,272**	**461,409**	**442,288**	**(19,121)**	**-4.14%**
Personnel Total	1,048,830	1,305,272	1,295,065	(10,207)	-0.78%
Operations					
Services					
701103-Consultant Fees	10,641	75,000	25,000	(50,000)	-66.67%
701109-Legal Services	7	-	-	-	0.00%
702225-IT Maintenance - Licensing	1,051	-	-	-	0.00%
702226-IT Maintenance - Hosting	166	-	-	-	0.00%
703202-Cellular Phone Service	53	-	576	576	0.00%
703206-Air Cards	438	-	850	850	0.00%
704104-Equipment Rental	144	-	3,500	3,500	0.00%
704105-Property Rental	1,084	-	-	-	0.00%
704108-Office Machine Rental	4,679	5,000	3,200	(1,800)	-36.00%
704201-Advertising	3,000	1,500	3,000	1,500	100.00%
704210-Printing	292	1,000	-	(1,000)	-100.00%
704215-Security Services	132	-	-	-	0.00%
704217-Photographic Services	976	-	-	-	0.00%
704228-Translation Service	791	5,000	6,000	1,000	20.00%
704306-Dues	500	-	1,000	1,000	0.00%
704307-Employment Agencies	89,480	90,000	140,000	50,000	55.56%
704309-Meeting Expense	3,130	-	-	-	0.00%
704310-Local Mileage	806	900	5,400	4,500	500.00%
704311-Miscellaneous Services	11,550	-	-	-	0.00%
704319-Parking	274	300	-	(300)	-100.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
704499-Incomplete Expense Allocation	1,661	-	-	-	0.00%
704502-Postage	46	150	150	-	0.00%
704601-Local Registration Fees	3,165	-	500	500	0.00%
704602-Training Costs	145	80,000	51,500	(28,500)	-35.63%
704603-Tuition & Books	7,500	-	5,000	5,000	0.00%
Services Total	**141,713**	**258,850**	**245,676**	**(13,174)**	**-5.09%**
Materials & Supplies					
711104-Forms & Printed Material	2,613	-	2,000	2,000	0.00%
711109-Office Supplies & Stationery	4,349	3,500	2,000	(1,500)	-42.86%
711110-Technology Accessories & Supplies	368	-	-	-	0.00%
714107-Clothing	350	-	-	-	0.00%
714117-Food & Ice	5,045	4,000	-	(4,000)	-100.00%
714143-Event Planning, Services and Catering	4,391	15,850	40,000	24,150	152.37%
714150-Promotional Items	(2,358)	-	8,500	8,500	0.00%
Materials & Supplies Total	**14,758**	**23,350**	**52,500**	**29,150**	**124.84%**
Travel Expense					
721101-Out-of-town Mileage	198	-	300	300	0.00%
721102-Transportation	4,671	5,000	6,000	1,000	20.00%
721201-Hotels	10,308	5,500	6,500	1,000	18.18%
721202-Meals	8,510	1,800	3,300	1,500	83.33%
721301-Registration Fees	2,095	6,750	5,500	(1,250)	-18.52%
721302-Other Travel Expenses	3,286	125	225	100	80.00%
Travel Expense Total	**29,068**	**19,175**	**21,825**	**2,650**	**13.82%**
Vehicle Operating					
731102-Gasoline	131	-	-	-	0.00%
731401-Fleet Leased Vehicle	6,289	-	-	-	0.00%
Vehicle Operating Total	**6,419**	**-**	**-**	**-**	**0.00%**
Insurance, Claims, and Damages					
742404-Liability Insurance	49	-	-	-	0.00%
Insurance, Claims, and Damages Total	**49**	**-**	**-**	**-**	**0.00%**
Capital Outlay					
772109-Office Furniture	230	-	-	-	0.00%
772122-Office Equipment (under 5000)	1,327	-	-	-	0.00%
Capital Outlay Total	**1,557**	**-**	**-**	**-**	**0.00%**
Other Expenses					
781103-Space Costs	-	58,000	57,190	(810)	-1.40%
781106-Risk Mgmt Allocated Costs			15,120	15,120	0.00%
782201-Awards	747	-	500	500	0.00%
782202-Donations	6,500	-	-	-	0.00%
782207-Pass-through Awards	1,937	25,000	35,000	10,000	40.00%
782210-Program Expense	15,601	-	320,000	320,000	0.00%
782220-Sponsorships	13,575	1,150	25,000	23,850	2073.91%
Other Expenses Total	**38,360**	**84,150**	**452,810**	**368,660**	**438.10%**
Operations Total	231,925	385,525	772,811	387,286	100.46%
S-Equity and Community Engagement Total	**1,280,755**	**1,690,797**	**2,067,876**	**377,079**	**22.30%**

FY 2026 Budget

Economic Development

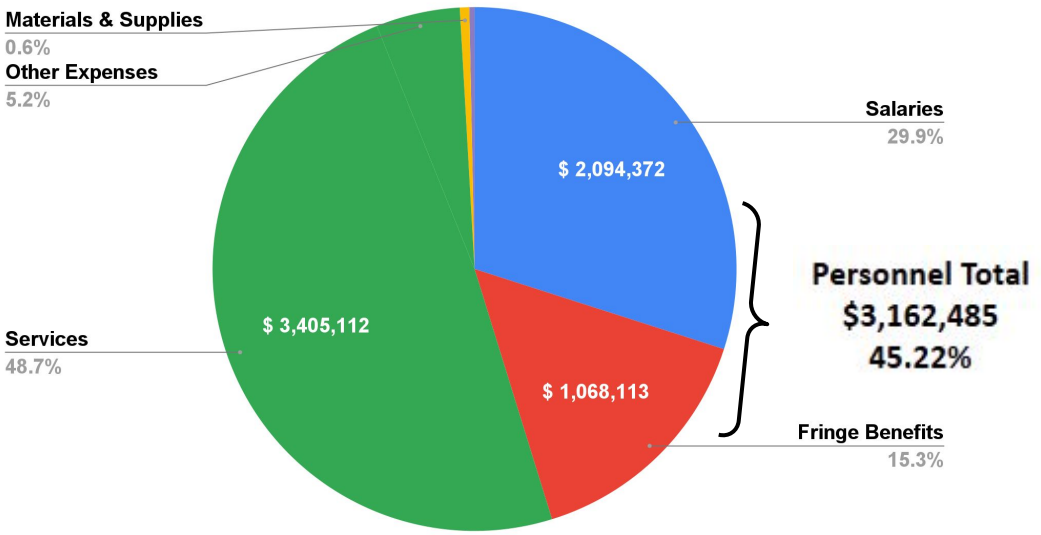
Richard Beeland – Administrator

Divisions

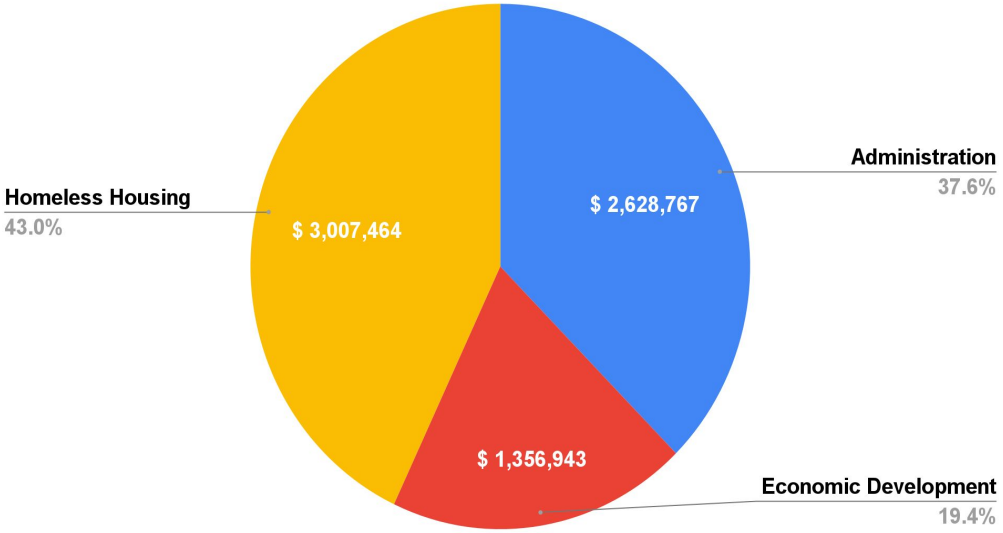
- **Economic Development Administration**
- **Workforce Development**
- **Economic Development Housing**
- **Real Property**

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FY26 Expenditures by Category



FY25	5,864,379
FY26	6,993,174
Inc/(Dec)	1,128,795
Change %	19.25%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
U - Economic Development					
Personnel Expenses					
Salary and Wages	1,641,343	2,223,645	2,094,372	(129,273)	-5.81%
Fringe Benefits	797,316	1,176,135	1,068,113	(108,022)	-9.18%
Personnel Expenses Total	**2,438,659**	**3,399,780**	**3,162,485**	**(237,295)**	**-6.98%**
Operating Expenses					
Services	2,062,922	2,131,059	3,405,112	1,274,053	59.78%
Materials & Supplies	22,344	40,820	40,820	-	0.00%
Travel Expense	40,514	58,000	53,950	(4,050)	-6.98%
Vehicle Operating	17,671	18,020	22,527	4,507	25.01%
Capital Assets	8,616	-	-	-	0.00%
Capital Outlay	3,372	-	-	-	0.00%
Other Expenses	5,424	216,700	308,280	91,580	42.26%
Operating Expenses Total	**2,143,632**	**2,464,599**	**3,830,689**	**1,366,090**	**55.43%**
U - Economic Development Total	**4,582,290**	**5,864,379**	**6,993,174**	**1,128,795**	**19.25%**

Recommended increase: $1,128,795

- **Salaries & Benefits -$237,295**
  - 2 positions moved to Mayor's office -$391,646
  - Swapped Community Development Specialist for Director, Housing and Community Investment $69,713
- **Operations $1,336,795**
  - Contracted Operations (Chatt State Apprenticeship Readiness Program ($150K), Eviction Prevention for Legal Aid of Chattanooga ($500K), End School Age Homelessness Prevention ($75K), Contract w/ River City for Major Downtown Retail Recruiting ($500K) $1,225,000
  - Appropriation to IDB for Business Development $50,000


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Economic Development
FY26 Executive Summary

Description
The office of Economic Development consists of the following:

Economic Development
Affordable Housing
Community Investment and Housing
Office of Homelessness and Supportive Housing
Entrepreneurship
Workforce Development
Real Property
Brownfields

Our goal is to promote economic growth and development throughout the City of Chattanooga. We are here to be a resource for all types of businesses and entrepreneurial projects of various sizes and scope.

Vision
To promote economic growth and development throughout the City of Chattanooga.

Mission
Attract higher-paying jobs with targeted economic recruiting.
Grow household income for all Chattanoogans through workforce development and skills-training.
Expand supportive housing resources to end chronic homelessness.
Develop affordable housing options for all Chattanoogans.

Budget Overview
The FY26 Economic Development budget continues to reflect the priorities of Mayor Kelly's One Chattanooga Plan. The City's Economic and workforce development initiatives help businesses both large and small. The cultivation of economic opportunity for ALL Chattanoogans contributes to the overall success of our community. We are proud of our work to help provide workforce development opportunities and expand the City's stock of affordable housing but we also know we have a long way to go before we can celebrate.

The FY26 budget also allows us to continue to put homeless individuals and families into homes - providing safe and dignified housing for those who are struggling. Meeting the basic needs of individuals and families is our priority and outreach to the City's homeless population will continue in the next fiscal year.

Budget Highlights

- **Increase funding for the Land Bank Authority and other partners**
- **Increase funding for the Affordable Housing Trust,which aligns with the One Chattanooga plan**
- **Consolidated cost centers and move headcounts around to better align with division goals**
- **Added funding to support reducing homelessness**

Position Requests

- **Swapped Community Development Spec for Director Housing and Community Investment (currently grant funded)**
- **Two positions moved out of the department to the Mayor's office (Senior Advisor for Economic & Workforce Development, Chief Housing Officer).**

Future Challenges and Opportunities

- **Challenge - Identify Affordable Housing opportunities and attract developers willing to invest.**
- **Challenge - Continue to reduce the number of individuals and families experiencing homelessness with a reduction in ARPA funds.**
- **Opportunity - Grow investment in our Community through entrepreneurship and workforce development.**
- **Opportunity - Creation of the Affordable Housing Trust and the Land Bank Authority.**

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
U-Economic Development					
CC_U00101 - Economic Development Administration	1,417,074	1,854,094	2,628,767	774,673	41.78%
CC_U00201 - Economic Development	3,333	324,400	1,356,943	1,032,543	318.29%
CC_U00301 - ED Workforce Development	688,929	712,440	-	(712,440)	-100.00%
CC_U10001 - Economic Opportunity Housing Access	949	-	-	-	0.00%
CC_U11001 - Econ Development - Homeless and Supportive H	2,467,067	2,973,445	3,007,464	34,019	1.14%
CC_U11002 - Econ Development - Homeless and Housing Prog	4,939	-	-	-	0.00%
U-Economic Development Total	**4,582,290**	**5,864,379**	**6,993,174**	**1,128,795**	**19.25%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
U-Economic Development					
Personnel					
Salary and Wages	1,641,343	2,223,645	2,094,372	(129,273)	-5.81%
Fringe Benefits	797,316	1,176,135	1,068,113	(108,022)	-9.18%
Personnel Total	2,438,659	3,399,780	3,162,485	(237,295)	-6.98%
Operations					
Services	2,062,922	2,131,059	3,405,112	1,274,053	59.78%
Materials & Supplies	22,344	40,820	40,820	-	0.00%
Travel Expense	40,514	58,000	53,950	(4,050)	-6.98%
Vehicle Operating	17,671	18,020	22,527	4,507	25.01%
Capital Assets	(8,616)	-	-	-	0.00%
Capital Outlay	3,372	-	-	-	0.00%
Other Expenses	5,424	216,700	308,280	91,580	42.26%
Operations Total	2,143,632	2,464,599	3,830,689	1,366,090	55.43%
U-Economic Development Total	**4,582,290**	**5,864,379**	**6,993,174**	**1,128,795**	**19.25%**


THE CITY OF
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TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
U-Economic Development					
Personnel					
Salary and Wages					
601101-Regular Employees	1,448,173	2,174,007	2,016,542	(157,465)	-7.24%
601103-Part Time Employees	27,510	18,990	29,948	10,958	57.70%
601199-Budget - Attrition (Salary)	-	(60,562)	(42,000)	18,562	-30.65%
601201-Overtime	344	500	-	(500)	-100.00%
601202-Compensatory Time	356	-	-	-	0.00%
602105-Cellphone Allowance	15,220	12,960	18,000	5,040	38.89%
602301-Personal Leave	123,291	-	-	-	0.00%
602303-Final Leave Payout	16,394	-	-	-	0.00%
602304-Longevity	4,750	5,550	7,125	1,575	28.38%
602308-Bereavement Pay	849	-	-	-	0.00%
602309-Holiday Pay	4,456	-	-	-	0.00%
609999-Budget - Salaries & Wages	-	72,200	64,757	(7,443)	-10.31%
Salary and Wages Total	**1,641,343**	**2,223,645**	**2,094,372**	**(129,273)**	**-5.81%**
Fringe Benefits					
611101-FICA (OASDI)	96,206	136,311	127,324	(8,987)	-6.59%
611102-Medicare	22,500	31,879	29,778	(2,101)	-6.59%
611199-Budget - Attrition (Benefits)	-	(15,000)	(23,000)	(8,000)	53.33%
611201-General Pension	331,563	456,401	423,754	(32,647)	-7.15%
611206-Other Post-employment Benefits (Civilian)	102,647	79,113	120,813	41,700	52.71%
611301-Hospitalization	181,744	378,736	280,425	(98,311)	-25.96%
611302-Life Insurance Benefit	1,079	1,584	1,590	6	0.38%
611303-Long-Term Disability	2,179	6,942	8,471	1,529	22.03%
611304-Health Savings Accounts	17,035	17,146	24,726	7,580	44.21%
611402-Employee Health Savings Acct	56	-	-	-	0.00%
611403-On-site Medical Program	39,476	54,528	49,764	(4,764)	-8.74%
611404-On-site Facility	2,830	4,080	3,600	(480)	-11.76%
619999-Budget - Fringe Benefits	-	24,415	20,868	(3,547)	-14.53%
Fringe Benefits Total	**797,316**	**1,176,135**	**1,068,113**	**(108,022)**	**-9.18%**
Personnel Total	2,438,659	3,399,780	3,162,485	(237,295)	-6.98%
Operations					
Services					
701103-Consultant Fees	19,833	185,000	185,000	-	0.00%
701105-Engineering Non-construction Consulting	1,990	-	10,000	10,000	0.00%
701109-Legal Services	384	1,200	1,200	-	0.00%
702102-Electrical	265	-	-	-	0.00%
702103-Exterminating Service	429	-	-	-	0.00%
702105-Painting	61	-	-	-	0.00%
702106-Plumbing	59	-	-	-	0.00%
702108-Locksmith	218	-	-	-	0.00%
702202-Bldg & Grounds Maintenance	11,139	12,000	12,000	-	0.00%
702208-Fire Prevention Measures	16	-	-	-	0.00%
702225-IT Maintenance - Licensing	4,572	-	-	-	0.00%
702229-Contract Mowing	300	-	-	-	0.00%
703103-Water	1,304	-	-	-	0.00%
703202-Cellular Phone Service	515	-	-	-	0.00%
703204-Internet & Cable Services	9	-	-	-	0.00%
703206-Air Cards	2,041	800	1,600	800	100.00%
704104-Equipment Rental	835	-	-	-	0.00%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
704105-Property Rental	270	-	-	-	0.00%
704108-Office Machine Rental	5,224	7,500	7,500	-	0.00%
704201-Advertising	12,300	6,000	6,000	-	0.00%
704210-Printing	1,134	2,250	2,250	-	0.00%
704213-Debris Removal & Cleanup	22,827	3,000	-	(3,000)	-100.00%
704215-Security Services	18,590	-	-	-	0.00%
704219-Property Appraisals	-	-	10,000	10,000	0.00%
704228-Translation Service	-	500	500	-	0.00%
704239-Bio-Hazard / Environmental Services	45	30,000	24,400	(5,600)	-18.67%
704306-Dues	125	-	500	500	0.00%
704308-Local Transportation	2	-	-	-	0.00%
704309-Meeting Expense	1,662	1,265	1,265	-	0.00%
704310-Local Mileage	9,981	5,000	5,100	100	2.00%
704311-Miscellaneous Services	56,655	25,000	15,000	(10,000)	-40.00%
704312-Other Contracted Service	13,610	100,000	100,000	-	0.00%
704313-Recording Documents	728	300	1,000	700	233.33%
704317-Contracted Operations	121,850	25,000	1,250,000	1,225,000	4900.00%
704319-Parking	250	-	350	350	0.00%
704337-Title/Escrow Search	7,000	-	-	-	0.00%
704340-Shredding and Recycling Services	150	444	494	50	11.26%
704346-Office Moving/Configuration Services	17,790	-	-	-	0.00%
704347-Agency Contracted Services	1,725,237	1,719,050	1,764,253	45,203	2.63%
704403-Disputed Purchasing Card Expense	(110)	-	-	-	0.00%
704499-Incomplete Expense Allocation	552	-	-	-	0.00%
704502-Postage	524	250	200	(50)	-20.00%
704601-Local Registration Fees	292	-	-	-	0.00%
704602-Training Costs	2,265	6,500	6,500	-	0.00%
Services Total	**2,062,922**	**2,131,059**	**3,405,112**	**1,274,053**	**59.78%**
Materials & Supplies					
711102-Books	102	-	-	-	0.00%
711104-Forms & Printed Material	-	10,500	3,000	(7,500)	-71.43%
711107-Newspapers	513	820	820	-	0.00%
711108-Periodicals, Publications	150	-	-	-	0.00%
711109-Office Supplies & Stationery	7,757	9,000	9,000	-	0.00%
711110-Technology Accessories & Supplies	160	-	-	-	0.00%
712106-Hardware Replacement	19	-	-	-	0.00%
712107-Lumber & Wood Products	116	-	-	-	0.00%
712114-Plumbing Supplies	480	-	-	-	0.00%
713109-Repair Parts	151	-	-	-	0.00%
714102-Blue Prints, Plats, Tracing	95	-	-	-	0.00%
714107-Clothing	-	3,000	3,000	-	0.00%
714117-Food & Ice	7,918	6,500	6,500	-	0.00%
714122-Kitchen & Dining Room Supplies	3,128	-	-	-	0.00%
714126-Other Materials & Supplies	1,354	1,000	11,000	10,000	1000.00%
714130-Safety Shoes	-	-	2,500	2,500	0.00%
714143-Event Planning, Services and Catering	400	10,000	5,000	(5,000)	-50.00%
Materials & Supplies Total	**22,344**	**40,820**	**40,820**	**-**	**0.00%**
Travel Expense					
721101-Out-of-town Mileage	1,131	2,000	2,000	-	0.00%
721102-Transportation	6,783	14,000	16,500	2,500	17.86%
721103-Auto Rental	321	4,000	500	(3,500)	-87.50%
721201-Hotels	16,467	13,500	12,500	(1,000)	-7.41%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
721202-Meals	6,255	5,500	5,500	-	0.00%
721301-Registration Fees	7,518	17,000	14,950	(2,050)	-12.06%
721302-Other Travel Expenses	2,039	2,000	2,000	-	0.00%
Travel Expense Total	**40,514**	**58,000**	**53,950**	**(4,050)**	**-6.98%**
Vehicle Operating					
731102-Gasoline	3,844	3,000	3,000	-	0.00%
731203-Vehicle Labor	807	1,000	1,000	-	0.00%
731204-Vehicle Parts & Supplies	1,966	1,000	1,000	-	0.00%
731301-Car Wash	88	100	300	200	200.00%
731401-Fleet Leased Vehicle	10,966	12,920	17,227	4,307	33.34%
Vehicle Operating Total	**17,671**	**18,020**	**22,527**	**4,507**	**25.01%**
Capital Assets					
761104-CIP Engineer's Testing	(8,616)	-	-	-	0.00%
Capital Assets Total	**(8,616)**	**-**	**-**	**-**	**0.00%**
Capital Outlay					
772107-Other Equipment (Under 5000)	213	-	-	-	0.00%
772109-Office Furniture	3,159	-	-	-	0.00%
Capital Outlay Total	**3,372**	**-**	**-**	**-**	**0.00%**
Other Expenses					
781106-Risk Mgmt Allocated Costs			41,580	41,580	0.00%
781301-Fees, Licenses, & Permits	157	200	200	-	0.00%
782201-Awards	264	-	-	-	0.00%
782210-Program Expense	1,598	200,000	200,000	-	0.00%
782220-Sponsorships	3,000	16,500	16,500	-	0.00%
783202-SRC Debt Lease Payments	405	-	-	-	0.00%
784106-Appropriation to IDB for Business Development	-	-	50,000	50,000	0.00%
Other Expenses Total	**5,424**	**216,700**	**308,280**	**91,580**	**42.26%**
Operations Total	2,143,632	2,464,599	3,830,689	1,366,090	55.43%
U-Economic Development Total	**4,582,290**	**5,864,379**	**6,993,174**	**1,128,795**	**19.25%**


THE CITY OF
CHATTANOOGA
TENNESSEE

FY 2026 Budget
Constituent Services

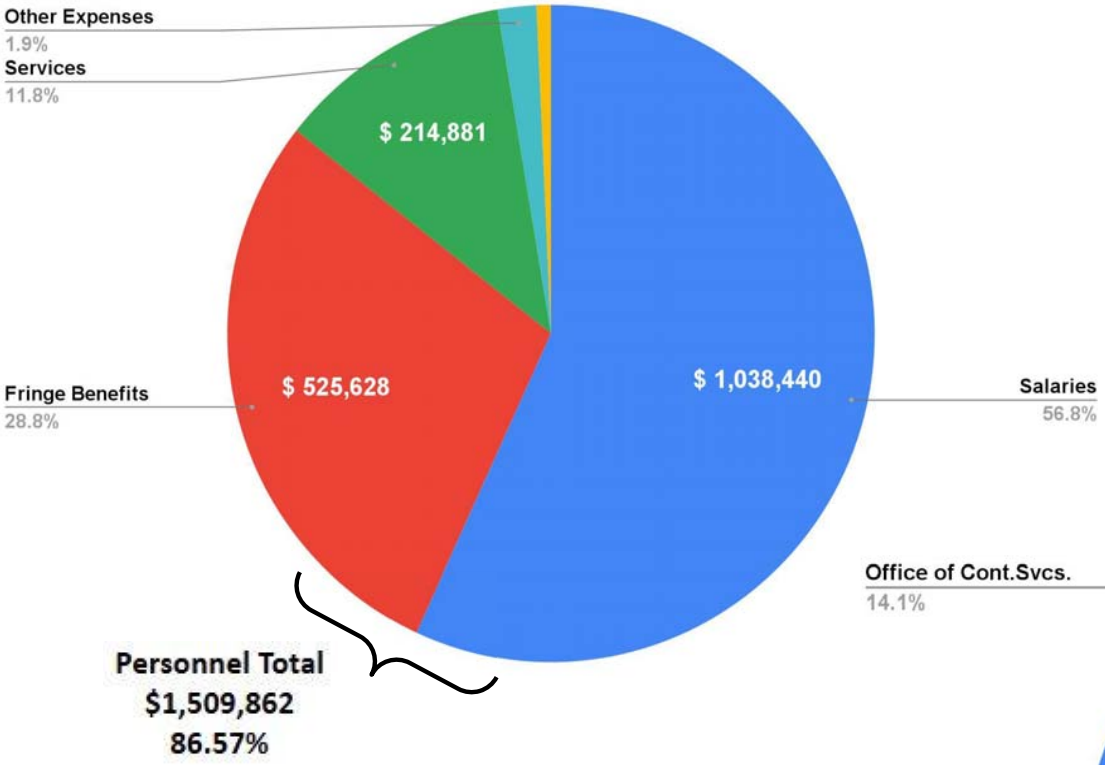
Kim Strong – Director, Office of Constituent Services (OCS)
Derek Frizell – Director, 311 Call Center

Divisions

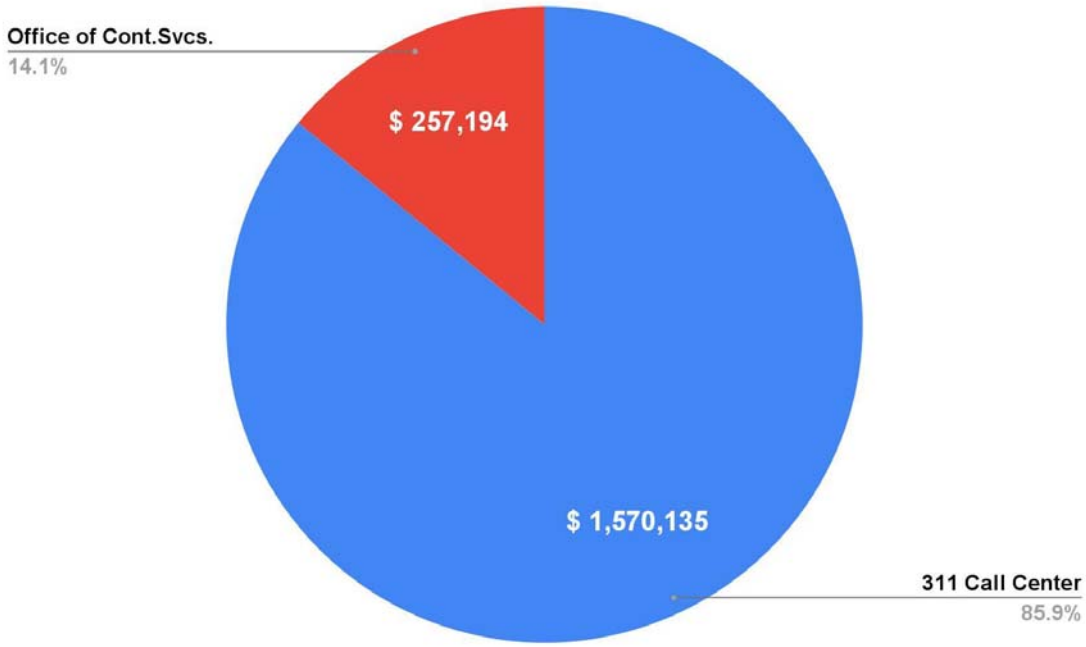
- Office of Constituent Services (OCS)
- 311 Call Center

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FY26 Expenditures by Category



FY25	$1,997,286
FY26	$1,827,329
Inc/(Dec)	(169,957)
Change %	-8.51%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
V - Office of Constituent Services					
Personnel					
Salary and Wages	1,194,204	1,144,728	1,038,440	(106,288)	-9.29%
Fringe Benefits	625,683	598,904	525,628	(73,276)	-12.24%
Personnel Total	**1,819,887**	**1,743,632**	**1,564,068**	**(179,564)**	**-10.30%**
Operations					
Services	224,257	223,048	214,881	(8,167)	-3.66%
Materials & Supplies	69,695	18,181	13,100	(5,081)	-27.95%
Travel Expense	9,544	12,225	6,100	(6,125)	-50.10%
Capital Outlay	20,769	-	-	-	0.00%
Other Expenses	534	200	29,180	28,980	14490.00%
Operating Expenses Total	**324,800**	**253,654**	**263,261**	**9,607**	**3.79%**
V - Office of Constituent Services	**2,144,687**	**1,997,286**	**1,827,329**	**(169,957)**	**-8.51%**

Recommended decrease: -$169,957

- **Salaries & Benefits -$179,564**
  - Decrease in personnel costs in FY26 due to smaller headcount and timing of savings (5 months of savings in FY25 vs. full year savings in FY26)
    - Salaries -$106,288
    - Benefits -$73,276
- **Operations $9,607**
  - Risk Mgmt Allocated Costs $28,980
  - Travel -$6,125
  - Training -$12,250


THE CITY OF
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TENNESSEE

Constituent Services
FY26 Executive Summary

Description
The 311 Service Center: Chattanooga's One Call for City Hall - simplifies constituent access to government by providing a single point of contact for all City Services.

Vision
The 311 Service Center is committed to enhancing the quality of life for every constituent in the City of Chattanooga by providing premium services for everyone who visits, works, and/or lives in our City.

Mission
The 311 Service Center provides constituents exceptional customer service and knowledgeable assistance for all things "City of Chattanooga" with each contact between 311 and our Constituents.

Trends
As the demand for constituent support continues to grow, Chattanoogans have higher expectations of services and educational information. This requires more outreach, learning opportunities, and constituent contact across all forms of communication (Phone, Email, Web Service, Text Message, Social Media, and AI technology).

Budget Overview
The 311 Service Center seeks to provide a better customer experience that delivers value to all Chattanoogans. This year's budget focuses on expanding and adding new capabilities to the 311 Service Center to better serve Chattanoogans.

Budget Highlights
As reflected in the requested budget for FY2026 we are submitting a budget request of $1,827,329 vs $1,997,286 (FY2025 Budget) for a difference in the FY2026 requested amount of ($169,957).

- The FY2025 budget reflected attrition in the following amounts $63,221 (salary) and $50,577 (benefits) for a total of $113,798.
- If you remove the $168K transferred from IDP admin to OCS for United Way 211. The 311 operating cost is around 5% or $99,261 of our total budget; which includes $37,000 for our part-time employees.
- The operations budget is effectively flat compared to FY2025.
- The increases are for Attrition, Longevity, Other Post-Employment Benefits, LTD, Risk Mgmt Allocated Costs, and cell phone allowances.

Position Requests

- Continue career path from CSRI to CSRII - Funding for CSRI to CSRII included in FY2025 request.

Future Challenges and Opportunities

The primary challenge for 311 is to provide responsive and effective customer service while ensuring citizens are receiving city services offered through the City of Chattanooga. The 311 Service Center is currently implementing a new Customer Relationship Management system that will allow for real-time status updates for constituents reporting or requesting a city service. The new system will be implemented by the time the FY2026 budget is effective. The new system will allow for a more streamlined process between 311 and the City Departments that provide services to the constituents of the City of Chattanooga.

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
V-Constituent Services					
CC_V00101 - Innovation Delivery and Performance Administra	659,390	283,962	-	(283,962)	-100.00%
CC_V00102 - Office of Performance Mgmt & Open Data	365,571	211,749	-	(211,749)	-100.00%
CC_V00103 - 311 Call Center	1,119,725	736,461	-	(736,461)	-100.00%
CC_V00201 - Office of Constituent Services	-	49,391	257,194	207,803	420.73%
CC_V00202 - OCS 311 Call Center	-	715,723	1,570,135	854,412	119.38%
V-Constituent Services Total	**2,144,687**	**1,997,286**	**1,827,329**	**(169,957)**	**-8.51%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
V-Constituent Services					
Personnel					
Salary and Wages	1,194,204	1,144,728	1,038,440	(106,288)	-9.29%
Fringe Benefits	625,683	598,904	525,628	(73,276)	-12.24%
Personnel Total	1,819,887	1,743,632	1,564,068	(179,564)	-10.30%
Operations					
Services	224,257	223,048	214,881	(8,167)	-3.66%
Materials & Supplies	69,695	18,181	13,100	(5,081)	-27.95%
Travel Expense	9,544	12,225	6,100	(6,125)	-50.10%
Capital Outlay	20,769	-	-	-	0.00%
Other Expenses	534	200	29,180	28,980	14490.00%
Operations Total	324,800	253,654	263,261	9,607	3.79%
V-Constituent Services Total	**2,144,687**	**1,997,286**	**1,827,329**	**(169,957)**	**-8.51%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
V-Constituent Services					
Personnel					
Salary and Wages					
601101-Regular Employees	1,006,379	1,118,445	955,335	(163,110)	-14.58%
601199-Budget - Attrition (Salary)	-	(63,221)	-	63,221	-100.00%
601201-Overtime	5,408	5,000	5,000	-	0.00%
601202-Compensatory Time	1,258	2,000	2,000	-	0.00%
602105-Cellphone Allowance	7,040	6,900	8,400	1,500	21.74%
602201-Incentive Awards	-	27,000	27,000	-	0.00%
602301-Personal Leave	117,836	-	-	-	0.00%
602303-Final Leave Payout	1,900	-	-	-	0.00%
602304-Longevity	7,800	10,025	11,850	1,825	18.20%
602308-Bereavement Pay	800	-	-	-	0.00%
602309-Holiday Pay	22,785	-	-	-	0.00%
609999-Budget - Salaries & Wages	22,998	38,579	28,855	(9,724)	-25.21%
Salary and Wages Total	**1,194,204**	**1,144,728**	**1,038,440**	**(106,288)**	**-9.29%**
Fringe Benefits					
611101-FICA (OASDI)	68,270	69,967	59,968	(9,999)	-14.29%
611102-Medicare	15,966	16,363	14,028	(2,335)	-14.27%
611199-Budget - Attrition (Benefits)	-	(50,577)	-	50,577	-100.00%
611201-General Pension	231,366	236,299	202,529	(33,770)	-14.29%
611206-Other Post-employment Benefits (Civilian)	70,357	40,964	57,739	16,775	40.95%
611301-Hospitalization	158,640	199,336	129,264	(70,072)	-35.15%
611302-Life Insurance Benefit	840	911	906	(5)	-0.55%
611303-Long-Term Disability	1,519	3,765	4,138	373	9.91%
611304-Health Savings Accounts	45,142	32,932	19,738	(13,194)	-40.06%
611402-Employee Health Savings Acct	97	-	-	-	0.00%
611403-On-site Medical Program	31,026	33,228	25,740	(7,488)	-22.54%
611404-On-site Facility	2,461	2,580	2,280	(300)	-11.63%
619999-Budget - Fringe Benefits	-	13,136	9,298	(3,838)	-29.22%
Fringe Benefits Total	**625,683**	**598,904**	**525,628**	**(73,276)**	**-12.24%**
Personnel Total	1,819,887	1,743,632	1,564,068	(179,564)	-10.30%
Operations					
Services					
702226-IT Maintenance - Hosting	(37)	-	-	-	0.00%
703206-Air Cards	515	456	456	-	0.00%
704108-Office Machine Rental	914	2,000	2,000	-	0.00%
704304-Contractual Personnel Services	-	25	25	-	0.00%
704306-Dues	300	100	100	-	0.00%
704307-Employment Agencies	49,916	37,000	37,000	-	0.00%
704310-Local Mileage	-	150	150	-	0.00%
704311-Miscellaneous Services	278	-	-	-	0.00%
704312-Other Contracted Service	168,000	168,000	168,000	-	0.00%
704340-Shredding and Recycling Services	60	100	100	-	0.00%
704403-Disputed Purchasing Card Expense	5	-	-	-	0.00%
704502-Postage	71	150	150	-	0.00%
704601-Local Registration Fees	165	683	100	(583)	-85.36%
704602-Training Costs	4,070	14,384	6,800	(7,584)	-52.73%
Services Total	**224,257**	**223,048**	**214,881**	**(8,167)**	**-3.66%**
Materials & Supplies					

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
711107-Newspapers	340	238	-	(238)	-100.00%
711109-Office Supplies & Stationery	15,956	3,084	2,500	(584)	-18.94%
711110-Technology Accessories & Supplies	7,720	5,292	5,000	(292)	-5.52%
714107-Clothing	-	2,000	2,000	-	0.00%
714117-Food & Ice	1,801	967	500	(467)	-48.29%
714126-Other Materials & Supplies	24,355	3,500	-	(3,500)	-100.00%
714138-Flags Banners and Signage	164	600	600	-	0.00%
714150-Promotional Items	19,359	2,500	2,500	-	0.00%
Materials & Supplies Total	**69,695**	**18,181**	**13,100**	**(5,081)**	**-27.95%**
Travel Expense					
721101-Out-of-town Mileage	149	-	-	-	0.00%
721102-Transportation	3,796	3,916	1,000	(2,916)	-74.46%
721201-Hotels	2,045	5,042	3,000	(2,042)	-40.50%
721202-Meals	833	938	500	(438)	-46.70%
721301-Registration Fees	2,443	2,083	1,500	(583)	-27.99%
721302-Other Travel Expenses	278	246	100	(146)	-59.35%
Travel Expense Total	**9,544**	**12,225**	**6,100**	**(6,125)**	**-50.10%**
Capital Outlay					
772109-Office Furniture	18,385	-	-	-	0.00%
772112-Computer equipment under 5000	2,384	-	-	-	0.00%
Capital Outlay Total	**20,769**	**-**	**-**	**-**	**0.00%**
Other Expenses					
781106-Risk Mgmt Allocated Costs			28,980	28,980	0.00%
782201-Awards	534	200	200	-	0.00%
Other Expenses Total	**534**	**200**	**29,180**	**28,980**	**14490.00%**
Operations Total	324,800	253,654	263,261	9,607	3.79%
V-Constituent Services Total	**2,144,687**	**1,997,286**	**1,827,329**	**(169,957)**	**-8.51%**
1100 - General Fund Total	**313,016,103**	**336,465,000**	**345,210,000**	**8,745,000**	**2.60%**

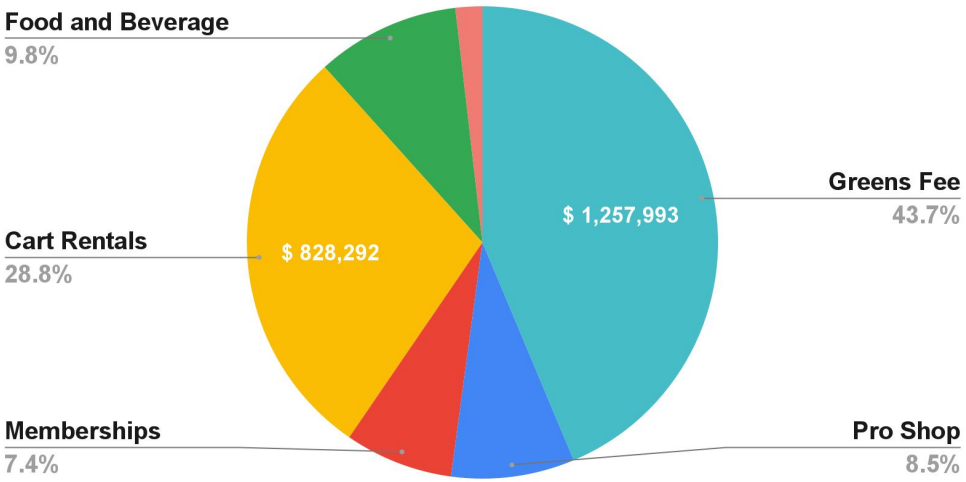
FY 2026 Budget

1105 – Municipal Golf Courses

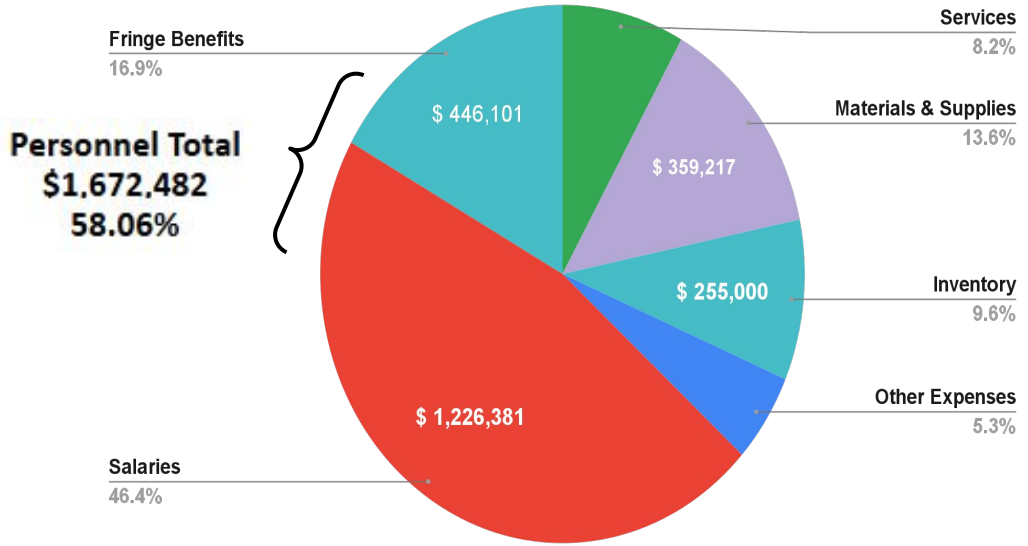
Monica M. Kinsey – (Interim) Administrator

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FY26 Revenue and Expenses by Category



FY25	$2,546,253
FY26	$2,880,647
Inc/(Dec)	$334,394
Change %	13.10%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1105 - Municipal Golf Courses					
L-Parks and Outdoors					
Personnel					
Salary and Wages	1,104,066	1,073,377	1,226,381	153,004	14.25%
Fringe Benefits	371,563	446,033	446,101	68	0.02%
Personnel Total	**1,475,629**	**1,519,410**	**1,672,482**	**153,072**	**10.07%**
Operations					
Services	381,591	321,622	359,217	37,595	11.69%
Materials & Supplies	229,077	165,605	215,720	50,115	30.26%
Vehicle Operating	39,779	54,150	55,000	850	1.57%
Insurance, Claims, and Damages	5,870	5,000	-	-5,000	-100.00%
Inventory Costs	286,131	252,000	255,000	3,000	1.19%
Capital Outlay	130	-	-	-	0.00%
Other Expenses	187,815	142,900	237,662	94,762	66.31%
Operations Total	**1,130,393**	**941,277**	**1,122,599**	**181,322**	**19.26%**
Transfers To					
Other Financing Uses	85,566	85,566	85,566	-	0.00%
Transfers To Total	**85,566**	**85,566**	**85,566**	**-**	**0.00%**
L-Parks and Outdoors Total	**2,691,588**	**2,546,253**	**2,880,647**	**334,394**	**13.13%**

Recommended increase: $334,394

- **Salaries & Benefits $153,072**
  - Increase in Part time Employees
- **Operations $181,322**
  - Increase in Materials & Supplies
  - Increase in Sewer charges
  - Risk Mgmt Allocation $53K


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Golf
FY26 Executive Summary

Description
The Department of Parks & Outdoors consolidates multiple missions and services from other agencies to create a more streamlined and functional parks department that's focused on outdoor activities. These include parks planning, programming, maintenance, greenways and neighborhood connectivity, Outdoor Chattanooga, special events, outdoor recreation, and municipal golf courses.

Vision
In Chattanooga, everyone will have access to a well-loved, well-used and well-cared for system of parks, recreation and outdoor spaces that fosters community belonging and well-being and enhances our unique and breathtaking natural setting.

Mission
We are community builders, connecting all Chattanoogans and guests to the benefits of parks, recreation, nature, adventure, history, culture and the arts.

Trends
The demand for outdoor activities continues to climb. We are exceeding pre pandemic levels and are adjusting staffing and budgets accordingly. The Department of Parks and Outdoors is realigning resources and staff to become more efficient and have a greater focus on customer service. Participants desire is shifting to more drop in programs and less of monthly programs. Special Events requests, both internally and externally, continue to increase.

Budget Overview
First I do a revenue forecast using drivers for my revenue centers of green fees, cart rental, proshop, food and beverage.Using the drivers, I then try to accurately forecast the number of rounds that will be played in the upcoming FY. Combining the drivers and the round forecast gives me revenue totals. Those totals are usually tweaked somewhat based on other variable factors.

Next, starting with salaries and fringes, I work on the expenses until the revenue is exhausted.

Budget Highlights
- **Total**

Position Requests

- **Doing a reclass and losing a position to save money**

Future Challenges and Opportunities

Future challenges - continuing to keep up with payroll expenses. They have increased dramatically over the past 3 years (70%) with no added positions. Aging infrastructure is another concern. Both courses have parts of the sewer system underneath them and work on the sewer system means a distribution to golfers.

Opportunities - we continue to see new golfers take up the game. Younger players use golf as entertainment which is different from years past.

City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2026

Golf	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Revenues					
Pro Shop	239,482	216,621	243,852	27,231	12.57%
Green Fees	1,215,686	1,148,756	1,257,993	109,237	9.51%
Golf Course Property Rent	6,000	-	-	-	0.00%
Memberships	224,357	195,365	214,002	18,637	9.54%
Cart Rentals	821,044	746,930	828,292	81,362	10.89%
Food	86,755	70,771	87,056	16,285	23.01%
Beverage	196,546	167,810	196,290	28,480	16.97%
Miscellaneous	9,256	-	-	-	0.00%
Transfer from General Fund	-	-	53,162	53,162	0.00%
Over & Under	681	-	-	-	0.00%
Total Revenues	**2,799,807**	**2,546,253**	**2,880,647**	**334,394**	**13.13%**
Expenditures					
Operations	2,691,589	2,546,253	2,880,647	334,394	13.13%
Total Expenditures	**2,691,589**	**2,546,253**	**2,880,647**	**334,394**	**13.13%**
Estimated Incr(Decr) in Fund Balance	108,218	-	-		
Beginning Fund Balance July 1	941,182	1,049,400	1,049,400		
Ending Fund Balance June 30	1,049,400	1,049,400	1,049,400		
Ending Fund Balance as a % of Total Revenue	37.48%	41.21%	36.43%		
Ending Fund Balance as a % of Total Appropriations	38.99%	41.21%	36.43%		


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Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1105 - Municipal Golf Courses					
L-Parks and Outdoors					
CC_L04101 - Brainerd Golf Course	1,325,383	1,185,506	1,397,442	211,936	17.9%
CC_L04102 - Brainerd Golf Pro Shop	64,810	53,500	55,000	1,500	2.8%
CC_L04103 - Brainerd Golf Concessions	85,097	86,777	85,410	(1,367)	-1.6%
CC_L04201 - Brown Acres Golf Course	1,033,305	1,069,319	1,193,318	123,999	11.6%
CC_L04202 - Brown Acres Golf Pro Shop	83,649	60,000	60,000	-	0.0%
CC_L04203 - Brown Acres Golf Concessions	99,345	91,151	89,477	(1,674)	-1.8%
L-Parks and Outdoors Total	**2,691,589**	**2,546,253**	**2,880,647**	**334,394**	**13.1%**
1105 - Municipal Golf Courses Total	**2,691,589**	**2,546,253**	**2,880,647**	**334,394**	**13.1%**


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Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1105 - Municipal Golf Courses					
L-Parks and Outdoors					
Personnel					
Salary and Wages	1,104,066	1,073,377	1,226,381	153,004	14.3%
Fringe Benefits	371,563	446,033	446,101	68	0.0%
Personnel Total	1,475,629	1,519,410	1,672,482	153,072	10.1%
Operations					
Services	381,591	321,622	359,217	37,595	11.7%
Materials & Supplies	229,077	165,605	215,720	50,115	30.3%
Vehicle Operating	39,779	54,150	55,000	850	1.6%
Insurance, Claims, and Damages	5,870	5,000	-	(5,000)	-100.0%
Inventory Costs	286,131	252,000	255,000	3,000	1.2%
Capital Outlay	130	-	-	-	0.0%
Other Expenses	187,815	142,900	237,662	94,762	66.3%
Operations Total	1,130,393	941,277	1,122,599	181,322	19.3%
Transfers To					
Other Financing Uses	85,566	85,566	85,566	-	0.0%
Transfers To Total	85,566	85,566	85,566	-	0.0%
L-Parks and Outdoors Total	**2,691,589**	**2,546,253**	**2,880,647**	**334,394**	**13.1%**
1105 - Municipal Golf Courses Total	**2,691,589**	**2,546,253**	**2,880,647**	**334,394**	**13.1%**


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Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1105 - Municipal Golf Courses					
L-Parks and Outdoors					
Personnel					
Salary and Wages					
601101-Regular Employees	473,609	632,792	659,452	26,660	4.2%
601103-Part Time Employees	518,610	430,930	546,634	115,704	26.8%
601201-Overtime	21,624	250	10,515	10,265	4106.0%
602102-Tool Allowance	1,200	-	-	-	0.0%
602105-Cellphone Allowance	480	480	480	-	0.0%
602301-Personal Leave	57,261	-	-	-	0.0%
602304-Longevity	7,350	8,925	9,300	375	4.2%
602309-Holiday Pay	23,932	-	-	-	0.0%
Salary and Wages Total	**1,104,066**	**1,073,377**	**1,226,381**	**153,004**	**14.3%**
Fringe Benefits					
611101-FICA (OASDI)	66,290	66,500	75,357	8,857	13.3%
611102-Medicare	15,503	15,552	17,627	2,075	13.3%
611201-General Pension	116,436	134,377	140,037	5,660	4.2%
611206-Other Post-employment Benefits (Civilian)	32,904	35,229	24,277	(10,952)	-31.1%
611301-Hospitalization	121,662	164,816	163,293	(1,523)	-0.9%
611302-Life Insurance Benefit	459	548	612	64	11.7%
611303-Long-Term Disability	802	2,203	2,890	687	31.2%
611403-On-site Medical Program	16,188	20,448	20,448	-	0.0%
611404-On-site Facility	1,320	6,360	1,560	(4,800)	-75.5%
Fringe Benefits Total	**371,563**	**446,033**	**446,101**	**68**	**0.0%**
Personnel Total	1,475,629	1,519,410	1,672,482	153,072	10.1%
Operations					
Services					
701208-On-the-Job Injury Claims	1,127	200	-	(200)	-100.0%
702102-Electrical	476	-	500	500	0.0%
702103-Exterminating Service	2,301	1,400	2,367	967	69.1%
702105-Painting	2,220	-	-	-	0.0%
702106-Plumbing	2,834	1,650	3,500	1,850	112.1%
702109-Custodial Services	846	900	500	(400)	-44.4%
702110-Tree Maintenance & Planting	4,000	-	-	-	0.0%
702202-Bldg & Grounds Maintenance	-	1,000	-	(1,000)	-100.0%
702204-Contracted Repair Service	368	5,972	500	(5,472)	-91.6%
702207-Maintenance Services	8,208	6,500	10,000	3,500	53.8%
702208-Fire Prevention Measures	359	300	500	200	66.7%
702212-HVAC	340	4,000	6,500	2,500	62.5%
702214-Landscaping	-	1,500	-	(1,500)	-100.0%
702215-Building Repairs or Renovations under $5000	995	-	-	-	0.0%
702221-IT Maintenance	13,500	13,500	13,500	-	0.0%
702233-Door Repairs	153	-	-	-	0.0%
703101-Electricity	46,550	53,000	52,000	(1,000)	-1.9%
703102-Natural Gas	6,433	7,000	7,000	-	0.0%
703103-Water	61,581	46,500	40,500	(6,000)	-12.9%
703109-Sewer	132,472	80,500	113,500	33,000	41.0%
703207-Digital Connectivity	7,564	13,450	11,000	(2,450)	-18.2%
704102-Clothing & Linen Service	(16)	750	-	(750)	-100.0%
704104-Equipment Rental	4,648	7,000	5,000	(2,000)	-28.6%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
704107-Floor Mat / Scrapper Rental	1,680	650	1,850	1,200	184.6%
704201-Advertising	15,374	14,500	20,000	5,500	37.9%
704204-Alarm Monitoring	1,104	1,650	1,200	(450)	-27.3%
704208-Contracted Repair	344	-	-	-	0.0%
704210-Printing	678	300	500	200	66.7%
704306-Dues	2,379	1,650	2,200	550	33.3%
704315-Waste Disposal	4,230	4,750	4,600	(150)	-3.2%
704316-Wrecker Service	285	-	-	-	0.0%
704338-Street and Parking Lot Cleaning Services	1,470	-	-	-	0.0%
704705-Credit Card Use Charge	57,088	53,000	62,000	9,000	17.0%
Services Total	**381,591**	**321,622**	**359,217**	**37,595**	**11.7%**
Materials & Supplies					
711104-Forms & Printed Material	287	1,650	150	(1,500)	-90.9%
711109-Office Supplies & Stationery	7,438	4,850	8,500	3,650	75.3%
711110-Technology Accessories & Supplies	1,217	-	800	800	0.0%
712101-Asphalt and Asphalt Filler	179	-	-	-	0.0%
712105-Gravel, Sand, Stone, Chert, Salt	2,242	2,500	2,500	-	0.0%
712107-Lumber & Wood Products	-	500	-	(500)	-100.0%
712109-Paint	101	250	250	-	0.0%
712114-Plumbing Supplies	15	550	100	(450)	-81.8%
713104-Filters, Misc	-	75	-	(75)	-100.0%
713108-Pumps & Pump Parts	-	1,000	500	(500)	-50.0%
713109-Repair Parts	36,923	35,500	40,000	4,500	12.7%
713117-Hose & Fittings	55	-	-	-	0.0%
714105-Building Maintenance Supplies	1,765	175	-	(175)	-100.0%
714106-Cleaning Supplies	3,862	4,050	4,500	450	11.1%
714111-Electrical Supplies, Bulbs, Etc	6,508	2,575	4,000	1,425	55.3%
714120-Hardware, Nails, Small Tools	11,603	5,350	11,500	6,150	115.0%
714122-Kitchen & Dining Room Supplies	924	-	-	-	0.0%
714123-Machine Shop & Garage Supplies	5,544	4,300	11,000	6,700	155.8%
714125-Oil & Lubricants	790	750	800	50	6.7%
714126-Other Materials & Supplies	2,731	4,500	2,500	(2,000)	-44.4%
714128-Recreational Supplies	996	-	-	-	0.0%
714129-Safety Equipment	-	50	-	(50)	-100.0%
714130-Safety Shoes	1,255	1,200	1,700	500	41.7%
714131-Seeds, Trees, Plants, Hort Supplies	144,264	95,500	125,670	30,170	31.6%
714133-Welding Supplies	276	150	200	50	33.3%
714135-Locks & Key supplies	58	-	50	50	0.0%
714144-Batteries	41	130	1,000	870	669.2%
Materials & Supplies Total	**229,077**	**165,605**	**215,720**	**50,115**	**30.3%**
Vehicle Operating					
731101-Diesel Fuel	1,823	16,000	15,500	(500)	-3.1%
731102-Gasoline	35,168	36,500	38,500	2,000	5.5%
731204-Vehicle Parts & Supplies	2,788	1,650	1,000	(650)	-39.4%
Vehicle Operating Total	**39,779**	**54,150**	**55,000**	**850**	**1.6%**
Insurance, Claims, and Damages					
742402-Building & Content Insurance	5,870	5,000	-	(5,000)	-100.0%
Insurance, Claims, and Damages Total	**5,870**	**5,000**	**-**	**(5,000)**	**-100.0%**
Inventory Costs					

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
751201-Cafeteria Inventory	152,701	138,500	140,000	1,500	1.1%
751202-Pro Shop Inventory	133,072	113,500	115,000	1,500	1.3%
751406-Tires & Tubes	359	-	-	-	0.0%
Inventory Costs Total	**286,131**	**252,000**	**255,000**	**3,000**	**1.2%**
Capital Outlay					
772105-Heating & Cooling Equipment	130	-	-	-	0.0%
Capital Outlay Total	**130**	**-**	**-**	**-**	**0.0%**
Other Expenses					
781202-Sales Tax	155,219	109,400	142,000	32,600	29.8%
781301-Fees, Licenses, & Permits	430	-	750	750	0.0%
781306-Stormwater Mgmt Fees	32,165	33,500	35,000	1,500	4.5%
781106-Risk Mgmt Allocated Costs			59,912	59,912	0.0%
Other Expenses Total	**187,815**	**142,900**	**237,662**	**94,762**	**66.3%**
Operations Total	1,130,393	941,277	1,122,599	181,322	19.3%
Transfers To					
Other Financing Uses					
811601-Transfer to Debt Service	85,566	85,566	85,566	-	0.0%
Other Financing Uses Total	**85,566**	**85,566**	**85,566**	**-**	**0.0%**
Transfers To Total	85,566	85,566	85,566	-	0.0%
L-Parks and Outdoors Total	**2,691,589**	**2,546,253**	**2,880,647**	**334,394**	**13.1%**
1105 - Municipal Golf Courses Total	**2,691,589**	**2,546,253**	**2,880,647**	**334,394**	**13.1%**


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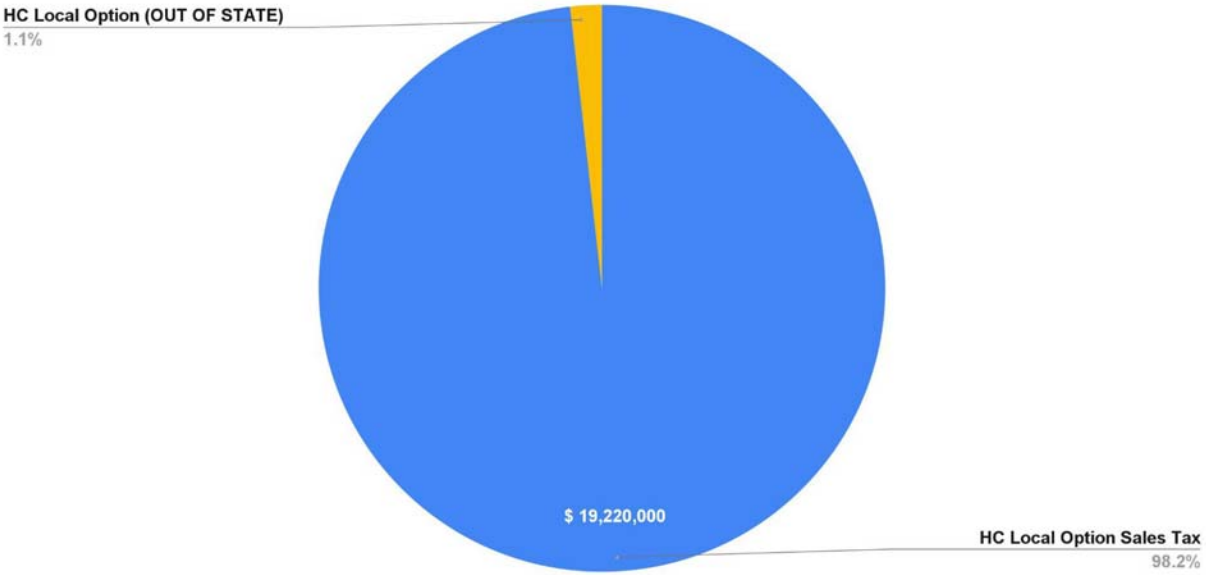
FY 2026 Budget

1111 – Economic Development

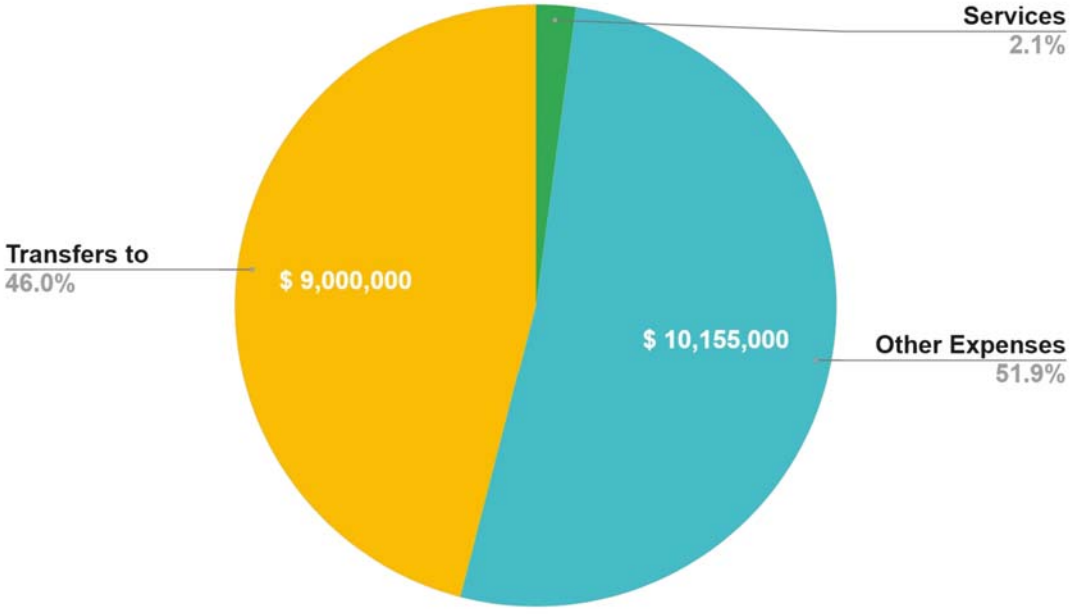
Javaid Majid – Chief Financial Officer

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FY26 Revenue and Expenses by Category



FY25	$20,819,000
FY26	$19,572,000
Inc/(Dec)	-$1,247,000
Change %	-5.99%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1111 - Economic Development					
A-General Gov't & Agencies					
Operations					
Services	367,018	1,170,700	417,000	-753,700	-64.38%
Other Expenses	7,462,330	10,148,300	10,155,000	6,700	0.07%
Operations Total	**7,829,348**	**11,319,000**	**10,572,000**	**-747,000**	**-6.60%**
Transfers To					
Other Financing Uses	7,750,000	9,500,000	9,000,000	-500,000	-5.26%
Transfers To Total	**7,750,000**	**9,500,000**	**9,000,000**	**-500,000**	**-5.26%**
A-General Gov't & Agencies Total	**15,579,348**	**20,819,000**	**19,572,000**	**-1,247,000**	**-5.99%**
1111 - Economic Development Total	**15,579,348**	**20,819,000**	**19,572,000**	**-1,247,000**	**-5.99%**

Recommended decrease: -$1,247,000

- **Operations -$1,247,000**
  - Decrease in Contingency
  - Decrease in Transfer to Capital


THE CITY OF
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TENNESSEE

Economic Development Fund
FY26 Executive Summary

Description

Economic Development is funded by a restricted portion of the local option sales tax. (See Section 2 on Sales Tax Structure). It is distributed from the State to Hamilton County. TCA 67-6-712 requires that 50% of the sales tax be used for education and the remainder distributed on a situs basis. The education percentage goes directly to the Hamilton County Department of Education before we receive our portion. This use can only be changed by voter referendum.

Budget Overview

These funds go first to pay the lease rental payments on the Lease Rental Revenue Bonds on behalf of the Chattanooga Downtown Redevelopment Corporation (CDRC). The remaining funds are dedicated to economic development projects in Chattanooga, Enterprise South Industrial Park, agency appropriations, and other non-capital projects.

Budget Highlights

- **1.31% Increase in revenue over FY25 Budget**
- **$9M operations for Capital in FY26**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2026

Economic Development	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Revenues					
Local Option Sales Tax	19,201,785	19,115,000	19,220,000	105,000	0.55%
TDZ - State Sales Tax	4,858,980	-	-	-	0.00%
Ham Co Local Option Out of State Sales Tax	-	204,000	220,000	16,000	7.84%
Interest Earnings	142,333	-	132,000	132,000	0.00%
Total Revenues	**24,203,098**	**19,319,000**	**19,572,000**	**253,000**	**1.31%**
Expenditures					
Chattanooga Economic Development Capital Fund	7,750,000	8,000,000	9,000,000	1,000,000	12.50%
Approp to Capital From Fund Balance	-	1,500,000	-	(1,500,000)	-100.00%
Chattanooga Chamber of Commerce . . . AO	600,000	600,000	670,000	70,000	11.67%
Enterprise Center - Operating Support . . . AO	1,703,350	1,690,000	1,700,000	10,000	0.59%
Public Education Foundation - STEP-UP Chattanooga . . . AO	-	50,000	-	(50,000)	-100.00%
UTC Center for Regional Economic Research . . . AO	-	80,000	40,000	(40,000)	-50.00%
Thrive Regional Partnership . . . AO	100,000	80,000	80,000	-	0.00%
Carter Street Corporation . . . AO	200,000	-	200,000	200,000	0.00%
CARTA Subsidy . . . AO	-	500,000	-	(500,000)	-100.00%
CoLab . . . . . AO			175,000	175,000	0.00%
RISE Chattanooga . . . . . AO			175,000	175,000	0.00%
Contingency	-	877,700	125,000	(752,700)	-85.76%
Chattanooga Quantum Collaborative - Dues	175,000	100,000	100,000	-	0.00%
Collection Fee to Hamilton County Trustee	192,018	193,000	192,000	(1,000)	-0.52%
Lease Payments	-	7,148,300	7,115,000	(33,300)	-0.47%
Tourist Development Zone transfer to CDRC to cover debt	4,858,980	-	-	-	0.00%
Total Expenditures	**15,579,348**	**20,819,000**	**19,572,000**	**(1,247,000)**	**-5.99%**
Estimated Incr(Decr) in Fund Balance	8,623,750	(1,500,000)	-		
Beginning Fund Balance July 1	12,028,651	20,652,401	19,152,401		
Ending Fund Balance June 30	20,652,401	19,152,401	19,152,401		
Ending Fund Balance as a % of Total Revenue	85.33%	99.14%	97.86%		
Ending Fund Balance as a % of Total Appropriations	132.56%	91.99%	97.86%		


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1111 - Economic Development					
A-General Gov't & Agencies					
CC_A70001 - Econ Dev Ed Revenue	192,018	193,000	192,000	(1,000)	-0.5%
CC_A70002 - Econ Dev Capital	7,758,000	9,500,000	9,000,000	(500,000)	-5.3%
CC_A70004 - Econ Dev SRC Lease Payments	4,858,980	7,148,300	7,115,000	(33,300)	-0.5%
CC_A70005 - Econ Dev Non Capital		877,700	125,000	(752,700)	-85.8%
CC_A70010 - Econ Dev Chattanooga Quantum Collaborati	175,000	100,000	100,000	-	0.0%
CC_A70101 - Econ Dev Approp Chamber of Commerce	600,000	600,000	670,000	70,000	11.7%
CC_A70102 - Econ Dev Approp Enterprise Center	1,703,350	1,690,000	1,700,000	10,000	0.6%
CC_A70103 - Econ Dev Approp Public Education Foundatic	-	50,000	-	(50,000)	-100.0%
CC_A70104 - Econ Dev Approp Thrive Reaching Beyond T	100,000	80,000	80,000	-	0.0%
CC_A70105 - Econ Dev Approp Carter Street Corporation	200,000	-	200,000	200,000	0.0%
CC_A70106 - Econ Dev Approp CARTA	-	500,000	-	(500,000)	-100.0%
CC_A70107 - Econ Dev Approp UTC Center for Regional Ec	-	80,000	40,000	(40,000)	-50.0%
CC_A70108 - Econ Dev Approp CoLab	-		175,000	175,000	0.0%
CC_A70109 - Econ Dev Approp Rise Chattanooga	-		175,000	175,000	0.0%
A-General Gov't & Agencies Total	**15,579,347**	**20,819,000**	**19,572,000**	**(1,247,000)**	**-6.0%**
1111 - Economic Development Total	**15,579,347**	**20,819,000**	**19,572,000**	**(1,247,000)**	**-6.0%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1111 - Economic Development					
A-General Gov't & Agencies					
Operations					
Services	367,018	1,170,700	417,000	(753,700)	-64.4%
Other Expenses	7,462,330	10,148,300	10,155,000	6,700	0.1%
Operations Total	7,829,347	11,319,000	10,572,000	(747,000)	-6.6%
Transfers To					
Other Financing Uses	7,750,000	9,000,000	9,000,000	(500,000)	-5.3%
Transfers To Total	7,750,000	9,000,000	9,000,000	(500,000)	-5.3%
A-General Gov't & Agencies Total	**15,579,347**	**20,819,000**	**19,572,000**	**(1,247,000)**	**-6.0%**
1111 - Economic Development Total	**15,579,347**	**20,819,000**	**19,572,000**	**(1,247,000)**	**-6.0%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
1111 - Economic Development					
A-General Gov't & Agencies					
Operations					
Services					
704306-Dues	-	100,000	100,000	-	0.0%
704312-Other Contracted Service	175,000	-	-	-	0.0%
704321-County Trustee Collection Fee	192,018	193,000	192,000	(1,000)	-0.5%
709998-Budget - Contingency	-	877,700	125,000	(752,700)	-85.8%
Services Total	**367,018**	**1,170,700**	**417,000**	**(753,700)**	**-64.4%**
Other Expenses					
783202-SRC Debt Lease Payments	4,858,980	7,148,300	7,115,000	(33,300)	-0.5%
784101-Appropriations	2,603,350	3,000,000	3,040,000	40,000	1.3%
Other Expenses Total	**7,462,330**	**10,148,300**	**10,155,000**	**6,700**	**0.1%**
Operations Total	7,829,347	11,319,000	10,572,000	(747,000)	-6.6%
Transfers To					
Other Financing Uses					
811304-Transfer to Gen Gvmt Capital	7,750,000	9,500,000	9,000,000	(500,000)	-5.3%
Other Financing Uses Total	**7,750,000**	**9,500,000**	**9,000,000**	**(500,000)**	**-5.3%**
Transfers To Total	7,750,000	9,500,000	9,000,000	(500,000)	-5.3%
A-General Gov't & Agencies Total	**15,579,347**	**20,819,000**	**19,572,000**	**(1,247,000)**	**-6.0%**
1111 - Economic Development Total	**15,579,347**	**20,819,000**	**19,572,000**	**(1,247,000)**	**-6.0%**


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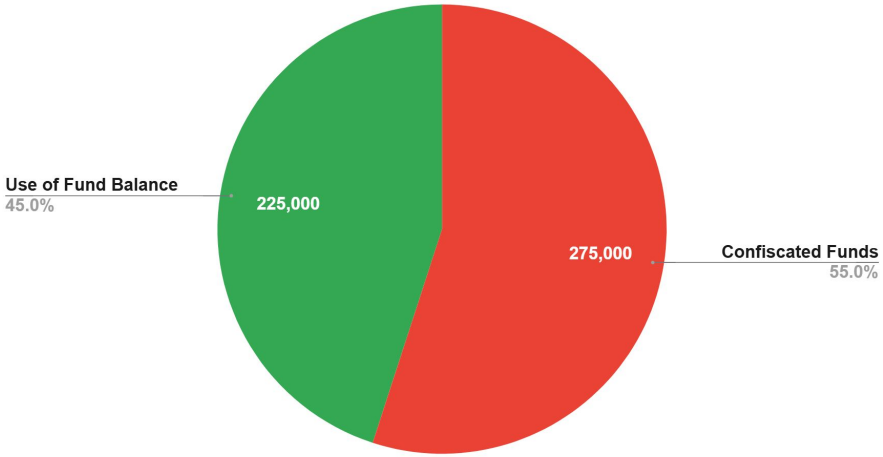
FY 2026 Budget

2040 – Narcotics

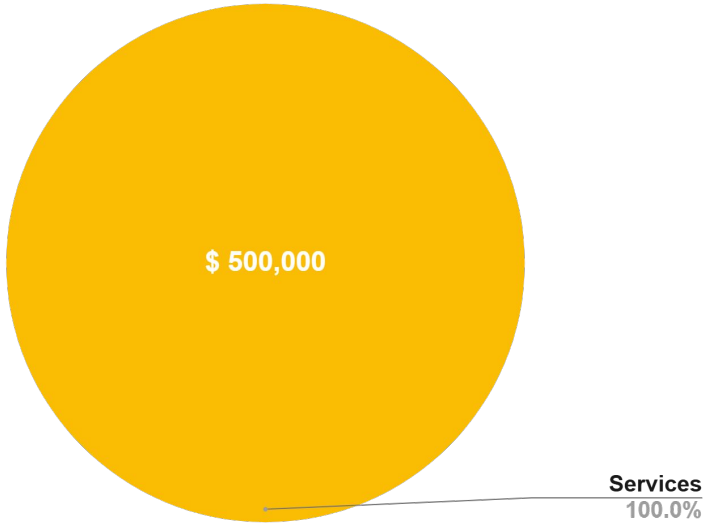
Jonathan Chambers – Police Chief

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FY26 Revenue and Expenses by Category



FY25	$500,000
FY26	$500,000
Inc/(Dec)	$0
Change %	0.00%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
2040 - Narcotics Fund					
Operations					
Services					
701107-Investigative Services	113,680	-	-	-	-
702102-Electrical	3,742	-		-	-
702225-IT Maintenance - Licensing	5,437	-	-	-	-
702226-IT Maintenance - Hosting	2,710	-		-	-
702227-IT Maintenance - Support Mainter	3,124	-		-	-
703202-Cellular Phone Service	11,846	-	-	-	-
703206-Air Cards	1,777	-	-	-	-
704319-Parking	26	-		-	-
704321-County Trustee Collection Fee	754	-	-	-	-
704601-Local Registration Fees	750	-	-	-	-
709999-Budget - Services	-	500,000	500,000	-	0.00%
Services Total	**143,846**	**500,000**	**500,000**	-	**0.00%**
Materials & Supplies					
714147-Police Evidence Supplies	-	-	-	-	-
Materials & Supplies Total	-	-	-	-	-
					-
Capital Outlay					-
772107-Other Equipment (Under 5000)	4,689	-	-	-	-
Capital Outlay Total	**4,689**	-	-	-	-
Operations Total	**148,535**	**500,000**	**500,000**	-	**0.00%**
2040 - Narcotics Fund Total	**148,535**	**500,000**	**500,000**	**0**	**0.00%**

Recommended increase: $0

- **Operations $0**


THE CITY OF
CHATTANOOGA
TENNESSEE

Narcotics and Federal Asset Forfeiture Funds
FY26 Executive Summary

Revenues from this fund come mainly from confiscated funds which include forfeited cash and proceeds from the sale of seized items.

Federal and State funds are also received. This fund accounts for the cost of drug enforcement activity, which includes the purchase of surveillance equipment, drug identification kits, maintenance on narcotics officers' vehicles, and payment to informants.

Funds can also be used for local drug treatment and educational programs.

Vision

Assisting with the overall Police Vision:

Respected and Trusted By All Segments of Chattanooga's Diverse Community

Mission

Assisting with the overall Police Mission:

To Keep You, Your Family and Our Community Safe.

Budget Overview

Narcotics will remain at $500,000 for FY 26.
Federal Asset and Forfeiture will remain at $20,000 for FY 26.

Budget Highlights

- **Narcotics Fund (2040) will remain at $500,000**
- **Budget for Federal Asset Forfeitures will remaining flat at $20,000**

Future Challenges and Opportunities

To further the mission and vision of the Chattanooga Police Department through distribution of funds for a means of assisting with drug enforcement and drug educational programs.


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2026

Narcotics	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Revenues					
Confiscated Narcotics Funds	288,842	200,000	275,000	75,000	37.50%
Fines, Forfeitures and Penalties	38,394	-	-	-	0.00%
Total Revenues	**327,236**	**200,000**	**275,000**	**75,000**	37.50%
Expenditures					
Operations	152,034	500,000	500,000	-	0.00%
Total Expenditures	**152,034**	**500,000**	**500,000**	**-**	0.00%
Estimated Incr(Decr) in Fund Balance	175,202	(300,000)	(225,000)		
Beginning Fund Balance July 1	1,627,645	1,802,847	1,502,847		
Ending Fund Balance June 30	1,802,847	1,502,847	1,277,847		
Ending Fund Balance as a % of Total Revenue	550.93%	751.42%	464.67%		
Ending Fund Balance as a % of Total Appropriations	1185.82%	300.57%	255.57%		


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
2040 - Narcotics Fund					
H-Police					
CC_H10301 - Narcotics Program	152,034	500,000	500,000	-	0.0%
H-Police Total	**152,034**	**500,000**	**500,000**	**-**	**0.0%**
2040 - Narcotics Fund Total	**152,034**	**500,000**	**500,000**	**-**	**0.0%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
2040 - Narcotics Fund					
H-Police					
Operations					
Services	143,846	500,000	500,000	-	0.0%
Travel Expense	3,498	-	-	-	0.0%
Capital Outlay	4,689	-	-	-	0.0%
Operations Total	152,034	500,000	500,000	-	0.0%
H-Police Total	**152,034**	**500,000**	**500,000**	**-**	**0.0%**
2040 - Narcotics Fund Total	**152,034**	**500,000**	**500,000**	**-**	**0.0%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
2040 - Narcotics Fund					
H-Police					
Operations					
Services					
701107-Investigative Services	113,680	-	-	-	0.0%
702102-Electrical	3,742	-	-	-	0.0%
702225-IT Maintenance - Licensing	5,437	-	-	-	0.0%
702226-IT Maintenance - Hosting	2,710	-	-	-	0.0%
702227-IT Maintenance - Support Maintenance	3,124	-	-	-	0.0%
703202-Cellular Phone Service	11,846	-	-	-	0.0%
703206-Air Cards	1,777	-	-	-	0.0%
704319-Parking	26	-	-	-	0.0%
704321-County Trustee Collection Fee	754	-	-	-	0.0%
704601-Local Registration Fees	750	-	-	-	0.0%
709999-Budget - Services	-	500,000	500,000	-	0.0%
Services Total	**143,846**	**500,000**	**500,000**	**-**	**0.0%**
Travel Expense					
721102-Transportation	712	-	-	-	0.0%
721201-Hotels	1,894	-	-	-	0.0%
721202-Meals	800	-	-	-	0.0%
721302-Other Travel Expenses	92	-	-	-	0.0%
Travel Expense Total	**3,498**	**-**	**-**	**-**	**0.0%**
Capital Outlay					
772107-Other Equipment (Under 5000)	4,689	-	-	-	0.0%
Capital Outlay Total	**4,689**	**-**	**-**	**-**	**0.0%**
Operations Total	152,034	500,000	500,000	-	0.0%
H-Police Total	**152,034**	**500,000**	**500,000**	**-**	**0.0%**
2040 - Narcotics Fund Total	**152,034**	**500,000**	**500,000**	**-**	**0.0%**


THE CITY OF
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TENNESSEE

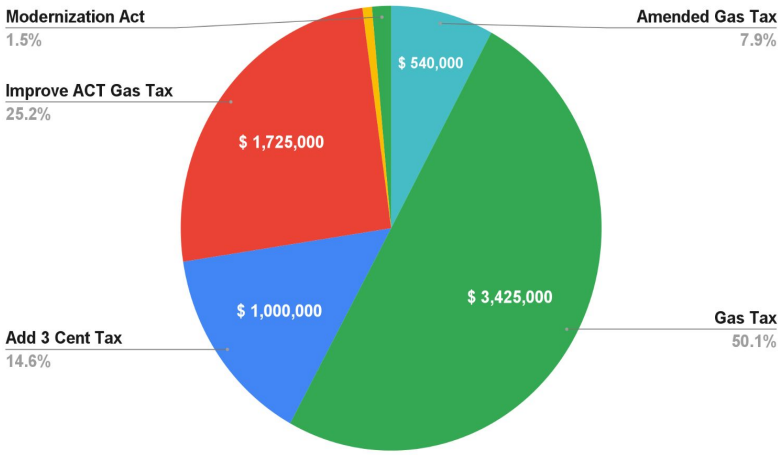
FY 2026 Budget

2050 – State Street Aid

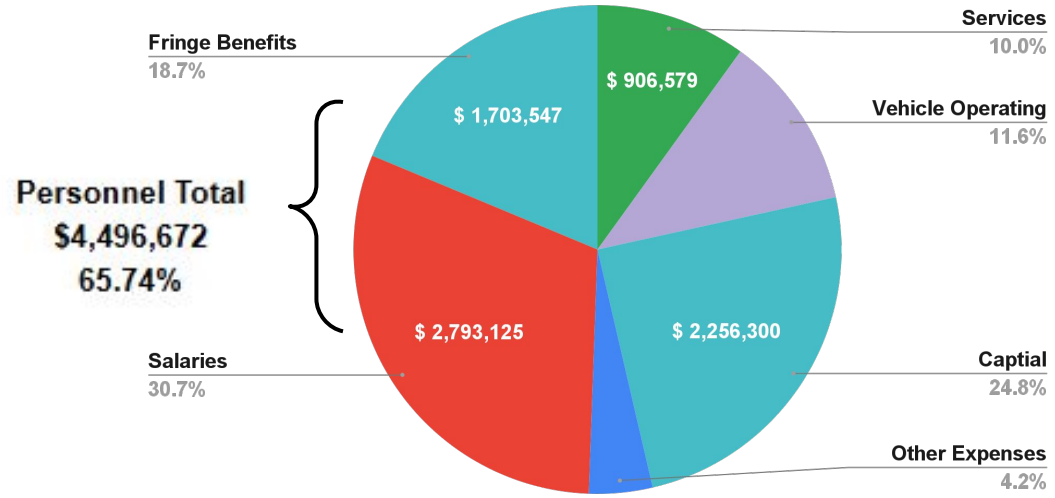
Jerramy Wood – Administrator

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FY26 Revenue and Expenses by Category



FY25	$7,601,240
FY26	$9,096,300
Inc/(Dec)	$1,495,060
Change %	19.67%



3 Year Account Summary & Highlight Analysis

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
2050 - State Street Aid					
Personnel					
Salary and Wages	2,124,189	2,500,039	2,793,125	293,086	11.72%
Fringe Benefits	1,235,866	1,525,208	1,703,547	178,339	11.69%
Personnel Total	**3,360,055**	**4,025,247**	**4,496,672**	**471,425**	**11.71%**
Operations					
Services	241,879	373,359	906,579	533,220	142.82%
Materials & Supplies	429,352	828,155	307,601	-520,554	-62.86%
Travel Expense	4,398	4,200	6,000	1,800	42.86%
Vehicle Operating	801,742	809,805	1,054,272	244,467	30.19%
Insurance, Claims, and Damages	2,263	2,264	-	-2,264	-100.00%
Capital Assets	741,317	553,273	-	-553,273	-100.00%
Capital Outlay	2,337	2,337	2,500	163	6.97%
Other Expenses	1,077	2,600	66,376	63,776	2452.92%
Operations Total	**2,224,365**	**2,575,993**	**2,343,328**	**-232,665**	**-9.03%**
Transfers To					
Other Financing Uses	1,000,032	1,000,000	2,256,300	1,256,300	125.63%
Transfers To Total	**1,000,032**	**1,000,000**	**2,256,300**	**1,256,300**	**125.63%**
2050 - State Street Aid Total	**6,584,452**	**7,601,240**	**9,096,300**	**1,495,060**	**19.67%**

Recommended increase: $1,495,060

- **Salaries & Benefits $471,425**
  - Increase 7 new positions for new paving crew
- **Operations & Capital $1,023,635**
  - Increase in Capital
  - Increase in Vehicle Costs
  - Risk Mgmt Allocation $30K


THE CITY OF
CHATTANOOGA
TENNESSEE

City Wide Services

FY2026 SSA Executive Summary

Description

The City of Chattanooga Department of Public Works combines physical assets, management practices, policies, and personnel necessary for the government to provide and sustain structures and services for its citizens' welfare and acceptable quality of life.
The State Street Aid budget for the Public Works Department is critical to Chattanooga's strategy to maintain and enhance the city's transportation infrastructure. This funding supports essential services, infrastructure improvements, and operational needs that directly impact the quality of life for residents and the city's economic vitality.

Vision

Commitment to our mission enhances the quality of life, promotes economic prosperity, and improves mobility for the residents of the City of Chattanooga. As a recognized public works leader, we strive to continuously improve our operations to provide a safe and sustainable environment for all its citizens.

Mission

The Department of Public Works' mission is "To serve people with integrity and improve the infrastructure and environment through excellence."

The City of Chattanooga Department of Public Works, City Wide Services Division maintains and improves the physical and environmental infrastructure for the City's residents, businesses, and visitors, making it a sustainable and desirable place to live, work, and visit. Our services include the maintenance of streets, sidewalks and pathways, creeks, storm drains, detention ponds, graffiti, abatement and debris pick-up. Employees of the City of Chattanooga, City Wide Services Division strive to provide top quality, professional, effective, and timely services. We accomplish this by focusing on relationships with ourselves, across departments, and the citizens of the City of Chattanooga.

Trends

DPW Industry Trends

The City of Chattanooga's Department of Public Works has recently focused on enhancing infrastructure maintenance and environmental sustainability. Notable developments include:

- **Roadway Improvements**: In 2023, the department paved 66 lane miles and repaired over 18,000 potholes, surpassing 2022's achievements. Since the beginning of Mayor Kelly's administration, approximately 200 lane miles have been resurfaced, and more than 50,000 potholes addressed.

- **Winter Preparedness**: Public Works crews have been proactive in preparing for winter weather, implementing comprehensive snow and ice road treatment plans to ensure safe travel for residents.

- **Community Engagement**: The department has appointed a new Public Information Officer, Eric Foster, to enhance communication and transparency with the public regarding ongoing projects and services.

These initiatives reflect the department's commitment to maintaining and improving Chattanooga's infrastructure and services for the benefit of its citizens.

City Wide Services State Street Aid Department Trends

The City of Chattanooga's Department of Public Works, particularly through its City Wide Services and State Street Aid programs, is focusing on several key trends to enhance infrastructure and services:

1. **Infrastructure Maintenance and Improvement**: The department is actively engaged in the construction, and maintenance of the city's infrastructure, including streets and drainage systems. This includes managing city-wide paving contracts and maintaining city-owned bridges, roadways, sidewalks, traffic signals, pavement markings, and traffic signs.

2. **Emergency Response and Street Maintenance**: City Wide Services is responsible for emergency services such as cleanup, maintenance, and response to emergencies, as well as street construction and maintenance, including pothole repairs, snow and ice removal, right-of-way mowing, street sweeping, and litter collection.

3. **Public Engagement and Transparency**: Efforts are being made to enhance communication and transparency regarding ongoing projects and services, ensuring that residents are informed and can provide input on public works initiatives.

These trends reflect the department's commitment to maintaining and improving Chattanooga's infrastructure and services for the benefit of its citizens.

Budget Overview

Our budget proposal focuses on the strategic allocation of resources to maximize efficiency and deliver meaningful impact across all operational areas. This proposal is grounded in a comprehensive analysis of past performance, current priorities, and future growth projections.

For the FY26 budget, we are requesting additional capital dollars to ensure State Street Aid can effectively address the increasing demands of our residents. The following requests are proposed to support this objective:

Budget Highlights

● Capital Funds requested in the amount of $1,253,300 for the acquisition of additional equipment and personnel to support the expansion of the road repair crew. The primary responsibilities of this additional crew will include sewer lateral road repairs and routine maintenance for aging roads within the community. This equipment includes 6-yard Dump Trucks, Broce Broom, Ford F250, Skid Steer Milling Attachment, Skid Steer with Milling Attachment, and a Backhoe.

Other Highlights

● Adding $126,000 to Fuel, vehicle repairs, and vehicle labor to maintain our current State Street Aid Vehicle Fleet in FY 26.

● Adding $110,000 to our Current Vehicle Leases to match our current State Street Aid vehicles expense for FY 26.

● Adding $72,000 to provide enough Sand and Salt in the event of another winter storm. This will help replenish our current stockpile of road salt which is critical for ensuring that Public Works - SSA is adequately prepared to respond to snow and ice events during the current and upcoming winter season.

Position Requests

- For FY 26, we are requesting 7 new positions to support an additional Road & Lateral Segment Repairs Crew.

Future Challenges and Opportunities:

State Street Aid (SSA) funding for the City of Chattanooga faces several budget challenges, primarily due to fluctuating revenue sources such as fuel taxes and state allocations. As fuel efficiency improves and electric vehicle adoption rises, traditional gasoline tax revenues—one of the primary funding streams for SSA—may decline, reducing available resources for road maintenance and improvements. Additionally, inflation and rising construction costs make it increasingly difficult to maintain streets, sidewalks, and other infrastructure within the existing budget. The city must also balance competing priorities, such as addressing aging roadways, improving traffic safety, and enhancing pedestrian accessibility, all within the constraints of limited state funding and local budget allocations.

Despite these challenges, Chattanooga has several opportunities to maximize its SSA budget and improve transportation infrastructure. By leveraging federal grants, public-private partnerships, and innovative funding mechanisms like impact fees or infrastructure bonds, the city can supplement state aid and expand its road maintenance and improvement efforts. Additionally, investing in cost-saving technologies such as recycled asphalt, smart traffic management systems, and predictive maintenance strategies can help stretch available funds further. Strategic planning and prioritization of projects based on traffic patterns, safety data, and long-term sustainability can ensure that Chattanooga makes the most of its SSA funding while improving mobility and connectivity for residents and businesses.

By addressing these challenges strategically and leveraging opportunities, the City of Chattanooga Public Works State Street Aid Department can maintain and enhance its infrastructure while managing budget constraints effectively.

City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2026

State Street Aid	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Revenues					
State Shared Ops St Aid 1989 Amended Gas Tax	506,395	522,761	540,000	17,239	3.30%
State Shared Ops Street Aid Gas Tax	3,240,385	3,433,031	3,425,000	(8,031)	-0.23%
State Shared Ops Street Aid Add 3 Cent Tax	935,055	965,273	1,000,000	34,727	3.60%
State Shared Transportation Modernization Act Funds	27,388	-	100,000	100,000	0.00%
IMPROVE Act	1,633,900	1,680,175	1,725,000	44,825	2.67%
Interest Earned - non capital	574,136	-	50,000	50,000	0.00%
Total Revenues	**6,917,259**	**6,601,240**	**6,840,000**	**238,760**	**3.62%**
Expenditures					
Operations	5,584,419	6,601,240	6,840,000	238,760	3.62%
Transfer Out - Transportation Capital	1,000,032	1,000,000	2,256,300	1,256,300	125.63%
Total Expenditures	**6,584,451**	**7,601,240**	**9,096,300**	**1,495,060**	**19.67%**
Estimated Incr(Decr) in Fund Balance	332,808	(1,000,000)	(2,256,300)		
Beginning Fund Balance July 1	7,239,932	7,572,740	6,572,740		
Ending Fund Balance June 30	7,572,740	6,572,740	4,316,440		
Ending Fund Balance as a % of Total Revenue	109.48%	99.57%	63.11%		
Ending Fund Balance as a % of Total Appropriations	115.01%	86.47%	47.45%		


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
2050 - State Street Aid					
K-Public Works					
CC_K00801 - SSA Street Maint	6,478,529	7,509,340	8,933,400	1,424,060	19.0%
CC_K00802 - SSA Snow & Ice Removal	105,922	91,900	162,900	71,000	77.3%
K-Public Works Total	**6,584,451**	**7,601,240**	**9,096,300**	**1,495,060**	**19.7%**
2050 - State Street Aid Total	**6,584,451**	**7,601,240**	**9,096,300**	**1,495,060**	**19.7%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
2050 - State Street Aid					
K-Public Works					
Personnel					
Salary and Wages	2,124,189	2,500,039	2,793,125	293,086	11.7%
Fringe Benefits	1,235,866	1,525,208	1,703,547	178,339	11.7%
Personnel Total	3,360,054	4,025,247	4,496,672	471,425	11.7%
Operations					
Services	241,879	373,359	307,601	(65,758)	-17.6%
Materials & Supplies	429,352	828,155	906,579	78,424	9.5%
Travel Expense	4,398	4,200	6,000	1,800	42.9%
Vehicle Operating	801,742	809,805	1,054,272	244,467	30.2%
Insurance, Claims, and Damages	2,263	2,264	-	(2,264)	-100.0%
Capital Assets	741,317	553,273	-	(553,273)	-100.0%
Capital Outlay	2,337	2,337	2,500	163	7.0%
Other Expenses	1,077	2,600	66,376	63,776	2452.9%
Operations Total	2,224,365	2,575,993	2,343,328	(232,665)	-9.0%
Transfers To					
Other Financing Uses	1,000,032	1,000,000	2,256,300	1,256,300	125.6%
Transfers To Total	1,000,032	1,000,000	2,256,300	1,256,300	125.6%
K-Public Works Total	**6,584,452**	**7,601,240**	**9,096,300**	**1,495,060**	**19.7%**
2050 - State Street Aid Total	**6,584,452**	**7,601,240**	**9,096,300**	**1,495,060**	**19.7%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
2050 - State Street Aid					
K-Public Works					
Personnel					
Salary and Wages					
601101-Regular Employees	1,705,509	2,415,094	2,734,625	319,531	13.2%
601105-Injured On Duty Pay	624	1,300	-	(1,300)	-100.0%
601201-Overtime	44,730	30,000	30,000	-	0.0%
601202-Compensatory Time	9,891	20,000	-	(20,000)	-100.0%
602105-Cellphone Allowance	6,780	6,720	4,800	(1,920)	-28.6%
602301-Personal Leave	227,007	-	-	-	0.0%
602303-Final Leave Payout	10,693	-	-	-	0.0%
602304-Longevity	25,350	26,925	23,700	(3,225)	-12.0%
602306-Call Back Pay	1,698	-	-	-	0.0%
602307-On Call Pay	500	-	-	-	0.0%
602308-Bereavement Pay	2,213	-	-	-	0.0%
602309-Holiday Pay	89,192	-	-	-	0.0%
Salary and Wages Total	**2,124,189**	**2,500,039**	**2,793,125**	**293,086**	**11.7%**
Fringe Benefits					
611101-FICA (OASDI)	124,521	151,401	171,016	19,615	13.0%
611102-Medicare	29,122	35,410	39,993	4,583	12.9%
611201-General Pension	434,025	511,362	577,593	66,231	13.0%
611202-Fire & Police Pension	71	-	-	-	0.0%
611206-Other Post-employment Benefits (Civilian)	128,244	134,069	100,121	(33,948)	-25.3%
611301-Hospitalization	394,161	542,996	615,612	72,616	13.4%
611302-Life Insurance Benefit	1,859	2,216	2,758	542	24.5%
611303-Long-Term Disability	2,875	8,411	12,059	3,648	43.4%
611304-Health Savings Accounts	41,139	47,639	80,067	32,428	68.1%
611402-Employee Health Savings Acct	153	144	-	(144)	-100.0%
611403-On-site Medical Program	74,266	85,200	97,128	11,928	14.0%
611404-On-site Facility	5,430	6,360	7,200	840	13.2%
Fringe Benefits Total	**1,235,866**	**1,525,208**	**1,703,547**	**178,339**	**11.7%**
Personnel Total	3,360,054	4,025,247	4,496,672	471,425	11.7%
Operations					
Services					
701208-On-the-Job Injury Claims	1,128	43,000	-	(43,000)	-100.0%
701213-On-the-Job Injury Settlement Claims	19,479	20,000	-	(20,000)	-100.0%
702101-Carpentry	389	788	788	-	0.0%
702102-Electrical	3,129	6,400	6,400	-	0.0%
702104-Masonry	4,392	-	3,000	3,000	0.0%
702109-Custodial Services	8,277	9,210	-	(9,210)	-100.0%
702202-Bldg & Grounds Maintenance	72	-	-	-	0.0%
702204-Contracted Repair Service	107,895	160,000	200,000	40,000	25.0%
702207-Maintenance Services	98	1,000	1,000	-	0.0%
702220-Major Repair	-	2,000	2,000	-	0.0%
702227-IT Maintenance - Support Maintenance	-	888	1,000	112	12.6%
703101-Electricity	3,486	5,000	2,500	(2,500)	-50.0%
703103-Water	10,657	15,800	-	(15,800)	-100.0%
703109-Sewer	7,749	8,560	-	(8,560)	-100.0%
703206-Air Cards	2,449	2,500	3,500	1,000	40.0%
703207-Digital Connectivity	31,223	30,000	36,000	6,000	20.0%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
704104-Equipment Rental	-	7,000	1,000	(6,000)	-85.7%
704210-Printing	-	-	2,700	2,700	0.0%
704215-Security Services	-	15,000	-	(15,000)	-100.0%
704306-Dues	244	300	300	-	0.0%
704329-Radio Maintenance	37,563	37,563	37,563	-	0.0%
704333-Flowmeter and Rain Gauge Services	1,311	1,350	1,350	-	0.0%
704403-Disputed Purchasing Card Expense	1,015	-	-	-	0.0%
704407-Wireless Data Communication	-	5,000	5,000	-	0.0%
704601-Local Registration Fees	75	1,000	1,000	-	0.0%
704602-Training Costs	1,245	1,000	2,500	1,500	150.0%
Services Total	**241,879**	**373,359**	**307,601**	**(65,758)**	**-17.6%**
Materials & Supplies					
711104-Forms & Printed Material	16	150	200	50	33.3%
711109-Office Supplies & Stationery	193	500	600	100	20.0%
711110-Technology Accessories & Supplies	-	200	250	50	25.0%
712101-Asphalt and Asphalt Filler	93,053	329,300	331,324	2,024	0.6%
712102-Brick & Concrete Blocks	85	5,000	5,000	-	0.0%
712103-Cement, Lime, & Plaster	7,325	43,920	75,000	31,080	70.8%
712104-Concrete, Clay Pipe, & Fittings	117,684	134,620	136,000	1,380	1.0%
712105-Gravel, Sand, Stone, Chert, Salt	155,155	193,605	265,605	72,000	37.2%
712107-Lumber & Wood Products	2,283	20,000	12,000	(8,000)	-40.0%
712108-Other Constr & Bldg Materials	-	4,250	2,000	(2,250)	-52.9%
712109-Paint	748	1,600	1,500	(100)	-6.3%
712110-Pipe & Fittings	-	2,000	-	(2,000)	-100.0%
712111-Sewer Grates & Manhole Covers	-	2,400	-	(2,400)	-100.0%
712114-Plumbing Supplies	-	180	-	(180)	-100.0%
713102-Fasteners	-	1,000	-	(1,000)	-100.0%
713109-Repair Parts	2,700	25,000	20,000	(5,000)	-20.0%
713117-Hose & Fittings	-	500	-	(500)	-100.0%
713201-Chemicals & Lab Supplies	5,580	8,500	-	(8,500)	-100.0%
714106-Cleaning Supplies	432	1,600	-	(1,600)	-100.0%
714107-Clothing	9,920	6,200	10,000	3,800	61.3%
714117-Food & Ice	2,604	2,500	-	(2,500)	-100.0%
714120-Hardware, Nails, Small Tools	8,043	8,900	25,000	16,100	180.9%
714125-Oil & Lubricants	194	130	200	70	53.8%
714129-Safety Equipment	6,815	6,800	7,500	700	10.3%
714130-Safety Shoes	12,701	8,800	10,000	1,200	13.6%
714131-Seeds, Trees, Plants, Hort Supplies	1,134	-	-	-	0.0%
714136-Dirt mix, Mulch, Topsoil	2,363	20,000	4,000	(16,000)	-80.0%
714140-Chain	309	-	-	-	0.0%
714141-Machine Parts	14	-	-	-	0.0%
714144-Batteries	-	500	400	(100)	-20.0%
Materials & Supplies Total	**429,352**	**828,155**	**906,579**	**78,424**	**9.5%**
Travel Expense					
721101-Out-of-town Mileage	-	200	500	300	150.0%
721201-Hotels	2,143	3,000	3,000	-	0.0%
721202-Meals	948	500	1,000	500	100.0%
721301-Registration Fees	1,307	500	1,500	1,000	200.0%
Travel Expense Total	**4,398**	**4,200**	**6,000**	**1,800**	**42.9%**
Vehicle Operating					

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
731101-Diesel Fuel	90,091	140,000	120,000	(20,000)	-14.3%
731102-Gasoline	33,118	33,200	40,000	6,800	20.5%
731201-Contracted Vehicle Repair	-	3,000	1,000	(2,000)	-66.7%
731203-Vehicle Labor	202,454	231,000	264,000	33,000	14.3%
731204-Vehicle Parts & Supplies	202,675	152,900	260,900	108,000	70.6%
731301-Car Wash	2,249	500	400	(100)	-20.0%
731401-Fleet Leased Vehicle	271,154	249,205	367,972	118,767	47.7%
Vehicle Operating Total	**801,742**	**809,805**	**1,054,272**	**244,467**	**30.2%**
Insurance, Claims, and Damages					
742402-Building & Content Insurance	2,263	2,264	-	(2,264)	-100.0%
Insurance, Claims, and Damages Total	**2,263**	**2,264**	**-**	**(2,264)**	**-100.0%**
Capital Assets					
761204-Equipment Purchase	741,317	553,273	-	(553,273)	-100.0%
Capital Assets Total	**741,317**	**553,273**	**-**	**(553,273)**	**-100.0%**
Capital Outlay					
772112-Computer equipment under 5000	2,337	2,337	2,500	163	7.0%
Capital Outlay Total	**2,337**	**2,337**	**2,500**	**163**	**7.0%**
Other Expenses					
781301-Fees, Licenses, & Permits	-	2,000	2,300	300	15.0%
782201-Awards	277	600	600	-	0.0%
782204-Safety Incentive Awards	800	-	500	500	0.0%
781106-Risk Mgmt Allocated Costs			62,976	62,976	0.0%
Other Expenses Total	**1,077**	**2,600**	**66,376**	**63,776**	**2452.9%**
Operations Total	2,224,365	2,575,993	2,343,328	(232,665)	-9.0%
Transfers To					
Other Financing Uses					
811307-Transfer to Public Works Capital	1,000,032	1,000,000	2,256,300	1,256,300	125.6%
Other Financing Uses Total	1,000,032	1,000,000	**2,256,300**	**1,256,300**	**125.6%**
Transfers To Total	1,000,032	1,000,000	2,256,300	1,256,300	125.6%
K-Public Works Total	**6,584,452**	**7,601,240**	**9,096,300**	**1,495,060**	**19.7%**
2050 - State Street Aid Total	**6,584,452**	**7,601,240**	**9,096,300**	**1,495,060**	**19.7%**


THE CITY OF
CHATTANOOGA
TENNESSEE

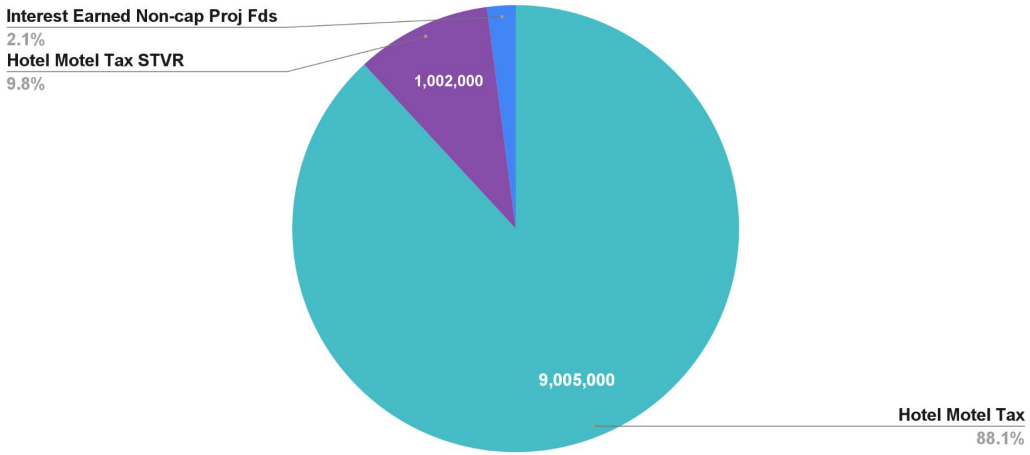
FY 2026 Budget

2070 – Hotel Motel Tax Fund

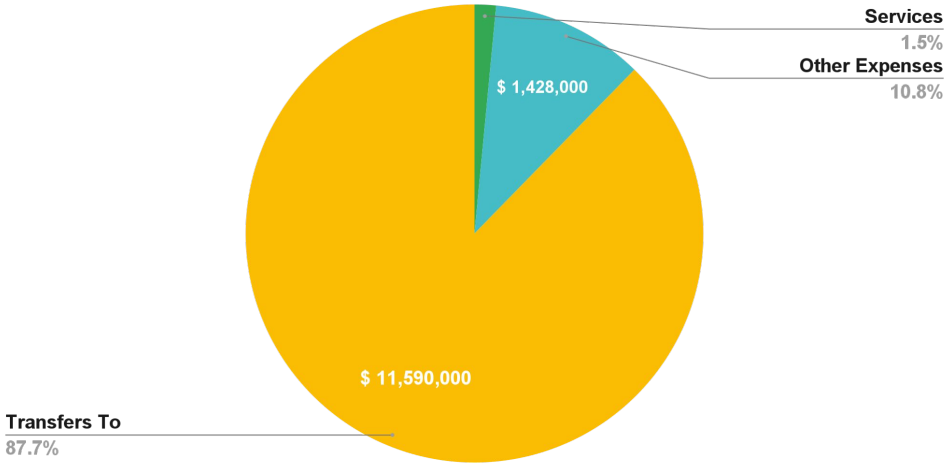
Javaid Majid – Chief Financial Officer

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FY26 Revenue and Expenses by Category



FY25	$12,652,000
FY26	$13,218,000
Inc/(Dec)	$566,000
Change %	4.47%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
2070 - Hotel-Motel Tax Fund					
A-General Gov't & Agencies					
Operations					
Services	183,259	240,004	200,000	-40,004	-16.67%
Other Expenses	106,505	882,300	1,428,000	545,700	61.85%
Operations Total	**289,764**	**1,122,304**	**1,628,000**	**505,696**	**45.06%**
Transfers To					
Other Financing Uses	4,005,327	11,529,696	11,590,000	60,304	0.52%
Transfers To Total	**4,005,327**	**11,529,696**	**11,590,000**	**60,304**	**0.52%**
A-General Gov't & Agencies Total	**4,295,091**	**12,652,000**	**13,218,000**	**566,000**	**4.47%**
2070 - Hotel-Motel Tax Fund Total	**4,295,091**	**12,652,000**	**13,218,000**	**566,000**	**4.47%**

Recommended increase: $566,000

- **Operations $505,696**
  - First year Stadium Debt $198,000
  - Increase in Chattanooga Tourism Approp $300,000
- **Transfers to Total $60,304**
  - Increase in Capital


THE CITY OF
CHATTANOOGA
TENNESSEE

Hotel Motel
FY26 Executive Summary

Description

Hotel-Motel Occupancy Privilege Tax - The City of Chattanooga has the authority to levy a privilege tax on the occupancy of hotel/motel rooms by transients pursuant to T.C.A 67-4-1401 and City Code Sec. 11-199. The tax is set at the state maximum of 4% and may be used to encourage tourism. It is imposed on both hotels and Short Term Vacation Rental (STVR) properties.

Budget Overview

This tax is dedicated by bond covenant to pay debt service on the 21st Century Waterfront Plan (the redevelopment of the city riverfront) which had an original cost of $120 million. The City funded $55 million, with the balance jointly funded by the public and the private sectors.

City Code Sec. 11-199 provides that amounts necessary to cover debt obligations related to the 21st Century Waterfront must be designated before funds can be used for other purposes. The final payment on these bonds is February 2031.

Any remaining funds received from this tax are designated for the promotion of tourism and tourism development within the City of Chattanooga. These are defined by TCA as:

Tourism - attracting nonresidents to visit a particular municipality and encouraging those nonresidents to spend money in the municipality, which includes travel related to both leisure and business activities.

Tourism development - the acquisition and construction of, and financing and retirement of debt for, facilities related to tourism.

We currently use excess to fund any additional waterfront related capital costs.

Budget Highlights

- **Revenue .068% over FY25 Budget**
- **$7.5M operations for Capital in FY26**
- **$1.05M for Chattanooga Tourism including $100K for FIFA World Cup**
- **$3M Planned Use of Fund Balance**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2026

Hotel Motel	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Revenues					
Occupancy Tax	9,016,685	9,166,600	9,005,000	(161,600)	-1.76%
Short Term Vacation Rentals	1,007,568	977,800	1,002,000	24,200	2.47%
Interest	32,931	5,000	211,000	206,000	4120.00%
Total Revenues	**10,057,184**	**10,149,400**	**10,218,000**	**68,600**	**0.68%**
Expenditures					
Public Works Capital Fund or related Waterfront Capital	4,500,000	3,500,000	7,500,000	4,000,000	114.29%
Parks & Outdoors Capital Fund	-	3,800,000	-	(3,800,000)	-100.00%
General Government Capital Fund	-	200,000	-	(200,000)	-100.00%
Chattanooga Tourism . . . AO	-	750,000	1,050,000	300,000	40.00%
Hotel/Motel Collection Fee	183,259	240,004	200,000	(40,004)	-16.67%
Debt Service	4,005,327	4,029,696	4,288,000	258,304	6.41%
Hamilton County Collection Fee	106,505	132,300	180,000	47,700	36.05%
Total Expenditures	**8,795,092**	**12,652,000**	**13,218,000**	**566,000**	**4.47%**
Estimated Incr(Decr) in Fund Balance	1,262,092	(2,502,600)	(3,000,000)		
Beginning Fund Balance July 1	11,371,199	12,633,291	10,130,691		
Ending Fund Balance June 30	12,633,291	10,130,691	7,130,691		
Ending Fund Balance as a % of Total Revenue	125.61%	99.82%	69.79%		
Ending Fund Balance as a % of Total Appropriations	143.64%	80.07%	53.95%		


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
2070 - Hotel-Motel Tax Fund					
A-General Gov't & Agencies					
CC_A74001 - Hotel Motel Tax	4,269,429	11,902,000	12,168,000	266,000	2.2%
CC_A74003 - Hotel Motel Tax STVR {Short Term Vacation	25,663	-	-	-	0.0%
CC_A74004 - Hotel Motel Approp Chattanooga Tourism	-	750,000	1,050,000	300,000	40.0%
A-General Gov't & Agencies Total	**4,295,092**	**12,652,000**	**13,218,000**	**566,000**	**4.5%**
2070 - Hotel-Motel Tax Fund Total	**4,295,092**	**12,652,000**	**13,218,000**	**566,000**	**4.5%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
2070 - Hotel-Motel Tax Fund					
A-General Gov't & Agencies					
Operations					
Services	183,259	240,004	200,000	(40,004)	-16.7%
Other Expenses	106,505	882,300	1,428,000	545,700	61.8%
Operations Total	289,765	1,122,304	1,628,000	505,696	45.1%
Transfers To					
Other Financing Uses	4,005,327	11,529,696	11,590,000	60,304	0.5%
Transfers To Total	4,005,327	11,529,696	11,590,000	60,304	0.5%
A-General Gov't & Agencies Total	**4,295,092**	**12,652,000**	**13,218,000**	**566,000**	**4.5%**
2070 - Hotel-Motel Tax Fund Total	**4,295,092**	**12,652,000**	**13,218,000**	**566,000**	**4.5%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
2070 - Hotel-Motel Tax Fund					
A-General Gov't & Agencies					
Operations					
Services					
704345-Hotelier 2% accounting fee TCA 67-4-1405(b)	183,259	240,004	200,000	(40,004)	-16.7%
Services Total	**183,259**	**240,004**	**200,000**	**(40,004)**	**-16.7%**
Other Expenses					
781307-Hamilton County Accounting Fee	106,505	132,300	180,000	47,700	36.1%
782211-Interest expense	-	-	198,000	198,000	0.0%
784101-Appropriations	-	750,000	1,050,000	300,000	40.0%
Other Expenses Total	**106,505**	**882,300**	**1,428,000**	**545,700**	**61.8%**
Operations Total	289,765	1,122,304	1,628,000	505,696	45.1%
Transfers To					
Other Financing Uses					
811304-Transfer to Gen Gvmt Capital	-	200,000	7,500,000	7,300,000	3650.0%
811306-Transfer to Parks & Outdoors Capital	-	3,800,000	-	(3,800,000)	-100.0%
811307-Transfer to Public Works Capital	-	3,500,000	-	(3,500,000)	-100.0%
811601-Transfer to Debt Service	4,005,327	4,029,696	4,090,000	60,304	1.5%
Other Financing Uses Total	**4,005,327**	**11,529,696**	**11,590,000**	**60,304**	**0.5%**
Transfers To Total	4,005,327	11,529,696	11,590,000	60,304	0.5%
A-General Gov't & Agencies Total	**4,295,092**	**12,652,000**	**13,218,000**	**566,000**	**4.5%**
2070 - Hotel-Motel Tax Fund Total	**4,295,092**	**12,652,000**	**13,218,000**	**566,000**	**4.5%**


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TENNESSEE

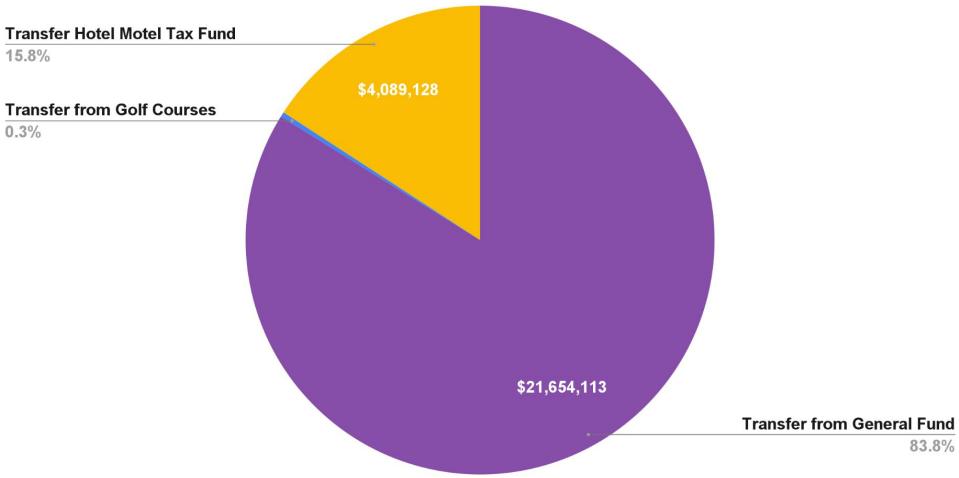
FY 2026 Budget

3100 – Debt Service

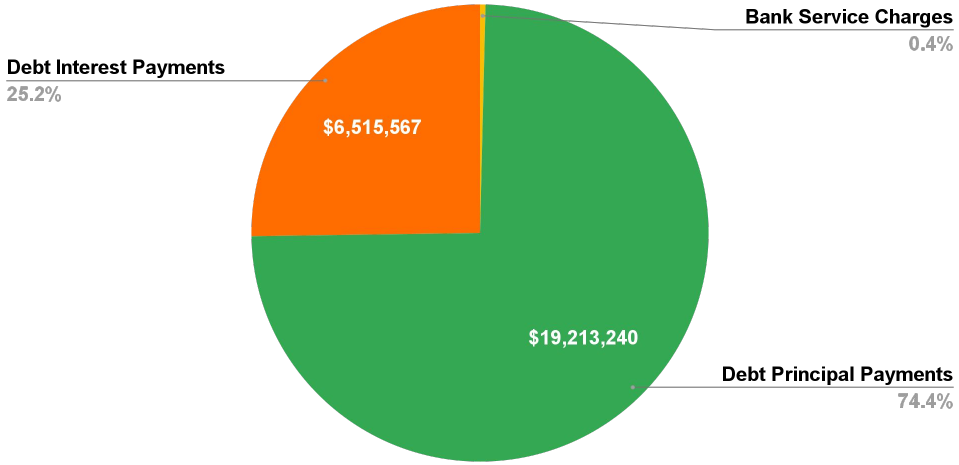
Javaid Majid – Chief Financial Officer

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FY26 Revenue and Expenses by Category



FY25	$25,481,661
FY26	$25,828,807
Inc/(Dec)	$347,146
Change %	1.36%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
3100 - Debt Service					
A-General Gov't & Agencies					
Operations					
Services	13,171	99,000	100,000	1,000	1.01%
Other Expenses	24,169,306	25,382,661	25,728,807	346,146	1.36%
Operations Total	**24,182,477**	**25,481,661**	**25,828,807**	**347,146**	**1.36%**
A-General Gov't & Agencies Total	**24,182,477**	**25,481,661**	**25,828,807**	**347,146**	**1.36%**
3100 - Debt Service Total	**24,182,477**	**25,481,661**	**25,828,807**	**347,146**	**1.36%**

Recommended increase: $347,146

- **Operations $347,146**
  - Includes new debt for FY25 & FY26 Capital


THE CITY OF
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TENNESSEE

Debt Services
FY26 Executive Summary

Description

The Debt Service fund was established to account for all principal and interest payments on the City's general long-term debt. This includes general obligation bonds, notes payable, and leases. The debt can be either direct indebtedness, in which case an operating transfer is made from the General Fund for the maturity payments, or it can be an indirect indebtedness, with the supporting fund transferring funds for the maturities. Enterprise funds are not a part of this fund.

Budget Overview

The Debt Service Fund is funded from General Fund, Hotel/Motel Fund, and Golf Course Fund.


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2026

Debt Service	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Revenues					
General Fund	19,975,645	21,366,399	21,654,113	287,714	1.35%
CDBG (Fannie Mae Loan)	310,006	-	-	-	0.00%
Hotel/Motel Tax	4,005,327	4,029,696	4,089,128	59,432	1.47%
Other Sources (Golf Course)	85,566	85,566	85,566	-	0.00%
Total Revenues	**24,376,544**	**25,481,661**	**25,828,807**	**347,146**	**1.36%**
Expenditures					
Principal	18,326,185	18,615,945	19,213,240	597,295	3.21%
Interest	5,843,120	6,766,716	6,515,567	(251,149)	-3.71%
Bank Service Charges	13,171	99,000	100,000	1,000	1.01%
Total Expenditures	**24,182,476**	**25,481,661**	**25,828,807**	**347,146**	**1.36%**
Estimated Incr(Decr) in Fund Balance	194,068	-	-		
Beginning Fund Balance July 1	3,049,424	3,243,492	3,243,492		
Ending Fund Balance June 30	3,243,492	3,243,492	3,243,492		
Ending Fund Balance as a % of Total Revenue	13.31%	12.73%	12.56%		
Ending Fund Balance as a % of Total Appropriations	13.41%	12.73%	12.56%		


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
3100 - Debt Service					
A-General Gov't & Agencies					
CC_A50001 - Debt Serv General	-	449,000	1,100,000	651,000	145.0%
CC_A50014 - Debt Serv 2004 TMBF Loan	1,631,557	-	-	-	0.0%
CC_A50021 - Debt Serv 2008 Sec 108 Loan	310,006	-	-	-	0.0%
CC_A50032 - Debt Serv 2013 Gen Obligation Bonds	1,572,741	1,533,018	1,492,747	(40,271)	-2.6%
CC_A50033 - Debt Serv 2013 Hotel Motel Tax Bonds	603,610	588,355	572,890	(15,465)	-2.6%
CC_A50034 - Debt Serv 2014A Gen Obligation Refunding	789,525	760,006	730,918	(29,088)	-3.8%
CC_A50035 - Debt Serv 2014A Hotel Motel Tax Refundin	226,718	218,241	209,888	(8,353)	-3.8%
CC_A50038 - Debt Serv 2015 General Obligation	2,590,555	2,496,125	2,397,000	(99,125)	-4.0%
CC_A50039 - Debt Serv 2015 Refunding	3,036,010	2,929,975	2,501,975	(428,000)	-14.6%
CC_A50041 - Debt Serv 2017A General Obligation	763,450	735,750	708,500	(27,250)	-3.7%
CC_A50042 - Debt Serv 2017B GO Refunding	2,421,868	2,437,000	2,446,500	9,500	0.4%
CC_A50045 - Debt Serv 2019A General Obligation	2,028,741	1,961,200	1,894,036	(67,164)	-3.4%
CC_A50046 - Debt Serv 2019B General Obligation Refunc	130,446	130,350	415,350	285,000	218.6%
CC_A50047 - Debt Serv 2019B Hotel Motel Tax Refundin	431,199	430,850	465,850	35,000	8.1%
CC_A50048 - Debt Serv 2021A General Obligation	1,774,575	1,711,875	1,649,625	(62,250)	-3.6%
CC_A50049 - Debt Serv 2021B General Obligation Refunc	2,188,525	2,145,125	2,094,750	(50,375)	-2.3%
CC_A50050 - Debt Serv 2021B Hotel Motel Tax Refundin	2,743,800	2,791,250	2,840,500	49,250	1.8%
CC_A50051 - Debt Serv 2022 Golf Cart Capital Lease	85,566	85,566	85,566	-	0.0%
CC_A50052 - Debt Serv 2023 General Obligation	853,584	4,077,975	4,222,712	144,737	3.5%
A-General Gov't & Agencies Total	**24,182,476**	**25,481,661**	**25,828,807**	**347,146**	**1.4%**
3100 - Debt Service Total	**24,182,476**	**25,481,661**	**25,828,807**	**347,146**	**1.4%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
3100 - Debt Service					
A-General Gov't & Agencies					
Operations					
Services	13,171	99,000	100,000	1,000	1.0%
Other Expenses	24,169,306	25,382,661	25,728,807	346,146	1.4%
Operations Total	24,182,476	25,481,661	25,828,807	347,146	1.4%
A-General Gov't & Agencies Total	**24,182,476**	**25,481,661**	**25,828,807**	**347,146**	**1.4%**
3100 - Debt Service Total	**24,182,476**	**25,481,661**	**25,828,807**	**347,146**	**1.4%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
3100 - Debt Service					
A-General Gov't & Agencies					
Operations					
Services					
704702-Bank Service Charges	13,171	99,000	100,000	1,000	1.0%
Services Total	**13,171**	**99,000**	**100,000**	**1,000**	**1.0%**
Other Expenses					
783101-Debt Principal Payments	18,326,185	18,615,945	19,213,240	597,295	3.2%
783151-Debt Interest Payments	5,843,120	6,766,716	6,515,567	(251,149)	-3.7%
Other Expenses Total	**24,169,306**	**25,382,661**	**25,728,807**	**346,146**	**1.4%**
Operations Total	24,182,476	25,481,661	25,828,807	347,146	1.4%
A-General Gov't & Agencies Total	**24,182,476**	**25,481,661**	**25,828,807**	**347,146**	**1.4%**
3100 - Debt Service Total	**24,182,476**	**25,481,661**	**25,828,807**	**347,146**	**1.4%**


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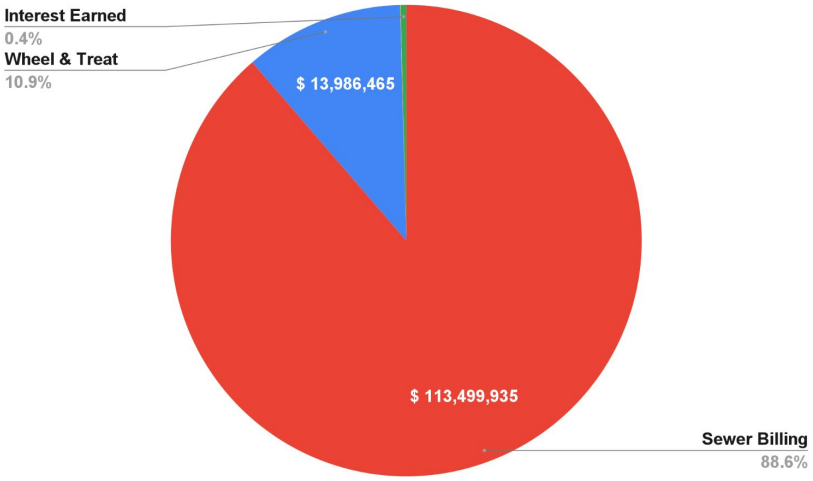
FY 2026 Budget

6010 – Wastewater (ISS)

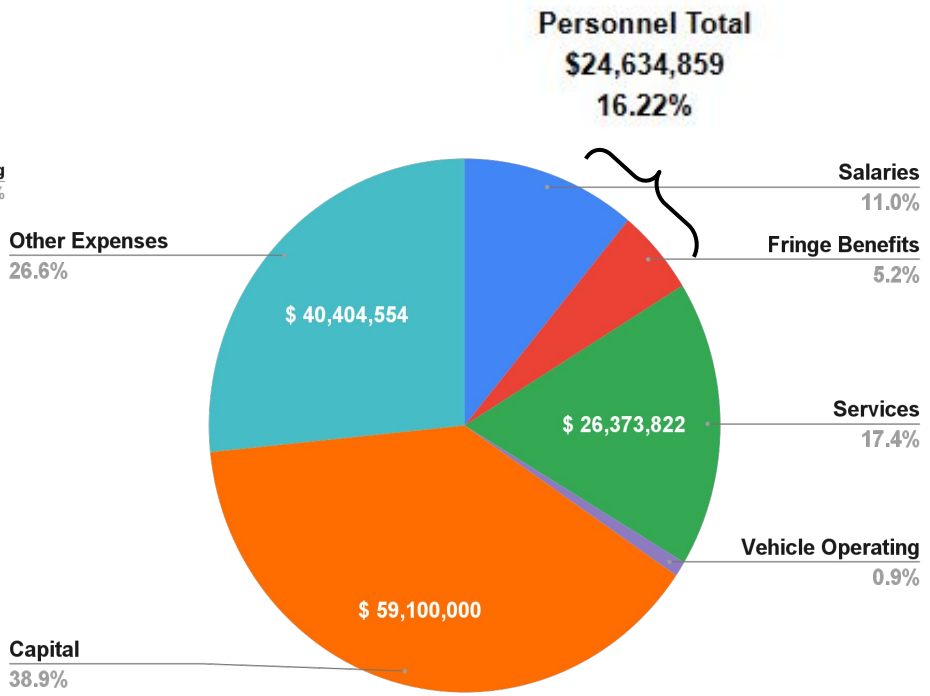
Mark Heinzer – Administrator

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FY26 Revenue and Expenses by Category



FY25	$152,035,749
FY26	$151,924,769
Inc/(Dec)	-$110,980
Change %	-0.07%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
6010 - Interceptor Sewer Operations					
Personnel					
Salary and Wages	10,783,769	15,724,399	16,758,335	1,033,936	6.58%
Fringe Benefits	5,698,108	7,994,663	7,876,524	-118,139	-1.48%
Personnel Total	**16,481,877**	**23,719,062**	**24,634,859**	**915,797**	**3.86%**
Operations					
Services	22,857,414	24,228,675	26,373,822	2,145,147	8.85%
Materials & Supplies	15,762,668	15,111,575	14,831,075	-280,500	-1.86%
Travel Expense	44,703	153,950	146,000	-7,950	-5.16%
Vehicle Operating	1,280,103	1,458,105	1,411,534	-46,571	-3.19%
Insurance, Claims, and Damages	718,325	882,599	200,000	-682,599	-77.34%
Inventory Costs	524,561	-	-	-	0.00%
Capital Assets	1,600,785	4,825,100	6,155,100	1,330,000	27.56%
Capital Outlay	928,207	214,250	194,625	-19,625	-9.16%
Other Expenses	18,168,930	20,192,433	18,877,754	-1,314,679	-6.51%
Operations Total	**61,885,696**	**67,066,687**	**68,189,910**	**1,123,223**	**1.67%**
Transfers To					
Capital from Operations	43,522,107	30,065,769	35,366,947	5,301,178	17.63%
Capital from Reserves	10,349,164	31,184,231	23,733,053	-7,451,178	-23.89%
Transfers To Total	**53,871,271**	**61,250,000**	**59,100,000**	**-2,150,000**	**-3.51%**
6010 - Interceptor Sewer Operation	**132,238,844**	**152,035,749**	**151,924,769**	**-110,980**	**-0.07%**

Recommended decrease: -$110,980

- **Salaries & Benefits $915,797**
  - Increase 1 Exec Assistant position
  - 3 additional positions funded in other areas
    - 2 in DTS
    - 1 in 311
  - 3% Salary Increase included
- **Operations & Capital -$1,026,777**
  - Increase in Waste Disposal Costs
  - Increase in Sewer Construction
  - Decrease Debt Service Costs
  - Risk Mgmt Allocation $155K


THE CITY OF
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City of Chattanooga Wastewater Department

FY26 Executive Summary

Description

The Wastewater Department is responsible for the operation and maintenance of the interceptor sewer system of Chattanooga, as well as the regional wastewater treatment plant known as the Moccasin Bend Environmental Campus.

The interceptor sewer system encompasses approximately 1,263 miles of sewer lines, 7 large custom-built pumping stations, 8 custom-built storm stations, 53 underground, wetwell mounted, submersible pumping stations, approximately 171 residential/grinder stations, 8 combined sewer overflow (CSO) facilities and one (1) major regional wastewater treatment plant (Moccasin Bend).

The City's Interceptor Sewer System serves the City and a surrounding metropolitan area which together have a population of approximately 420,000, encompassing about 200 square miles. In addition to the City, the system serves the following areas: City of Collegedale, Tennessee; part of Hixson Utility District service area in Hamilton County, Tennessee; City of Red Bank, Tennessee; City of East Ridge, Tennessee; City of Soddy Daisy, Tennessee; City of Rossville, Georgia; City of Fort Oglethorpe, Georgia; Town of Lookout Mountain, Tennessee; Lookout Mountain, Georgia and portions of Walker County and Catoosa County, Georgia.

Vision

As experts in the wastewater industry, we will continue to lead in sustainable wastewater and energy management best practices. Our commitment to continuous improvement will bolster a reputation of excellence on environmental compliance, fiscal responsibility, and safety amongst our teammates and throughout the community.

Mission

Provide effective and reliable wastewater services through expertise and trusted professionalism. We are dedicated to expanding a healthy, moral, and safe environment for our customers and teammates.

Trends

- We expect to see savings on contracted operator and skilled trades blanket contract expenditures in FY26 as we continue filling vacant positions.
- Potential regulatory developments with regulations on emerging contaminants and nutrient discharge.
- Inflation and rising construction costs
- Changes in historical rainfall patterns affecting system revenues
- Impact of decentralized treatment in new developments

Budget Overview

Our operating budget was developed collaboratively through individual meetings with each division and team within Wastewater. Our capital budget was developed in cooperation with Jacobs Engineering as our Consent Decree program manager.

Fund	Cost Center and Description	Actuals FY24	Amended FY25 Budget	Actuals YTD FY25	FY25 Projections	Proposed FY26	Inc(Dec) Budget FY25 vs. Proposed FY26
6010	CC_K30101 - ISS Admin	6,840,859.00	8,820,628.00	3,179,620.00	7,441,574.00	8,999,949.67	179,321.67
	CC_K30102 - ISS Laboratory	1,038,096	1,490,617	527,051	1,174,906	1,400,758	(89,859)
	CC_K30103 - ISS Engineering	1,824,891	3,293,445	820,839	1,921,808	3,568,691	275,246
	CC_K30104 - ISS Plant Maintenance	11,238,851	12,431,042	4,972,122	11,269,509	12,829,661	398,619
	CC_K30105 - ISS Sewer Maintenance	8,792,699	9,784,988	5,465,387	12,323,275	11,806,195	2,021,207
	CC_K30106 - ISS Liquid Handling	14,576,437	15,477,728	6,612,096	15,134,232	15,668,867	191,139
	CC_K30107 - ISS Inflow & Infiltration	2,175,177	5,194,795	787,928	4,597,711	5,219,252	24,457
	CC_K30108 - ISS Safety & Training	350,301	439,616	178,868	382,403	461,328	2,046
	CC_K30109 - ISS Pretreatment Monitoring	953,969	1,325,809	510,940	1,164,757	1,346,509	20,700
	CC_K30110 - ISS Solid Handling	4,513,557	4,799,161	2,488,615	4,590,048	5,022,351	223,190
	CC_K30111 - ISS Landfill Handling	3,514,115	3,000,400	1,446,762	2,893,524	5,000,400	2,000,000
	CC_K30113 - ISS Pump Station Operations	1,544,672	1,817,412	702,934	1,702,178	1,664,529	(152,883)
	CC_K30999 - ISS Contingency	1,426,857	2,000,000	650,213	919,386	2,000,000	-
	CC_K31110 - CSO CSO Combined	-	1,764,250	390,767	1,644,737	1,149,250	(615,000)
	CC_K31201 - Equalization Stat Hamm Rd	128,255	200,000	33,606	169,135	175,000	(25,000)
	CC_K32133 - Pump Stat Big 8	-	1,184,900	316,012	363,639	1,188,400	3,500
	CC_K32134 - Pump Stat Pump Stations #2	-	2,008,150	614,152	1,551,995	1,633,150	(375,000)
	CC_K33107 - ISS Debt SRF Loan 2003 MB Plant	2,617,872	2,394,054	1,308,936	2,394,054	-	(2,394,054)
	CC_K33110 - ISS Debt SRF II Loan 2007	848,868	848,868	424,434	848,868	848,868	-
	CC_K33111 - ISS Debt SRF 2011 289	1,151,376	1,153,996	575,340	1,153,996	1,152,194	(1,802)
	CC_K33112 - ISS Debt SRF V Loan 2013 318	3,751,416	3,760,308	1,874,520	3,760,308	3,752,944	(7,364)
	CC_K33113 - ISS Debt 2014A Sewer Refunding	134,142	129,177	125,608	129,177	124,219	(4,958)
	CC_K33114 - ISS Debt SRF 2012 307	1,782,072	1,785,880	890,430	1,785,880	1,781,880	(4,000)
	CC_K33115 - ISS Debt SRF 2016 357	2,492,846	2,448,633	1,221,474	2,448,633	2,394,646	(53,987)
	CC_K33116 - ISS Debt SRF 2018 405	52,896	53,044	26,436	53,044	52,935	(109)
	CC_K33117 - ISS Debt SRF 2018 406	1,005,828	1,008,664	502,614	1,008,664	1,006,224	(2,440)
	CC_K33118 - ISS Debt SRF 2019 428	166,812	166,944	83,341	166,944	166,926	(18)
	CC_K33119 - ISS Debt SRF 2019 429	2,461,389	255,178	154,872	255,178	321,937	66,759
	CC_K33120 - ISS Debt SRF 2018 406 01	1,704,324	1,709,140	851,610	1,709,140	1,703,572	(5,568)
	CC_K33121 - ISS Debt SRF 2020 440	1,277,518	38,922	23,476	38,922	46,706	7,784
	CC_K33122 - ISS Debt SRF 2020 440 01	-	-	-	-	52,250	52,250
	CC_K33124 - ISS Debt SRF 2023 478	-	-	-	-	130,000	130,000
	CC_K34101 - ISS Appropriation to Capital	53,850,000	61,250,000	61,750,000	61,750,000	59,100,000	(2,150,000)
6010 Total		135,185,376	152,035,749	99,652,999	147,046,396	151,769,593	(285,822)
Grand Total		**135,185,376**	**152,035,749**	**99,652,999**	**147,046,396**	**151,769,593**	**(285,822)**

Budget Highlights

- **Includes a 6% planned rate increase.**
- **$1,600,000 added for CIP Sanitary Sewer Construction (Previously unbudgeted)**
    - **Last year we did not have an active contract for manhole rehabilitation and we need a slight increase to each vendor to cover the work volume we are encountering with mainline repairs and lateral repairs.**
- **$400,000 increase in Polymer in efforts to increase work and match actual spend**
- **$225,000 Equipment Rental increase in Plant Maintenance for Bypass pumps.**
- **$100,000 Increase in Asphalt and Asphalt Filler due to Vulcan/Southeastern Supplies needed for increase in pipe line repairs for laterals and mainlines.**

Position Requests

- **Engineering - 2 new requested positions from DTS (Network Engineer WW, System Administrator Lead)**
    - **In addition, Wastewater is covering an additional GIS 3 position at 100%**
- **Swapped a Laboratory Technician for an Engineering Coordinator and a Sewer Project Coordinator for a Fiscal Analyst 2**
- **Funding an additional 311 CSR due to the workload of the call center.**
- **Additional Executive Assistant position budgeted for FY26.**

Future Challenges and Opportunities

- Employee retention
- The economic disposal of biosolids
    - risks related to both quality and quantity
    - beneficial use of biogas byproduct
- Significant capital cost increases
- Office space
- Cyber security
- Campus physical security


THE CITY OF
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TENNESSEE

City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2026

Interceptor Sewer System	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Revenues					
Property Rental Revenue	2,640	2,640	2,640	-	0.00%
Returned Check Fee	15,872	-		-	0.00%
Sewer Surcharges	2,533,718	2,500,000	2,685,750	185,750	7.43%
Sewer Service Charges	11,455,599	11,130,000	12,534,500	1,404,500	12.62%
Garbage Grinder Fees	244,278	123,278	130,685	7,407	6.01%
Septic Tank Pump Charges	860,733	832,100	835,850	3,750	0.45%
ENCO Sewer Billing	75,369,909	79,627,200	84,992,200	5,365,000	6.74%
Hixson Sewer Billing	10,330,880	10,679,500	11,650,000	970,500	9.09%
Eastside Sewer Billing	575,849	728,220	670,950	(57,270)	-7.86%
Penalties for Delinquent Sew	1,430,347	-		-	0.00%
W&T HCWWTA	3,343,774	3,180,000	3,372,750	192,750	6.06%
W&T Lookout Mtn TN	267,403	185,500	199,950	14,450	7.79%
W&T Lookout Mtn GA	153,139	164,300	170,000	5,700	3.47%
W&T Walker County	2,170,575	1,696,000	1,470,213	(225,787)	-13.31%
W&T Collegedale	1,338,119	1,478,700	1,184,000	(294,700)	-19.93%
W&T Soddy Daisy	641,982	477,000	505,000	28,000	5.87%
W&T East Ridge	3,263,801	2,650,000	2,317,902	(332,098)	-12.53%
W&T Windstone	64,813	68,900	71,500	2,600	3.77%
W&T Rossville	863,677	689,000	636,500	(52,500)	-7.62%
W&T Red Bank	1,424,975	1,139,500	1,087,500	(52,000)	-4.56%
W&T NW Georgia	2,475,534	1,855,000	1,877,725	22,725	1.23%
W&T Catoosa-Ringgold	1,009,265	1,060,000	1,065,000	5,000	0.47%
W&T Dade County	27,809	29,680	28,425	(1,255)	-4.23%
Sewer Tap Fees	8,070	15,000	7,500	(7,500)	-50.00%
Sewer Industrial User Permit	39,500	40,000	40,000	-	0.00%
Sewer Industrial Violation	8,900	-	-	-	0.00%
Bad Debt Expense	(417,631)	-	-	-	0.00%
Sale of Equipment	57,465	-	-	-	0.00%
Sale of Surplus Equip & Scrap	5,914	-	-	-	0.00%
Other	28,909	-	-	-	0.00%
Total Revenues	**119,595,818**	**120,351,518**	**127,536,540**	**7,185,022**	**5.97%**
Interest Earned Non-cap Proj	2,295,861	500,000	500,000	-	0.00%
Total Revenues	**121,891,679**	**120,851,518**	**128,036,540**	**7,185,022**	**5.95%**
Expenditures					
Administration	6,842,856	8,820,628	8,838,847	18,219	0.21%
Laboratory	1,038,094	1,490,617	1,409,785	(80,832)	-5.42%
Engineering	1,824,890	3,293,445	3,589,754	296,309	9.00%
Plant Maintenance	11,238,842	12,431,042	12,866,817	435,775	3.51%
Sewer Maintenance	8,792,697	9,784,988	11,815,276	2,030,288	20.75%
Moccasin Bend - Liquid Handling	14,576,435	15,477,728	15,700,463	222,735	1.44%
Inflow & Infiltration	2,175,177	5,194,795	5,230,294	35,499	0.68%
Safety & Training	350,301	439,616	464,337	24,721	5.62%
Pretreatment/Monitoring	953,967	1,325,809	1,356,539	30,730	2.32%
Moccasin Bend - Solid Handling	4,513,556	4,799,161	5,037,402	238,241	4.96%
Moccasin Bend - Landfill Handling	3,514,115	3,000,400	5,000,400	2,000,000	66.66%
Pump Station Operations	1,544,672	1,817,412	1,678,577	(138,835)	-7.64%
Contingency	1,426,857	2,000,000	2,000,000	-	0.00%
Combined Sewer Overflow	161,015	1,764,250	1,149,250	(615,000)	-34.86%

City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2026

Interceptor Sewer System	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Equalization Station	128,255	200,000	175,000	(25,000)	-12.50%
Pump Stations	2,808,267	3,193,050	2,821,550	(371,500)	-11.63%
Inventory Moc Bend	523,319	-	-	-	0.00%
Appropriation to Capital / Consent Decree	53,871,271	61,250,000	59,100,000	(2,150,000)	-3.51%
Debt Service	15,956,256	15,752,808	13,535,301	(2,217,507)	-14.08%
Total Expenditures	**132,240,843**	**152,035,749**	**151,769,593**	**(266,156)**	**-0.18%**
Estimated Incr(Decr) in Fund Balance	(10,349,164)	(31,184,231)	(23,733,053)		
Beginning Fund Balance July 1	150,177,790	139,828,626	108,644,395		
Ending Fund Balance June 30	139,828,626	108,644,395	84,911,342		
Ending Fund Balance as a % of Total Revenue	114.72%	89.90%	66.32%		
Ending Fund Balance as a % of Total Appropriations	105.74%	71.46%	55.95%		

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
6010 - Waste water Operations (ISS)					
K-Public Works					
CC_K30101 - ISS Admin	6,840,856	8,820,628	8,838,846	18,218	0.2%
CC_K30102 - ISS Laboratory	1,038,094	1,490,617	1,409,785	(80,832)	-5.4%
CC_K30103 - ISS Engineering	1,824,890	3,293,445	3,589,754	296,309	9.0%
CC_K30104 - ISS Plant Maintenance	11,238,842	12,431,042	12,866,818	435,776	3.5%
CC_K30105 - ISS Sewer Maintenance	8,792,697	9,784,988	11,815,276	2,030,288	20.7%
CC_K30106 - ISS Liquid Handling	14,576,435	15,477,728	15,700,463	222,735	1.4%
CC_K30107 - ISS Inflow & Infiltration	2,175,177	5,194,795	5,230,294	35,499	0.7%
CC_K30108 - ISS Safety & Training	350,301	439,616	464,337	24,721	5.6%
CC_K30109 - ISS Pretreatment Monitoring	953,967	1,325,809	1,356,539	30,730	2.3%
CC_K30110 - ISS Solid Handling	4,513,556	4,799,161	5,037,402	238,241	5.0%
CC_K30111 - ISS Landfill Handling	3,514,115	3,000,400	5,000,400	2,000,000	66.7%
CC_K30113 - ISS Pump Station Operations	1,544,672	1,817,412	1,678,577	(138,835)	-7.6%
CC_K30999 - ISS Contingency	1,426,857	2,000,000	2,000,000	-	0.0%
CC_K31101 - CSO Ross Landing	14,592	-	-	-	0.0%
CC_K31102 - CSO Carter Street	840	-	-	-	0.0%
CC_K31103 - CSO Central Avenue	86,976	-	-	-	0.0%
CC_K31104 - CSO Williams Street	21,364	-	-	-	0.0%
CC_K31105 - CSO Tremont Street	1,927	-	-	-	0.0%
CC_K31107 - CSO MLK	16,213	-	-	-	0.0%
CC_K31108 - CSO 19th Street	16,225	-	-	-	0.0%
CC_K31109 - CSO Warner Park	2,878	-	-	-	0.0%
CC_K31110 - CSO CSO Combined	-	1,764,250	1,149,250	(615,000)	-34.9%
CC_K31201 - Equalization Stat Hamm Rd	128,255	200,000	175,000	(25,000)	-12.5%
CC_K32101 - Pump Stat Mountain Creek	22,847	-	-	-	0.0%
CC_K32102 - Pump Stat Citico	346,078	-	-	-	0.0%
CC_K32103 - Pump Stat Friar Branch	193,184	-	-	-	0.0%
CC_K32104 - Pump Stat Hixson	140,229	-	-	-	0.0%
CC_K32105 - Pump Stat 19th Street	55,076	-	-	-	0.0%
CC_K32106 - Pump Stat Orchard Knob	28,993	-	-	-	0.0%
CC_K32107 - Pump Stat South Chickamauga	454,838	-	-	-	0.0%
CC_K32108 - Pump Stat Tiftonia	63,973	-	-	-	0.0%
CC_K32109 - Pump Stat 23rd Street	162,062	-	-	-	0.0%
CC_K32110 - Pump Stat Latta Street	6,449	-	-	-	0.0%
CC_K32112 - Pump Stat Murray Hills	16,633	-	-	-	0.0%
CC_K32113 - Pump Stat Highland Park	21,698	-	-	-	0.0%
CC_K32114 - Pump Stat Big Ridge	100,769	-	-	-	0.0%
CC_K32115 - Pump Stat Dupont Parkway	1,994	-	-	-	0.0%
CC_K32116 - Pump Stat VAAP	42,972	-	-	-	0.0%
CC_K32117 - Pump Stat Northwest Georgia	59,006	-	-	-	0.0%
CC_K32118 - Pump Stat Brainerd	18,391	-	-	-	0.0%
CC_K32119 - Pump Stat East Brainerd	62,545	-	-	-	0.0%
CC_K32120 - Pump Stat North Chattanooga	12,618	-	-	-	0.0%
CC_K32121 - Pump Stat South Chattanooga	4,339	-	-	-	0.0%
CC_K32122 - Pump Stat Ooltewah Collegedale	5,966	-	-	-	0.0%
CC_K32123 - Pump Stat Odor Control Stations	963,600	-	-	-	0.0%
CC_K32124 - Pump Stat Enterprise South	14,495	-	-	-	0.0%
CC_K32126 - Pump Stat Ringgold	9,079	-	-	-	0.0%
CC_K32129 - Pump Stat West Chickamauga	16	-	-	-	0.0%
CC_K32131 - Pump Stat Winterview	418	-	-	-	0.0%
CC_K32133 - Pump Stat Big 8	-	1,184,900	1,188,400	3,500	0.3%
CC_K32134 - Pump Stat Pump Stations #2	-	2,008,150	1,633,150	(375,000)	-18.7%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
CC_K33107 - ISS Debt SRF Loan 2003 MB Plant	2,617,872	2,394,054	-	(2,394,054)	-100.0%
CC_K33110 - ISS Debt SRF II Loan 2007	848,868	848,868	848,868	-	0.0%
CC_K33111 - ISS Debt SRF 2011 289	1,151,376	1,153,996	1,152,194	(1,802)	-0.2%
CC_K33112 - ISS Debt SRF V Loan 2013 318	3,751,416	3,760,308	3,752,944	(7,364)	-0.2%
CC_K33113 - ISS Debt 2014A Sewer Refunding	134,142	129,177	124,220	(4,957)	-3.8%
CC_K33114 - ISS Debt SRF 2012 307	1,782,072	1,785,880	1,781,880	(4,000)	-0.2%
CC_K33115 - ISS Debt SRF 2016 357	2,492,846	2,448,633	2,394,646	(53,987)	-2.2%
CC_K33116 - ISS Debt SRF 2018 405	52,896	53,044	52,935	(109)	-0.2%
CC_K33117 - ISS Debt SRF 2018 406	1,005,828	1,008,664	1,006,224	(2,440)	-0.2%
CC_K33118 - ISS Debt SRF 2019 428	166,812	166,944	166,926	(18)	0.0%
CC_K33119 - ISS Debt SRF 2019 429	2,461,389	255,178	321,937	66,759	26.2%
CC_K33120 - ISS Debt SRF 2018 406 01	1,704,324	1,709,140	1,703,572	(5,568)	-0.3%
CC_K33121 - ISS Debt SRF 2020 440	1,277,518	38,922	46,706	7,784	20.0%
CC_K33122 - ISS Debt SRF 2020 440 01	-	-	52,250	52,250	0.0%
CC_K33124 - ISS Det SRF 2023 478	-	-	130,000	130,000	0.0%
CC_K34101 - ISS Appropriation to Capital	50,380,168	61,250,000	59,100,000	(2,150,000)	-3.5%
CC_K90005 - Inventory Moc Bend	523,319	-	-	-	0.0%
K-Public Works Total	**132,238,843**	**152,035,749**	**151,769,593**	**(266,156)**	**-0.2%**
6010 - Waste water Operations (ISS) Total	**132,238,843**	**152,035,749**	**151,769,593**	**(266,156)**	**-0.2%**

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
6010 - Waste water Operations (ISS)					
K-Public Works					
Personnel					
Salary and Wages	10,783,769	15,724,399	16,603,159	878,760	5.6%
Fringe Benefits	5,698,108	7,994,663	7,876,524	(118,139)	-1.5%
Personnel Total	16,481,876	23,719,062	24,479,683	760,621	3.2%
Operations					
Services	22,857,414	24,228,675	26,373,822	2,145,147	8.9%
Materials & Supplies	15,762,668	15,111,575	14,831,075	(280,500)	-1.9%
Travel Expense	44,703	153,950	146,000	(7,950)	-5.2%
Vehicle Operating	1,280,103	1,458,105	1,411,534	(46,571)	-3.2%
Insurance, Claims, and Damages	718,325	882,599	200,000	(682,599)	-77.3%
Inventory Costs	524,561	-	-	-	0.0%
Capital Assets	1,600,785	4,825,100	6,155,100	1,330,000	27.6%
Capital Outlay	928,207	214,250	194,625	(19,625)	-9.2%
Other Expenses	18,168,930	20,192,433	18,877,754	(1,314,679)	-6.5%
Operations Total	61,885,696	67,066,687	68,189,910	1,123,223	1.7%
Transfers To					
Other Financing Uses	53,871,271	61,250,000	59,100,000	(2,150,000)	-3.5%
Transfers To Total	53,871,271	61,250,000	59,100,000	(2,150,000)	-3.5%
K-Public Works Total	**132,238,843**	**152,035,749**	**151,769,593**	**(266,156)**	**-0.2%**
6010 - Waste water Operations (ISS) Total	**132,238,843**	**152,035,749**	**151,769,593**	**(266,156)**	**-0.2%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
6010 - Waste water Operations (ISS)					
K-Public Works					
Personnel					
Salary and Wages					
601101-Regular Employees	8,316,604	13,189,986	13,728,424	538,438	4.1%
601102-Temporary Staffing	-	20,000	-	(20,000)	-100.0%
601105-Injured On Duty Pay	44,318	-	-	-	0.0%
601201-Overtime	719,909	721,750	758,000	36,250	5.0%
601202-Compensatory Time	(318)	-	-	-	0.0%
602102-Tool Allowance	26,400	46,800	46,800	-	0.0%
602105-Cellphone Allowance	50,557	54,026	50,160	(3,866)	-7.2%
602201-Incentive Awards	4,605	-	-	-	0.0%
602301-Personal Leave	1,043,404	-	-	-	0.0%
602303-Final Leave Payout	37,427	-	-	-	0.0%
602304-Longevity	90,374	111,033	103,253	(7,780)	-7.0%
602306-Call Back Pay	34,456	-	-	-	0.0%
602307-On Call Pay	65,175	-	-	-	0.0%
602308-Bereavement Pay	15,134	-	-	-	0.0%
602309-Holiday Pay	331,288	-	-	-	0.0%
602311-Special Assignment CFD	4,436	-	-	-	0.0%
609999-Budget - Salaries & Wages	-	1,580,804	1,916,522	335,718	21.2%
Salary and Wages Total	**10,783,769**	**15,724,399**	**16,603,159**	**878,760**	**5.6%**
Fringe Benefits					
611101-FICA (OASDI)	636,215	827,568	860,473	32,905	4.0%
611102-Medicare	149,941	194,084	201,242	7,158	3.7%
611201-General Pension	2,225,215	2,795,036	2,906,144	111,108	4.0%
611202-Fire & Police Pension	0	-	-	-	0.0%
611206-Other Post-employment Benefits (Civilian)	640,330	732,782	503,803	(228,979)	-31.2%
611301-Hospitalization	1,575,256	2,814,225	2,720,188	(94,037)	-3.3%
611302-Life Insurance Benefit	7,811	10,602	11,934	1,332	12.6%
611303-Long-Term Disability	13,899	45,123	59,435	14,312	31.7%
611304-Health Savings Accounts	167,996	179,641	219,778	40,137	22.3%
611402-Employee Health Savings Acct	423	-	-	-	0.0%
611403-On-site Medical Program	255,543	367,946	365,507	(2,439)	-0.7%
611404-On-site Facility	25,478	27,656	28,020	364	1.3%
Fringe Benefits Total	**5,698,108**	**7,994,663**	**7,876,524**	**(118,139)**	**-1.5%**
Personnel Total	16,481,876	23,719,062	24,479,683	760,621	3.2%
Operations					
Services					
701103-Consultant Fees	4,200	34,000	14,000	(20,000)	-58.8%
701105-Engineering Non-construction Consulting	36,689	145,000	140,000	(5,000)	-3.4%
701109-Legal Services	-	5,000	5,000	-	0.0%
701208-On-the-Job Injury Claims	67,926	57,000	-	(57,000)	-100.0%
702102-Electrical	1,738,509	2,256,000	2,271,900	15,900	0.7%
702103-Exterminating Service	29,736	20,000	25,000	5,000	25.0%
702104-Masonry	-	1,000	1,000	-	0.0%
702105-Painting	-	25,000	20,000	(5,000)	-20.0%
702106-Plumbing	133,601	191,000	176,000	(15,000)	-7.9%
702107-Mechanical Trades	92,135	-	2,700	2,700	0.0%
702108-Locksmith	-	10,300	10,300	-	0.0%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
702109-Custodial Services	71,850	70,000	70,000	-	0.0%
702110-Tree Maintenance & Planting	-	-	4,550	4,550	0.0%
702202-Bldg & Grounds Maintenance	41,530	90,000	120,000	30,000	33.3%
702204-Contracted Repair Service	205,263	211,000	156,000	(55,000)	-26.1%
702205-Electric Motor Drive Repair	2,709	50,000	50,000	-	0.0%
702206-Elevator Maintenance	47,257	63,000	63,000	-	0.0%
702207-Maintenance Services	2,901,905	1,970,500	2,140,500	170,000	8.6%
702208-Fire Prevention Measures	5,405	4,500	7,000	2,500	55.6%
702209-Furnace Boiler	52,373	75,000	75,000	-	0.0%
702211-Grounds	39,060	57,000	27,000	(30,000)	-52.6%
702212-HVAC	171,290	175,000	175,000	-	0.0%
702214-Landscaping	6,874	1,000	7,000	6,000	600.0%
702215-Building Repairs or Renovations under $5000	-	2,000	2,000	-	0.0%
702216-Roof Repair	87,182	40,000	40,000	-	0.0%
702218-Pump Repairs	548,784	250,000	250,000	-	0.0%
702221-IT Maintenance	16,489	27,500	15,000	(12,500)	-45.5%
702222-Cabling & Installation	375	-	500	500	0.0%
702224-Equipment Inspection and Calibration	950	1,350	1,500	150	11.1%
702225-IT Maintenance - Licensing	18,772	26,900	62,400	35,500	132.0%
702226-IT Maintenance - Hosting	-	17,200	36,200	19,000	110.5%
702227-IT Maintenance - Support Maintenance	76,895	42,500	7,500	(35,000)	-82.4%
702228-Generator Maintenance	1,125	-	50,000	50,000	0.0%
702233-Door Repairs	1,390	-	-	-	0.0%
703101-Electricity	5,089,248	5,139,200	5,106,200	(33,000)	-0.6%
703102-Natural Gas	110,980	225,250	125,250	(100,000)	-44.4%
703103-Water	515,149	614,300	593,800	(20,500)	-3.3%
703109-Sewer	1,719	1,700	1,700	-	0.0%
703202-Cellular Phone Service	136,389	134,200	143,700	9,500	7.1%
703204-Internet & Cable Services	97,680	110,500	110,500	-	0.0%
703206-Air Cards	8,406	9,200	9,200	-	0.0%
703207-Digital Connectivity	128,271	120,550	133,800	13,250	11.0%
704101-Box Rental	478	-	-	-	0.0%
704102-Clothing & Linen Service	64,378	71,500	71,500	-	0.0%
704103-Demurrage	-	4,250	4,250	-	0.0%
704104-Equipment Rental	668,377	940,000	1,175,000	235,000	25.0%
704107-Floor Mat / Scrapper Rental	-	6,000	4,500	(1,500)	-25.0%
704108-Office Machine Rental	14,322	25,100	24,500	(600)	-2.4%
704109-Traffic Control - Rental	2,000	25,000	25,000	-	0.0%
704201-Advertising	408	2,500	2,000	(500)	-20.0%
704204-Alarm Monitoring	6,549	5,300	9,300	4,000	75.5%
704207-Collection Expense	323,831	225,000	225,000	-	0.0%
704208-Contracted Repair	12,435	-	-	-	0.0%
704209-Copying	(119)	-	-	-	0.0%
704210-Printing	270	1,500	1,500	-	0.0%
704215-Security Services	241,211	200,000	200,000	-	0.0%
704219-Property Appraisals	10,077	92,500	52,500	(40,000)	-43.2%
704239-Bio-Hazard / Environmental Services	115,590	117,000	107,000	(10,000)	-8.5%
704241-Monitoring Services	763,619	500,000	560,000	60,000	12.0%
704242-License Testing	238	700	3,200	2,500	357.1%
704245-Crane & Hoist Repair	165,595	75,000	75,000	-	0.0%
704246-Sanitary Sewer Line Chemical Root Control Servic	149,010	100,000	160,000	60,000	60.0%
704306-Dues	14,742	15,900	18,200	2,300	14.5%
704307-Employment Agencies	18,663	63,000	62,000	(1,000)	-1.6%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
704310-Local Mileage	42	1,000	800	(200)	-20.0%
704311-Miscellaneous Services	-	2,250	1,450	(800)	-35.6%
704312-Other Contracted Service	23,985	-	-	-	0.0%
704313-Recording Documents	3,500	75,000	50,000	(25,000)	-33.3%
704315-Waste Disposal	3,598,052	3,301,000	5,251,000	1,950,000	59.1%
704316-Wrecker Service	-	10,000	10,000	-	0.0%
704317-Contracted Operations	21,614	15,000	20,000	5,000	33.3%
704319-Parking	-	700	4,250	3,550	507.1%
704329-Radio Maintenance	49,298	50,000	65,000	15,000	30.0%
704332-Pipeline Inspection Services	2,332,735	3,862,000	3,812,000	(50,000)	-1.3%
704333-Flowmeter and Rain Gauge Services	3,325	5,000	5,000	-	0.0%
704334-Outside Laboratory Services	17,375	40,000	40,000	-	0.0%
704337-Title/Escrow Search	-	2,250	2,000	(250)	-11.1%
704338-Street and Parking Lot Cleaning Services	15,623	17,000	17,000	-	0.0%
704339-Sewer Billing Services	1,163,463	1,300,000	1,300,000	-	0.0%
704340-Shredding and Recycling Services	1,067	800	800	-	0.0%
704342-IT Contracted Personnel	36,600	75,000	75,000	-	0.0%
704403-Disputed Purchasing Card Expense	75	-	-	-	0.0%
704407-Wireless Data Communication	-	800	500	(300)	-37.5%
704499-Incomplete Expense Allocation	392	-	-	-	0.0%
704501-Freight, Express & Drayage	4,373	1,000	1,000	-	0.0%
704502-Postage	1,837	2,600	2,550	(50)	-1.9%
704601-Local Registration Fees	626	7,050	6,900	(150)	-2.1%
704602-Training Costs	17,062	174,000	155,500	(18,500)	-10.6%
704701-Lockbox Fee	-	750	750	-	0.0%
704702-Bank Service Charges	149,456	186,575	156,672	(29,903)	-16.0%
704703-Bank Analysis Fee	4,110	5,000	5,000	-	0.0%
704705-Credit Card Use Charge	353,016	350,000	360,000	10,000	2.9%
Services Total	**22,857,414**	**24,228,675**	**26,373,822**	**2,145,147**	**8.9%**
Materials & Supplies					
711102-Books	2,735	2,050	1,500	(550)	-26.8%
711104-Forms & Printed Material	2,542	10,200	5,200	(5,000)	-49.0%
711105-Instructional Materials & Supplies	520	8,900	7,900	(1,000)	-11.2%
711107-Newspapers	102	125	125	-	0.0%
711108-Periodicals, Publications	2,854	4,300	3,800	(500)	-11.6%
711109-Office Supplies & Stationery	18,512	22,750	23,000	250	1.1%
711110-Technology Accessories & Supplies	3,800	6,750	5,250	(1,500)	-22.2%
711111-Printer Toner Cartridges	1,645	11,650	9,750	(1,900)	-16.3%
712101-Asphalt and Asphalt Filler	1,064,611	400,000	500,000	100,000	25.0%
712102-Brick & Concrete Blocks	-	1,000	1,000	-	0.0%
712103-Cement, Lime, & Plaster	2,872	7,500	7,500	-	0.0%
712104-Concrete, Clay Pipe, & Fittings	130,449	75,000	75,000	-	0.0%
712105-Gravel, Sand, Stone, Chert, Salt	526,890	400,000	400,000	-	0.0%
712106-Hardware Replacement	22,117	8,200	22,600	14,400	175.6%
712107-Lumber & Wood Products	173	1,000	1,000	-	0.0%
712108-Other Constr & Bldg Materials	5,068	101,500	51,500	(50,000)	-49.3%
712109-Paint	2,432	6,000	6,000	-	0.0%
712110-Pipe & Fittings	63,039	81,000	81,000	-	0.0%
712111-Sewer Grates & Manhole Covers	30,189	60,000	80,000	20,000	33.3%
712112-Street Signs & Markings	34,398	10,500	8,500	(2,000)	-19.0%
712113-Structural Steel, Iron	9,344	1,750	1,750	-	0.0%
712114-Plumbing Supplies	3,860	12,750	12,750	-	0.0%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
712115-Manhole Bases, Sections, & Frames	-	10,000	10,000	-	0.0%
713101-Bearings & Parts	37,016	30,000	5,000	(25,000)	-83.3%
713102-Fasteners	4,819	5,000	-	(5,000)	-100.0%
713104-Filters, Misc	32,868	-	1,000	1,000	0.0%
713105-Gaskets	3,718	13,000	3,000	(10,000)	-76.9%
713106-Gauges	(1,687)	5,500	500	(5,000)	-90.9%
713107-Packing, Valves Etc	9,943	10,000	-	(10,000)	-100.0%
713108-Pumps & Pump Parts	191,154	156,000	6,000	(150,000)	-96.2%
713109-Repair Parts	169,412	206,000	627,750	421,750	204.7%
713110-Valve Parts	41,771	42,700	15,200	(27,500)	-64.4%
713112-Clarifier Repair Parts	12,009	25,000	-	(25,000)	-100.0%
713113-Centrifuge Repair Parts	67,330	50,000	-	(50,000)	-100.0%
713114-Compressors & Parts	7,000	15,000	-	(15,000)	-100.0%
713115-Gears & Gear Parts	34,612	53,000	1,500	(51,500)	-97.2%
713116-Motors & Parts	7,659	22,800	5,300	(17,500)	-76.8%
713117-Hose & Fittings	19,098	26,000	16,000	(10,000)	-38.5%
713201-Chemicals & Lab Supplies	2,281,664	379,700	372,500	(7,200)	-1.9%
713202-Chlorine	5,536,839	5,400,000	5,400,000	-	0.0%
713203-Dechlorination Chemicals	936,422	1,100,000	1,100,000	-	0.0%
713204-Ferric Chloride	5,288	-	-	-	0.0%
713207-Odor Control Chemicals	984,875	1,258,000	1,011,000	(247,000)	-19.6%
713209-Polymers	2,235,871	2,000,000	2,400,000	400,000	20.0%
713210-Sewer Line Chemicals	23,523	34,000	34,000	-	0.0%
713211-Water Chemicals	-	3,000	3,000	-	0.0%
713212-Lime Kiln Dust	600,245	550,000	575,000	25,000	4.5%
713215-Peracetic Acid	-	1,600,000	1,000,000	(600,000)	-37.5%
714105-Building Maintenance Supplies	16,992	8,200	8,200	-	0.0%
714106-Cleaning Supplies	29,559	30,000	35,000	5,000	16.7%
714107-Clothing	6,544	12,000	13,400	1,400	11.7%
714109-Data Processing Supplies	282	-	-	-	0.0%
714111-Electrical Supplies, Bulbs, Etc	51,281	251,750	251,750	-	0.0%
714112-Electronic Parts	35,848	2,150	3,150	1,000	46.5%
714115-Fire Code Equipment	5,846	3,000	-	(3,000)	-100.0%
714116-Fire Supplies	42	-	-	-	0.0%
714117-Food & Ice	16,729	15,500	15,500	-	0.0%
714119-Fuel	489	-	-	-	0.0%
714120-Hardware, Nails, Small Tools	73,982	68,350	94,100	25,750	37.7%
714122-Kitchen & Dining Room Supplies	718	1,000	1,200	200	20.0%
714123-Machine Shop & Garage Supplies	25,641	2,500	27,500	25,000	1000.0%
714124-Medical Supplies (First Aid)	3,072	5,150	4,150	(1,000)	-19.4%
714125-Oil & Lubricants	36,463	20,000	26,500	6,500	32.5%
714126-Other Materials & Supplies	14,006	9,250	9,250	-	0.0%
714129-Safety Equipment	112,121	223,000	225,000	2,000	0.9%
714130-Safety Shoes	27,207	36,500	35,200	(1,300)	-3.6%
714131-Seeds, Trees, Plants, Hort Supplies	2,848	2,500	2,500	-	0.0%
714132-Test Materials	2,243	3,500	3,500	-	0.0%
714133-Welding Supplies	5,143	4,000	4,000	-	0.0%
714134-Landfill Materials	-	3,000	-	(3,000)	-100.0%
714135-Locks & Key supplies	6,007	3,300	3,500	200	6.1%
714136-Dirt mix, Mulch, Topsoil	385	3,000	3,000	-	0.0%
714138-Flags Banners and Signage	41	1,200	1,700	500	41.7%
714140-Chain	47,886	100,000	100,000	-	0.0%
714141-Machine Parts	12,749	6,750	6,750	-	0.0%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
714142-Instrumentation Parts	52,239	53,500	53,500	-	0.0%
714143-Event Planning, Services and Catering	-	1,500	750	(750)	-50.0%
714144-Batteries	6,707	10,350	8,100	(2,250)	-21.7%
714150-Promotional Items	-	3,000	2,000	(1,000)	-33.3%
Materials & Supplies Total	**15,762,668**	**15,111,575**	**14,831,075**	**(280,500)**	**-1.9%**
Travel Expense					
721101-Out-of-town Mileage	3,399	10,050	11,050	1,000	10.0%
721102-Transportation	3,433	27,700	26,150	(1,550)	-5.6%
721103-Auto Rental	454	2,500	1,600	(900)	-36.0%
721201-Hotels	18,070	51,500	49,000	(2,500)	-4.9%
721202-Meals	5,453	25,700	26,000	300	1.2%
721301-Registration Fees	13,571	35,000	31,200	(3,800)	-10.9%
721302-Other Travel Expenses	323	1,500	1,000	(500)	-33.3%
Travel Expense Total	**44,703**	**153,950**	**146,000**	**(7,950)**	**-5.2%**
Vehicle Operating					
731101-Diesel Fuel	176,099	239,300	215,300	(24,000)	-10.0%
731102-Gasoline	112,843	127,350	127,350	-	0.0%
731201-Contracted Vehicle Repair	146	107,000	52,000	(55,000)	-51.4%
731203-Vehicle Labor	272,718	256,550	268,050	11,500	4.5%
731204-Vehicle Parts & Supplies	146,880	151,750	155,750	4,000	2.6%
731301-Car Wash	981	6,850	6,550	(300)	-4.4%
731302-Licenses & Titles	-	-	150	150	0.0%
731401-Fleet Leased Vehicle	570,436	569,305	586,384	17,079	3.0%
Vehicle Operating Total	**1,280,103**	**1,458,105**	**1,411,534**	**(46,571)**	**-3.2%**
Insurance, Claims, and Damages					
741102-Claims & Damages	25,067	185,000	200,000	15,000	8.1%
742402-Building & Content Insurance	686,730	682,599	-	(682,599)	-100.0%
742403-Vehicle & Equipment Insurance	6,528	15,000	-	(15,000)	-100.0%
Insurance, Claims, and Damages Total	**718,325**	**882,599**	**200,000**	**(682,599)**	**-77.3%**
Inventory Costs					
751102-COGS Moc Bend Inventory	523,319	-	-	-	0.0%
751406-Tires & Tubes	1,242	-	-	-	0.0%
Inventory Costs Total	**524,561**	**-**	**-**	**-**	**0.0%**
Capital Assets					
761103-CIP Engineer's Easement Negotiations	10	100	100	-	0.0%
761105-CIP Engineering Construction Consulting	35,509	170,000	170,000	-	0.0%
761107-CIP Engineering Inspection	43,085	30,000	30,000	-	0.0%
761117-CIP Sanitary Sewer Construction	1,037,085	3,800,000	5,400,000	1,600,000	42.1%
761201-Land Purchase	103,000	-	-	-	0.0%
761204-Equipment Purchase	343,858	690,000	380,000	(310,000)	-44.9%
761303-Computer Equipment over 5000	1	15,000	55,000	40,000	266.7%
761308-Computer Software over 15000	38,237	120,000	120,000	-	0.0%
Capital Assets Total	**1,600,785**	**4,825,100**	**6,155,100**	**1,330,000**	**27.6%**
Capital Outlay					
771101-Asphalt Resurfacing	361,673	-	-	-	0.0%
771103-Sanitary Sewer Repairs	135,127	-	-	-	0.0%
772102-Building Equipment	-	500	500	-	0.0%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
772106-Mechanical Equipment	194,367	10,000	10,000	-	0.0%
772107-Other Equipment (Under 5000)	40,373	31,000	20,000	(11,000)	-35.5%
772109-Office Furniture	18,691	40,000	36,000	(4,000)	-10.0%
772111-Computer Software under 15000	98,888	10,500	19,500	9,000	85.7%
772112-Computer equipment under 5000	29,567	85,750	72,125	(13,625)	-15.9%
772122-Office Equipment (under 5000)	4,005	-	-	-	0.0%
772203-Fencing	45,518	36,500	36,500	-	0.0%
Capital Outlay Total	**928,207**	**214,250**	**194,625**	**(19,625)**	**-9.2%**
Other Expenses					
781102-Indirect Costs	2,305,600	2,305,600	2,305,600	-	0.0%
781301-Fees, Licenses, & Permits	34,712	29,750	25,150	(4,600)	-15.5%
781303-State Fees Other	-	3,600	3,600	-	0.0%
781304-State Plans Review Fee	-	500	500	-	0.0%
781306-Stormwater Mgmt Fees	14,683	14,650	14,650	-	0.0%
782201-Awards	3,259	8,600	8,600	-	0.0%
782204-Safety Incentive Awards	3,876	10,000	5,000	(5,000)	-50.0%
782206-Fines	-	250,000	225,000	(25,000)	-10.0%
783101-Debt Principal Payments	12,788,942	12,583,275	10,595,235	(1,988,040)	-15.8%
783151-Debt Interest Payments	3,017,858	2,986,458	2,786,895	(199,563)	-6.7%
789999-Budget - Other Expense	-	2,000,000	2,000,000	-	0.0%
781106-Risk Mgmt Allocated Costs			907,524	907,524	0.0%
Other Expenses Total	**18,168,930**	**20,192,433**	**18,877,754**	**(1,314,679)**	**-6.5%**
Operations Total	61,885,696	67,066,687	68,189,910	1,123,223	1.7%
Transfers To					
Other Financing Uses					
811402-Transfer to Sewer Capital	21,960,085	39,000,000	2,000,000	(37,000,000)	-94.9%
811409-Transfer to Sewer Consent Decree	31,911,186	22,250,000	57,100,000	34,850,000	156.6%
Other Financing Uses Total	**53,871,271**	**61,250,000**	**59,100,000**	**(2,150,000)**	**-3.5%**
Transfers To Total	53,871,271	61,250,000	59,100,000	(2,150,000)	-3.5%
K-Public Works Total	**132,238,843**	**152,035,749**	**151,769,593**	**(266,156)**	**-0.2%**
6010 - Waste water Operations (ISS) Total	**132,238,843**	**152,035,749**	**151,769,593**	**(266,156)**	**-0.2%**

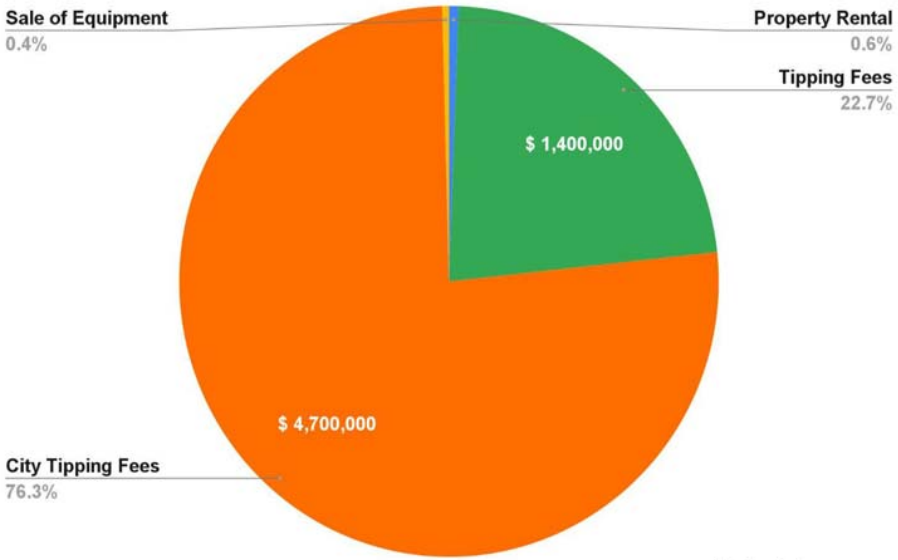
FY 2026 Budget

6020 – Solid Waste

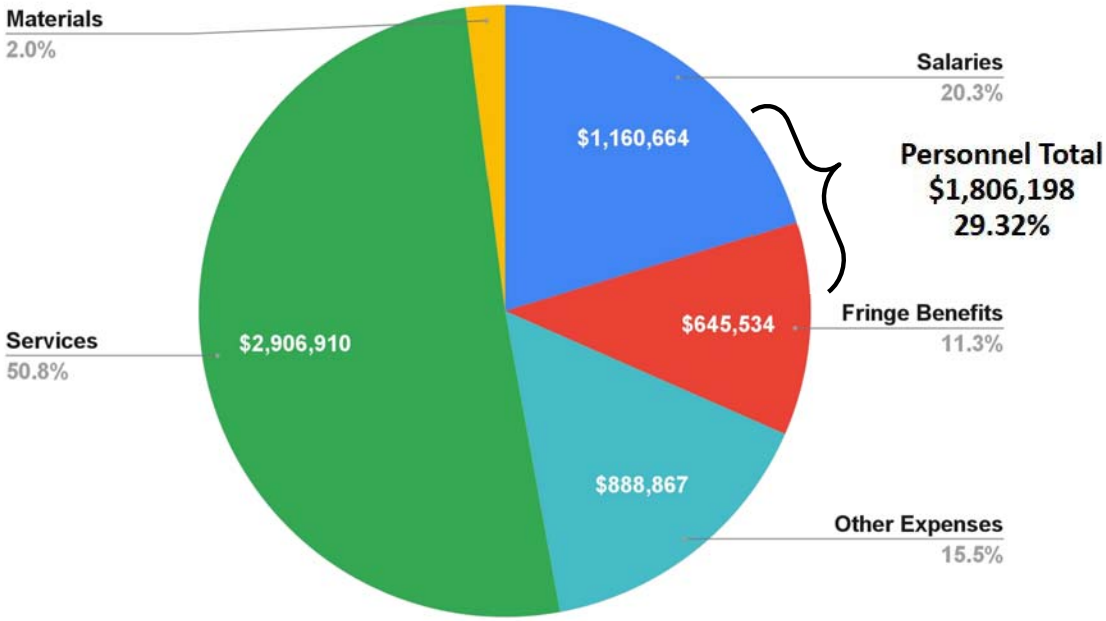
Jerramy Wood – Administrator

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FY26 Revenue and Expenses by Category



FY25	$6,125,200
FY26	$6,160,000
Inc/(Dec)	$34,800
Change %	0.57%



FY26 OTHER FUNDS - 6020 SOLID WASTE

3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
6020 - Solid Waste Operations					
Personnel					
Salary and Wages	762,917	930,743	1,160,664	229,921	24.70%
Fringe Benefits	427,041	636,069	645,534	9,465	1.49%
Personnel Total	**1,189,958**	**1,566,812**	**1,806,198**	**239,386**	**15.28%**
Operations					
Services	2,154,371	2,624,824	2,906,910	282,086	10.75%
Materials & Supplies	71,800	126,600	116,675	-9,925	-7.84%
Travel Expense	-	500	500	-	0.00%
Vehicle Operating	262,113	376,131	323,600	-52,531	-13.97%
Insurance, Claims, and Damages	6,945	6,945	-	-6,945	-100.00%
Capital Outlay	8,193	10,100	11,600	1,500	14.85%
Other Expenses	946,343	869,041	888,867	19,826	2.28%
Operations Total	**3,449,765**	**4,014,141**	**4,248,152**	**234,011**	**5.83%**
Transfers To					
Other Financing Uses	-	544,247	105,650	-438,597	-80.59%
Transfers To Total	-	**544,247**	**105,650**	**-438,597**	**-80.59%**
6020 - Solid Waste Operations Total	**4,639,723**	**6,125,200**	**6,160,000**	**34,800**	**0.57%**

Recommended increase: $34,800

- **Salaries & Benefits $239,386**
  - Addition of Civil Engineer 2 position
- **Operations & Other Financing Uses -$204,586**
  - Increase in Contracted Repair Services
  - Increase in Contracted Operations
  - Reduced Transfer to Post Closure


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Solid Waste - Landfill
FY26 Executive Summary

Description
The Birchwood Landfill offers a variety of disposal services, some of which are free to City residents (example: disposal of household garbage.) Additionally, all forms of construction debris are accepted such as wood, sheetrock, and roofing. These services are available to residents outside of Hamilton County as well. It is an essential site for waste disposal for residents, contractors, and haulers.

Vision
A clean, well-maintained site for properly disposing of waste and debris that is managed effectively and efficiently.

Mission
To provide an easy and convenient site for residents and commercial contractors/haulers to dispose of waste without compromising the health and integrity of the environment.

Trends
The accepted tonnage of waste has increased and is expected to continue increasing. Tipping fees for surrounding landfills have increased so it would be beneficial for the Birchwood Landfill to increase their tipping fees. A proposal for an increase is forthcoming. The Birchwood Landfill has experienced an increase in vandalism and is working with the City's security services provider and Technical Services to help mitigate occurrences and costs.

Budget Overview
The Landfill's budget has increased to reflect an increased cost of fuel and equipment maintenance services, perform deferred equipment and facility replacement and maintenance, and perform design and site preparation for opening the next cell.

Budget Highlights
- No capital funds were received for FY24 or FY25.
- Requesting capital of $10 million to open the new cell. This is necessary to stay on the critical path to open the next cell so we may continue to accept garbage at the landfill. Depending on intake (assuming current rate), the current cell may fill in 1.5-2 years at which point the new cell needs to be open and ready to use. Tractor trailers will not be able to access near the end of the current cell. The liner construction may take 18 months, so this needs to continue progressing (move utilities, RFP, design, preliminary groundwork) to keep the landfill open as the lack of FY24 & FY25 funding has impacted the critical path.
- Waste Cap-Equipment (C10423) Purchase industrial landfill compactor guards ($20k/set, additional seal, preventative as factory guards break & let garbage inside, reduces operation/maintenance costs, extends life of equipment).

- Increased Contracted Repair Service from $60k to $140k to more accurately reflect the need for service on landfill's deferred equipment maintenance. This should decrease if the landfill can hire a Heavy Equipment Mechanic 3 (or Construction Equipment Mechanic).
- Increased Equipment Rental slightly (from $12k to $13.2k) to allow for rental of equipment since no capital was provided to purchase equipment and not requesting this year due to larger requests to open new cell.
- Mowing increased due to new contract pricing.
- Diesel fuel increased due to contract pricing.
- Contract Operations increased as more external support was needed to mitigate gas system challenges, prepare the new cell, provide additional regulatory required sampling (PFAS), and $85k moved from different cost center into landfill operations within the same fund.
- **Vehicles:**
    - 1 New - F250 crew cab 4x4

Position Requests

- **Engineering Coordinator (Civil Engineer 2)**

Future Challenges and Opportunities

Future challenges may include ensuring that there is adequate staffing for providing customer service as well as operational support. Additionally, following stringent permitting guidelines set forth by TDEC, EPA, and APCB to maintain environmentally safe practices. Several landfills in Georgia are closing, so intake is expected to increase. Fees for accepting mattress and tires are being proposed as the new grinder (purchasing FY25) will facilitate the ability to generate this additional revenue stream. The Landfill Business Plan will commence once Council approves the selected firm February 2025. This Business Plan will consider operations, expenses, tipping fees, revenue opportunities, future expansion areas, and other critical landfill functions to help guide fiscal responsibility, capital projects, and operations.

The current cell could fill in 1-1.5 years with the existing intake tonnage. Once it's close to full, tractor trailers will not be able to maneuver (at the top) and thus won't be able to dump, which impacts operations. If the FY26 funding for expansion of Cell 2 of Area 3 is not approved, necessary critical path work prior to construction will not be able to keep on the already compressed schedule and the current cell may fill before the new cell is open.

City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2026

Solid Waste	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Revenues					
Property Rental Revenue	90,357	35,000	35,000	-	0.00%
Landfill Tipping Fees	1,318,256	1,358,200	1,400,000	41,800	3.08%
City Tipping Fees	4,429,000	4,700,000	4,700,000	-	0.00%
Sale of Property/Scrap	35,787	32,000	25,000	(7,000)	-21.88%
Miscellaneous	11,358	-	-	-	0.00%
Total Revenues	**5,884,758**	**6,125,200**	**6,160,000**	**34,800**	**0.57%**
Expenditures					
Recycling Center	1,104,522	1,196,029	1,174,855	(21,174)	-1.77%
Waste Disposal Monitoring (Birchwood/Summit/Hawth)	57,095	126,093	138,363	12,270	9.73%
Waste Disposal – City Landfill	1,802,454	3,208,973	3,209,263	290	0.01%
Compost Waste Center	693,697	794,936	836,668	41,732	5.25%
Principal	636,081	614,818	637,144	22,326	3.63%
Interest	82,748	56,520	30,616	(25,904)	-45.83%
Bank Fees	287	-	200	200	0.00%
Capital Improvement	169,105	-	-	-	0.00%
Household Hazardous Waste	93,509	127,831	132,891	5,060	3.96%
Other	225	-	-	-	0.00%
Total Expenditures	**4,639,723**	**6,125,200**	**6,160,000**	**34,800**	**0.57%**
Estimated Incr(Decr) in Fund Balance	1,245,035	-	-		
Beginning Fund Balance July 1	6,505,136	7,750,171	7,750,171		
Ending Fund Balance June 30	7,750,171	7,750,171	7,750,171		
Ending Fund Balance as a % of Total Revenue	131.70%	126.53%	125.81%		
Ending Fund Balance as a % of Total Appropriations	167.04%	126.53%	125.81%		


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Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
6020 - Solid Waste Operations					
K-Public Works					
CC_K00901 - Recycling Center	1,104,522	1,196,029	1,174,855	(21,174)	-1.8%
CC_K50102 - Summit Waste Disposal Monitoring	1,093	86,093	88,363	2,270	2.6%
CC_K50103 - Waste Disposal City Landfill	1,802,454	3,208,973	3,209,263	290	0.0%
CC_K50105 - Solid Waste Capital Improvements	169,105	-	-	-	0.0%
CC_K50109 - Birchwood Waste Disposal Monitoring	56,002	40,000	50,000	10,000	25.0%
CC_K50208 - Waste Debt 2004 TMBF Loan	39,961	-	-	-	0.0%
CC_K50209 - Waste Debt 2014A Refunding	267,593	257,588	247,860	(9,728)	-3.8%
CC_K50210 - Waste Debt 2017B Refunding	411,563	413,750	420,100	6,350	1.5%
CC_K50301 - Waste Depreciation	225	-	-	-	0.0%
CC_K50501 - Compost Waste Center Recycling	693,697	794,936	836,668	41,732	5.2%
CC_K50502 - Household Hazardous Waste Disposal Recycl	93,509	127,831	132,891	5,060	4.0%
K-Public Works Total	**4,639,723**	**6,125,200**	**6,160,000**	**34,800**	**0.6%**
6020 - Solid Waste Operations Total	**4,639,723**	**6,125,200**	**6,160,000**	**34,800**	**0.6%**


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Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
6020 - Solid Waste Operations					
K-Public Works					
Personnel					
Salary and Wages	762,917	930,743	1,160,664	229,921	24.7%
Fringe Benefits	427,041	636,069	645,534	9,465	1.5%
Personnel Total	1,189,957	1,566,812	1,806,198	239,386	15.3%
Operations					
Services	2,154,371	2,624,824	2,906,910	282,086	10.7%
Materials & Supplies	71,800	126,600	116,675	(9,925)	-7.8%
Travel Expense	-	500	500	-	0.0%
Vehicle Operating	262,113	376,131	323,600	(52,531)	-14.0%
Insurance, Claims, and Damages	6,945	6,945	-	(6,945)	-100.0%
Capital Outlay	8,193	10,100	11,600	1,500	14.9%
Other Expenses	946,343	869,041	888,867	19,826	2.3%
Operations Total	3,449,766	4,014,141	4,248,152	234,011	5.8%
Transfers To					
Other Financing Uses	-	544,247	105,650	(438,597)	-80.6%
Transfers To Total	-	544,247	105,650	(438,597)	-80.6%
K-Public Works Total	**4,639,723**	**6,125,200**	**6,160,000**	**34,800**	**0.6%**
6020 - Solid Waste Operations Total	**4,639,723**	**6,125,200**	**6,160,000**	**34,800**	**0.6%**


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Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
6020 - Solid Waste Operations					
K-Public Works					
Personnel					
Salary and Wages					
601101-Regular Employees	509,007	908,577	1,025,293	116,716	12.8%
601105-Injured On Duty Pay	3,125	-	-	-	0.0%
601201-Overtime	125,443	10,136	127,136	117,000	1154.3%
602105-Cellphone Allowance	2,880	2,880	2,160	(720)	-25.0%
602301-Personal Leave	66,894	-	-	-	0.0%
602303-Final Leave Payout	21,298	-	-	-	0.0%
602304-Longevity	8,475	9,150	6,075	(3,075)	-33.6%
602306-Call Back Pay	259	-	-	-	0.0%
602308-Bereavement Pay	1,225	-	-	-	0.0%
602309-Holiday Pay	24,309	-	-	-	0.0%
Salary and Wages Total	**762,917**	**930,743**	**1,160,664**	**229,921**	**24.7%**
Fringe Benefits					
611101-FICA (OASDI)	46,163	56,900	63,943	7,043	12.4%
611102-Medicare	10,796	13,309	14,955	1,646	12.4%
611201-General Pension	155,424	192,175	215,968	23,793	12.4%
611206-Other Post-employment Benefits (Civilian)	46,575	50,384	37,438	(12,946)	-25.7%
611301-Hospitalization	136,955	263,855	274,806	10,951	4.2%
611302-Life Insurance Benefit	495	802	957	155	19.3%
611303-Long-Term Disability	751	3,163	4,515	1,352	42.7%
611304-Health Savings Accounts	9,461	22,649	-	(22,649)	-100.0%
611402-Employee Health Savings Acct	23	-	-	-	0.0%
611403-On-site Medical Program	19,028	30,672	30,672	-	0.0%
611404-On-site Facility	1,370	2,160	2,280	120	5.6%
Fringe Benefits Total	**427,041**	**636,069**	**645,534**	**9,465**	**1.5%**
Personnel Total	1,189,957	1,566,812	1,806,198	239,386	15.3%
Operations					
Services					
701208-On-the-Job Injury Claims	57,050	5,000	-	(5,000)	-100.0%
702102-Electrical	15,027	6,549	9,000	2,451	37.4%
702103-Exterminating Service	4,307	5,263	4,315	(948)	-18.0%
702106-Plumbing	459	5,500	6,000	500	9.1%
702109-Custodial Services	4,104	5,964	5,964	-	0.0%
702202-Bldg & Grounds Maintenance	1,927	6,000	6,000	-	0.0%
702204-Contracted Repair Service	170,616	196,555	202,500	5,945	3.0%
702207-Maintenance Services	8,929	17,480	23,000	5,520	31.6%
702208-Fire Prevention Measures	205	800	800	-	0.0%
702212-HVAC	2,022	2,000	2,500	500	25.0%
702215-Building Repairs or Renovations under $5000	298	2,000	2,000	-	0.0%
702216-Roof Repair	44,799	-	-	-	0.0%
702221-IT Maintenance	3,400	6,400	3,500	(2,900)	-45.3%
702224-Equipment Inspection and Calibration	549	1,000	4,000	3,000	300.0%
702225-IT Maintenance - Licensing	3,985	8,000	4,000	(4,000)	-50.0%
702227-IT Maintenance - Support Maintenance	-	888	888	-	0.0%
702228-Generator Maintenance	4,137	4,000	4,000	-	0.0%
702229-Contract Mowing	30,180	65,000	65,000	-	0.0%
702233-Door Repairs	-	250	-	(250)	-100.0%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
703101-Electricity	52,072	63,100	63,100	-	0.0%
703103-Water	20,122	22,500	22,500	-	0.0%
703109-Sewer	80,173	47,642	49,000	1,358	2.9%
703112-Propane	18,320	75,000	75,000	-	0.0%
703201-Telephone Service	1,994	2,000	2,000	-	0.0%
703202-Cellular Phone Service	-	350	-	(350)	-100.0%
703204-Internet & Cable Services	-	2,500	-	(2,500)	-100.0%
703206-Air Cards	2,325	800	1,250	450	56.3%
703207-Digital Connectivity	13,559	17,246	17,450	204	1.2%
704102-Clothing & Linen Service	-	200	200	-	0.0%
704104-Equipment Rental	25,030	14,200	22,200	8,000	56.3%
704105-Property Rental	3,500	3,600	3,600	-	0.0%
704106-Dumpster Rental	2	5,500	500	(5,000)	-90.9%
704107-Floor Mat / Scrapper Rental	1,167	1,110	810	(300)	-27.0%
704108-Office Machine Rental	2,136	1,717	2,000	283	16.5%
704202-Municipal Advertising TCA 6-54-201	2,218	2,250	2,250	-	0.0%
704204-Alarm Monitoring	1,589	540	1,540	1,000	185.2%
704207-Collection Expense	-	200	200	-	0.0%
704208-Contracted Repair	-	1,000	1,000	-	0.0%
704215-Security Services	31,138	44,000	44,000	-	0.0%
704227-Transfer Station Cost	2,906	3,015	3,500	485	16.1%
704241-Monitoring Services	-	125,000	125,000	-	0.0%
704306-Dues	-	100	100	-	0.0%
704307-Employment Agencies	-	-	6,000	6,000	0.0%
704309-Meeting Expense	75	-	-	-	0.0%
704312-Other Contracted Service	19,960	-	-	-	0.0%
704315-Waste Disposal	170,890	215,024	194,943	(20,081)	-9.3%
704317-Contracted Operations	1,331,516	1,613,581	1,901,200	287,619	17.8%
704329-Radio Maintenance	5,906	8,000	8,000	-	0.0%
704340-Shredding and Recycling Services	48	-	-	-	0.0%
704403-Disputed Purchasing Card Expense	264	-	-	-	0.0%
704407-Wireless Data Communication	-	600	600	-	0.0%
704499-Incomplete Expense Allocation	603	-	-	-	0.0%
704502-Postage	308	1,600	600	(1,000)	-62.5%
704602-Training Costs	349	1,200	1,200	-	0.0%
704702-Bank Service Charges	287	-	200	200	0.0%
704705-Credit Card Use Charge	13,920	12,600	13,500	900	7.1%
Services Total	**2,154,371**	**2,624,824**	**2,906,910**	**282,086**	**10.7%**
Materials & Supplies					
711104-Forms & Printed Material	2,340	3,000	3,500	500	16.7%
711109-Office Supplies & Stationery	2,193	2,950	2,950	-	0.0%
711110-Technology Accessories & Supplies	22	-	500	500	0.0%
711111-Printer Toner Cartridges	444	425	500	75	17.6%
712105-Gravel, Sand, Stone, Chert, Salt	526	25,000	25,000	-	0.0%
712106-Hardware Replacement	24	-	150	150	0.0%
712114-Plumbing Supplies	303	600	600	-	0.0%
713107-Packing, Valves Etc	19	-	-	-	0.0%
713108-Pumps & Pump Parts	6,224	8,000	8,000	-	0.0%
713109-Repair Parts	20,518	35,000	35,000	-	0.0%
713114-Compressors & Parts	4,341	13,800	-	(13,800)	-100.0%
713117-Hose & Fittings	-	-	1,000	1,000	0.0%
713118-Small Equipment Tires	3,316	-	-	-	0.0%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
714105-Building Maintenance Supplies	2,449	3,000	3,000	-	0.0%
714106-Cleaning Supplies	1,539	2,000	2,500	500	25.0%
714107-Clothing	5,200	9,100	9,100	-	0.0%
714112-Electronic Parts	-	-	800	800	0.0%
714117-Food & Ice	3,744	4,975	4,275	(700)	-14.1%
714120-Hardware, Nails, Small Tools	7,827	8,000	9,000	1,000	12.5%
714125-Oil & Lubricants	6,487	4,000	4,000	-	0.0%
714129-Safety Equipment	1,296	2,500	3,000	500	20.0%
714130-Safety Shoes	2,047	1,300	1,700	400	30.8%
714133-Welding Supplies	618	1,500	1,500	-	0.0%
714135-Locks & Key supplies	122	1,300	450	(850)	-65.4%
714140-Chain	41	50	50	-	0.0%
714141-Machine Parts	14	-	-	-	0.0%
714144-Batteries	148	100	100	-	0.0%
Materials & Supplies Total	**71,800**	**126,600**	**116,675**	**(9,925)**	**-7.8%**
Travel Expense					
721301-Registration Fees	-	500	500	-	0.0%
Travel Expense Total	**-**	**500**	**500**	**-**	**0.0%**
Vehicle Operating					
731101-Diesel Fuel	110,370	147,187	147,100	(87)	-0.1%
731102-Gasoline	-	2,500	7,000	4,500	180.0%
731103-Propane	8,270	-	-	-	0.0%
731201-Contracted Vehicle Repair	6,143	50,000	10,000	(40,000)	-80.0%
731203-Vehicle Labor	33,786	41,403	34,500	(6,903)	-16.7%
731204-Vehicle Parts & Supplies	52,500	59,891	55,000	(4,891)	-8.2%
731401-Fleet Leased Vehicle	51,044	75,150	55,000	(20,150)	-26.8%
731404-Outside Contracted Vehicle	-	-	15,000	15,000	0.0%
Vehicle Operating Total	**262,113**	**376,131**	**323,600**	**(52,531)**	**-14.0%**
Insurance, Claims, and Damages					
742402-Building & Content Insurance	6,945	6,945	-	(6,945)	-100.0%
Insurance, Claims, and Damages Total	**6,945**	**6,945**	**-**	**(6,945)**	**-100.0%**
Capital Outlay					
772105-Heating & Cooling Equipment	329	400	400	-	0.0%
772112-Computer equipment under 5000	1,349	-	2,500	2,500	0.0%
772203-Fencing	6,515	9,700	8,700	(1,000)	-10.3%
Capital Outlay Total	**8,193**	**10,100**	**11,600**	**1,500**	**14.9%**
Other Expenses					
781102-Indirect Costs	158,420	158,420	158,420	-	0.0%
781301-Fees, Licenses, & Permits	1,790	15,000	25,000	10,000	66.7%
781305-State Surcharge	54,902	-	-	-	0.0%
781306-Stormwater Mgmt Fees	12,297	24,283	10,000	(14,283)	-58.8%
782201-Awards	105	-	-	-	0.0%
783101-Debt Principal Payments	636,081	614,818	637,144	22,326	3.6%
783151-Debt Interest Payments	82,748	56,520	30,616	(25,904)	-45.8%
781106-Risk Mgmt Allocated Costs			27,687	27,687	0.0%
Other Expenses Total	**946,343**	**869,041**	**888,867**	**19,826**	**2.3%**
Operations Total	3,449,766	4,014,141	4,248,152	234,011	5.8%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Transfers To					
Other Financing Uses					
811411-Transfer to Solid Waste Landfill	-	544,247	105,650	(438,597)	-80.6%
Other Financing Uses Total	**-**	**544,247**	**105,650**	**(438,597)**	**-80.6%**
Transfers To Total	-	544,247	105,650	(438,597)	-80.6%
K-Public Works Total	**4,639,723**	**6,125,200**	**6,160,000**	**34,800**	**0.6%**
6020 - Solid Waste Operations Total	**4,639,723**	**6,125,200**	**6,160,000**	**34,800**	**0.6%**

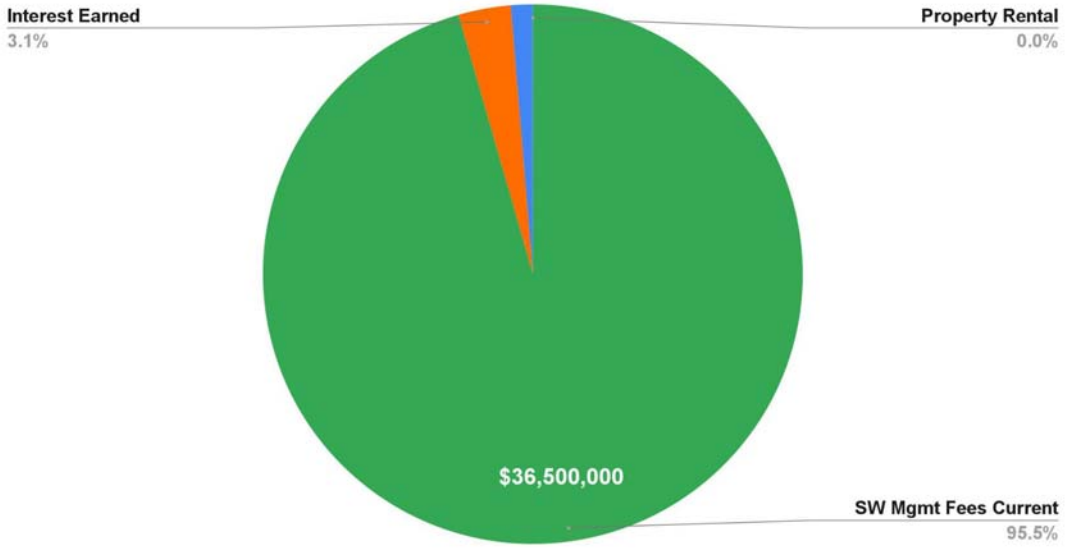
FY 2026 Budget

6030 - Stormwater

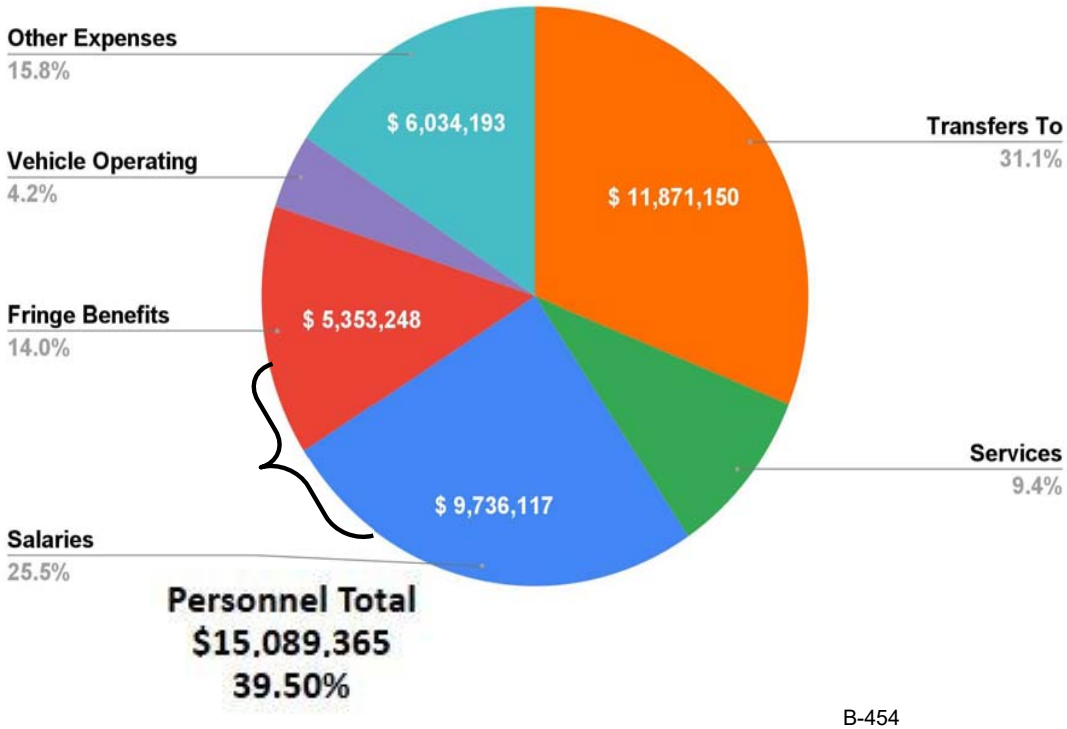
Jerramy Wood - Administrator

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FY26 Revenue and Expenses by Category



FY25	$36,740,337
FY26	$38,201,500
Inc/(Dec)	$1,461,163
Change %	3.98%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
6030 - Stormwater Mgmt Operations					
K-Public Works					
Personnel					
Salary and Wages	6,484,764	8,785,858	9,736,117	950,259	10.80%
Fringe Benefits	3,530,107	5,309,320	5,353,248	43,928	0.80%
Personnel Total	10,014,871	14,095,178	15,089,365	994,187	7.10%
Operations					
Services	1,226,221	4,414,082	3,607,494	-638,063	-14.50%
Materials & Supplies	967,935	1,344,725	1,675,660	330,935	24.60%
Travel Expense	32,042	65,150	67,539	2,389	3.70%
Vehicle Operating	1,453,388	1,455,000	1,599,298	144,298	9.90%
Insurance, Claims, and Damages	12,722	13,193	-	1,480	11.20%
Capital Assets	41,856	212,950	-	-212,950	-100.00%
Capital Outlay	100,546	32,200	163,105	130,905	406.50%
Other Expenses	3,716,048	4,707,859	4,127,889	-763,168	-16.20%
Operations Total	7,550,758	12,245,159	11,240,985	(1,004,174)	-8.20%
Transfers To					
Other Financing Uses	419,033	10,400,000	11,871,150	1,471,150	14.10%
Transfers To Total	419,033	10,400,000	11,871,150	1,471,150	14.10%
K-Public Works Total	**17,984,662**	**36,740,337**	**38,201,500**	**1,461,163**	**3.98%**
6030 - Stormwater Mgmt Operations Total	**17,984,662**	**36,740,337**	**38,201,500**	**1,461,163**	**3.98%**

Recommended increase: $1,461,163

- **Salaries & Benefits $994,187**
  - 5 additional positions
- **Operations & Other Financing Uses $466,976**
  - Reduction in CIP Engineer's Testing -$120,000
  - Reduction in Program Expense -$730,000
  - Risk Mgmt Allocation $13K


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Stormwater
FY26 Executive Summary

Description
The Department of Public Works as a whole serves as the backbone of the City of Chattanooga, providing stewardship of public infrastructure and our natural environment.

The City's Stormwater Division manages more than 1,500 miles of public stormwater conveyances including drainage pipes and ditches across the City to safely convey stormwater runoff from streets and private property to streams, rivers, and lakes. The Stormwater Division ensures compliance with the City's NPDES Permit and is dedicated to innovative and effective management of Chattanooga's stormwater system, water bodies, and green infrastructure—working not only to maintain the City's assets for current citizens but also to preserve them for future generations.

Vision
To provide a functional and reliable storm sewer system and protect the water quality in our environment.

Mission
Serve people with integrity and improve the infrastructure and environment through excellence.

Trends
Rainfall intensity continues to increase, causing more localized flooding. Green Infrastructure practices are becoming more common & widely accepted, but maintenance is still a challenge. Development continues to increase which brings permitting and infrastructure challenges to an aging and sometimes under-sized stormwater network. The forthcoming NPDES permit will likely have additional program requirements leading to more operational expenditures but predicted staff for those are already captured within the budget. Increased collection and usage of asset data allows for better stewardship of funding with a more accurate prioritization and management plan. As Chattanooga strives to become a National Park City, the adoption of the Parks Outdoor Plan, and the City's NPDES permit Watershed Protection section 3.2.5.9 that states the City is to implement standards to protect trees, and other vegetation with important evapotranspirative quantities and Runoff Reduction section 3.2.5.2.1 that requires the first inch of rainfall be managed onsite by infiltration, evapotranspiration and/or harvesting, there is a need for more forestry efforts and associated stormwater benefits, so the Stormwater Forestry program is expected to grow in subsequent years.

Budget Overview
The Stormwater Division's FY26 budget offer is intended to fund programs and activities that ensure continued compliance with the City's NPDES Permit TNS068063 issued by the Tennessee Department of Environment and Conservation (TDEC). Stormwater personnel are tasked with implementing and managing environmental and regulatory mandates including but not limited to the reduction of polluted discharges to drainages and water bodies, several programs to assist the public with compliance including financial incentives and programs, Storm sewer system assessments, inventory and mapping, inspection, maintenance and improvement of City-owned Stormwater Control Structures (SCMs). It will also fund public outreach and education programs for the general public, schools, and

construction site operators; Protection of State and Federally listed species and habitat; Enforcement of construction site stormwater runoff controls; Implementing pollution prevention and good housekeeping standards and practices for all City operations including assessments of all municipal activities and operations having a potential to cause detrimental environmental impacts; Abatement of blighted properties and associated sanitary sewer overflows and other accidental and intentional illicit connections and discharges; Recidivism reduction to identify chronic violators (of environmental mandates) and reduce their noncompliance including tracking, inspections and application of incentives and disincentives. The Green Infrastructure Maintenance program is growing as the City continues to install green infrastructure to meet the challenges of maintaining the City's vegetated stormwater features. Litter prevention efforts are increasing including coordination with removal of homeless encampments, many of which reside in the floodplain.

Managers and administrators, partially or wholly funded through WQ proceeds, provide upkeep and oversight of all budgeting, revenue projections, auditing, and related financial functions associated with the Stormwater enterprise fund. Concurrent with these State and Federally mandated goals is our daily goal to coordinate our planning, monitoring, permitting, design, construction, and inspection services in support of other City departments to assist them with reaching or exceeding their desired outcomes and performance targets. These combined activities, only briefly discussed above, comprise the entire Stormwater operating budget.

The new FY26 budget request, slated for the operation of all 7 existing Sections, is to implement ongoing and new obligations. Staffing levels for FY25 have so far allowed all groups within Stormwater to achieve their required goals. Throughout FY25, management was very prudent in filling vacancies only when necessary to comply with implementing our NPDES permit. Every effort was made to ensure the Stormwater Division remains a streamlined organization that avoids hiring any underutilized staff. We will continue to do so during the remainder of FY25 and into FY26.

Regarding revenues, there is no incremental Stormwater Fee increase for FY26.

Budget Highlights

- No increase in revenue (Stormwater Fee) for FY26.
- Add $1 million for C10443 - Stormwater Cap - Dartmouth/Five-points multi-phase separation & capacity project to reduce flooding in a large area on the Northshore that is currently in design. Very large survey recently approved for funding.
- Add $1 million for the Stormwater Asset Management Plan (SWAMP). RFQ will go out early 2025. The plan will detail the extent and condition of the City's stormwater assets. The network is extensive, and creating a SWAMP will allow the City to proactively manage our stormwater assets to meet the desired Level of Service.
- Add $1 million for Jefferson Heights Flood Study and Separation projects to decrease flooding events and separate storm and sewer pipes in the Jefferson Heights neighborhood and surrounding areas. Drainage study is underway.
- Add $2 million for repetitive flood loss structure buyouts (number may increase depending on participation). This would cover what FEMA does not cover.
- Add $1 million for Litter Master Planning. The City's first litter boom installation has been a huge success (4,866 lbs of trash & debris kept out of TN River from this one location). Master planning yields a plan of options and suggested solutions at litter prone areas (curb/pipe inlets/outlets, waterways) throughout the City.
- Adding 5 FTEs to Headcount.
- Added to Heavy Equipment for the purchase of two backhoes, and a Wheel Loader for Stormwater Management & Operations

- Vehicles: - Needs update for FY26
    - Stormwater Management (1): 1 - small SUV
    - SW Engineering Project Mgmt (1): 1 large SUV
    - GI Maintenance (1): 1 large SUV

Position Requests

- **Requesting 1 Engineering Coordinator (Engineering & Project Management)** to add staff capacity to manage in-house stormwater design and external contracted design to facilitate more needed stormwater projects and help reduce the backlog of drainage related CWS work orders.
- **Requesting 1 Heavy Equipment Operator (Maintenance & Operations)** to support shoulder clipping operations, which will now be a continuous effort rather than by service request. This promotes vehicular safety as it keeps the shoulders clear of grass/soil to prevent curb damage or water pooling at the shoulder.
- **Requesting 1 Truck Driver (Engineering & Project Management)** to support shoulder clipping operations, which will now be a continuous effort rather than by service request. This promotes vehicular safety as it keeps the shoulders clear of grass/soil to prevent curb damage or water pooling at the shoulder.
- **Requesting 1 Naturalist (Green Infrastructure Maintenance)** to bridge the gap between natural resource stewardship projects and environmental education for Chattanooga residents (POP Action Item). This role aims to increase equitable access to nature and positive outdoor experiences, supporting the One Chattanooga equity and youth development goals. The Naturalist will plan and lead interpretive programs on water, soil, plants, urban canopy, and habitat, helping the City meet NPDES MS4 public education requirements.
- **Requesting 1 Natural Resources Project Coordinator (Green Infrastructure Maintenance)** to add staff capacity to provide project and contract management to support the City's litter control efforts, coordinate with external and internal stakeholders, and assist with functions to meet City's NPDES permit requirement.

Future Challenges and Opportunities

Chattanooga is slated to receive a new NPDES permit within the year as the existing permit expired in 2015. This will activate some of the vacant positions that were created years ago in anticipation of new requirements, but the state has yet to issue the new permit and thus those positions have remained vacant. The draft permit is expected early 2025.

The GI Maintenance/Natural Resources group will grow as the City installs new Green Infrastructure and vegetated stormwater practices throughout the City.
Stormwater is allocating more funds to Stormwater Forestry recognizing the tie between urban forestry and stormwater management.

Litter continues to be a persistent issue, most of which end up in the city's stormwater system, waterways, and eventually the TN River. Litter prevention efforts are increasing including coordination with removal of homeless encampments, many of which reside in the floodplain. Besides the aesthetic aspect, abandoned camps leave behind a variety of litter and remnants which can cause harm to the environment and affect water quality. Removal of these camps in a timely manner prevents the need for removal downstream or damage to the environment.

Some programs offered by the Division have seen lower-than-expected participation. To better inform the public about Stormwater's offerings, a publicity campaign will be launched.


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City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2026

Stormwater	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Revenues					
Stormwater Management Fee	32,389,477	35,000,000	36,500,000	1,500,000	4.29%
Land Disturbing Permits	630,051	475,000	500,000	25,000	5.26%
Other	1,680,282	1,500	1,201,500	1,200,000	80000.00%
Total Revenues	**34,699,810**	**35,476,500**	**38,201,500**	**2,725,000**	**7.68%**
Expenditures					
Stormwater Management Administration	3,950,267	6,807,538	6,157,977	(649,561)	-9.54%
Stormwater Maintenance & Operations	8,085,422	11,322,526	11,680,530	358,004	3.16%
Stormwater Site Development	1,352,579	1,592,454	1,838,510	246,056	15.45%
Stormwater Engineering & Project Management	1,485,870	2,871,476	2,617,421	(254,055)	-8.85%
Stormwater Public Education	124,988	376,360	348,594	(27,766)	-7.38%
Renewal & Replacement	22,638	123,600	30,000	(93,600)	-75.73%
Stormwater Mgmt Gen Fd Subsidy	-	4,000	-	(4,000)	-100.00%
Brainerd Levee 1, 2, 3	18,892	65,700	50,000	(15,700)	-23.90%
Stormwater Orchard Storm Station	35,139	42,200	42,200	-	0.00%
Minor Storm Stations	1,037	7,400	7,500	100	1.35%
Stormwater Green Infrastructure Maintenance	773,993	1,238,432	1,426,783	188,351	15.21%
Forestry	-	221,429	515,868	294,439	132.97%
Principal	1,296,581	1,305,474	1,310,247	4,773	0.37%
Interest	417,865	361,342	304,120	(57,222)	-15.84%
Bank Service Charges	357	406	600	194	47.78%
Appropriation to Capital Project Fund	11,461,533	10,400,000	11,871,150	1,471,150	14.15%
Total Expenditures	**29,027,161**	**36,740,337**	**38,201,500**	**1,461,163**	**3.98%**
Estimated Incr(Decr) in Fund Balance	5,672,649	(1,263,837)	-		
Beginning Fund Balance July 1	63,543,492	69,216,141	67,952,304		
Ending Fund Balance June 30	69,216,141	67,952,304	67,952,304		
Ending Fund Balance as a % of Total Revenue	199.47%	191.54%	177.88%		
Ending Fund Balance as a % of Total Appropriations	238.45%	184.95%	177.88%		


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
6030 - Stormwater Mgmt Operations					
K-Public Works					
CC_K70101 - Stormwater Management	3,950,265	6,807,538	6,157,977	(649,561)	-9.5%
CC_K70102 - Stormwater Renewal & Replacement	22,638	123,600	30,000	(93,600)	-75.7%
CC_K70103 - Stormwater Mgmt Gen Fd Subsidy	-	4,000	-	(4,000)	-100.0%
CC_K70104 - Stormwater Maintenance & Operation	8,085,422	11,322,526	11,680,530	358,004	3.2%
CC_K70105 - Stormwater Site Devel & Construction & Insp	1,352,579	1,592,454	1,838,510	246,056	15.5%
CC_K70106 - Stormwater Engineering & Project Managem	1,485,870	2,871,476	2,617,421	(254,055)	-8.8%
CC_K70107 - Stormwater Public Education	124,988	376,360	348,594	(27,766)	-7.4%
CC_K70110 - Stormwater Brainerd Levee 1 & 2 & 3	18,892	65,700	50,000	(15,700)	-23.9%
CC_K70111 - Stormwater Orchard Knob Storm Station	35,139	42,200	42,200	-	0.0%
CC_K70112 - Stormwater Minor Storm Station	1,037	7,400	7,500	100	1.4%
CC_K70113 - Stormwater Green Infrastructure Maintenan	773,993	1,238,432	1,426,783	188,351	15.2%
CC_K70114 - Stormwater Forestry	-	221,429	515,868	294,439	133.0%
CC_K70207 - Stormwater Debt 2013 Bonds	843,776	414,117	403,247	(10,870)	-2.6%
CC_K70208 - Stormwater Debt 2014A Refunding	66,058	63,606	61,255	(2,351)	-3.7%
CC_K70209 - Stormwater Debt 2015 GO Bonds	742,680	715,700	688,700	(27,000)	-3.8%
CC_K70210 - Stormwater Debt 2017B Refunding	116,269	121,272	120,850	(422)	-0.3%
CC_K70211 - Stormwater Debt 2019A Bond	365,054	352,527	340,915	(11,612)	-3.3%
CC_K70301 - Stormwater Appropriation to Capital	-	10,400,000	11,871,150	1,471,150	14.1%
CC_K70401 - Stormwater Mgmt Depreciation	3	-	-	-	0.0%
K-Public Works Total	**17,984,661**	**36,740,337**	**38,201,500**	**1,461,163**	**4.0%**
6030 - Stormwater Mgmt Operations Total	**17,984,661**	**36,740,337**	**38,201,500**	**1,461,163**	**4.0%**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
6030 - Stormwater Mgmt Operations					
K-Public Works					
Personnel					
Salary and Wages	6,484,764	8,785,858	9,736,117	950,259	10.8%
Fringe Benefits	3,530,107	5,309,320	5,353,248	43,928	0.8%
Personnel Total	10,014,871	14,095,178	15,089,365	994,187	7.1%
Operations					
Services	1,226,221	4,414,082	3,607,494	(806,588)	-18.3%
Materials & Supplies	967,935	1,344,725	1,675,660	330,935	24.6%
Travel Expense	32,042	65,150	67,539	2,389	3.7%
Vehicle Operating	1,453,388	1,455,000	1,599,298	144,298	9.9%
Insurance, Claims, and Damages	12,722	13,193	-	(13,193)	-100.0%
Capital Assets	41,856	212,950	-	(212,950)	-100.0%
Capital Outlay	100,546	32,200	163,105	130,905	406.5%
Other Expenses	3,716,048	4,707,859	4,127,889	(579,970)	-12.3%
Operations Total	7,550,757	12,245,159	11,240,985	(1,004,174)	-8.2%
Transfers To					
Other Financing Uses	419,033	10,400,000	11,871,150	1,471,150	14.1%
Transfers To Total	419,033	10,400,000	11,871,150	1,471,150	14.1%
K-Public Works Total	**17,984,661**	**36,740,337**	**38,201,500**	**1,461,163**	**4.0%**
6030 - Stormwater Mgmt Operations Total	**17,984,661**	**36,740,337**	**38,201,500**	**1,461,163**	**4.0%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
6030 - Stormwater Mgmt Operations					
K-Public Works					
Personnel					
Salary and Wages					
601101-Regular Employees	5,354,836	8,629,988	9,561,794	931,806	10.8%
601105-Injured On Duty Pay	41,393	-	-	-	0.0%
601201-Overtime	59,401	31,400	41,400	10,000	31.8%
601202-Compensatory Time	7,899	-	-	-	0.0%
602105-Cellphone Allowance	44,207	42,910	51,720	8,810	20.5%
602201-Incentive Awards	240	-	-	-	0.0%
602301-Personal Leave	684,401	-	-	-	0.0%
602303-Final Leave Payout	25,983	-	-	-	0.0%
602304-Longevity	75,521	79,635	81,203	1,568	2.0%
602306-Call Back Pay	2,113	725	-	(725)	-100.0%
602307-On Call Pay	1,821	1,200	-	(1,200)	-100.0%
602308-Bereavement Pay	8,912	-	-	-	0.0%
602309-Holiday Pay	178,037	-	-	-	0.0%
Salary and Wages Total	**6,484,764**	**8,785,858**	**9,736,117**	**950,259**	**10.8%**
Fringe Benefits					
611101-FICA (OASDI)	375,509	539,990	597,860	57,870	10.7%
611102-Medicare	87,821	126,293	139,825	13,532	10.7%
611201-General Pension	1,293,238	1,823,801	2,019,244	195,443	10.7%
611206-Other Post-employment Benefits (Civilian)	386,243	478,155	350,038	(128,117)	-26.8%
611301-Hospitalization	1,041,215	1,898,594	1,722,969	(175,625)	-9.3%
611302-Life Insurance Benefit	5,465	7,266	8,510	1,244	17.1%
611303-Long-Term Disability	8,981	29,928	41,788	11,860	39.6%
611304-Health Savings Accounts	118,610	121,751	175,545	53,794	44.2%
611402-Employee Health Savings Acct	407	-	-	-	0.0%
611403-On-site Medical Program	197,191	263,318	276,217	12,899	4.9%
611404-On-site Facility	15,426	20,224	21,252	1,028	5.1%
Fringe Benefits Total	**3,530,107**	**5,309,320**	**5,353,248**	**43,928**	**0.8%**
Personnel Total	10,014,871	14,095,178	15,089,365	994,187	7.1%
Operations					
Services					
701103-Consultant Fees	-	265,000	20,000	(245,000)	-92.5%
701104-Court Reporter & Transcriber Fees	863	-	-	-	0.0%
701105-Engineering Non-construction Consulting	-	85,000	60,000	(25,000)	-29.4%
701111-IT Hosting & Managed Services	-	3,500	-	(3,500)	-100.0%
701208-On-the-Job Injury Claims	110,917	140,000	-	(140,000)	-100.0%
701213-On-the-Job Injury Settlement Claims	7,437	15,000	-	(15,000)	-100.0%
702101-Carpentry	726	500	1,500	1,000	200.0%
702102-Electrical	730	28,750	5,750	(23,000)	-80.0%
702104-Masonry	21,805	3,500	3,500	-	0.0%
702105-Painting	-	-	1,500	1,500	0.0%
702106-Plumbing	11,601	105,150	3,150	(102,000)	-97.0%
702107-Mechanical Trades	90	4,500	-	(4,500)	-100.0%
702109-Custodial Services	8,052	5,000	8,500	3,500	70.0%
702110-Tree Maintenance & Planting	5,633	25,000	220,000	195,000	780.0%
702202-Bldg & Grounds Maintenance	30	1,000	1,000	-	0.0%
702204-Contracted Repair Service	104,455	260,000	205,000	(55,000)	-21.2%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
702205-Electric Motor Drive Repair	-	4,000	-	(4,000)	-100.0%
702207-Maintenance Services	10,087	76,000	29,500	(46,500)	-61.2%
702208-Fire Prevention Measures	355	-	-	-	0.0%
702211-Grounds	71,638	56,500	56,500	-	0.0%
702212-HVAC	660	-	-	-	0.0%
702213-Labor	-	2,000	2,000	-	0.0%
702214-Landscaping	200	6,000	3,000	(3,000)	-50.0%
702216-Roof Repair	-	2,000	-	(2,000)	-100.0%
702218-Pump Repairs	-	3,500	3,500	-	0.0%
702221-IT Maintenance	15,750	161,000	3,250	(157,750)	-98.0%
702225-IT Maintenance - Licensing	25,488	111,018	107,000	(4,018)	-3.6%
702226-IT Maintenance - Hosting	-	20,000	-	(20,000)	-100.0%
702227-IT Maintenance - Support Maintenance	57,220	92,500	-	(92,500)	-100.0%
703101-Electricity	57,285	72,925	71,300	(1,625)	-2.2%
703103-Water	49,066	30,000	34,000	4,000	13.3%
703202-Cellular Phone Service	408	1,000	1,000	-	0.0%
703204-Internet & Cable Services	-	1,500	500	(1,000)	-66.7%
703206-Air Cards	21,022	20,000	21,700	1,700	8.5%
703207-Digital Connectivity	98,223	94,000	93,840	(160)	-0.2%
704104-Equipment Rental	2,082	25,000	28,500	3,500	14.0%
704106-Dumpster Rental	-	1,500	4,000	2,500	166.7%
704108-Office Machine Rental	2,377	14,500	3,500	(11,000)	-75.9%
704109-Traffic Control - Rental	14,800	8,000	15,000	7,000	87.5%
704201-Advertising	-	5,500	55,500	50,000	909.1%
704203-Publicity	5,749	-	2,500	2,500	0.0%
704207-Collection Expense	105,770	192,300	100,000	(92,300)	-48.0%
704210-Printing	-	700	700	-	0.0%
704213-Debris Removal & Cleanup	-	-	100,000	100,000	0.0%
704222-N Pollutn Dischg Elim Sys-Sampling	24,877	79,000	75,000	(4,000)	-5.1%
704224-N Pollutn Dischg Elim Sys-Education	13,343	15,000	20,000	5,000	33.3%
704227-Transfer Station Cost	4,769	75,000	25,000	(50,000)	-66.7%
704238-Animal Control Contracted Services	2,430	3,500	3,750	250	7.1%
704239-Bio-Hazard / Environmental Services	-	5,000	5,000	-	0.0%
704241-Monitoring Services	63,988	35,000	65,000	30,000	85.7%
704306-Dues	10,637	8,375	9,900	1,525	18.2%
704307-Employment Agencies	-	2,200	6,000	3,800	172.7%
704310-Local Mileage	234	300	2,500	2,200	733.3%
704312-Other Contracted Service	255,951	1,242,500	1,025,000	(217,500)	-17.5%
704315-Waste Disposal	3,072	12,000	6,300	(5,700)	-47.5%
704317-Contracted Operations	-	793,300	786,475	(6,825)	-0.9%
704319-Parking	16,053	18,210	19,700	1,490	8.2%
704329-Radio Maintenance	7,047	7,048	7,084	36	0.5%
704333-Flowmeter and Rain Gauge Services	-	120,000	222,315	102,315	85.3%
704334-Outside Laboratory Services	-	13,000	13,030	30	0.2%
704404-Disputed Credit Card Charges	(72)	-	-	-	0.0%
704407-Wireless Data Communication	-	7,000	6,000	(1,000)	-14.3%
704501-Freight, Express & Drayage	18	500	500	-	0.0%
704502-Postage	2,262	4,300	5,550	1,250	29.1%
704601-Local Registration Fees	3,135	12,100	12,900	800	6.6%
704602-Training Costs	7,602	17,000	23,200	6,200	36.5%
704702-Bank Service Charges	357	406	600	194	47.8%
Services Total	**1,226,221**	**4,414,082**	**3,607,494**	**(806,588)**	**-18.3%**

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Materials & Supplies					
711102-Books	764	200	100	(100)	-50.0%
711104-Forms & Printed Material	54	100	3,000	2,900	2900.0%
711109-Office Supplies & Stationery	1,551	2,950	5,850	2,900	98.3%
711110-Technology Accessories & Supplies	901	4,050	3,965	(85)	-2.1%
711111-Printer Toner Cartridges	-	1,950	2,700	750	38.5%
712101-Asphalt and Asphalt Filler	171,392	200,000	250,000	50,000	25.0%
712102-Brick & Concrete Blocks	13,349	35,000	25,000	(10,000)	-28.6%
712103-Cement, Lime, & Plaster	3,419	15,000	100,000	85,000	566.7%
712104-Concrete, Clay Pipe, & Fittings	256,444	300,000	300,000	-	0.0%
712105-Gravel, Sand, Stone, Chert, Salt	174,965	200,000	300,000	100,000	50.0%
712106-Hardware Replacement	55	-	-	-	0.0%
712107-Lumber & Wood Products	4,208	18,700	10,000	(8,700)	-46.5%
712108-Other Constr & Bldg Materials	50	35,000	500	(34,500)	-98.6%
712109-Paint	157	400	500	100	25.0%
712110-Pipe & Fittings	28,027	56,500	55,000	(1,500)	-2.7%
712111-Sewer Grates & Manhole Covers	65,093	100,000	125,000	25,000	25.0%
712114-Plumbing Supplies	-	200	-	(200)	-100.0%
712115-Manhole Bases, Sections, & Frames	-	10,000	1,000	(9,000)	-90.0%
713102-Fasteners	-	5,500	1,000	(4,500)	-81.8%
713109-Repair Parts	9,488	25,000	25,000	-	0.0%
713117-Hose & Fittings	420	2,000	2,000	-	0.0%
713201-Chemicals & Lab Supplies	9,230	7,500	7,500	-	0.0%
714105-Building Maintenance Supplies	-	1,000	1,000	-	0.0%
714106-Cleaning Supplies	1,707	2,150	1,650	(500)	-23.3%
714107-Clothing	14,900	19,600	17,350	(2,250)	-11.5%
714111-Electrical Supplies, Bulbs, Etc	1,317	2,500	-	(2,500)	-100.0%
714112-Electronic Parts	80	-	500	500	0.0%
714117-Food & Ice	3,440	4,350	4,650	300	6.9%
714120-Hardware, Nails, Small Tools	71,387	37,500	71,000	33,500	89.3%
714123-Machine Shop & Garage Supplies	2,138	-	-	-	0.0%
714125-Oil & Lubricants	779	500	5,120	4,620	924.0%
714126-Other Materials & Supplies	5,253	84,000	46,500	(37,500)	-44.6%
714129-Safety Equipment	23,242	20,250	65,000	44,750	221.0%
714130-Safety Shoes	21,672	21,550	31,200	9,650	44.8%
714131-Seeds, Trees, Plants, Hort Supplies	59,220	99,000	151,000	52,000	52.5%
714132-Test Materials	3,132	2,000	2,000	-	0.0%
714133-Welding Supplies	-	400	-	(400)	-100.0%
714135-Locks & Key supplies	200	300	350	50	16.7%
714136-Dirt mix, Mulch, Topsoil	17,529	12,500	40,000	27,500	220.0%
714138-Flags Banners and Signage	1,088	6,000	6,100	100	1.7%
714140-Chain	318	5,000	5,000	-	0.0%
714142-Instrumentation Parts	-	500	-	(500)	-100.0%
714143-Event Planning, Services and Catering	-	2,000	2,000	-	0.0%
714144-Batteries	857	1,025	1,025	-	0.0%
714145-Classroom/Childcare Educational Supplies	108	750	1,000	250	33.3%
714150-Promotional Items	-	1,800	5,100	3,300	183.3%
Materials & Supplies Total	**967,935**	**1,344,725**	**1,675,660**	**330,935**	**24.6%**
Travel Expense					
721101-Out-of-town Mileage	618	3,200	4,400	1,200	37.5%
721102-Transportation	3,903	8,200	8,709	509	6.2%
721103-Auto Rental	1,260	2,100	2,400	300	14.3%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
721201-Hotels	8,567	22,250	21,000	(1,250)	-5.6%
721202-Meals	3,711	9,100	9,400	300	3.3%
721301-Registration Fees	12,800	18,000	18,530	530	2.9%
721302-Other Travel Expenses	1,182	2,300	3,100	800	34.8%
Travel Expense Total	**32,042**	**65,150**	**67,539**	**2,389**	**3.7%**
Vehicle Operating					
731101-Diesel Fuel	153,969	150,000	150,000	-	0.0%
731102-Gasoline	72,412	79,500	79,725	225	0.3%
731201-Contracted Vehicle Repair	-	55,000	-	(55,000)	-100.0%
731203-Vehicle Labor	220,597	172,500	211,530	39,030	22.6%
731204-Vehicle Parts & Supplies	187,827	161,500	215,530	54,030	33.5%
731301-Car Wash	802	500	1,153	653	130.6%
731401-Fleet Leased Vehicle	817,782	836,000	931,360	95,360	11.4%
731404-Outside Contracted Vehicle	-	-	10,000	10,000	0.0%
Vehicle Operating Total	**1,453,388**	**1,455,000**	**1,599,298**	**144,298**	**9.9%**
Insurance, Claims, and Damages					
742402-Building & Content Insurance	6,194	6,193	-	(6,193)	-100.0%
742403-Vehicle & Equipment Insurance	6,528	7,000	-	(7,000)	-100.0%
Insurance, Claims, and Damages Total	**12,722**	**13,193**	**-**	**(13,193)**	**-100.0%**
Capital Assets					
761101-CIP Expense	392	-	-	-	0.0%
761104-CIP Engineer's Testing	5,744	120,000	-	(120,000)	-100.0%
761106-CIP Engineering Fees	(392)	350	-	(350)	-100.0%
761118-CIP Stormwater Mgmt Construction	4,075	-	-	-	0.0%
761204-Equipment Purchase	32,038	92,600	-	(92,600)	-100.0%
Capital Assets Total	**41,856**	**212,950**	**-**	**(212,950)**	**-100.0%**
Capital Outlay					
771104-Stormwater Mgmt Repairs	43,176	-	-	-	0.0%
772102-Building Equipment	-	-	5,000	5,000	0.0%
772104-Grounds Equipment	3,977	-	5,000	5,000	0.0%
772106-Mechanical Equipment	-	-	5,000	5,000	0.0%
772107-Other Equipment (Under 5000)	-	-	5,000	5,000	0.0%
772109-Office Furniture	303	1,000	2,000	1,000	100.0%
772111-Computer Software under 15000	1,350	7,000	119,500	112,500	1607.1%
772112-Computer equipment under 5000	32,415	20,000	17,605	(2,395)	-12.0%
772203-Fencing	-	4,200	4,000	(200)	-4.8%
772205-Other Capital Purchase	19,325	-	-	-	0.0%
Capital Outlay Total	**100,546**	**32,200**	**163,105**	**130,905**	**406.5%**
Other Expenses					
781102-Indirect Costs	1,755,790	1,755,791	1,755,791	-	0.0%
781103-Space Costs	47,568	50,052	87,733	37,681	75.3%
781105-Municipal Billing Overhead	-	21,000	-	(21,000)	-100.0%
781301-Fees, Licenses, & Permits	9,181	8,400	8,200	(200)	-2.4%
781303-State Fees Other	42	2,000	2,000	-	0.0%
781306-Stormwater Mgmt Fees	2,937	-	2,500	2,500	0.0%
782201-Awards	1,603	3,800	4,100	300	7.9%
782210-Program Expense	184,481	1,200,000	470,000	(730,000)	-60.8%
783101-Debt Principal Payments	1,296,581	1,305,474	1,310,247	4,773	0.4%

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
783151-Debt Interest Payments	417,865	361,342	304,120	(57,222)	-15.8%
781106-Risk Mgmt Allocated Costs	-		183,198	183,198	0.0%
Other Expenses Total	**3,716,048**	**4,707,859**	**4,127,889**	**(579,970)**	**-12.3%**
Operations Total	7,550,757	12,245,159	11,240,985	(1,004,174)	-8.2%
Transfers To					
Other Financing Uses					
811406-Transfer to Stormwater Capital	419,033	10,400,000	11,871,150	1,471,150	14.1%
Other Financing Uses Total	**419,033**	**10,400,000**	**11,871,150**	**1,471,150**	**14.1%**
Transfers To Total	419,033	10,400,000	11,871,150	1,471,150	14.1%
K-Public Works Total	**17,984,661**	**36,740,337**	**38,201,500**	**1,461,163**	**4.0%**
6030 - Stormwater Mgmt Operations Total	**17,984,661**	**36,740,337**	**38,201,500**	**1,461,163**	**4.0%**


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TENNESSEE

FY 2026 Budget

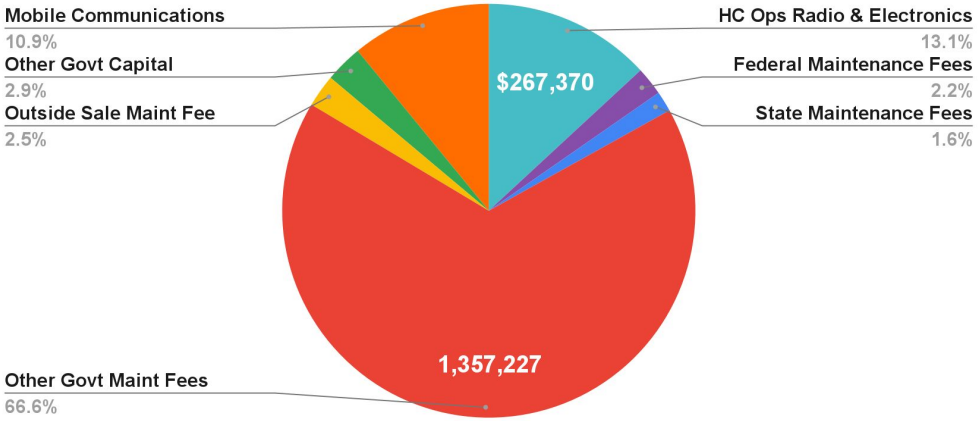
6070 - TVRCS Operations

Phil Hyman – Fire Chief

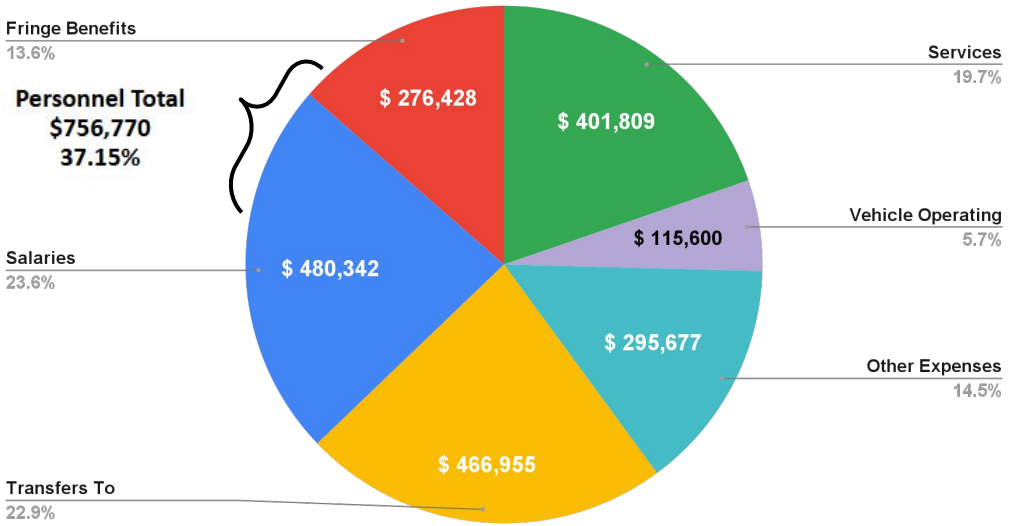
Pat Rollins – Director of Wireless Communications

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FY26 Revenue and Expenses by Category



FY25	$1,927,688
FY26	$2,036,811
Inc/(Dec)	$109,123
Change %	5.70%



3 Year Account Summary & Highlight Analysis

	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
6070 - TVRCS Operations					
J-Fire					
Personnel					
Salary and Wages	372,129	466,882	480,342	13,460	2.88%
Fringe Benefits	186,528	258,040	276,428	18,388	7.13%
Personnel Total	**558,657**	**724,922**	**756,770**	**31,848**	**4.39%**
Operations					
Services	397,697	367,824	401,809	33,985	9.24%
Materials & Supplies	62,850	115,250	115,600	350	0.30%
Travel Expense	10,408	41,000	41,000	-	0.00%
Vehicle Operating	33,068	60,050	60,050	-	0.00%
Insurance, Claims, and Damages	45,065	47,600	-	-47,600	-100.00%
Capital Assets	8,213	-	-	-	-
Capital Outlay	-	1,600	2,600	1,000	62.50%
Other Expenses	130,180	130,180	192,027	61,847	47.51%
Operations Total	**687,480**	**763,504**	**813,086**	**49,582**	6.49%
Transfers To					
Other Financing Uses	-	439,262	466,955	27,693	6.30%
Transfers To Total	-	**439,262**	**466,955**	**27,693**	**6.30%**
J-Fire Total	**1,246,138**	**1,927,688**	**2,036,811**	**109,123**	**5.70%**
6070 - TVRCS Operations Total	**1,246,138**	**1,927,688**	**2,036,811**	**109,123**	**5.70%**

Recommended increase: $109,123

- **Salaries & Benefits $31,848**
- **Operations & Other Financing Uses $77,275**
  - Insurance moved to Risk Mgmt Fund
  - Increase in Maintenance Services
  - Increase in planned transfer to reserves


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Tennessee Valley Regional Communications System
FY26 Executive Summary

Description
The Department of Mobile Communications Services / Tennessee Valley Regional Communications System provides mission-critical radio communications for 15 counties and over 45 municipalities across Southeast Tennessee and Northwest Georgia, in addition to state and federal agencies. We are an enterprise fund with projected revenues for FY26 of $2,036,811. Our revenues are derived from radio system access fees paid by the system users.

Vision
To be an organization that sacrificially serves outwardly and continually improves inwardly.

Mission
To provide seamless public safety communications to all system partners.

Trends
We continue adding users to the system, with a projected 5.7% increase in revenues over the previous budget year.

Budget Overview
We are presenting a balanced budget for consideration.

Budget Highlights
- $34,000 increase in Maintenance Services due to price increases in contract renewals and manufacturer's depot repairs.
- $10,000 increase in Generator Maintenance due to cost escalations with new vendor.
- $14,493 decrease in Property Rental as an anticipated tower lease has instead been funded by one of our system partners.

Position Requests
- We are not requesting any new positions.

Future Challenges and Opportunities
We are beginning to assess the operational and financial impacts of replacing radio system infrastructure devices that will be considered end-of-life by the manufacturer in 2032.


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City of Chattanooga
Proposed Budget - Other Funds
Fiscal Year 2026

Tennessee Valley Regional Communication Service	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Revenues					
Ham Co Ops Radio & Electronics	260,386	272,315	267,370	(4,945)	-1.82%
TVRCS Federal Maintenance Fees	38,620	46,731	45,167	(1,564)	-3.35%
TVRCS State Maintenance Fees	25,268	29,668	32,441	2,773	9.35%
TVRCS Other Government Maintenance Fees	1,105,142	1,242,439	1,357,227	114,788	9.24%
TVRCS Outside Sales Maintenance Fee	52,584	53,667	51,737	(1,930)	-3.60%
TVRCS Other Government Capital Replacement	125	60,000	60,000	-	0.00%
Mobile Communications Services	206,856	222,868	222,869	1	0.00%
TVRCS Parts Resale	42,250	-	-	-	0.00%
Total Revenues	**1,731,231**	**1,927,688**	**2,036,811**	**109,123**	**5.66%**
Expenditures					
Operations	1,246,138	1,927,688	2,036,811	109,123	5.66%
Total Expenditures	**1,246,138**	**1,927,688**	**2,036,811**	**109,123**	**5.66%**
Estimated Incr(Decr) in Fund Balance	485,093	-	-		
Beginning Fund Balance July 1	3,740,542	4,225,635	4,225,635		
Ending Fund Balance June 30	4,225,635	4,225,635	4,225,635		
Ending Fund Balance as a % of Total Revenue	244.08%	219.21%	207.46%		
Ending Fund Balance as a % of Total Appropriations	339.10%	219.21%	207.46%		


THE CITY OF
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TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
6070 - TVRCS Operations					
J-Fire					
CC_J00501 - TN Valley Regional Communications Operatic	1,246,138	1,927,688	2,036,811	109,123	5.7%
J-Fire Total	**1,246,138**	**1,927,688**	**2,036,811**	**109,123**	**5.7%**
6070 - TVRCS Operations Total	**1,246,138**	**1,927,688**	**2,036,811**	**109,123**	**5.7%**


THE CITY OF
CHATTANOOGA
TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
6070 - TVRCS Operations					
J-Fire					
Personnel					
Salary and Wages	372,129	466,882	480,342	13,460	2.9%
Fringe Benefits	186,528	258,040	276,428	18,388	7.1%
Personnel Total	558,657	724,922	756,770	31,848	4.4%
Operations					
Services	397,697	367,824	401,809	33,985	9.2%
Materials & Supplies	62,850	115,250	115,600	350	0.3%
Travel Expense	10,408	41,000	41,000	-	0.0%
Vehicle Operating	33,068	60,050	60,050	-	0.0%
Insurance, Claims, and Damages	45,065	47,600	-	(47,600)	-100.0%
Capital Assets	8,213	-	-	-	0.0%
Capital Outlay	-	1,600	2,600	1,000	62.5%
Other Expenses	130,180	130,180	192,027	61,847	47.5%
Operations Total	687,480	763,504	813,086	49,582	6.5%
Transfers To					
Other Financing Uses	-	439,262	466,955	27,693	6.3%
Transfers To Total	-	439,262	466,955	27,693	6.3%
J-Fire Total	**1,246,138**	**1,927,688**	**2,036,811**	**109,123**	**5.7%**
6070 - TVRCS Operations Total	**1,246,138**	**1,927,688**	**2,036,811**	**109,123**	**5.7%**


THE CITY OF
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TENNESSEE

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
6070 - TVRCS Operations					
J-Fire					
Personnel					
Salary and Wages					
601101-Regular Employees	315,921	445,892	459,202	13,310	3.0%
601105-Injured On Duty Pay	128	-	-	-	0.0%
601201-Overtime	2,916	6,000	6,000	-	0.0%
602105-Cellphone Allowance	4,800	5,040	5,040	-	0.0%
602301-Personal Leave	31,866	-	-	-	0.0%
602303-Final Leave Payout	283	-	-	-	0.0%
602304-Longevity	1,725	1,950	2,100	150	7.7%
602306-Call Back Pay	536	2,500	2,500	-	0.0%
602307-On Call Pay	4,060	5,500	5,500	-	0.0%
602308-Bereavement Pay	454	-	-	-	0.0%
602309-Holiday Pay	9,440	-	-	-	0.0%
Salary and Wages Total	**372,129**	**466,882**	**480,342**	**13,460**	**2.9%**
Fringe Benefits					
611101-FICA (OASDI)	21,700	27,765	28,789	1,024	3.7%
611102-Medicare	5,075	6,493	6,732	239	3.7%
611201-General Pension	76,833	93,778	97,230	3,452	3.7%
611206-Other Post-employment Benefits (Civilian)	22,943	24,586	16,854	(7,732)	-31.4%
611301-Hospitalization	45,523	86,000	98,482	12,482	14.5%
611302-Life Insurance Benefit	288	373	417	44	11.8%
611303-Long-Term Disability	525	1,531	1,987	456	29.8%
611304-Health Savings Accounts	6,115	6,210	12,929	6,719	108.2%
611402-Employee Health Savings Acct	23	-	-	-	0.0%
611403-On-site Medical Program	6,674	10,224	11,928	1,704	16.7%
611404-On-site Facility	830	1,080	1,080	-	0.0%
Fringe Benefits Total	**186,528**	**258,040**	**276,428**	**18,388**	**7.1%**
Personnel Total	558,657	724,922	756,770	31,848	4.4%
Operations					
Services					
701103-Consultant Fees	-	2,000	2,000	-	0.0%
701109-Legal Services	9,000	9,000	9,000	-	0.0%
701208-On-the-Job Injury Claims	16,764	-	-	-	0.0%
702102-Electrical	-	10,000	10,000	-	0.0%
702103-Exterminating Service	708	750	750	-	0.0%
702105-Painting	-	-	13,000	13,000	0.0%
702106-Plumbing	71	1,000	1,000	-	0.0%
702112-Tower Services	131,219	20,000	20,000	-	0.0%
702207-Maintenance Services	54,244	79,300	113,303	34,003	42.9%
702208-Fire Prevention Measures	-	400	325	(75)	-18.8%
702211-Grounds	715	1,100	1,400	300	27.3%
702212-HVAC	8,524	15,000	15,000	-	0.0%
702218-Pump Repairs	2,147	4,000	4,000	-	0.0%
702224-Equipment Inspection and Calibration	2,310	3,000	3,000	-	0.0%
702228-Generator Maintenance	19,815	20,000	30,000	10,000	50.0%
702233-Door Repairs	1,164	-	-	-	0.0%
703101-Electricity	53,624	66,350	70,000	3,650	5.5%
703102-Natural Gas	3,302	3,700	3,700	-	0.0%

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
703103-Water	483	600	600	-	0.0%
703109-Sewer	685	1,200	1,200	-	0.0%
703206-Air Cards	4,840	4,500	4,500	-	0.0%
703207-Digital Connectivity	5,311	19,500	7,400	(12,100)	-62.1%
704105-Property Rental	65,031	81,000	66,507	(14,493)	-17.9%
704108-Office Machine Rental	745	1,200	800	(400)	-33.3%
704201-Advertising	178	650	650	-	0.0%
704242-License Testing	-	650	650	-	0.0%
704306-Dues	705	700	700	-	0.0%
704309-Meeting Expense	1,156	2,714	2,714	-	0.0%
704311-Miscellaneous Services	500	-	-	-	0.0%
704329-Radio Maintenance	11,460	11,460	11,460	-	0.0%
704499-Incomplete Expense Allocation	19	-	-	-	0.0%
704501-Freight, Express & Drayage	980	1,500	1,600	100	6.7%
704502-Postage	-	50	50	-	0.0%
704602-Training Costs	1,885	5,000	5,000	-	0.0%
704603-Tuition & Books	112	1,500	1,500	-	0.0%
Services Total	**397,697**	**367,824**	**401,809**	**33,985**	**9.2%**
Materials & Supplies					
711104-Forms & Printed Material	137	200	200	-	0.0%
711109-Office Supplies & Stationery	171	1,500	1,500	-	0.0%
713104-Filters, Misc	271	300	500	200	66.7%
714106-Cleaning Supplies	166	1,250	1,400	150	12.0%
714107-Clothing	244	500	500	-	0.0%
714111-Electrical Supplies, Bulbs, Etc	-	3,000	3,000	-	0.0%
714112-Electronic Parts	43,611	60,000	60,000	-	0.0%
714120-Hardware, Nails, Small Tools	760	2,500	2,500	-	0.0%
714132-Test Materials	-	500	500	-	0.0%
714135-Locks & Key supplies	349	500	500	-	0.0%
714144-Batteries	17,140	45,000	45,000	-	0.0%
Materials & Supplies Total	**62,850**	**115,250**	**115,600**	**350**	**0.3%**
Travel Expense					
721101-Out-of-town Mileage	670	1,000	1,000	-	0.0%
721102-Transportation	513	8,000	8,000	-	0.0%
721201-Hotels	4,755	12,000	12,000	-	0.0%
721202-Meals	1,766	12,000	12,000	-	0.0%
721301-Registration Fees	2,398	6,000	6,000	-	0.0%
721302-Other Travel Expenses	307	2,000	2,000	-	0.0%
Travel Expense Total	**10,408**	**41,000**	**41,000**	**-**	**0.0%**
Vehicle Operating					
731101-Diesel Fuel	-	350	350	-	0.0%
731102-Gasoline	5,295	9,000	9,000	-	0.0%
731103-Propane	1,990	9,000	9,000	-	0.0%
731202-Other Billed Fluids	-	400	400	-	0.0%
731203-Vehicle Labor	727	8,000	8,000	-	0.0%
731204-Vehicle Parts & Supplies	1,449	8,000	8,000	-	0.0%
731301-Car Wash	63	300	300	-	0.0%
731401-Fleet Leased Vehicle	23,545	25,000	25,000	-	0.0%
Vehicle Operating Total	**33,068**	**60,050**	**60,050**	**-**	**0.0%**

City of Chattanooga
Operational Budget
Fiscal Year 2026

Row Labels	Actual FY24	Budget FY25	Proposed FY26	Inc (Dec) Proposed vs. Budget	% Change
Insurance, Claims, and Damages					
742402-Building & Content Insurance	41,550	41,600	-	(41,600)	-100.0%
742404-Liability Insurance	3,515	6,000	-	(6,000)	-100.0%
Insurance, Claims, and Damages Total	**45,065**	**47,600**	**-**	**(47,600)**	**-100.0%**
Capital Assets					
761204-Equipment Purchase	8,213	-	-	-	0.0%
Capital Assets Total	**8,213**	**-**	**-**	**-**	**0.0%**
Capital Outlay					
772111-Computer Software under 15000	-	1,600	1,600	-	0.0%
772112-Computer equipment under 5000	-	-	1,000	1,000	0.0%
Capital Outlay Total	**-**	**1,600**	**2,600**	**1,000**	**62.5%**
Other Expenses					
781102-Indirect Costs	130,180	130,180	137,000	6,820	5.2%
781106-Risk Mgmt Allocated Costs	-		55,027	55,027	0.0%
Other Expenses Total	**130,180**	**130,180**	**192,027**	**61,847**	**47.5%**
Operations Total	687,480	763,504	813,086	49,582	6.5%
Transfers To					
Other Financing Uses					
811410-Transfer to TVRCS	-	439,262	466,955	27,693	6.3%
Other Financing Uses Total	**-**	**439,262**	**466,955**	**27,693**	**6.3%**
Transfers To Total	-	439,262	466,955	27,693	6.3%
J-Fire Total	**1,246,138**	**1,927,688**	**2,036,811**	**109,123**	**5.7%**
6070 - TVRCS Operations Total	**1,246,138**	**1,927,688**	**2,036,811**	**109,123**	**5.7%**


THE CITY OF
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2026-2030
CAPITAL BUDGET

MAYOR TIM KELLY
ONE CHATTANOOGA


THE CITY OF
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TENNESSEE

TABLE OF CONTENTS

- Capital Improvement Plan..... C-1
  - Governmental Fund Projects..... C-1
  - Enterprise Fund Projects
    - Solid Waste..... C-6
    - Stormwater..... C-6
    - Wastewater..... C-8
  - Capital Improvement Ordinance..... C-13
  - Fiscal Year 2026 Plan..... C-17
  - Fiscal Year 2026 Cleanup..... C-27
  - Five-Year Capital Improvement Plan Resolution..... C-33
  - Fiscal Year 2026 thru 2030 Plan..... C-35
  - Bond Resolution..... C-43


THE CITY OF
CHATTANOOGA
TENNESSEE

Introduction

The FY26-30 Capital Improvement Plan (CIP) is the City of Chattanooga's five-year plan for capital improvement throughout Chattanooga. The first year of the CIP is the fiscally constrained budget, whereas the successive years are a roadmap for future action. Maintaining and improving critical infrastructure, investing in public safety, creating great outdoor spaces, delivering effective, efficient services to all Chattanoogans, and more; this CIP continues the City's investment in the goals and strategies of the One Chattanooga strategic plan. The information below provides summaries of the projects included in the FY26 capital budget. Funding sources for these projects include general obligation bonds, Hotel/Motel funds, Economic Development funds, grants, external funds, internal service funds, and state loan funds, as detailed in the following pages.

General Government Projects

Better Government

Projects Funded: 3
Total Funding: $3,650,000
% External Funding: 0%

City Hall Annex Renovation - $250,000
Replacement of existing elevator and additional renovation at City Hall Annex

Courts Building Repairs - $400,000
City portion of repairs at the Hamilton County Court Building including roof replacement, chiller replacement, and elevator repair

HR Pension Software - $3,000,000
Software for better management and transparency of employee pensions

Economic Development

Projects Funded: 4
Total Funding: $2,565,000
% External Funding: 0%

AIM Center - Espero Project - $500,000
Construction of the Espero Project, a permanent supportive housing development. Year one of a three year commitment

Habitat for Humanity of Chattanooga - Homeowner Rehabilitation - $1,000,000
Program to provide grants or low-cost loans to low-and moderate-income homeowners for essential repairs, preserving naturally occurring affordable housing and supporting homeowners' stability to help maintain homeownership and prevent displacement

LAUNCH - Kitchen Incubator of Chattanooga - $65,000
Upgrades to the Kitchen Incubator of Chattanooga to create an all-weather patio for year round business and training opportunities

Rental Rehabilitation - $1,000,000
Program to provide grants or low-cost loans to landlords to repair rental units, ensuring that they remain affordable for a specified period to help restore vacant units to the market, improve housing quality, and preserving affordable rental stock

Education

Projects Funded: 2
Total Funding: $450,000
% External Funding: 0%

Chambliss Center for Children - Building Futures Campaign - $250,000
City contribution toward repairs of Chambliss Center facilities

Coolidge National Medal of Honor Heritage Center - Captain Larry Taylor Exhibit - $200,000
Design and construction costs associated with the new exhibit honoring the life and story of Captain Larry L. Taylor at the Coolidge National Medal of Honor Heritage Center. Final year of a two year commitment

Fleet

Projects Funded: 1
Total Funding: $6,000,000
% External Funding: 0%

Fleet Capital Infusion - $6,000,000
Appropriation of Fleet Program Reserve funds used to replace vehicles currently in the lease program that are at the end of their lease terms

Neighborhoods

Projects Funded: 5
Total Funding: $7,221,025
% External Funding: 0%

Chattanooga Housing Authority - James A. Henry Renovations - $4,500,000
Renovation of the James A. Henry building led by the Chattanooga Housing Authority to create a community hub as part of Westside Evolves plan implementation

Chattanooga Housing Authority - Westside Evolves - $2,125,000
In support of the Chattanooga Housing Authority's Choice Neighborhoods Implementation grant, year two of an eight year commitment toward overall Westside Evolves plan implementation

Hope for the Inner City - East Chattanooga Facility - $50,000
Critical capital improvements to Hope for the Inner City's East Chattanooga facility, including repair and replacement of windows and plumbing

Senior Community Center - $500,000
Ongoing planning efforts for potential new senior center that aims to provide a dedicated space for seniors in Chattanooga to engage in social, educational, and wellness activities and serve as a hub for programs that promote health, socialization, and lifelong learning

United Methodist Neighborhood Center - Bethlehem Center Electrical Upgrades - $46,025
Overhaul of the Bethlehem Center's electrical system to increase safety and enhance community access to vital services

Outdoors

Projects Funded: 8
Total Funding: $3,450,000
% External Funding: 0%

Carver Park - $150,000
Ongoing planning efforts for reimagining and redeveloping Carver Park

Friends of the Zoo - Veterinary Hospital - $50,000
Contribution toward construction of a new veterinary hospital at the Chattanooga Zoo

Montague Park - $850,000
Design and future construction of Montague Park, the largest urban park in Chattanooga (45 acres), to become a premiere public space for all Chattanoogans, a signature park for all of the surrounding neighborhoods

North Chickamauga Creek Greenway - Dupont Segment - $100,000
Planning and design for the North Chickamauga Creek Greenway north of the Tennessee River

Parks and Outdoors Plan Deferred Maintenance - $1,000,000
Deferred maintenance recommendations including ADA improvements for parks from the Parks and Outdoors Plan (POP) based on the Total Asset Management inventory as well as input by maintenance staff

Public Art for South Broad - $250,000
New public artwork in conjunction with development in the South Broad area

Riverfront Improvements - $2,751,274
Refresh and reimagining of Chattanooga's premier riverfront parks

21st Century Waterfront Capital Projects - ($1,701,274)
Reallocation of funds

Public Safety

Projects Funded: 4
Total Funding: $718,064
% External Funding: 0%

Station #14 Replacement - $3,075,000
Design and construction of a replacement of Fire Station #14

Equipment Capital Maintenance - $468,064
Repair and replacement of major Chattanooga Fire Department equipment, including gear dryers, self-contained breathing apparatus, automatic external defibrillators, etc.

Special Event Street Barriers - $250,000
Barriers to protect public safety during special events

Law Enforcement Training Center - ($3,075,000)
Reallocation of funds

Roads and Bridges

Projects Funded: 7
Total Funding: $21,184,317
% External Funding: 1.8%

Data and Intelligence Platform - Modern Traffic Management Center - $150,000
Software for the new traffic management center to manage the City's current traffic monitoring issues

Pavement Management - $6,000,000
These funds are used for the City's annual resurfacing program, a critical part of comprehensive pavement management that includes paving and preventative maintenance techniques

Roadway Work Crew Equipment - $1,256,300
Additional equipment to support the expansion of Department of Public Works road repair crews

Shallowford Rd. - $378,017
Improvements to the Shallowford Road corridor from Jersey Pike to Airport Road, including replacing two bridges, adding a lane each direction, and introducing a shared use path

Walnut Street Bridge - $4,000,000
Repair and rehabilitation of the Walnut Street bridge in downtown Chattanooga

West 26th Street Extension - $4,300,000
Public infrastructure costs related to the extension of W. 26th St.

Wilcox Blvd. Bridge - $5,100,000
Replacement of the existing structurally deficient Wilcox Boulevard Bridge over the DeButts Railyard. The replacement structure will include a multimodal path and support development of a pedestrian connection from East Chattanooga to the Riverwalk

Transit

Projects Funded: 1
Total Funding: $2,856,936
% External Funding: 0%

CARTA Vehicles & Equipment - $2,856,936
Rehabilitation and maintenance of CARTA's intermodal facilities, vehicles, and equipment. This funding is the local match of state and federal funds received directly by CARTA

Solid Waste Projects

Projects Funded: 1
Total Funding: $7,000,000
% External Funding: 0%

Birchwood Landfill Cell Expansion - $7,000,000
Expansion of capacity at Birchwood Landfill to extend the life of the landfill and expand usage and services

Stormwater Projects

Projects Funded: 17
Total Funding: $16,250,448
% External Funding: 27%

Asphalt Curbing Citywide - $500,000
Installation of asphalt curbs to mitigate flooding across the City

Chattanooga Creek Watershed TMDL Monitoring & Mitigation - $4,379,298
Monitoring and mitigation of pollutants in the Chattanooga Creek watershed

Dartmouth/Five Points Watershed SIP - $500,000
Multi-phase stormwater infrastructure replacement project. Rapid development in past years has caused increased runoff potential in the area and taxed an undersized, aging system

Drainage Projects - $900,000
Design and construction of various locations across the City to address localized flooding

Enterprise South Regional Pond Revamp - $500,000
Reanalysis and design of the regional detention pond at Enterprise South to ensure required flood functionality

Heavy Equipment - $1,421,150
New equipment to replace existing and aging equipment for continued service on water quality projects

Jefferson Heights Flood Study and Separation - $1,000,000
Decrease flooding events and separate storm and sewer pipes in Jefferson Heights neighborhood and surrounding areas

Latta St. (Upper Citico Creek Culvert Improvements Project) - $500,000
One phase of a multi-phase project as part of the Upper Citico Creek Culvert Improvements Project to upgrade undersized culvert under the crossing of Latta Street

Litter Master Plan - $1,000,000
Creation of a Litter Master Plan

Lookout Valley Rec Pilot Treewell Project - $500,000
Design and construction of a pilot project at Lookout Valley Ball Fields utilizing UTK/USFS tree boxes to improve drainage, reduce erosion, provide infiltration, add tree canopy, reduce heat island effect, and make the facility more inviting for users

Repetitive Flood Loss Structure Buyouts - $2,000,000
Repetitive flood loss structure buyouts for voluntary inclusion of properties that experience repetitive loss due to flooding

South Howell Drainage - $500,000
Design and construction of a new storm drainage separation line across Brainerd Rd. and repair and relocation of sections on private property

Stormwater Asset Management Plan - $1,000,000
Creation of a Stormwater Asset Management Plan and Master Plan. Proactive efforts to assess existing stormwater infrastructure and prioritize rehab, replacement or installation of infrastructure to continue to provide a high level of service

Tennessee Riverbank Emergency Stabilization Projects - $1,000,000
A series of projects to provide emergency stabilization along the Tennessee River. Riverbank stabilization is intended to provide water quality benefits with the protection of river and stream banks from deterioration due to erosion

Urban Forestry Field Data Collection - $200,000
Data collection on City owned street and landscape trees for better understanding of existing trees and better planning for tree management and maintenance

WQ Vehicles - $100,000
Purchase of City vehicles not currently in the Fleet replacement program

Wet Weather Infomatics Research - $250,000
Partnership with UTC's Center for Urban Informatics and Progress to collect data on traffic behaviors during flooding events to inform on areas needing safety or infrastructure improvements

Wastewater Projects

Projects Funded: 36
Total Funding: $127,180,000
% External Funding: 0%

Biogas Infrastructure - $2,900,000
Conversion of biogas currently being flared into the atmosphere into electricity to offset EPB expenses by $500,000 annually as well as reduce biogas VOCs and CO2 emissions by 100% and NOx emissions by 93%

Class A POWER Project (SPOI PH 4 Digester/THP Improvements) - $56,580,000
The project consists of solids handling facilities including pre-thickening and cake storage, THP and post-THP equipment provided by a vendor, steam generation/cooling, sludge blending, and anaerobic digesters. This new process will allow for continued operations and will increase performance in the solids handling process

Contingency - General Purpose - $330,000
Contingency funds allocated for Wastewater improvement projects

Disinfection System - $150,000
Installation of system to control chlorine contact tanks

Focused SSES and Rehab - Phase II (Chatt Creek 6) - $2,500,000
Completion of Sanitary Sewer Evaluation Studies (SSES) and the rehabilitation of sanitary sewer pipes as directed in the Consent Decree. These repairs will help reduce sanitary sewer overflows and increase overall collection system capacity

Focused SSES and Rehab - Phase II (Dobbs Branch 2) - $5,000,000
Completion of Sanitary Sewer Evaluation Studies (SSES) and the rehabilitation of sanitary sewer pipes as directed in the Consent Decree. These repairs will help reduce sanitary sewer overflows and increase overall collection system capacity

Focused SSES and Rehab - Phase II (Mountain Creek 2) - $3,500,000
Completion of Sanitary Sewer Evaluation Studies (SSES) and the rehabilitation of sanitary sewer pipes as directed in the Consent Decree. These repairs will help reduce sanitary sewer overflows and increase overall collection system capacity

H2S Mitigation - $100,000
Implementation of effective hydrogen sulfide (H2S) control measures, including proper ventilation in areas where H2S may be present and regular monitoring of H2S levels

Lupton Dr & Shallowford Rd Interceptor Upgrades - $500,000
Capacity improvements in the Lupton Drive and Shallowford Rd area to mitigate infiltration and inflow and decrease sanitary sewer overflows

MBEC Electrical Upgrades (S&C Switches) - $2,000,000
Replacement of outdated and obsolete switches

MBEC Wet Weather Treatment Upgrade - $7,500,000
Design and construction of selected alternatives identified during the Wet Weather Treatment Upgrade feasibility analysis

MBWWTP North Recycle Pump Station - $3,500,000
Design and construction of a new recycle pump station at the MBWWTP and moving drain piping effluent more efficiently to the discharge locations

New Boiler in Digester - $250,000
Replacement of existing boiler that is no longer operational

Operational Technology Infrastructure - $515,000
Creation of virtual servers, an Operational Technology test bed, and design of a new fiber network.

Operations Equipment Purchases - $300,000
Capital equipment purchases for Operations Division

Plant Repairs Contingency - $1,000,000
Contingency for emergent or unplanned plant repairs

Program Management For Consent Decree - $3,200,000
Annual renewal of the scope and fee of program management services for the implementation of the EPA CD program

Pump Station Improvements - 19th St PS - $1,000,000
Capital improvements to the 19th Street Pump Station based on preliminary engineering analysis including new pumps, electrical upgrades, bypass, generator, and other components

Pump Station Improvements - 23rd St PS - $5,900,000
Capital improvements to the 23rd Street Pump Station within the screening room, dry well, wet well, electrical room, and the overall site

Pump Station Improvements - Hixson #3 - $500,000
Safety and reliability improvements associated with converting Hixson Pump Station #3 to increase capacity, performance and reliability, helping to reduce sanitary sewer overflows in the area

Pump Station Improvements - Tiftonia #4 and #5 - $500,000
Capital improvements to the Pump Station based on preliminary engineering analysis including new pumps, electrical upgrades, bypass, generator, and other components

Pump Station Improvements - Multiple - $500,000
Capital improvements to Pump Stations based on preliminary engineering analysis including new pumps, electrical upgrades, bypass, generator, and other components

Pump Station Rehab - $500,000
Project management for the design and construction of repairs for Pump Stations; this work is not under the consent decree

Rehab Pipes at the Head of the Plant - $300,000
Relining of pipes at the head of the Wastewaterplant

Riverbank Stabilization - $1,000,000
Stabilization of the riverbank adjacent to MBEC that is steadily eroding

Sandswitch Rd Lining - $2,200,000
Next phase of the Sandswitch Road pipe rehabilitation

Sanitary Sewers for Annexed Areas - $1,000,000
Installation of new sanitary sewers in areas that have been annexed and potentially will be annexed by the City of Chattanooga

Shaker Screen - $75,000
Management of waste materials for construction work and for reduction of waste transportation to the Rhea County landfill

Site Building Upgrades - $650,000
Planning phase for onsite building upgrades, including Administration, Maintenance, and Operations & Control Building.

Site Security - $750,000
Additional fencing and improvements to the main Wastewater plant entrance

South Chick Interceptor and/or Triple Barrel Siphon Rehab - $500,000
Capacity improvements along South Chickamauga Creek to mitigate infiltration and inflow and decrease sanitary sewer overflows

South Chick Pump Station Improvements - $18,500,000
Capital improvements to the South Chick Pump Station to improve the capacity, performance and reliability of the station and help to reduce sanitary sewer overflows in the area

Tiftonia Pump Station #1 Pump Station Improvements - $2,000,000
Two phase project beginning with an analysis of potential areas to relocate the pump station and a detailed assessment of the force main condition

Utility Submeters - $150,000
Installation of utility submeters throughout the plant

Various Pipe Upgrades in ISS - $500,000
Capacity improvements across the collection system to decrease sanitary sewer overflows

Vehicle Purchases - $830,000

Purchase of vehicles and related equipment for Wastewater not otherwise covered by the Fleet Replacement Program

ORDINANCE NO. XXXXXX

AN ORDINANCE APPROPRIATING, AUTHORIZING OR ALLOCATING FUNDS TO THE CAPITAL IMPROVEMENTS BUDGET FOR THE FISCAL YEAR 2025-2026.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF CHATTANOOGA, TENNESSEE:

SECTION 1. That there be and is hereby appropriated, authorized, or allocated the hereinafter set funds from the sources specified for the public purposes indicated of the Capital Improvements Plan for the Fiscal Year Ending June 30, 2026:

SECTION 2. That there be and is hereby authorized the appropriation of all capital donations, including partnership agreements not previously appropriated, to the projects and the capital fund for which they are intended.

SECTION 3. That there be and is hereby authorized the appropriation of all interest earned within the fiscal year to the projects and the capital fund herein identified.

GENERAL GOVERNMENTAL FUNDS

FROM	General Obligation Bonds	$ 18,000,000	
	American Rescue Plan Funds	1,961,025	
	Economic Development Fund	9,000,000	
	Hotel Motel Tax Fund (2070)	7,500,000	
	State Street Aid (2050)	2,256,300	
	Fleet Management Fund (6504)	6,000,000	
	Pension Fund	3,000,000	
	Sale of City Owned Property	0	
	US Department of Transportation	378,017	
TO	General Government and Supported Agencies		$ 13,642,961
	Department of Community Development		500,000
	Department of Police		(3,075,000)
	Department of Fire		3,543,064
	Department of Public Works		27,534,317
	Department of Parks and Outdoors		5,151,274
	Department of Economic Development		2,500,000
	21st Century Waterfront		(1,701,274)
	TOTAL GENERAL GOVERNMENTAL FUNDS	$ 48,095,342	$ 48,095,342

DRAFT

GENERAL GOVERNMENTAL FUNDS CLEANUP

FROM	Environmental Protection Agency Brownfield Grant	(1,000,000)	
	Federal Appropriation	(100,000)	
	Federal Communications Commission	(8,410)	
	FEMA	(1,942,500)	
	Hamilton County	(75,000)	
	State Recycling Grant	(2,004,000)	
	Surface Transportation Block Grant	(1,200,000)	
	TEMA	(323,750)	
	VW Settlement Truck Grants	(421,883)	
TO	General Government and Supported Agencies		$ (8,410)
	Department of Public Works		(3,725,883)
	Department of Parks and Outdoors		(2,341,250)
	Department of Economic Development		(1,000,000)
	TOTAL GENERAL GOVERNMENTAL FUNDS CLEANUP	$ (7,075,543)	$ (7,075,543)
	TOTAL GENERAL GOVERNMENTAL FUNDS AND CLEANUP	$ 41,019,799	$ 41,019,799

PROPRIETARY CAPITAL FUNDS

FROM	General Obligation Bonds	$ 7,000,000	
	State Revolving Loan Fund /WIFIA (ISS)	68,080,000	
	Wastewater Operations (Fund 6010)	35,366,947	
	Wastewater Reserves (Fund 6010)	23,733,053	
	Stormwater Fund Operations (Fund 6030)	11,871,150	
	Monsanto PCB Settlement	4,379,298	
TO	Solid Waste Fund		$ 7,000,000
	Wastewater Fund		127,180,000
	Stormwater Fund		16,250,448
	TOTAL PROPRIETARY CAPITAL FUNDS	$ 150,430,448	$ 150,430,448

PROPRIETARY CAPITAL FUNDS CLEANUP

FROM	FEMA	(150,000)	
	TEMA	(25,000)	
TO	Stormwater Fund		(175,000)
	TOTAL PROPRIETARY CAPITAL FUNDS CLEANUP	$ (175,000)	$ (175,000)

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TOTAL PROPRIETARY CAPITAL FUNDS AND CLEANUP	$ 150,255,448	$ 150,255,448
TOTAL CAPITAL BUDGET	$ 191,275,247	$ 191,275,247

BE IT FURTHER ORDAINED, That this Ordinance shall take effect immediately from and after its passage as provided by law.

PASSED _____, 2025

_____
CHAIRPERSON
APPROVED_____ DISAPPROVED _____
DATE: _____, 2025

_____
MAYOR

DRAFT


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga

Capital Budget Summary by Department

Fiscal Year 2026

Summary Schedule (Capital & Cleanup)

	Proposed FY26	External Sources	Reserves	Operations	Bonds	SRF	WIFIA	Economic Development	Other City Sources	Total
General Governmental	**41,019,799**	**(6,697,526)**	**-**	**-**	**18,000,000**	**-**	**-**	**9,000,000**	**20,717,325**	**41,019,799**
General Government	13,634,551	(8,410)	-	-	3,000,000	-	-	5,731,936	4,911,025	13,642,961
Community Development	500,000	-	-	-	500,000	-	-	-	-	500,000
Police Department	(3,075,000)	-	-	-	(3,075,000)	-	-	-	-	(3,075,000)
Fire Department	3,543,064	-	-	-	3,075,000	-	-	468,064	-	3,543,064
Public Works	23,808,434	(3,347,866)	-	-	11,350,000	-	-	250,000	15,556,300	27,534,317
Parks and Outdoors	2,810,024	(2,341,250)	-	-	3,150,000	-	-	50,000	1,951,274	5,151,274
Economic Development	1,500,000	(1,000,000)	-	-	-	-	-	2,500,000	-	2,500,000
21st Century Waterfront	(1,701,274)	-	-	-	-	-	-	-	(1,701,274)	(1,701,274)
Enterprise	**150,255,448**	**4,204,298**	**23,733,053**	**47,238,097**	**7,000,000**	**48,500,000**	**19,580,000**	**-**	**-**	**150,430,448**
Solid Waste	7,000,000	-	-	-	7,000,000	-	-	-	-	7,000,000
Stormwater	16,075,448	4,204,298	-	11,871,150	-	-	-	-	-	16,250,448
Wastewater	127,180,000	-	23,733,053	35,366,947	-	48,500,000	19,580,000	-	-	127,180,000
Total All Funds	**191,275,247**	**(2,493,228)**	**23,733,053**	**47,238,097**	**25,000,000**	**48,500,000**	**19,580,000**	**9,000,000**	**20,717,325**	**191,450,247**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga

Capital Budget Summary by Department

Fiscal Year 2026

Summary Schedule (Capital)

	Proposed FY26	External Sources	Reserves	Operations	Bonds	SRF	WIFIA	Economic Development	Other City Sources	Total
General Governmental	**48,095,342**	**378,017**	**-**	**-**	**18,000,000**	**-**	**-**	**9,000,000**	**20,717,325**	**48,095,342**
General Government	13,642,961	-	-	-	3,000,000	-	-	5,731,936	4,911,025	13,642,961
Community Development	500,000	-	-	-	500,000	-	-	-	-	500,000
Police Department	(3,075,000)	-	-	-	(3,075,000)	-	-	-	-	(3,075,000)
Fire Department	3,543,064	-	-	-	3,075,000	-	-	468,064	-	3,543,064
Public Works	27,534,317	378,017	-	-	11,350,000	-	-	250,000	15,556,300	27,534,317
Parks and Outdoors	5,151,274	-	-	-	3,150,000	-	-	50,000	1,951,274	5,151,274
Economic Development	2,500,000	-	-	-	-	-	-	2,500,000	-	2,500,000
21st Century Waterfront	(1,701,274)	-	-	-	-	-	-	-	(1,701,274)	(1,701,274)
Enterprise	**150,430,448**	**4,379,298**	**23,733,053**	**47,238,097**	**7,000,000**	**48,500,000**	**19,580,000**	**-**	**-**	**150,430,448**
Solid Waste	7,000,000	-	-	-	7,000,000	-	-	-	-	7,000,000
Stormwater	16,250,448	4,379,298	-	11,871,150	-	-	-	-	-	16,250,448
Wastewater	127,180,000	-	23,733,053	35,366,947	-	48,500,000	19,580,000	-	-	127,180,000
Total All Funds	**198,525,790**	**4,757,315**	**23,733,053**	**47,238,097**	**25,000,000**	**48,500,000**	**19,580,000**	**9,000,000**	**20,717,325**	**198,525,790**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga

Capital Budget Summary by Project

Fiscal Year 2026

	Proposed FY26	External Sources	Reserves	Operations	Bonds	SRF	WIFIA	Economic Development	Other City Sources	Total
General Governmental	**48,095,342**	**378,017**	**-**	**-**	**18,000,000**	**-**	**-**	**9,000,000**	**20,717,325**	**48,095,342**
General Government	**13,642,961**	**-**	**-**	**-**	**3,000,000**	**-**	**-**	**5,731,936**	**4,911,025**	**13,642,961**
Finance and Administration	400,000	-	-	-	-	-	-	400,000	-	400,000
Courts Building Repairs	400,000	-	-	-	-	-	-	400,000	-	400,000
Technology Services	3,150,000	-	-	-	-	-	-	150,000	3,000,000	3,150,000
HR Pension Software	3,000,000	-	-	-	-	-	-	-	3,000,000	3,000,000
Data and Intelligence Platform - Modern Traffic Management Center	150,000	-	-	-	-	-	-	150,000	-	150,000
Chambliss Center for Children (A.O.)	250,000	-	-	-	-	-	-	-	250,000	250,000
Building Futures Campaign (A.O.)	250,000	-	-	-	-	-	-	-	250,000	250,000
Chattanooga Area Regional Transportation Authority	2,856,936	-	-	-	-	-	-	2,856,936	-	2,856,936
CARTA Vehicles & Equipment	2,856,936	-	-	-	-	-	-	2,856,936	-	2,856,936
Chattanooga Housing Authority (A.O.)	6,625,000	-	-	-	3,000,000	-	-	2,125,000	1,500,000	6,625,000
James A. Henry Renovations (A.O.)	4,500,000	-	-	-	3,000,000	-	-	-	1,500,000	4,500,000
Westside Evolves (A.O.)	2,125,000	-	-	-	-	-	-	2,125,000	-	2,125,000
Coolidge National Medal of Honor Heritage Center (A.O.)	200,000	-	-	-	-	-	-	200,000	-	200,000
Captain Larry Taylor Exhibit (A.O.)	200,000	-	-	-	-	-	-	200,000	-	200,000
Hope for the Inner City, Inc. (A.O.)	50,000	-	-	-	-	-	-	-	50,000	50,000
East Chattanooga Facility (A.O.)	50,000	-	-	-	-	-	-	-	50,000	50,000
LAUNCH, Inc. (A.O.)	65,000	-	-	-	-	-	-	-	65,000	65,000
Kitchen Incubator of Chattanooga (A.O.)	65,000	-	-	-	-	-	-	-	65,000	65,000
United Methodist Neighborhood Center (The Bethlehem Center) (A.O.)	46,025	-	-	-	-	-	-	-	46,025	46,025
Bethlehem Center Electrical Upgrades (A.O.)	46,025	-	-	-	-	-	-	-	46,025	46,025
Community Development	**500,000**	**-**	**-**	**-**	**500,000**	**-**	**-**	**-**	**-**	**500,000**
Community Development	500,000	-	-	-	500,000	-	-	-	-	500,000
Senior Community Center	500,000	-	-	-	500,000	-	-	-	-	500,000
Police Department	**(3,075,000)**	**-**	**-**	**-**	**(3,075,000)**	**-**	**-**	**-**	**-**	**(3,075,000)**
Police Department	(3,075,000)	-	-	-	(3,075,000)	-	-	-	-	(3,075,000)
Law Enforcement Training Center	(3,075,000)	-	-	-	(3,075,000)	-	-	-	-	(3,075,000)
Fire Department	**3,543,064**	**-**	**-**	**-**	**3,075,000**	**-**	**-**	**468,064**	**-**	**3,543,064**
Fire Department	3,543,064	-	-	-	3,075,000	-	-	468,064	-	3,543,064
Equipment Capital Maintenance	468,064	-	-	-	-	-	-	468,064	-	468,064
Station #14 Replacement	3,075,000	-	-	-	3,075,000	-	-	-	-	3,075,000
Public Works	**27,534,317**	**378,017**	**-**	**-**	**11,350,000**	**-**	**-**	**250,000**	**15,556,300**	**27,534,317**
Public Works	23,234,317	378,017	-	-	11,350,000	-	-	250,000	11,256,300	23,234,317
City Hall Annex Renovation	250,000	-	-	-	250,000	-	-	-	-	250,000
Fleet Capital Infusion	6,000,000	-	-	-	-	-	-	-	6,000,000	6,000,000
Pavement Management	6,000,000	-	-	-	5,000,000	-	-	-	1,000,000	6,000,000
Roadway Work Crew Equipment	1,256,300	-	-	-	-	-	-	-	1,256,300	1,256,300
Shallowford Rd.	378,017	378,017	-	-	-	-	-	-	-	378,017
Special Event Street Barriers	250,000	-	-	-	-	-	-	250,000	-	250,000
Walnut Street Bridge	4,000,000	-	-	-	1,000,000	-	-	-	3,000,000	4,000,000
Wilcox Blvd. Bridge	5,100,000	-	-	-	5,100,000	-	-	-	-	5,100,000
Sports Authority of the County of Hamilton and the City of Chattanooga, TN (A.O.)	4,300,000	-	-	-	-	-	-	-	4,300,000	4,300,000
West 26th Street Extension (A.O.)	4,300,000	-	-	-	-	-	-	-	4,300,000	4,300,000
Parks and Outdoors	**5,151,274**	**-**	**-**	**-**	**3,150,000**	**-**	**-**	**50,000**	**1,951,274**	**5,151,274**
Parks and Outdoors	4,251,274	-	-	-	2,300,000	-	-	50,000	1,901,274	4,251,274
Carver Park	150,000	-	-	-	150,000	-	-	-	-	150,000
North Chickamauga Creek Greenway - Dupont Segment	100,000	-	-	-	100,000	-	-	-	-	100,000
Parks and Outdoors Plan Deferred Maintenance	1,000,000	-	-	-	1,000,000	-	-	-	-	1,000,000

City of Chattanooga

Capital Budget Summary by Project

Fiscal Year 2026

	Proposed FY26	External Sources	Reserves	Operations	Bonds	SRF	WIFIA	Economic Development	Other City Sources	Total
Public Art for South Broad	250,000	-	-	-	-	-	-	50,000	200,000	250,000
Riverfront Improvements	2,751,274	-	-	-	1,050,000	-	-	-	1,701,274	2,751,274
Chattanooga Design Studio (A.O.)	850,000	-	-	-	850,000	-	-	-	-	850,000
Montague Park (A.O.)	850,000	-	-	-	850,000	-	-	-	-	850,000
Friends of the Zoo (A.O.)	50,000	-	-	-	-	-	-	-	50,000	50,000
Veterinary Hospital (A.O.)	50,000	-	-	-	-	-	-	-	50,000	50,000
Economic Development	**2,500,000**	**-**	**-**	**-**	**-**	**-**	**-**	**2,500,000**	**-**	**2,500,000**
AIM Center (A.O.)	500,000	-	-	-	-	-	-	500,000	-	500,000
Espero Project (A.O.)	500,000	-	-	-	-	-	-	500,000	-	500,000
Habitat for Humanity of Chattanooga (A.O.)	1,000,000	-	-	-	-	-	-	1,000,000	-	1,000,000
Homeowner Rehabilitation (A.O.)	1,000,000	-	-	-	-	-	-	1,000,000	-	1,000,000
Health, Educational and Housing Facility Board (A.O.)	1,000,000	-	-	-	-	-	-	1,000,000	-	1,000,000
Rental Rehabilitation (A.O.)	1,000,000	-	-	-	-	-	-	1,000,000	-	1,000,000
21st Century Waterfront	**(1,701,274)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(1,701,274)**	**(1,701,274)**
21st Century Waterfront	(1,701,274)	-	-	-	-	-	-	-	(1,701,274)	(1,701,274)
21st Century Waterfront Capital Projects	(1,701,274)	-	-	-	-	-	-	-	(1,701,274)	(1,701,274)
Enterprise	**150,430,448**	**4,379,298**	**23,733,053**	**47,238,097**	**7,000,000**	**48,500,000**	**19,580,000**	**-**	**-**	**150,430,448**
Solid Waste	**7,000,000**	**-**	**-**	**-**	**7,000,000**	**-**	**-**	**-**	**-**	**7,000,000**
Public Works - Solid Waste	7,000,000	-	-	-	7,000,000	-	-	-	-	7,000,000
Birchwood Landfill Cell Expansion	7,000,000	-	-	-	7,000,000	-	-	-	-	7,000,000
Stormwater	**16,250,448**	**4,379,298**	**-**	**11,871,150**	**-**	**-**	**-**	**-**	**-**	**16,250,448**
Public Works - Stormwater	16,250,448	4,379,298	-	11,871,150	-	-	-	-	-	16,250,448
Asphalt Curbing Citywide	500,000	-	-	500,000	-	-	-	-	-	500,000
Chattanooga Creek Watershed TMDL Monitoring & Mitigation	4,379,298	4,379,298	-	-	-	-	-	-	-	4,379,298
Dartmouth/Five Points Watershed SIP	500,000	-	-	500,000	-	-	-	-	-	500,000
Drainage Projects	900,000	-	-	900,000	-	-	-	-	-	900,000
Enterprise South Regional Pond Revamp	500,000	-	-	500,000	-	-	-	-	-	500,000
Heavy Equipment	1,421,150	-	-	1,421,150	-	-	-	-	-	1,421,150
Jefferson Heights Flood Study and Separation	1,000,000	-	-	1,000,000	-	-	-	-	-	1,000,000
Latta St. (Upper Citico Creek Culvert Improvements Project)	500,000	-	-	500,000	-	-	-	-	-	500,000
Litter Master Plan	1,000,000	-	-	1,000,000	-	-	-	-	-	1,000,000
Lookout Valley Rec Pilot Treewell Project	500,000	-	-	500,000	-	-	-	-	-	500,000
Repetitive Flood Loss Structure Buyouts	2,000,000	-	-	2,000,000	-	-	-	-	-	2,000,000
South Howell Drainage	500,000	-	-	500,000	-	-	-	-	-	500,000
Stormwater Asset Management Plan	1,000,000	-	-	1,000,000	-	-	-	-	-	1,000,000
Tennessee Riverbank Emergency Stabilization Projects	1,000,000	-	-	1,000,000	-	-	-	-	-	1,000,000
Urban Forestry Field Data Collection	200,000	-	-	200,000	-	-	-	-	-	200,000
WQ Vehicles	100,000	-	-	100,000	-	-	-	-	-	100,000
Wet Weather Infomatics Research	250,000	-	-	250,000	-	-	-	-	-	250,000
Wastewater	**127,180,000**	**-**	**23,733,053**	**35,366,947**	**-**	**48,500,000**	**19,580,000**	**-**	**-**	**127,180,000**
Wastewater	127,180,000	-	23,733,053	35,366,947	-	48,500,000	19,580,000	-	-	127,180,000
Biogas Infrastructure	2,900,000	-	2,900,000	-	-	-	-	-	-	2,900,000
Class A POWER Project (SPOI PH 4 Digester/THP Improvements)	56,580,000	-	7,000,000	-	-	30,000,000	19,580,000	-	-	56,580,000
Contingency - General Purpose	330,000	-	330,000	-	-	-	-	-	-	330,000
Disinfection System	150,000	-	3,053	146,947				-	-	150,000
Focused SSES and Rehab - Phase II (Chatt Creek 6)	2,500,000	-	2,500,000	-	-	-	-	-	-	2,500,000
Focused SSES and Rehab - Phase II (Dobbs Branch 2)	5,000,000	-	5,000,000	-	-	-	-	-	-	5,000,000
Focused SSES and Rehab - Phase II (Mountain Creek 2)	3,500,000	-	3,500,000	-	-	-	-	-	-	3,500,000

City of Chattanooga

Capital Budget Summary by Project

Fiscal Year 2026

	Proposed FY26	External Sources	Reserves	Operations	Bonds	SRF	WIFIA	Economic Development	Other City Sources	Total
H2S Mitigation	100,000	-	-	100,000	-	-	-	-	-	100,000
Lupton Dr & Shallowford Rd Interceptor Upgrades	500,000	-	500,000	-	-	-	-	-	-	500,000
MBEC Electrical Upgrades (S&C Switches)	2,000,000	-	2,000,000	-	-	-	-	-	-	2,000,000
MBEC Wet Weather Treatment Upgrade	7,500,000	-	-	7,500,000	-	-	-	-	-	7,500,000
MBWWTP North Recycle Pump Station	3,500,000	-	-	3,500,000	-	-	-	-	-	3,500,000
New Boiler in Digester	250,000	-	-	250,000	-	-	-	-	-	250,000
Operational Technology Infrastructure	515,000	-	-	515,000	-	-	-	-	-	515,000
Operations Equipment Purchases	300,000	-	-	300,000	-	-	-	-	-	300,000
Plant Repairs Contingency	1,000,000	-	-	1,000,000	-	-	-	-	-	1,000,000
Program Management For Consent Decree	3,200,000	-	-	3,200,000	-	-	-	-	-	3,200,000
Pump Station Improvements - 19th St PS	1,000,000	-	-	1,000,000	-	-	-	-	-	1,000,000
Pump Station Improvements - 23rd St PS	5,900,000	-	-	5,900,000	-	-	-	-	-	5,900,000
Pump Station Improvements - Hixson #3	500,000	-	-	500,000	-	-	-	-	-	500,000
Pump Station Improvements - Tiftonia #4 and #5	500,000	-	-	500,000	-	-	-	-	-	500,000
Pump Station Improvements - Multiple	500,000	-	-	500,000	-	-	-	-	-	500,000
Pump Station Rehab	500,000	-	-	500,000	-	-	-	-	-	500,000
Rehab Pipes at the Head of the Plant	300,000	-	-	300,000	-	-	-	-	-	300,000
Riverbank Stabilization	1,000,000	-	-	1,000,000	-	-	-	-	-	1,000,000
Sandswitch Rd Lining	2,200,000	-	-	2,200,000	-	-	-	-	-	2,200,000
Sanitary Sewers for Annexed Areas	1,000,000	-	-	1,000,000	-	-	-	-	-	1,000,000
Shaker Screen	75,000	-	-	75,000	-	-	-	-	-	75,000
Site Building Upgrades	650,000	-	-	650,000	-	-	-	-	-	650,000
Site Security	750,000	-	-	750,000	-	-	-	-	-	750,000
South Chick Interceptor and/or Triple Barrel Siphon Rehab	500,000	-	-	500,000	-	-	-	-	-	500,000
South Chick Pump Station Improvements	18,500,000	-	-	-	-	18,500,000	-	-	-	18,500,000
Tiftonia Pump Station #1 Pump Station Improvements	2,000,000	-	-	2,000,000	-	-	-	-	-	2,000,000
Utility Submeters	150,000	-	-	150,000	-	-	-	-	-	150,000
Various Pipe Upgrades in ISS	500,000	-	-	500,000	-	-	-	-	-	500,000
Vehicle Purchase	830,000	-	-	830,000	-	-	-	-	-	830,000
Total All Funds	**198,525,790**	**4,757,315**	**23,733,053**	**47,238,097**	**25,000,000**	**48,500,000**	**19,580,000**	**9,000,000**	**20,717,325**	**198,525,790**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga

Other City and External Sources by Project

Fiscal Year 2026

	Other City Sources							External Funding Sources		
	Recommended Other City Sources	American Rescue Plan Funds	Fleet Mgt Fund (6504)	Hotel/Motel	Pension Fund	Sale of City Owned Property	State Street Aid Reserves	Recommended External Sources	Monsanto PCB Settlement	US Department of Transportation
General Government	4,911,025	1,911,025	-	-	3,000,000	-	-	-	-	-
Public Works	15,556,300	-	6,000,000	7,300,000	-	-	2,256,300	378,017	-	378,017
Parks and Outdoors	1,951,274	50,000	-	1,901,271	-	3	-	-	-	-
21st Century Waterfront	-1,701,274	-	-	(1,701,271)	-	(3)	-	-	-	-
Total General Governmental Funds	**20,717,325**	**1,961,025**	**6,000,000**	**7,500,000**	**3,000,000**	**-**	**2,256,300**	**378,017**	**-**	**378,017**
Stormwater	-	-	-	-	-	-	-	4,379,298	4,379,298	-
Total Enterprise Funds	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**4,379,298**	**4,379,298**	**-**
Total All Funds	**20,717,325**	**1,961,025**	**6,000,000**	**7,500,000**	**3,000,000**	**-**	**2,256,300**	**4,757,315**	**4,379,298**	**378,017**
General Government	**4,911,025**	**1,911,025**	**-**	**-**	**3,000,000**	**-**	**-**	**-**	**-**	**-**
HR Pension Software	3,000,000	-	-	-	3,000,000	-	-	-	-	-
Building Futures Campaign (A.O.)	250,000	250,000	-	-	-	-	-	-	-	-
James A. Henry Renovations (A.O.)	1,500,000	1,500,000	-	-	-	-	-	-	-	-
East Chattanooga Facility (A.O.)	50,000	50,000	-	-	-	-	-	-	-	-
Kitchen Incubator of Chattanooga (A.O.)	65,000	65,000	-	-	-	-	-	-	-	-
Bethlehem Center Electrical Upgrades (A.O.)	46,025	46,025	-	-	-	-	-	-	-	-
Public Works	**15,556,300**	**-**	**6,000,000**	**7,300,000**	**-**	**-**	**2,256,300**	**378,017**	**-**	**378,017**
Fleet Capital Infusion	6,000,000	-	6,000,000	-	-	-	-	-	-	-
Pavement Management	1,000,000	-	-	-	-	-	1,000,000	-	-	-
Roadway Work Crew Equipment	1,256,300	-	-	-	-	-	1,256,300	-	-	-
Shallowford Rd.	-	-	-	-	-	-	-	378,017		378,017
Walnut Street Bridge	3,000,000	-	-	3,000,000	-	-	-	-	-	-
West 26th Street Extension (A.O.)	4,300,000	-	-	4,300,000	-	-	-	-	-	-
Parks and Outdoors	**1,951,274**	**50,000**	**-**	**1,901,271**	**-**	**3**	**-**	**-**	**-**	**-**
Public Art for South Broad	200,000	-	-	200,000			-	-	-	-
Riverfront Improvements	1,701,274	-	-	1,701,271		3	-	-	-	-
Veterinary Hospital (A.O.)	50,000	50,000	-	-	-	-	-			
21st Century Waterfront	**(1,701,274)**	**-**	**-**	**(1,701,271)**	**-**	**(3)**	**-**	**-**	**-**	**-**
21st Century Waterfront Capital Projects	(1,701,274)	-	-	(1,701,271)	-	(3)	-	-	-	-
Total General Governmental Funds	**20,717,325**	**1,961,025**	**6,000,000**	**7,500,000**	**3,000,000**	**-**	**2,256,300**	**378,017**	**-**	**378,017**
Stormwater	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**4,379,298**	**4,379,298**	**-**
Chattanooga Creek Watershed TMDL Monitoring &	-	-	-	-	-	-	-	4,379,298	4,379,298	-
Total Enterprise Funds	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**4,379,298**	**4,379,298**	**-**
Total All Projects	**20,717,325**	**1,961,025**	**6,000,000**	**7,500,000**	**3,000,000**	**-**	**2,256,300**	**4,757,315**	**4,379,298**	**378,017**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga

Capital Budget Summary by Department

Fiscal Year 2026

Summary Schedule (Cleanup)

	Proposed FY26	External Sources	Reserves	Operations	Bonds	SRF	WIFIA	Economic Development	Other City Sources	Total
General Governmental	**(7,075,543)**	**(7,075,543)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(7,075,543)**
General Government	(8,410)	(8,410)	-	-	-	-	-	-	-	(8,410)
Public Works	(3,725,883)	(3,725,883)	-	-	-	-	-	-	-	(3,725,883)
Parks and Outdoors	(2,341,250)	(2,341,250)	-	-	-	-	-	-	-	(2,341,250)
Economic Development	(1,000,000)	(1,000,000)	-	-	-	-	-	-	-	(1,000,000)
Enterprise	**(175,000)**	**(175,000)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(1,701,274)**
Stormwater	(175,000)	(175,000)	-	-	-	-	-	-	-	(1,701,274)
Total All Funds	**(7,250,543)**	**(7,250,543)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(8,776,816)**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga

Capital Budget Summary by Project (Cleanup)

Fiscal Year 2026

	Proposed FY26	External Sources	Reserves	Operations	Bonds	SRF	WIFIA	Economic Development	Other City Sources	Total
General Governmental	**(7,075,543)**	**(7,075,543)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(7,075,543)**
General Government	**(8,410)**	**(8,410)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(8,410)**
Chattanooga Public Library	(8,410)	(8,410)	-	-	-	-	-	-	-	(8,410)
Library Security Network Switch Replacement	(8,410)	(8,410)	-	-	-	-	-	-	-	(8,410)
Public Works	**(3,725,883)**	**(3,725,883)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(3,725,883)**
Public Works	(3,725,883)	(3,725,883)	-	-	-	-	-	-	-	(3,725,883)
Alton Park Connector	(100,000)	(100,000)	-	-	-	-	-	-	-	(100,000)
Driving for Resiliency: Fleet Fuel Diversification	(421,883)	(421,883)	-	-	-	-	-	-	-	(421,883)
Increase Curbside Recycling	(2,004,000)	(2,004,000)	-	-	-	-	-	-	-	(2,004,000)
Wilcox Blvd. Bridge	(1,200,000)	(1,200,000)	-	-	-	-	-	-	-	(1,200,000)
Parks and Outdoors	**(2,341,250)**	**(2,341,250)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(2,341,250)**
Parks and Outdoors	(2,341,250)	(2,341,250)	-	-	-	-	-	-	-	(2,341,250)
3008 Hamil Road Greenway Farm (FEMA 2019)	(43,750)	(43,750)	-	-	-	-	-	-	-	(43,750)
Marina Floating Dock, 201 Riverfront Parkway (FEMA 2019)	(8,750)	(8,750)	-	-	-	-	-	-	-	(8,750)
Old Hixson Pike @ Chickamauga Creek (FEMA 2019)	(26,250)	(26,250)	-	-	-	-	-	-	-	(26,250)
Rivermont Park (FEMA 2019)	(21,875)	(21,875)	-	-	-	-	-	-	-	(21,875)
Ross' Landing 201 Riverfront Pkwy (FEMA 2019)	(218,750)	(218,750)	-	-	-	-	-	-	-	(218,750)
Ross' Landing Marina	(75,000)	(75,000)	-	-	-	-	-	-	-	(75,000)
Stringer's Ridge (FEMA 2019)	(1,925,000)	(1,925,000)	-	-	-	-	-	-	-	(1,925,000)
TN Riverwalk at Cameron Harbor, 634 Mariner Way (FEMA 2019)	(21,875)	(21,875)	-	-	-	-	-	-	-	(21,875)
Economic Development	**(1,000,000)**	**(1,000,000)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(1,000,000)**
Economic Development	(1,000,000)	(1,000,000)	-	-	-	-	-	-	-	(1,000,000)
Environmental Protection Agency Brownfield Cleanup Grant Cost Share	(1,000,000)	(1,000,000)	-	-	-	-	-	-	-	(1,000,000)
Enterprise	**(175,000)**	**(175,000)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(175,000)**
Stormwater	**(175,000)**	**(175,000)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(175,000)**
Public Works - Stormwater	(175,000)	(175,000)	-	-	-	-	-	-	-	(175,000)
327 Cross Creek Road (FEMA 2019)	(175,000)	(175,000)	-	-	-	-	-	-	-	(175,000)
Total All Funds	**(7,250,543)**	**(7,250,543)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(7,250,543)**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga

Other City and External Sources by Project (Cleanup)

Fiscal Year 2026

	External Funding Sources									
	Recommended External Sources	Environmental Protection Agency Brownfield Grant	Federal Appropriation	Federal Communications Commission	FEMA	Hamilton County	State Recycling Grant	Surface Transportation Block Grant	TEMA	VW Settlement Truck Grants
General Government	(8,410)	-	-	(8,410)	-	-	-	-	-	0
Public Works	(3,725,883)	-	(100,000)	-	-	-	(2,004,000)	(1,200,000)	-	(421,883)
Parks and Outdoors	(2,341,250)	-	-	-	(1,942,500)	(75,000)	-	-	(323,750)	-
Economic Development	(1,000,000)	(1,000,000)	-	-	-	-	-	-	-	-
Total General Governmental Funds	**(7,075,543)**	**(1,000,000)**	**(100,000)**	**(8,410)**	**(1,942,500)**	**(75,000)**	**(2,004,000)**	**(1,200,000)**	**(323,750)**	**(421,883)**
Stormwater	(175,000)	-	-	-	(150,000)	-	-	-	(25,000)	-
Total Enterprise Funds	**(175,000)**	**-**	**-**	**-**	**(150,000)**	**-**	**-**	**-**	**(25,000)**	
Total All Funds	**(7,250,543)**	**(1,000,000)**	**(100,000)**	**(8,410)**	**(2,092,500)**	**(75,000)**	**(2,004,000)**	**(1,200,000)**	**(348,750)**	**(421,883)**
General Government	**(8,410)**	**-**	**-**	**(8,410)**	**-**	**-**	**-**	**-**	**-**	**-**
Library Security Network Switch Replacement	(8,410)	-	-	(8,410)	-	-	-	-	-	-
Public Works	**(3,725,883)**	**-**	**(100,000)**	**-**	**-**	**-**	**(2,004,000)**	**(1,200,000)**	**-**	**(421,883)**
Alton Park Connector	(100,000)	-	(100,000)	-	-	-	-	-	-	-
Driving for Resiliency: Fleet Fuel Diversification	(421,883)	-	-	-	-	-	-	-	-	(421,883)
Increase Curbside Recycling	(2,004,000)	-	-	-	-	-	(2,004,000)	-	-	-
Wilcox Blvd. Bridge	(1,200,000)	-	-	-	-	-	-	(1,200,000)	-	-
Parks and Outdoors	**(2,341,250)**	**-**	**-**	**-**	**(1,942,500)**	**(75,000)**	**-**	**-**	**(323,750)**	**-**
3008 Hamil Road Greenway Farm (FEMA 2019)	(43,750)	-	-	-	(37,500)	-	-	-	(6,250)	-
Marina Floating Dock, 201 Riverfront Parkway (FE	(8,750)	-	-	-	(7,500)	-	-	-	(1,250)	-
Old Hixson Pike @ Chickamauga Creek (FEMA 201	(26,250)	-	-	-	(22,500)	-	-	-	(3,750)	-
Rivermont Park (FEMA 2019)	(21,875)	-	-	-	(18,750)	-	-	-	(3,125)	-
Ross' Landing 201 Riverfront Pkwy (FEMA 2019)	(218,750)	-	-	-	(187,500)	-	-	-	(31,250)	-
Ross' Landing Marina	(75,000)	-	-	-	-	(75,000)	-	-	-	-
Stringer's Ridge (FEMA 2019)	(1,925,000)	-	-	-	(1,650,000)	-	-	-	(275,000)	-
TN Riverwalk at Cameron Harbor, 634 Mariner W	(21,875)	-	-	-	(18,750)	-	-	-	(3,125)	-
Economic Development	**(1,000,000)**	**(1,000,000)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Environmental Protection Agency Brownfield Cle	(1,000,000)	(1,000,000)	-	-	-	-	-	-	-	-
Total General Governmental Funds	**(7,075,543)**	**(1,000,000)**	**(100,000)**	**(8,410)**	**(1,942,500)**	**(75,000)**	**(2,004,000)**	**(1,200,000)**	**(323,750)**	**(421,883)**
Stormwater	**(175,000)**	**-**	**-**	**-**	**(150,000)**	**-**	**-**	**-**	**(25,000)**	**-**
327 Cross Creek Road (FEMA 2019)	(175,000)	-	-	-	(150,000)	-	-	-	(25,000)	-
Total Enterprise Funds	**(175,000)**	**0**	**0**	**0**	**(150,000)**	**0**	**0**	**0**	**(25,000)**	**0**
Total All Projects	**(7,250,543)**	**(1,000,000)**	**(100,000)**	**(8,410)**	**(2,092,500)**	**(75,000)**	**(2,004,000)**	**(1,200,000)**	**(348,750)**	**(421,883)**


THE CITY OF
CHATTANOOGA
TENNESSEE

RESOLUTION NO. XXXXX

A RESOLUTION ADOPTING A FIVE-YEAR CAPITAL IMPROVEMENT PLAN FOR FISCAL YEARS 2026-2030, SUBJECT TO FUTURE REVISION; A COPY OF WHICH IS ATTACHED HERETO AND MADE A PART HEREOF BY REFERENCE.

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF CHATTANOOGA, TENNESSEE, That there be and is hereby adopted a five-year Capital Improvement Plan for Fiscal Years 2026-2030 for the City of Chattanooga, subject to future revisions; a copy of which is attached hereto and made a part hereof by reference.

ADOPTED: _____, 2025

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THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga

FY26-30 Capital Budget Summary by Department

	Proposed FY26	Proposed FY27	Proposed FY28	Proposed FY29	Proposed FY30	5 Year Total
General Governmental	**48,095,342**	**76,925,000**	**84,200,000**	**63,050,000**	**50,850,000**	**323,120,342**
General Government	13,642,961	5,425,000	2,900,000	2,900,000	2,900,000	27,767,961
Community Development	500,000	500,000	-	-	-	1,000,000
Police Department	(3,075,000)	500,000	500,000	500,000	500,000	(1,075,000)
Fire Department	3,543,064	3,000,000	4,500,000	2,500,000	2,500,000	16,043,064
Public Works	27,534,317	48,650,000	53,850,000	37,000,000	32,300,000	199,334,317
Parks and Outdoors	5,151,274	18,350,000	21,950,000	20,150,000	12,650,000	78,251,274
Economic Development	2,500,000	500,000	500,000	-	-	3,500,000
21st Century Waterfront	(1,701,274)	-	-	-	-	(1,701,274)
Enterprise	**150,430,448**	**73,450,000**	**58,900,000**	**39,800,000**	**26,250,000**	**348,830,448**
Solid Waste	7,000,000	3,000,000	-	-	-	10,000,000
Stormwater	16,250,448	5,850,000	4,900,000	3,800,000	5,250,000	36,050,448
Wastewater	127,180,000	64,600,000	54,000,000	36,000,000	21,000,000	302,780,000
Total All Funds	**198,525,790**	**150,375,000**	**143,100,000**	**102,850,000**	**77,100,000**	**671,950,790**


THE CITY OF
CHATTANOOGA
TENNESSEE

City of Chattanooga

FY26-30 Capital Budget Summary by Project

	Proposed FY26	Proposed FY27	Proposed FY28	Proposed FY29	Proposed FY30	5 Year Total
General Governmental	**48,095,342**	**76,925,000**	**84,200,000**	**63,050,000**	**50,850,000**	**323,120,342**
General Government	**13,642,961**	**5,425,000**	**2,900,000**	**2,900,000**	**2,900,000**	**27,767,961**
Finance and Administration	400,000	-	-	-	-	400,000
Courts Building Repairs	400,000	-	-	-	-	400,000
Technology Services	3,150,000	-	-	-	-	3,150,000
HR Pension Software	3,000,000	-	-	-	-	3,000,000
Data and Intelligence Platform - Modern Traffic Management Center	150,000	-	-	-	-	150,000
Chambliss Center for Children (A.O.)	250,000	-	-	-	-	250,000
Building Futures Campaign (A.O.)	250,000	-	-	-	-	250,000
Chattanooga Area Regional Transportation Authority	2,856,936	1,800,000	775,000	775,000	775,000	6,981,936
CARTA Vehicles & Equipment	2,856,936	1,800,000	775,000	775,000	775,000	6,981,936
Chattanooga Housing Authority (A.O.)	6,625,000	3,625,000	2,125,000	2,125,000	2,125,000	16,625,000
James A. Henry Renovations (A.O.)	4,500,000	1,500,000	-	-	-	6,000,000
Westside Evolves (A.O.)	2,125,000	2,125,000	2,125,000	2,125,000	2,125,000	10,625,000
Coolidge National Medal of Honor Heritage Center (A.O.)	200,000	-	-	-	-	200,000
Captain Larry Taylor Exhibit (A.O.)	200,000	-	-	-	-	200,000
Hope for the Inner City, Inc. (A.O.)	50,000	-	-	-	-	50,000
East Chattanooga Facility (A.O.)	50,000	-	-	-	-	50,000
LAUNCH, Inc. (A.O.)	65,000	-	-	-	-	65,000
Kitchen Incubator of Chattanooga (A.O.)	65,000	-	-	-	-	65,000
United Methodist Neighborhood Center (The Bethlehem Center) (A.O.)	46,025	-	-	-	-	46,025
Bethlehem Center Electrical Upgrades (A.O.)	46,025	-	-	-	-	46,025
Community Development	**500,000**	**500,000**	**-**	**-**	**-**	**1,000,000**
Community Development	500,000	500,000	-	-	-	1,000,000
Senior Community Center	500,000	500,000	-	-	-	1,000,000
Police Department	**(3,075,000)**	**500,000**	**500,000**	**500,000**	**500,000**	**(1,075,000)**
Police Department	(3,075,000)	500,000	500,000	500,000	500,000	(1,075,000)
Law Enforcement Training Center	(3,075,000)	-	-	-	-	(3,075,000)
Police Service Center Renovations	-	500,000	500,000	500,000	500,000	2,000,000
Fire Department	**3,543,064**	**3,000,000**	**4,500,000**	**2,500,000**	**2,500,000**	**16,043,064**
Fire Department	3,543,064	3,000,000	4,500,000	2,500,000	2,500,000	16,043,064
Apparatus Replacement Plan	-	2,000,000	2,000,000	2,000,000	2,000,000	8,000,000
Equipment Capital Maintenance	468,064	500,000	2,000,000	-	-	2,968,064
Fire Station Capital Maintenance	-	500,000	500,000	500,000	500,000	2,000,000
Station #14 Replacement	3,075,000	-	-	-	-	3,075,000
Public Works	**27,534,317**	**48,650,000**	**53,850,000**	**37,000,000**	**32,300,000**	**199,334,317**
Public Works	23,234,317	48,650,000	53,850,000	37,000,000	32,300,000	195,034,317
3rd Street & 4th Street Corridor	-	-	6,700,000	6,700,000	6,600,000	20,000,000
Bridge Maintenance	-	2,000,000	2,000,000	2,000,000	2,000,000	8,000,000

City of Chattanooga

FY26-30 Capital Budget Summary by Project

	Proposed FY26	Proposed FY27	Proposed FY28	Proposed FY29	Proposed FY30	5 Year Total
Central Ave. Extension	-	6,700,000	6,700,000	6,600,000	-	20,000,000
City Hall Annex Renovation	250,000	2,500,000	-	-	-	2,750,000
CNG Fueling System	-	250,000	-	-	-	250,000
Fleet Capital Infusion	6,000,000	-	-	-	-	6,000,000
Hwy. 58 Bicycle and Pedestrian Facilities Phase 2	-	1,500,000	1,500,000	-	-	3,000,000
Major Capital Maintenance Improvements Community Centers	-	1,000,000	2,000,000	2,000,000	3,000,000	8,000,000
Major Capital Maintenance Improvements Downtown Campus & Other Facilities	-	1,000,000	2,000,000	2,000,000	3,000,000	8,000,000
Pavement Management	6,000,000	10,000,000	10,000,000	10,000,000	10,000,000	46,000,000
Roadway Rebuilding	-	5,000,000	5,000,000	5,000,000	5,000,000	20,000,000
Roadway Work Crew Equipment	1,256,300	-	-	-	-	1,256,300
Shallowford Road	378,017	14,000,000	14,000,000	-	-	28,378,017
Sidewalks	-	2,000,000	2,000,000	2,000,000	2,000,000	8,000,000
Slope Management Program	-	500,000	500,000	500,000	500,000	2,000,000
Special Event Street Barriers	250,000	-	-	-	-	250,000
Traffic Signal Maintenance	-	200,000	200,000	200,000	200,000	800,000
Walnut Street Bridge	4,000,000	1,000,000	250,000	-	-	5,250,000
Wilcox Blvd. Bridge	5,100,000	1,000,000	1,000,000	-	-	7,100,000
Sports Authority of the County of Hamilton and the City of Chattanooga, TN (A.O.)	4,300,000	-	-	-	-	4,300,000
West 26th Street Extension (A.O.)	4,300,000	-	-	-	-	4,300,000
Parks and Outdoors	**5,151,274**	**18,350,000**	**21,950,000**	**20,150,000**	**12,650,000**	**78,251,274**
Parks and Outdoors	5,101,274	18,350,000	21,950,000	20,150,000	12,650,000	78,201,274
Carver Park	150,000	7,500,000	7,500,000	7,500,000	-	22,650,000
Golf Course Ongoing Equipment Replacement	-	100,000	100,000	100,000	100,000	400,000
Montague Park	850,000	1,150,000	7,500,000	7,500,000	7,500,000	24,500,000
North Chickamauga Creek Greenway - Dupont Segment	100,000	1,000,000	1,000,000	-	-	2,100,000
Parks ADA Repairs	-	300,000	300,000	300,000	300,000	1,200,000
Parks and Outdoors Plan Deferred Maintenance	1,000,000	2,200,000	2,200,000	2,200,000	2,200,000	9,800,000
Parks Land Acquisition	-	2,000,000	2,000,000	2,000,000	2,000,000	8,000,000
Public Art for South Broad	250,000	-	-	-	-	250,000
Public Art Maintenance	-	250,000	250,000	250,000	250,000	1,000,000
Riverfront Improvements	2,751,274	2,750,000	-	-	-	5,501,274
Softball Facility Improvements	-	800,000	800,000	-	-	1,600,000
Trail and Greenway Capital Maintenance	-	300,000	300,000	300,000	300,000	1,200,000
Friends of the Zoo (A.O.)	50,000	-	-	-	-	50,000
African Expansion (A.O.)	50,000	-	-	-	-	50,000
Economic Development	**2,500,000**	**500,000**	**500,000**	**-**	**-**	**3,500,000**
AIM Center (A.O.)	500,000	500,000	500,000	-	-	1,500,000
Espero Project (A.O.)	500,000	500,000	500,000	-	-	1,500,000

City of Chattanooga

FY26-30 Capital Budget Summary by Project

	Proposed FY26	Proposed FY27	Proposed FY28	Proposed FY29	Proposed FY30	5 Year Total
Habitat for Humanity of Chattanooga (A.O.)	1,000,000	-	-	-	-	1,000,000
Homeowner Rehabilitation (A.O.)	1,000,000	-	-	-	-	1,000,000
Health, Educational and Housing Facility Board (A.O.)	1,000,000	-	-	-	-	1,000,000
Rental Rehabilitation (A.O.)	1,000,000	-	-	-	-	1,000,000
21st Century Waterfront	**(1,701,274)**	**-**	**-**	**-**	**-**	**(1,701,274)**
21st Century Waterfront	(1,701,274)	-	-	-	-	(1,701,274)
21st Century Waterfront Capital Projects	(1,701,274)	-	-	-	-	(1,701,274)
Enterprise	**150,430,448**	**73,450,000**	**58,900,000**	**39,800,000**	**26,250,000**	**348,830,448**
Solid Waste	**7,000,000**	**3,000,000**	**-**	**-**	**-**	**10,000,000**
Public Works - Solid Waste	7,000,000	3,000,000	-	-	-	10,000,000
Birchwood Landfill Cell Expansion	7,000,000	3,000,000	-	-	-	10,000,000
Stormwater	**16,250,448**	**5,850,000**	**4,900,000**	**3,800,000**	**5,250,000**	**36,050,448**
Public Works - Stormwater	16,250,448	5,850,000	4,900,000	3,800,000	5,250,000	36,050,448
Asphalt Curbing Citywide	500,000	500,000	-	-	-	1,000,000
Automated Flood Warning System	-	350,000	300,000	300,000	350,000	1,300,000
Chattanooga Creek Watershed TMDL Monitoring & Mitigation	4,379,298	-	-	-	-	4,379,298
Dartmouth/Five Points Watershed SIP	500,000	-	-	2,000,000	-	2,500,000
Drainage Projects	900,000	500,000	500,000	500,000	500,000	2,900,000
Enterprise South Regional Pond Revamp	500,000	-	-	-	-	500,000
Floodplain Modeling	-	350,000	300,000	300,000	350,000	1,300,000
Heavy Equipment	1,421,150	600,000	800,000	600,000	600,000	4,021,150
Jefferson Heights Flood Study and Separation	1,000,000	-	1,000,000	-	-	2,000,000
Latta St. (Upper Citico Creek Culvert Improvements Project)	500,000	-	-	-	-	500,000
Litter Master Plan	1,000,000	250,000	-	-	250,000	1,500,000
Lookout Valley Rec Pilot Treewell Project	500,000	-	-	-	-	500,000
Pumpkin Pie Project	-	700,000	-	-	-	700,000
Repetitive Flood Loss Structure Buyouts	2,000,000	-	1,000,000	-	-	3,000,000
South Howell Drainage	500,000	1,500,000	-	-	1,200,000	3,200,000
Stormwater Asset Management Plan	1,000,000	-	-	-	1,000,000	2,000,000
Tennessee Riverbank Emergency Stabilization Projects	1,000,000	1,000,000	1,000,000	-	1,000,000	4,000,000
Urban Forestry Field Data Collection	200,000	-	-	-	-	200,000
WQ Vehicles	100,000	100,000	-	100,000	-	300,000
Wet Weather Infomatics Research	250,000	-	-	-	-	250,000
Wastewater	**127,180,000**	**64,600,000**	**54,000,000**	**36,000,000**	**21,000,000**	**302,780,000**
Wastewater	127,180,000	64,600,000	54,000,000	36,000,000	21,000,000	302,780,000
Biogas Infrastructure	2,900,000	1,500,000	-	-	-	4,400,000
Class A POWER Project (SPOI PH 4 Digester/THP Improvements)	56,580,000	11,000,000	3,000,000	-	-	70,580,000

City of Chattanooga

FY26-30 Capital Budget Summary by Project

	Proposed FY26	Proposed FY27	Proposed FY28	Proposed FY29	Proposed FY30	5 Year Total
Contingency - General Purpose	330,000	-	-	-	-	330,000
Contingency - Miscellaneous Plans and Studies	-	300,000	300,000	300,000	1,000,000	1,900,000
Disinfection System	150,000	-	-	-	-	150,000
Focused SSES and Rehab - Phase II (Chatt Creek 1)	-	3,300,000	-	-	-	3,300,000
Focused SSES and Rehab - Phase II (Chatt Creek 5)	-	-	4,000,000	-	-	4,000,000
Focused SSES and Rehab - Phase II (Chatt Creek 6)	2,500,000	-	-	-	-	2,500,000
Focused SSES and Rehab - Phase II (Citico Creek 2)	-	3,300,000	-	-	-	3,300,000
Focused SSES and Rehab - Phase II (Citico Creek 3)	-	4,400,000	-	-	-	4,400,000
Focused SSES and Rehab - Phase II (Citico Creek 5)	-	-	3,800,000	-	-	3,800,000
Focused SSES and Rehab - Phase II (Dobbs Branch 2)	5,000,000	-	-	-	-	5,000,000
Focused SSES and Rehab - Phase II (Friars Branch 15)	-	-	-	3,000,000	-	3,000,000
Focused SSES and Rehab - Phase II (Mountain Creek 2)	3,500,000	-	-	-	-	3,500,000
Focused SSES and Rehab - Phase II (South Chick Creek 11)	-	-	4,200,000	-	-	4,200,000
Focused SSES and Rehab - Phase II (South Chick Creek 15)	-	-	-	2,000,000	-	2,000,000
H2S Mitigation	100,000	-	-	-	-	100,000
Lupton Dr & Shallowford Rd Interceptor Upgrades	500,000	1,000,000	5,000,000	5,000,000	-	11,500,000
MBEC Electrical Upgrades (S&C Switches)	2,000,000	-	-	-	-	2,000,000
MBEC Wet Weather Treatment Upgrade	7,500,000	7,500,000	-	-	-	15,000,000
MBWWTP North Recycle Pump Station	3,500,000	-	-	-	-	3,500,000
New Boiler in Digester	250,000	-	-	-	-	250,000
Operational Technology Infrastructure	515,000	-	-	-	-	515,000
Operations Equipment Purchases	300,000	-	-	-	-	300,000
Plant Repairs Contingency	1,000,000	-	-	-	-	1,000,000
Program Management For Consent Decree	3,200,000	3,200,000	3,200,000	3,200,000	3,000,000	15,800,000
Pump Station Improvements - 19th St PS	1,000,000	5,500,000	-	-	-	6,500,000
Pump Station Improvements - 23rd St PS	5,900,000	-	-	-	-	5,900,000
Pump Station Improvements - Hixson #3	500,000	2,500,000	-	-	-	3,000,000
Pump Station Improvements - Tiftonia #4 and #5	500,000	1,000,000	8,000,000	11,500,000	15,000,000	36,000,000
Pump Station Improvements - Multiple	500,000	1,000,000	8,000,000	3,000,000	-	12,500,000
Pump Station Rehab	500,000	3,000,000	-	-	-	3,500,000
Rehab Pipes at the Head of the Plant	300,000	3,000,000	-	-	-	3,300,000
Riverbank Stabilization	1,000,000	-	-	-	-	1,000,000
Sandswitch Rd Lining	2,200,000	1,100,000	-	-	-	3,300,000
Sanitary Sewers for Annexed Areas	1,000,000	2,000,000	3,000,000	1,000,000	2,000,000	9,000,000
Shaker Screen	75,000	-	-	-	-	75,000
Site Building Upgrades	650,000	-	-	-	-	650,000
Site Security	750,000	-	-	-	-	750,000
South Chick Interceptor and/or Triple Barrel Siphon Rehab	500,000	2,000,000	5,000,000	5,000,000	-	12,500,000

City of Chattanooga

FY26-30 Capital Budget Summary by Project

	Proposed FY26	Proposed FY27	Proposed FY28	Proposed FY29	Proposed FY30	5 Year Total
South Chick Pump Station Improvements	18,500,000	-	-	-	-	18,500,000
Tiftonia Pump Station #1 Pump Station Improvements	2,000,000	5,000,000	5,000,000	-	-	12,000,000
Utility Submeters	150,000	-	-	-	-	150,000
VAAP Pump Station Upgrade	-	2,000,000	-	-	-	2,000,000
Various Pipe Upgrades in ISS	500,000	1,000,000	1,500,000	2,000,000	-	5,000,000
Vehicle Purchase	830,000	-	-	-	-	830,000
Total	**198,525,790**	**150,375,000**	**143,100,000**	**102,850,000**	**77,100,000**	**671,950,790**


THE CITY OF
CHATTANOOGA
TENNESSEE

RESOLUTION NO. XXXXX

A RESOLUTION INDICATING THE INTENT OF THE CITY OF CHATTANOOGA, TENNESSEE, TO ISSUE ITS BONDS OR OTHER OBLIGATION OF INDEBTEDNESS RELATING TO PUBLIC WORKS PROJECTS OF THE CITY WITH THE PROCEEDS OF BONDS OR OTHER DEBT OBLIGATIONS TO BE ISSUED BY THE CITY OF CHATTANOOGA, TENNESSEE.

WHEREAS, the City Council of the City of Chattanooga, Tennessee (the "City") has determined that it is necessary and advisable for the City to issue bonds, notes and/or loans for the purpose of financing, in whole or in part, (i) constructing, improving, repairing, renovating and equipping of public buildings, city hall, fire department buildings, parks and recreation facilities, solid waste facilities (ii) the acquisition of equipment, including vehicles, for City purposes; (iii) constructing and improving roads, streets, bridges, sidewalks, culverts, plazas and highways; and (iv) payment of legal, fiscal, administrative, architectural and engineering costs incident to all of the foregoing (collectively, the "Projects"); and

WHEREAS, the City expects to incur certain expenses in connection with undertaking such Projects; and

WHEREAS, the City Council of the City desires to state its intentions with respect to the reimbursement of such expenditures in accordance with the requirements of the regulations applicable thereto promulgated by the United States Department of Treasury; and

NOW, THEREFORE, BE RESOLVED by the City Council of the City of Chattanooga, Tennessee as follows:

Section 1. The City hereby states that it reasonably expects to reimburse itself for certain expenditures to be made by the City in connection with the undertaking of the Projects.

Section 2. The maximum principal amount of bonds or other indebtedness expected to be issued for the purpose of reimbursing the City for expenditures in connection with the Projects is $40,500,000. The bonds or other indebtedness expected to be issued to finance the Projects are expected to be general obligations of the City.

Section 3. This resolution shall be placed in the minutes of the City Council and shall be made available for inspection by the general public.

Section 4. The City's statement of intent in this resolution to reimburse itself for the expenditures described herein is consistent with the budgetary and financial circumstances of the City as of the date of this resolution.

Section 5. This resolution constitutes a declaration of official intent under Treas. Reg. § 1.150-2.

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Section 6. The adoption of this resolution shall not in any event require the City to carry out any Projects referenced herein. Any notes or other indebtedness of the City to be issued to finance any of the Projects referenced herein shall only be issued after compliance by the City with all requirements of law.

Section 7. All resolutions or parts of resolutions in conflict herewith are hereby repealed, and this resolution shall be in immediate effect from and after its adoption.

Section 8. This resolution shall take effect immediately.

ADOPTED: June _____, 2025.

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