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Post-Audit Review 22-09: Timeliness of Vendor Payments

August 2024

City Auditor Stan Sewell, CPA, CGFM, CFE

> **Senior Auditor** Lisa Culver, CFE



August 7, 2024

To: Mayor Tim Kelly

City Council Members

Subject: Post-Audit Review of Timeliness of Vendor Payments (Audit #22-09)

Dear Mayor Kelly and City Council Members:

Attached is a summary report on the status of audit recommendations in our 2023 Timeliness of Vendor Payments Audit Report. The purpose of this report is to confirm whether, and to what degree, management has implemented the recommendations made in the original audit.

The original audit concluded:

The majority of invoices were paid within 30 days of the invoice date. However, policies and procedures have not been updated to reflect new procedures. Additionally, there was noncompliance with standard accounting practices and inefficient processes that contributed to late payments.

The audit had ten recommendations to improve efficiency and effectiveness of the accounts payable process. At the time of this Post-Audit Review, three recommendations were not implemented, two were partially implemented, and five were implemented. Recommendations partially implemented and not implemented are herein reported to the Audit Committee for follow-up, as appropriate.

This Post-Audit Review consisted principally of inquiries of City personnel and examinations of various supporting documentation. It was substantially less in scope than an audit in accordance with generally accepted government auditing standards. The evidence obtained provided a reasonable basis for our conclusions; however, had an audit been performed, other matters might have come to our attention that would have been reported to you and our conclusions may have been modified.

Sincerely,

Stan Sewell, CPA, CGFM, CFE City Auditor

Attachment

cc: Audit Committee Members

Jermaine Freeman, Chief of Staff

Mande Green, Chief Operating Officer

Julia Bursch, Deputy Chief Operating Officer

Javaid Majid, Chief Finance Officer Brain Smart, Deputy Finance Officer

Josh McCutcheon, Financial Operations Manager

RECOMMENDATIONS NOT IMPLEMENTED (3)

Recommendation

We recommended Finance utilize available functions in Oracle, such as imaging invoices and dashboard notifications.

- 7 We recommended Finance perform periodic audits of invoice and receipt documentation.
- 8 We recommended Finance provide notification of policy violations to department heads.

Actions Taken

Finance is still exploring the different functionality/options for the payables dashboard.

Finance is going to implement monthly reviews of invoice and receipt documentation starting this month.

Once Accounts Payable begins their periodic review as stated in recommendation #7, they will identify requestors who violate the policy and notify their Department Heads.

RECOMMENDATIONS PARTIALLY IMPLEMENTED (2)

Recommendation

We recommended Finance identify Oracle hold types and develop procedures to ensure holds are timely resolved by the appropriate personnel.

10 We recommended Finance establish a written procedure to ensure consistency of data-entry.

Actions Taken

Finance has identified the different types of AP holds generated by Oracle. However, they have not updated their policies with this information or how to resolve each hold type.

The updated Finance Policies and Procedures Payments policy has revised instructions for the date to enter for construction invoices. However, updated language is needed to address what date to enter for utility-type statements and other invoice types.

RECOMMENDATIONS FULLY IMPLEMENTED (5)

Recommendation

- We recommended Finance, with the assistance of Purchasing, notify all suppliers to submit invoices directly to Accounts Payable or via the supplier portal.
- We recommended Finance notify the City departments that all invoices must be submitted directly to Accounts Payable or via the supplier portal.
- We recommended Finance update
 Finance Policies and Procedures
 Payments to include a requirement that
 City departments create an Oracle receipt
 upon receipt of goods/services but no
 longer than five working days.
- 5 We recommended Finance work with Department of Technology Services or Oracle representatives to determine if and how department requestors AP dashboards could reflect holds only related to their procurements.
- 9 We recommended Finance revise the payment policy to document current procedures. The policies should be uploaded to the Landing and an email sent out to all requestors to inform them of the updates.

Actions Taken

In July 2022, Finance sent a letter to all current vendors instructing them to use the supplier portal. Since then, all new vendors are instructed about this requirement. Accounts Payable is in constant contact with vendors. They inform them to submit invoices via the portal or directly to them.

Finance held a Citywide training with the requisitioners and instructed them to notify their suppliers to submit all invoices to Accounts Payable or the supplier portal. The training video is located on the Landing for future reference.

The policy has been updated to include a requirement for City departments to create an Oracle receipt upon receipt of goods/services within two business days of satisfactory delivery of goods/services.

Finance has implemented an email notification to the requestor stating they have an invoice on hold. This notification will continue daily until the hold is resolved. According to Finance, this step has been a tremendous help with clearing holds timelier.

Finance updated their *Finance Payment Policy* and *Procedures* manual in April 2024, and it has been uploaded to the Landing. They provided training to City requestors in May.

City of Chattanooga Fraud, Waste, and Abuse Hotline

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